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NORTHWEST TERRITORIES
POWER
CORPORATION



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Northwest Territories Power Corporation
Annual Report 1991/92

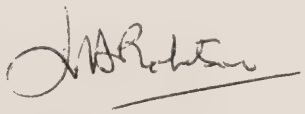
NORTHWEST TERRITORIES POWER CORPORATION
Report of the Board of Directors for 1991/92

To the Honourable Nellie Cournoyea
Minister Responsible for the
Northwest Territories Power Corporation

I am pleased to submit to you the report of the financial position of the Northwest Territories Power Corporation for the 1991/92 fiscal year.

We thank you and your staff for the cooperation and courtesy extended to us during the past fiscal year.

On behalf of the Board,



J.H. Robertson
Chairman
June, 1992

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Board of Directors

J. H. Robertson, Chairman
B. J. Britton, Vice-Chairman
B. Clake, Member
G. R. Green, Member
R. Hardy, Member
L. Hawkins, Member
R. D. Kidd, Member
J. N. Olsen, Member
J. H. Parker, Member

Advisors

B. Adema, Financial Advisor
E. W. Humphrys, Technical Advisor

Officers

J. H. Robertson, Chairman & CEO
R. D. Kidd, President & COO
G. R. Green, Vice-President, Finance & CFO
L. G. Sturge, Vice-President, Operations
D. Aindow, Director, Personnel
R. Blowers, Director, Materials Management
B. Campbell, Director, Safety
L. Courneya, Director, Finance
J. Davies, Director, Western Operations
K. Lewis, Director, Corporate Development & Corporate Secretary
J. A. Nelson, Director, Internal Audit
L. Seguin, Director, Engineering

Northwest Territories Minister of Energy, Mines and Petroleum Resources

MAR 06 1992

Mr. J.H. Robertson
Chairman
Northwest Territories Power Corporation
Bag 6000
Hay River, NWT
X0E 0R0

Dear Mr. Robertson:

I am writing to advise you that pursuant to the Northwest Territories Power Corporation Act (section 29.1), and upon direction of the Executive Council, the Northwest Territories Power Corporation is required to declare dividends for the purpose of funding the GNWT Power Subsidy Programs. The required dividend is $2,708,969 which represents the 1990/91 fiscal year cost of the subsidy programs.

Please ensure an appropriate dividend resolution is passed by the Power Corporation's Board of Directors, and that payment is forwarded to the GNWT's Department of Finance.

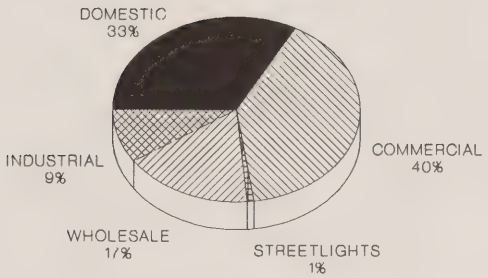
Sincerely,

Nellie J. Cournoyea

Government of the Northwest Territories, Yellowknife, N.W.T. Canada X1A 2L9 FAX 873-0110

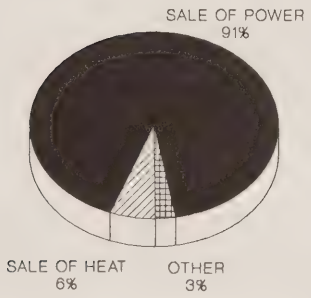
NORTHWEST TERRITORIES POWER CORPORATION

SALE OF POWER
$84,954,000



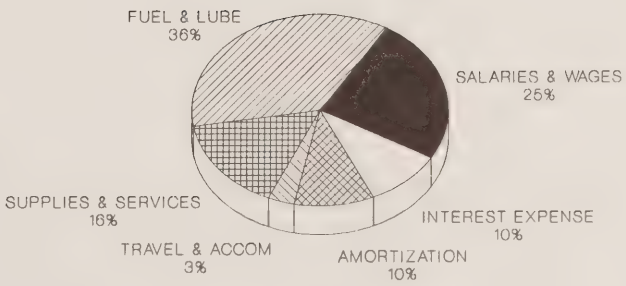
PERCENTAGE IS OF SALES BY CLASS

TOTAL REVENUE
$92,872,000



PERCENTAGE IS SOURCE OF REVENUE

TOTAL EXPENSES
$91,427,000



PERCENTAGE IS OF TOTAL EXPENSES

Management's Responsibility for Financial Reporting

The Honourable Nellie Cournoyea,
Minister Responsible for the
Northwest Territories Power Corporation

The Corporation maintains internal financial and management systems and practices which are designed to provide reasonable assurance that reliable financial and non-financial information is available on a timely basis, that assets are acquired economically, are used to further the Corporation's aims, are protected from loss or unauthorized use and that the Corporation acts in accordance with the laws of the Northwest Territories and Canada. The Corporation's management recognizes its responsibility for conducting the Corporation's affairs in accordance with the requirements of applicable laws and sound business principles, and for maintaining standards of conduct that are appropriate to a Territorial Crown corporation. An internal auditor reviews the operation of financial and management systems to promote compliance and to identify changing requirements or needed improvements.

The accompanying financial statements were prepared by management in conformity with generally accepted accounting principles appropriate in the circumstances.

The Auditor General of Canada annually provides an independent, objective audit for the purpose of expressing his opinion on the financial statements. He also considers whether the transactions that come to his notice in the course of this audit are, in all significant respects, in accordance with the specified legislation.

The Board of Directors appoints certain of its members to serve on the Audit Committee. This Committee oversees management's responsibilities for financial reporting and reviews and approves the financial statements. The internal and external auditors have full and free access to the Audit Committee.

R.D. Kidd,
President

Gordon R. Green,
Vice President, Finance

Auditor's Report

To the Minister Responsible for the
Northwest Territories Power Corporation

I have audited the balance sheet of the Northwest Territories Power Corporation as at March 31, 1992 and the statements of income, retained earnings, and changes in financial position for the year then ended. These financial statements are the responsibility of the Corporation's management. My responsibility is to express an opinion on these financial statements based on my audit.

I conducted my audit in accordance with generally accepted auditing standards. Those standards require that I plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In my opinion, these financial statements present fairly, in all material respects, the financial position of the corporation as at March 31, 1992 and the results of its operations and the changes in its financial position for the year then ended in accordance with generally accepted accounting principles. As required by the *Financial Administration Act*, I report that, in my opinion, these principles have been applied on a basis consistent with that of the preceding year.

Further, in my opinion, proper books of account have been kept and the financial statements are in agreement therewith and the transactions of the Corporation that have come to my notice during my examination of the financial statements have, in all significant respects, been in accordance with the *Financial Administration Act*, the *Northwest Territories Power Corporation Act* and regulations and the by-laws of the Corporation.

Raymond Dubois, FCA
Deputy Auditor General
for the Auditor General of Canada
Ottawa, Canada
May 29, 1992

Financial Statements

NORTHWEST TERRITORIES POWER CORPORATION

Balance Sheet
as at March 31, 1992

ASSETS

	1992	1991
	(thousands of dollars)	
Current		
Accounts receivable (Note 3)	$ 16,929	$ 14,141
Prepaid expenses	1,305	1,111
Inventories		
Fuel and lubricants	11,141	10,015
Materials and supplies	4,008	3,910
	33,383	29,177
Property and equipment (Note 4)		
In service	137,480	128,395
Construction work in progress	6,720	6,060
	144,200	134,455
Other		
Housing loans receivable (Note 5)	1,072	1,029
Deferred charges (Note 6)	850	558
	1,922	1,587
	$179,505	**$165,219**

Approved by the Board:

J.H. Robertson
Chairman

J. Britton
Director

NORTHWEST TERRITORIES POWER CORPORATION

Balance Sheet
as at March 31, 1992

LIABILITIES

	1992	1991
	(thousands of dollars)	
Current		
Bank indebtedness	$ 607	$ 2,122
Accounts payable (Note 7)	13,794	10,667
Bank loan payable	9,955	11,000
Current portion of long-term debt	5,350	5,350
Due to the Town of Inuvik — in trust (Note 8)	2,467	3,173
Dividend payable	2,873	164
	35,046	32,476
Long-term		
Long-term debt (Note 9)	67,100	57,450
Employee termination benefits (Note 10)	980	839
	68,080	58,289
Deferred credits	6,358	6,097

SHAREHOLDER'S EQUITY

Capital stock —		
Authorized: Unlimited number of voting, common shares without par value		
Issued and fully paid: 431,288 common shares	43,129	43,129
Retained earnings	26,892	25,228
	70,021	68,357
	$179,505	**$165,219**

NORTHWEST TERRITORIES POWER CORPORATION

Statement of Income
for the year ended March 31, 1992

	1992	1991
	(thousands of dollars)	
Revenues		
Sale of power	$ 84,954	$ 81,674
Sale of heat	5,510	6,108
Other	2,408	2,304
	92,872	90,086
Expenses (Note 11)		
Fuel and lubricants	33,140	32,161
Salaries and wages	22,615	20,535
Supplies and services	14,422	16,660
Amortization	9,215	9,256
Travel and accommodation	3,058	3,148
	82,450	81,760
Income from operations	10,422	8,326
Allowance for funds used during construction	733	1,816
Interest income	383	395
	1,116	2,211
Income before the undernoted	11,538	10,537
Interest expense (Note 12)	8,977	8,342
Gain on sale of building (Note 13)	(1,812)	—
	7,165	8,342
Net income	**$ 4,373**	**$ 2,195**

NORTHWEST TERRITORIES POWER CORPORATION

Statement of Retained Earnings
for the year ended March 31, 1992

	1992	1991
		(thousands of dollars)
Retained earnings, at beginning of the year	$ 25,228	$ 25,817
Net income	4,373	2,195
	29,601	28,012
Dividend (Note 14)	2,709	2,784
Retained earnings, at end of the year	**$ 26,892**	**$ 25,228**

NORTHWEST TERRITORIES POWER CORPORATION

Statement of Changes in Financial Position
for the year ended March 31, 1992

	1992	1991
	(thousands of dollars)	
Cash provided by (used for):		
Operating activities		
Net income	$ 4,373	$ 2,195
Items not requiring an outlay of funds		
Amortization	9,215	9,256
Gain on sale of building	(1,812)	—
Allowance for funds used during construction	(733)	(1,816)
	11,043	9,635
Non-cash current assets	(4,206)	(1,012)
Accounts payable	3,127	(3,172)
Due to the Town of Inuvik — in trust	(706)	1,162
Employee termination benefits	141	(30)
Funds provided by operating activities	9,399	6,583
Investing activities		
Acquisition of property and equipment	(18,659)	(16,795)
Proceeds on disposal of property and equipment	2,650	29
Housing loans receivable	(43)	(306)
Deferred charges	(437)	(188)
Funds (used for) investing activities	(16,489)	(17,260)
Financing activities		
Proceeds (Repayment) of bank loan	(1,045)	11,000
Proceeds from long-term debt	15,000	—
Repayment of long-term debt	(5,350)	(5,350)
Dividend paid	—	(2,620)
Funds provided by financing activities	8,605	3,030
Increase (decrease) during the year	1,515	(7,647)
(Bank indebtedness) Cash and short-term deposits at beginning of the year	(2,122)	5,525
(Bank indebtedness) at end of the year	**$ (607)**	**$ (2,122)**

NORTHWEST TERRITORIES POWER CORPORATION

Notes to Financial Statements
March 31, 1992

1. Authority and Operations

The Corporation operates under the authority of the *Northwest Territories Power Corporation Act* and the *Financial Administration Act* and is a Crown corporation of the Government of the Northwest Territories.

The Corporation operates diesel and hydro-electric production facilities to provide utility services on a self sustaining basis in the Northwest Territories. The Corporation's revenue requirement is subject to approval by the Public Utilities Board and its rates are set by the Government of the Northwest Territories. Effective April 1, 1992 changes to the *Northwest Territories Power Corporation Act* result in the Corporation's rates becoming subject to the approval of the Public Utilities Board.

The Corporation is exempt from income tax.

2. Accounting Policies

A summary of the significant accounting policies follows:

Inventories

Fuel and lubricants are valued at the lower of average cost and net realizable value. Materials and supplies are valued at the lower of cost and replacement cost.

Property and equipment

Property and equipment, excluding that donated to the Corporation by Canada and others, are carried at cost less accumulated amortization. Costs of additions, betterment and major renewals are capitalized. In addition to direct costs of goods and services, capital project costs include an allowance for funds used during construction at a rate approved by the Public Utilities Board and a share of engineering and general administration expense which is directly attributable to the project.

Property and equipment donated to the Corporation by Canada and others are recorded at their estimated fair value less accumulated amortization.

Amortization

On the retirement or sale of depreciable assests, the cost of the assets retired less disposal proceeds is charged or credited to accumulated amortization with no gain or loss being reflected in operations. Gains and losses resulting from exceptional circumstances are credited or charged to operations in the year that they are recognized.

Property and equipment in service are amortized on a straight-line basis over their estimated useful lives as follows:

2. Accounting policies (continued)

Amortization (continued)

Electric power plants:	
Hydroelectric plants and equipment	27—65 years
Diesel engines and associated equipment	10—15 years
Fuel storage equipment	20 years
Buildings	20 years
Transmission and distribution systems	20 — 30 years
Warehouses, motor vehicles and general facilities:	
Warehouses	25 years
Buildings	30 years
Office and general equipment	15 years
Computer equipment	5 years
Motor vehicles	4 years
Staff accommodation	10 — 25 years
Other utilities:	
Heating systems	20 years
Sewerage and water	20 years

Deferred charges

Financing costs relating to the issue of long-term debt are amortized on a straight-line basis over the period to maturity of the related debt. Regulatory costs for revenue requirement and rate structure hearings represent the direct costs associated with appearances before the Public Utilities Board. The costs of revenue requirement hearings are amortized over the period between hearings on a straight-line basis. The costs of rate structure hearings are amortized over ten years on a straight-line basis. Other costs are amortized over three years on a straight-line basis.

Deferred Credits

Deferred credits represent donations of assets and contributions to aid in the construction and acquisition of property and equipment and are amortized over the estimated useful lives of the respective property and equipment.

Pension Plan

Contributions are made by the Corporation and its employees to the Public Service Superannuation Plan administered by the Government of Canada. These contributions represent the toal liability of the Corporation and are recognized in the accounts on a current basis.

3. Accounts Receivable

	1992	1991
	(thousands of dollars)	
Utilities, net of allowance for doubtful accounts of $171,000 (1991—$132,000)	$ 12,064	$ 13,143
Recoverable services, net of allowance for doubtful accounts of $9,000 (1991—$48,000)	2,212	977
Due from sale of building	2,550	—
Other	103	21
	$ 16,929	**$ 14,141**

Included in utility accounts receivable are $3,655,000 (1991—$3,473,000) in unbilled amounts.

4. Property and equipment in service

	1992 (thousands of dollars)			1991
	Cost	Accumulated Amortization	Net Book Value	Net Book Value
Electrical power plants	$162,751	$ 73,284	$ 89,467	$ 79,066
Transmission and distribution systems	52,365	15,532	36,833	36,526
Warehouses, motor vehicles and general facilities	11,857	5,751	6,106	6,837
Staff accommodation	7,746	3,543	4,203	4,846
Other utilities	3,028	2,157	871	1,120
	$237,747	**$100,267**	**$137,480**	**$128,395**

Included under construction work in progress is $1,019,000 (1991—$735,000) for studies of hydro supply options to meet the growing demand in the City of Yellowknife. It is expected that the studies will be completed and decisions taken on the desired options during the 1993 fiscal year.

5. Housing loans receivable

Employee housing loans are non-interest bearing and require no principal repayment for five years. The loans are secured by a second mortgage on the properties as title is transferred to the employees.

6. Deferred charges

	1992	1991
	(thousands of dollars)	
Finance costs	$ 694	$ 505
Regulatory costs	430	216
Other	49	15
	1,173	736
Less accumulated amortization	323	178
	$ 850	**$ 558**

7. Accounts payable

	1992	1991
	(thousands of dollars)	
Trade payables	$ 8,389	$ 6,269
Accrued interest	1,772	1,401
Fuel tax	887	999
Employee leave and termination benefits	828	811
Contractors' holdbacks	796	573
Deposits	343	441
Payroll	342	77
Deferred revenue	305	---
GST	132	96
	$13,794	**$10,667**

8. Due to the Town of Inuvik — in trust

This amount represents funds held in trust for the Town of Inuvik for capital repairs to the utilidor system.

Expenditures are made from this trust account, subject to the agreement of the Inuvik Utilidor Planning Committee made up of representatives of the Town of Inuvik, the Department of Municipal and Community Affairs of the Government of the Northwest Territories, and the Northwest Territories Power Corporation. During the year the funds held in trust earned $225,000 (1991—$279,000) of interest at rates ranging from 7.40% to 8.77%.

9. Long-term debt

	1992	1991
	(thousands of dollars)	
Promissory note to the Government of the Northwest Territories, repayable in ten equal annual instalments of, $5,350,000, maturing June 23, 1998, bearing interest at 11% semi-annually.	$ 37,450	$ 42,800
Sinking fund debentures, unconditionally guaranteed by the Government of the Northwest Territories, due March 9, 2009, bearing interest at 11% semi-annually.	20,000	20,000
Sinking fund debentures, unconditionally guaranteed by the Government of the Northwest Territories, due June 6, 2011, bearing interest at 11 1/8% semi-annually.	15,000	—
	72,450	62,800
Less current portion	5,350	5,350
	$ 67,100	**$ 57,450**

9. Long-term debt (continued)

Sinking funds will be established for the debentures, into which amounts will be deposited annually, which together with interest earned, will be sufficient to retire the debentures outstanding at maturity beginning on the following dates:

March 9, 1995	$20,000,000 debentures
June 6, 1996	$15,000,000 debentures

Principal repayments by fiscal year for the sinking fund debentures and the promissory note are as follows:

1993	$ 5,350,000
1994	5,350,000
1995	6,050,000
1996	6,050,000
1997	6,609,000
1998—2012	43,041,000
	$72,450,000

10. Employee leave and termination benefits

Under their conditions of employment, employees qualify for annual leave of varying lengths depending on length of service. Employees also earn retirement and severance remuneration based on the number of years of service. Annual leave is payable within one fiscal year. The payment of the other amounts is dependent on employees leaving the Corporation.

11. Expenses

An amount of $10,069,000 (1991—$10,458,000) in engineering and general administration expenses has been incurred. Of this amount $1,633,000 (1991—$1,223,000) has been capitalized.

12. Interest expense

	1992	1991
	(thousands of dollars)	
Interest on long-term debt		
Government of the Northwest Territories	$ 4,255	$ 4,844
Sinking fund debentures	3,563	2,200
Other interest	1,159	1,298
	$ 8,977	**$8,342**

13. Gain on sale of building

The gain on sale of the building results from the disposition of the Corporation's previous head office building located in Edmonton.

14. Dividend

Pursuant to subsection 29(1) of the *Northwest Territories Power Corporation Act*, the Government of the Northwest Territories directed the Corporation to declare a dividend of $2,709,000 (1991—$2,784,000).

15. Commitments

The estimated cost to complete capital projects as at March 31, 1992, was $29,345,000 (1991—$24,387,000).

Minimum annual lease payments for office space, staff accommodation, vehicles and office equipment for which the Corporation is committed are as follows:

1993	$ 726,000
1994	496,000
1995	282,000
1996	196,000
1997	131,000
1998—2020	401,000
	$2,232,000

16. Contingencies

The Corporation operates diesel generation plants and fuel storage facilities in the majority of communities in the Northwest Territories. No amount is reflected in the financial statements for any potential site restoration costs as these costs are not reasonably determinable. The Corporation is developing a methodology to determine the provision required for site restoration costs.

17. Related party transactions

The Corporation is a Territorial Crown Corporation and consequently is related to the Government of the Northwest Territories and its agencies and Crown corporations, Arctic College, Workers' Compensation Board (Northwest Territories) and the Northwest Territories Housing Corporation.

The Corporation provides utility services to, and purchases fuel and other services from these related parties. These services and purchases are at the same rates and terms as those with similar unrelated customers.

Transactions with related parties and balances at year end, not disclosed elsewhere in the financial statements, are as follows:

	1992	1991
	(thousands of dollars)	
Sale of power, heat and water	$ 21,543	$ 20,190
Purchase of fuel	11,341	10,360
Fuel tax	1,935	1,831
Workers' compensation payments	125	162
Other	1,208	343
Balances at year end		
Accounts receivable	1,161	1,667
Accounts payable	1,744	1,946

18. Subsequent event

The Corporation issued $20,000,000, 20 year, 10 3/4% sinking fund debentures, May 28, 1992.

The proceeds of this long-term debt will be used to repay outstanding bank loans and to finance capital projects.

19. Comparative figures

Certain comparative figures have been reclassified to conform with the financial statement presentation adopted for the current year.

Schedules

(unaudited)

Pursuant to Section 84 of the *Financial Administration Act*, the Corporation has written off the following assets, debts or obligations during the year that exceeded $500.

NORTHWEST TERRITORIES POWER CORPORATION

Schedule of Write-offs
for the year ended March 31, 1992
(unaudited)

Cash

Plant	Month/Year	Amount
Cambridge Bay	May, 1990	$ 526.40
Fort Franklin	Sept., 1990	793.00
Coral Harbour	April, 1990	1,185.24
Pangnirtung	June, 1991	637.55
		$3,142.19

NORTHWEST TERRITORIES POWER CORPORATION

Schedule of Write-offs
for the year ended March 31, 1992
(unaudited)

Accounts Receivable

Plant	Name	Amount
Aklavik	Sittichinli Restaurant	$ 700.55
Fort Good Hope	Duhoga Service	1,484.27
Fort Norman	Taurus Contractors	507.79
Fort Smith	Bassignthwaite, Jim	1,678.67
	Bourke, Jennifer	815.18
	Daniels, Tach	610.78
	Houle, Cathy	878.12
	Villebrun, Terry	978.12
Hall Beach	Ammalak, Simionie	547.49
	Manniliaq, Jack	935.80
Inuvik	International Prop.	782.32
	Knauft, Michelle	666.58
	Millier, John	941.28
	Rilling, Cecil	506.26
	Roberts, Graham	590.91
	Russ, Ester	511.49
	Tee Jay's Homestyle Bakery	1,668.80
	Traer, Gary	722.39
Iqaluit	Germain, Patrick	578.31
	JC Cote	4,784.15
	S & G Security	544.73
Nahanni Butte	Williams, Creg	1,288.78
Norman Wells	ATA Construction	840.48
Rankin Inlet	Williamson, Peter	2,002.65
Whale Cove	Innikshuk, Steven	565.66
Yellowknife/Rae Edzo	Savis, Thomas	1,958.90
		$28,090.46

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ᖁᐊᑦ ᓱᒥᑦ	ᕿᓱᓐᓯᓂᐃᑦ, ᔨᒪ ᐳᒃ, ᓴᓂᖁ ᑕᓄᖅ, ᑕᒃ ᕼᐅᑉ, ᒃᑎ ᐃᑉᐳᖅᓐ, ᑎᐊᓚ	1, 678.67 815.18 610.78 878.12 978.12
ᓴᓂᖅᓴᒃ	ᐊᒪᒪᓚᒃ, ᓱᒥᐅᓂ ᒪᓐᓂᓚᐊᖅ, ᓴᒃ	547.49 935.80
ᐃᓄᐃᒃ	ᐃᓐᑐᓄᓱᓄᑉ ᐳᖅᑦ. ᓇᐃᑦ, ᒥᔪᑉ ᒥᓚᐊ, ᓴᓐ ᓚᓚᖏ, ᓱᓱᑉ ᖅᐳᑦᔪ, ᔪᖅᐃᓴᒪᒪ ᖅᑎ, ᐊᓱᑕ ᑎ ᓴᐃᒃᓄᑦ ᕿᓪᑎᒪᓚᑉᐅᖅᐃᖏᒐ ᑎᖅᐃᓪᓕᔨ, ᓚᐅᓚ	782.32 666.58 941.28 506.26 590.91 511.49 1, 668.80 722.39
ᐃᖏᓱᓗᐃᑦ	ᔨᒪᐃᓐ, ᕿᑐᓚᒃ ᓴᐃ. ᓱ. ᓄᑕᐃ ᐊᔪ ᐊᒪᒪ ᔭ ᓱᓄᐃᓚᑎ	578.31 4, 784.15 544.73
ᓇᕼᐊᓂ ᐱᐅᑦ	ᐃᓕᓴᐊᓱ, ᓄᖅᐃᒃ	1, 288.78
ᓄᐊᒪᓐ ᓀᓕᓱ	ᐊ. ᑎ. ᐊ. ᐃᒃᓗᓕᐅᖅᑎᒃᓄ	840.48
ᑲᖏᖅᓱᓂᖅ	ᐃᓕᓴᐊᓴᓐ, ᐱᑕ	2, 002.65
ᑎᑭᖅᔨᐊᖅ	ᐃᓂᒃᓱᓂ, ᓱᑎᓀᓐ	565.66
ᑭᓗᓇᐃᓀ/ᖅᐃ ᐊᑦᓱ	ᓴᐃᓵ, ᑐᒪᓱ	1, 958.90

$28,090.46

ᓄᓇᕗᑦ ᐊᑐᕐᓂᖅ ᐅᓪᓗᒥᓂᕆᔨᖏᑦ ᓄᑖᒃᓴᓇᖏᑦ

ᖃᓄᐃᓇᕐᓂᖅ ᓇᓗᓇᐃᔭᖅᑕᐅᔪᑦ ᓇᓗᓇᐃᔭᖅᑕᐅᓂᖓᑦ
ᐊᑦᕿᔪᒍᑦ ᒪᓕᒃᓴ 31, 1992-ᒥ ᐃᓱᓕᓕᐅᖅᑐᒍᒪᑦ
(ᑭᓇᐅᔨᓂᒃ ᖃᐅᔨᓴᕐᓂᖅᑎᒍᑦ ᖃᐅᔨᓴᕐᓂᖅᑕᐅᕙᓂᖓᓕᖅᑎᑦᑐᑦ)

ᑭᓇᐅᔨᑦ

ᐅᓪᓗᒥᓂᐅᔭᕐᓂᐊᕐᓂᑦ ᐊᑎᖓᓚᐅᖅ	ᑕᖅᑭᖓᓚᐅᖅ/ᐊᑦᕿᔪᒍᓚᐅᖅ	ᖃᐅᔨᓴᕐᓂᑐᐃᓐᓇᖅ
ᐃᖃᓗᒃᑐᑦᓯᐊᖅ	Lᐃ/90	$ 526.40
ᖁᐊᑦ ᖁᕆᐃᓐᑭᓪᓕᓐ	ᓯᑎᐱᓇ/90	793.00
ᓴᓪᓕᑦ	ᐃ>/90	1, 185.24
ᕿᔭᖅᑐᑎᖅ	ᕿᓂ/91	637.55
		$3, 142,19

ᓇᓗᓇᐃᖅᑯᑦ

(ᑭᓇᐅᔨᓂᖅ ᖃᐅᔨᓴᖅᑎᑦ ᖃᐅᔨᓴᖅᑕᐅᔪᓂᖅᓯᒪᔭᖅᑎᑦ)

ᑭᓇᐅᔨᓕᓚᓂᐅᑦ ᐱᖁᔨᖏᓂᑦ ᐊᐃᖅᑐᖅᓯᒪᓂᖏᓐ 84 ᐊᑐᖅᑕᐅᓪᓗᓂᑦ, ᑯᐊᕐᓇᓴᖅᑯᑦ ᖁᔨᓇᖅᑕᖅᖢᑎᑦ ᑕᒪᒃᑯᐊ ᐱᖁᑎᒋᔨᐅᔪᑦ, ᐊᑭᓕᒃᖠᐃᑦ ᐱᔨᓚᐊᖃᓕᐅᖅᑕᖅᑎᑦᓴᓂᑦ ᐊᖏᔪᖏᓐᓂᑦ $500 ᐅᖏᓐ ᒋᓄᑦ ᑎᑭᐅᑎᓯᒪᓂᖅᑎᑦ.

ᑭᓇᐅᔭᓕᓂᑦ ᑎᑎᕋᓱᒪᕐᓂᖅ ᒥᑦᓴᓕᖅᓂᒃ
ᐃᓕᓴ 31, 1992

16. ᐱᕐᖏᖅᑐᓕᕐᓂᕐᒧᑦ ᐊᑐᕐᑐᕆᔨᓂᖅ

ᐊᐊᕐᓇᓴᖅᓯᓚᓂ ᐊᐅᓚᑕᐅᕐᓂ ᐅᕐᓯᐊᓗᕆᔨᑐᐃᓐᓇᒧᖅᑐᓂ ᐅᓪᓗᖓᓂᒪᓕᕐᕋᓂ ᐊᓪᓚᓗ ᐅᕐᓯᐊᓗᕆᔨᖏᑐᖅᑎᑦ
ᐊᑕᖑᒃᓴᖅᑐᓂ ᓄᓇᓕᓂ ᑕᒪᓂ ᓄᓇᕗᑦᑎᐊᕐᓂ. ᑭᓇᐅᔭᓂ ᒥᑦᓴᓄᓂ ᑎᑎᕋᓱᒪᕐᓂᖅᑐᓂ ᑭᓇᐅᔭᒥᑦ
ᐊᑐᕐᑐᕆᔨᐅᓚᔭᖅᑐᑐᒥᑦ ᓇᓕᐊᑐᐃᓐᓇᖅ ᐱᓕᓴᕐᕋᖅᑕᕐᓯᓚᕐᓂᖅ ᓴᓇᔨᑦᑐᓂᖅᑐᓂ ᑭᓇᐅᔭᓂᑦ ᓇᓗᓇᐃᓐᓇᕐᓂᑦᑕᕐᓯᓚᕐᓂᖅ
ᓇᓗᓇᐃᑦᑐᑦᑕᐅᓯᒪᔪᑦᑕᖏᖑᔪᓂᑦ, ᑕᒪᑐᒍᖓ ᐊᑐᕐᑐᕆᔨᐅᓚᔭᖅᑐᑐᓂᑦ ᑭᓇᐅᔭᓂᑦ ᓇᓗᓇᐃᓕᐅᕐᖏᓪᓚᑕ ᖃᓄᐃᑦᑕ
ᐊᑐᓚᐊᖏᖅᓴᖅᓪᓚᖓᑕ ᓇᓗᓇᖏᑦᑕᑦᓂᖅᓄᑦ ᓇᓗᓇᐃᓕᓐᓂᔪᒃᑯ. ᒪᓐᓇᓕ ᐊᐊᕐᓇᓴᖅᓯᓚᓂᑦ ᑕᒪᑐᒍᖓ ᑭᓇᐅᔭ
ᐊᑐᕐᑐᕆᔨᐅᔭᓚᐊᖏᖅᑐᑐᓂᑦ ᓇᓗᓇᐃᔾᔨᓂᕐᓂᑦ ᐱᓕᓴᕐᕋᖅᑕᕐᓯᓚᕐᓂᖅ ᓴᓇᔨᑦᑐᓂᖅᑐᓂᓐᓂᒃ
ᐊᑐᖅᑕᐅᔪᓕᕐᓇᓂᐊᖏᖅᑐᑐᒥᑦ ᐋᖅᑭᒃᑯᓕᔪᓕᕐᓂᒪᑕ.

17. ᐃᓕᓴᕆᔨᖑᓂᓂᑦ ᐱᓕᓴᖏᓐᓄᖏᖅᑎᓪᓗᒥᑦ

ᑕᒪᓐᓇ ᐊᐊᕐᓇᓴᖅᓯᓚᓂ ᓄᓇᕗᑦᑐᓂ ᒪᓕᒪᓂᐊᓂ ᐊᐊᕐᓇᓴᖅᑎᑦᓴᒪᔪᓂ ᐊᓪᓚᓗ ᑕᐃᒪᐃᖏᑲᒥᓂ ᓄᓇᕗᑦᑐᓂ
ᒪᓕᒪᓂᐊᓐᓂᑦ, ᐊᓪᓚᓗ ᐃᓕᓴᕐᓂᓂᓕᕐᑕᕐᖏᖅ ᒪᓕᒪᒃᑯ ᑎᑎᕋᓱᒪᕐᓂᖅᑐᓂᑦ ᐊᓪᓚᓗ ᐊᐊᕐᓇᓴᖅᓯᓚᓂᑦ,
ᐅᑭᐅᖏᖅᑕᖏᖅᑐᒥᑦ ᓱᓕᓂᑐᐃᓚᖅ, ᓄᓇᕗᑦᑐᓂᑦ ᐃᖏᖅᑲᓇᐃᔾᔪᑎᓂᒃ ᑭᐅᓂᖏᖅᑐᒥᑦ ᓇᓕᓕᐅᘁᓕᓂᔨᒃ ᑲᑎᒪᔨᖑᓂᒃ ᐊᓪᓚᓗ
ᓄᓇᕗᑦᑐᓂᑦ ᐃᑲᓂᓕᓂᔨᔪᐊᑲᓂᒃ.

ᐊᐊᕐᓇᓴᖅᓯᓚᓂ ᐅᔪᓂᖓ ᑎᑎᕋᓱᒪᕐᓂᕐᓂᖅᑐᓂᑦ ᐱᓕᓴᕐᕋᖅᑕᕐᓯᓚᕐᓂᖅᑐᓂᑦ ᐅᕐᓯᐊᓗᕆᔨᖏᑐᖅᑎᑦ
ᐅᖏᓪᓗᑎᑦᑎᓂᒃ ᓱᓇᑐᐃᓐᓇᖏᓂᓗ ᓂᐅᐃᓱᒋᔭᓂᖅᑐᓂᒃ ᑕᒪᑲᓂᐊᖅ ᐊᑭᖅᑎᓂᒃ ᐃᓕᓴᕐᓂᓂᓕᕐᑕᕐᖏᓪᓚᖓᑕ. ᐊᑭᖅᑎᓂᑦ ᐊᓪᓚᓗ
ᓂᐅᐃᓱᒋᑕᖏᖅᑐᓂᒃ ᐊᑭᓕᖅᑕᖏᖅᑕᖏᖅᑎᓂᑦ ᓇᓕᒧᑎᐃᓐᓇᖏᖅᑎᓂᑦ ᑕᐃᒪᓐᓇᐊᖅ ᐊᑭᖅᑎᓂᑦ ᐃᑲᓂᕐᑕᖏᖅᑕᖏᖅᑎᓂᓗ
ᐃᓕᓴᕆᔨᖑᓂᑲᓂᒃ.

ᐃᓕᓴᕆᔨᖑᓂᓂᑦ ᐱᓕᓴᖏᓐᓄᖏᓂᓂᑦ ᐊᓪᓚᓗ ᑭᓇᐅᔭᓕᓂᔨᖑᓂᑦ ᓇᒧᑦ ᑎᑎᕋᓱᒪᕐᓂᖅᑐᓂᑦ ᑭᓇᐅᔭᓕᓂᕐᓯᓚᕐᓂᖅᑐᓂᑦ
ᐊᑦᕿᒧᖓ ᓄᖓᒍᐊᓂᑦ, ᑭᓇᐅᔭᓂᑦ ᒥᑦᓴᓄᓂ ᑎᑎᕋᓱᒪᕐᓂᖅᑐᓂᑦ ᓇᓗᓇᐃᔾᔨᑦᑕᐅᓯᒪᔪᓂᑦ ᓇᓗᓇᐃᓕᐅᕐᖏᓪᓚᑕ,
ᐃᓚᖓᔪᓂ:

	1992 (ᑕᐅᓴᖓ-ᖃᓄᖅᓯᓕᑦ)	1991 (ᒪᓕᖓᑦ)
ᐅᓪᓗᖓᓂᒪᓕᕐᓂᖅ, ᐅᖅᓄᓘᔪᐅᑎᓂᖅ ᐊᓪᓚᓗ ᐃᓚᖓᑦᒥ ᓂᐅᕗᑎᖑᓕᕐᓂᓕᒃ	$ 21, 543	$ 20, 190
ᐅᑭᐅᖏᖅᑕᖏᖅᑐᑦ ᓂᐅᐃᓱᒋᑕᖏᖅᑎᓂᒃ	11. 341	10, 360
ᐅᑭᐅᖏᖅᑕᖏᖅᑐᑦ ᒪᓐᓇᐅᓚᓂᒃ	1, 935	1, 831
ᐃᖅᑲᓇᐃᔾᔪᑎᖅᑎᑦ ᓱᓇᓂᖅᑐᓂᑦ ᓇᓕᐅᘁᓕᓂᔨᒃᑯᓂᖅᓂᒃ ᐊᑭᓕᖅᑕᐅᓕᕐᓂᑦ ᐊᑭᖅᑎᓂᑦ	125	162
	1, 208	343
ᑭᓇᐅᔭᓂᑦ ᖃᓄᐃᑦᑕᓕᕐᓂᖅᑐᓂᑦ ᐊᑦᕿᒧᖓ ᓄᖓᒍᐊᓂᑦ ,		
ᐊᑭᓕᖅᑕᖏᓐᓄᑦᑕᐅᓯᒪᔪᑦ ᐅᑎᕐᑐᖅᑕᖏᖅᑐᑦ	1, 161	1, 667
ᐊᑭᓕᖅᑕᖏᖅᑐᑦ	1, 744	1, 946

18. ᐅᐊᕐᑎᐊᑭᓕᖅᑎᑦᓴᒪᓕᒃ ᐱᕐᔪᐊᓂᖅ

ᐊᐊᕐᓇᓴᖅᓯᓚᓂ $20, 000, 000-ᑕᓕᓂᒃ ᓴᖅᑭᑎᓕᐅᑦᓴᖅ ᐊᑭᓕᖅᑕᖏᖅᑐᓂ ᐊᑭᓕᖅᑕᐅᓕᓂᖅᓂᒃ
ᐊᑐᖅᑕᐅᓯᒪᓂᐊᖅᑐᑐᒃ, ᐊᑦᕿᒧᓄᑦ 20-ᓄᑦ, 10 3/4-ᓴᓇᒃ ᖃᑐᖅᐅᑭᑎᖅᑎᓂᒃᓴᓂᒃ, ᒪᐃ 28, 1992-ᒥ

ᑭᓇᐅᔭᓕᐊᓇᔭᓂ ᑕᒪᑐᒥᖓ ᐅᖓᓚᓯᒋᔭᖓᓚᕐᓂᒃ ᐊᑭᓕᖅᑕᓂᒃ ᐊᑐᖅᑕᐅᓯᒪᓂᐊᖅᑐᑐᒃᑯᓂ ᐊᑭᓕᖅᑕᖏᖅᑕᖏᖅᑐᑦ
ᐊᑭᓕᖅᑕᖏᖅᑐᑦ ᑭᓇᐅᔭᓯᐊᓕᖅᑐᓂᖅᓂᒃ ᐊᑭᓕᖅᑕᐅᓕᕐᓂᑦ ᐊᓪᓚᓗ ᐊᑭᑐᔪᓐᓇᓂᒃ ᐱᓕᓴᕐᕋᖅᑕᖏᖅᑐᑦ.

19. ᐊᓯᔾᔨᓂᖓᓕᕐᓂᖅᑐᓂᒃ ᑕᑯᓴᐃᓐᓂᑕᑎᓂᕐᒧᑦ ᓇᓴᐃᑎᑦ

ᐃᓕᖓᑦ ᓇᓴᐃᓐᓂᖓᑦ ᐊᓯᔾᔨᓂᖓᓕᕐᓂᖅᓂᒃ ᐊᓯᔾᔨᓂᖓᓕᕐᓂᕐᓂᖅᑐᓂᑦ ᑕᑯᓴᐃᓐᓂᑕᑎᓂᑦᓂᓕᕐᓂᑦ ᐊᑦᕿᑭᕆᔪᓕᕐᓂᑦ
ᐊᑭᓕᖅᑕᖏᓐᓄᑦᑕᐅᓯᒪᔪᑦ ᑭᓇᐅᔭᓕᓂᔨᖑᓂᑦ ᐊᑐᖅᑕᐅᓯᒪᓂᐊᖅᑐᑐᒃᑯᓂ ᐊᑦᕿᑭᕆᔪᓂᖅᑐᓂᒃ ᓴᓂᑐᓂᖅᑐᓂᒃ.

ᑭᓇᐅᔭᓕᓕᓂᒃ ᑎᑎᕋᖅᓯᒪᔪᖅᑐᑦᓯᑦ ᒥᖅᓴᓂᑦ ᑎᑎᕋᖅᑕᐅᓯᒪᔪᑦ
ᒪᓕᒃ 31, 1992

12. ᖃᑐᖅᐅᔨᑎᓂᑦ ᑭᓇᐅᔭᑦ ᐊᑐᕋᓂᔪ

	1992	1991
	(ᑕᐅᔪᓐ-ᖃᓄᓐᓂᑐᑦ ᑕᓚᖅᑎᑦ)	
ᐅᖃᓗᓯᑐᑐᒍᓚᖅᓯᒪᓕᖅ ᐊᑭᓚᖅᓴᐅᑉ ᖃᑐᖅᐅᔨᑎᖅᑎᑦ		
ᓄᓇᕗᑦᑎᐊᑉ ᑲᓱᒪᔭᑦ	$ 4, 255	$ 4, 844
ᓄᖅᑲᑉᐸᓪᓕᐊᓗᑦ ᐊᑭᓚᖅᓴᐃᓐ ᓇᓗᓇᐃᔭᑎᑦᑐᔪ		
ᐃᓚᔪᓚᕆᐅᓗᒍᓕᕆᓂᑦ	3, 563	$ 2, 200
ᐊᓗᖓᑦ ᖃᑐᖅᐅᔨᑎᑎᑦ	1, 159	1, 298
	$ 8, 977	$ 8, 342

13. ᑭᓇᐅᔭᓕᐊᑦ ᐃᒪᓐᔪᐃᑎᖓ ᓄᐅᕕᖅᑕᐅᓄᖓᓄᑦ

ᑭᓇᐅᔭᓕᐅᓕᐅᖅᑐᑦ ᑕᕐᓇ ᐊᑐᕋᓂᔪᐅᑦ ᐃᒪᓐᔪᐃᑎᖓ, ᐊᖓᓚᔪᖅᑲᒃᑯᐊᕕᓄᖓ, ᐊᑦᓚᓐᑕᕐᒥᑦᑐᖅ ᓄᐅᕕᖅᑕᐅᓕᐅᖅᓄᖓᓄᑦ.

14. ᑭᓇᐅᔭᓕᐅᖅᑕᐅᓄᐊᐃᑦ ᐊᕕᒃᑐᖅᑕᐅᓄᖅᑐᑦ

ᓄᓇᕗᑎᐊᖅᑎᑦ ᐅᓪᓗᖓᓂᓕᕆᓂᒃ ᐱᖅᔪᖓᓂᑦ ᐊᕕᒃᑐᖅᓯᒪᓄᖓ 29 ᐃᓕᖓ (1) ᒪᓕᒃᑕᐅᓐᓄᓄᒃ, ᓄᓇᕗᑎᐊᖅ ᑲᓱᒪᒃᑯᓄᑦ ᑎᓕᕆᐅᔪᖅ ᐊᐊᔪᓚᖅᓴᖓᓂᑦ ᑭᓇᐅᔭᓕᐅᖅᑕᖅᑲᖅᓄᒃ $2, 709, 000-ᑕᓕ (1991- $2, 784, 000) ᐃᓕᑭᔨᐅᓐᔪᕐᓂᒃᓴᖅᑕᐃᓄᑦ (ᑲᓱᒪᒃᑯᓄᑦ) ᑐᓄᔨᐅᓯᒪᓄᐊᖅᑯᓕᑦ.

15. ᑭᓇᐅᔭᑦ ᐊᑐᖅᑕᐅᔨᓗᐊᖅᑕᑐᑦ

ᐊᑭᑐᔪᑎᓄᑦ ᐱᓕᓗᐊᒃᓴᓄᑦ ᑭᓇᐅᔭᑦ ᐊᑐᖅᓄᔪ $29, 345, 000-ᖃᓄᓐᓂᓕᐅᖅᑐᑦ ᒪᓕᒃ 31, 1992-ᒧᑦ ᑎᑭᐅᑎᓯᒪᓕᖅᑎᑦᓗᑕ (1991-ᒥ $24, 387, 000).

ᒥᑭᓐᓄᖅᑭᑦ ᐊᑭᓚᖅᑕᐅᓄᐊᐃᑦ ᐊᖅᖃᔨᑕᒪᑦ ᐊᓕᓚᐃᒃᓴᓐᓂᒃ ᐊᑐᖅᑐᐊᖅᓄᖅᓄᒥᑦ, ᐃᖅᑲᓇᐃᓕᖅᖢᑎᑦ ᐃᓕᓴᕐᓂᐊᕐᓂᖅᓄᑦ, ᓄᓇᓕᔪᑎᓄᑦ ᐊᒻᒪᓗ ᐊᓕᓚᐃᒃᓴᐅᑎᓄᑦ ᓄᓇᕗᑦᑎᐊᖅᑐᑦ ᐊᑭᓕᖓᓐᓂᓚᐅᖅᓯᒪᓂᖅ ᐃᒪᓐᓇᐅᑉ ᐊᑐᐃᓐᓇᕐᓂᖅ:

1993	$ 726, 000
1994	496, 000
1995	282, 000
1996	196, 000
1997	131, 000
1998 - 2020	401, 000
	$2, 232, 000

ᑭᓇᐅᔭᓕᓚᓂᕐᒥᐅ ᑎᑎᕋᔭᓕᕐᓂᐊᑎᑭᔪᐅᓂᖅ ᒥᑦᓴᓄ ᑎᑎᕋᖅᑕᐅᔭᓕᕐᓂᖅ
ᐃᓕᓴ 31, 1992

9. <u>ᐅᖃᓕᔭᖅᑐᓗᓂᖅ ᐊᑭᓚᖅᓴᓕᐅᔪᓕᕐᓂᖅ (ᑲᓇᔪᓕᓚᓂᖃᖅ)</u>

ᑕᒪᒃᓄᐊ ᐊᑭᓚᖅᓴᐃᓂ ᓇᓗᓇᐃᒃᓄᑕᓄᑦ ᐃᓕᓴᕆᕐᓯᐅᔪᓕᕐᓂᖅ ᓄᖅᔪᕐᓕᐊᓂᖅᑐᑦ ᐊᑭᓚᖅᑕᐅᓵᕆᓚᐅᑎᓂᒃᑯᑦ, ᐊᖏᔪᔨᑕᒪᑦ ᑭᓇᐅᔭᓂᒃ ᔭᖏᔪᐊᐅᓗᑎᒃ, ᑕᒪᒃᓄᐊ ᑭᓇᐅᔭᑦ ᔭᖅᑕᐅᓴᑦ ᖃᑐᖅᐅᑭᑎᖏᓐᓂᓗ ᑲᑎᒪᔨᑦ, ᐊᑭᓚᖅᑕᐃᓂᖅ ᓇᓗᓇᐃᒃᓄᑕᓄᑦ ᐃᓕᓴᕆᕐᓯᐅᔪᓕᕐᓂᖅ ᐃᔨᓕᑦᑐᓇᖏᓐᓇᐅᔪᖏᑦᑕ;

ᐃᓕᓴ 9. 1995-ᒥ $20, 000, 000-ᒋᓕᓂᑦ ᑎᑭᐅᑎᔨᓕᕐᓂᖅ ᐊᑭᓚᖅᑕᐃᓂ

ᔪᓂ 6, 1996-ᒥ $15, 000, 000-ᒋᓕᓂᑦ ᑎᑭᐅᑎᔨᓕᕐᓂᖅ ᐊᑭᓚᖅᑕᐃᓂ

ᑕᒪᒃᓄᓂᖅ ᓄᖅᔪᑦᑕᓕᐊᔨᓂᑦ ᐊᑭᓚᖅᑕᐃᓂᑦ ᓇᓗᓇᐃᒃᓄᑕᓄᑦ ᐃᓕᓴᕆᕐᓯᐅᔪᓕᕐᓂᓂᑦ ᐊᒻᒪᓗ ᐊᑭᓕᓵᖅᓯᓂᒃᓂᖅ ᓇᓗᓇᐃᒃᓄᑕᓂᑦ ᑭᓇᐅᔭᑦ ᐊᑐᖅᓯᐅᑎᓂᒃ ᐱᒋᐊᖏᓂᐅᑎᖏᓐᓂᖅ ᐊᑭᓚᖅᑕᐅᓂᖏᓐᓂᖅ ᐃᒪᓐᓇᕆᔨᓂᖅ:

1993-ᒥ	$ 5, 350, 000
1994-ᒥ	5, 350, 000
1995-ᒥ	6, 050, 000
1996-ᒥ	6, 050, 000
1997-ᒥ	6, 609, 000
1998ᒥ - 2012ᒍ	43, 041, 000
	$72, 450, 000

10. <u>ᐃᖅᑲᓇᐃᔭᖅᑎᓂᑦ ᖃᐅᖅᑐᓂᑦ ᐊᒻᒪᓗ ᐊᐱᑕᐅᔨᓂᑦ ᐃᑲᔪᕆᐊᑦ</u>

ᐃᖅᑲᓇᐃᔭᖏᓐᓂᑦ ᒪᓕᕈᐊᖏᖅᑕᕐᓂᑦ ᒪᓕᖅᑕᐅᓕᖅᓗᑎᒃ, ᐃᖅᑲᓇᐃᔭᖅᑎᑦ ᐊᑭᖏᔪᑕᒪᓕᒃ ᖃᐅᔨᓴᕐᓂᐊᖅᑕᐅᖏᖅᑕᕐᓂᖅᑐᒃ ᖃᓄᐃᓕᓴᕐᓂᖅ ᐊᓯᐅᓂᖅᑐᑦ ᐊᐅᓚᑦᑎᓐᓂᖅᑐᒃ ᖃᓄᖅ ᐊᐅᓚᑦᑎᓐᓂᕈᕐᒪᖅ ᐃᖅᑲᓇᐃᔭᖏᓐᓇᖅᑐᖅ ᐊᐅᓚᑦᑎᓐᓂᕈᕐᓗᓂᖅᑐᒃ ᐊᐱᑕᐅᑎᓂᒃᑯᑦᑕᕐᓂᖅᑐᒃ

ᑭᓇᐅᔭᓕᓂᕐᒥᐅᑦ ᑎᑎᕋᓱᒃᑐᒪᕐᒪᑦᑐᐃᓕᑦ ᒥᑦᓴᓄᑦ ᑎᑎᕋᑕᐅᓱᒪᕐᒪᑦᑐᐃᓕᑦ
ᒪᑦᑦ 31, 1992

8. ᐃᓄᐃᑦᑎ ᑕᐅᓐᒍᓐᓄᑦ ᐅᑎᕐᑐᑦᓴᑦ - ᔪᖅᑭᕆᐅᓱᒪᔪᖅ

ᑕᒪᓐᓇ ᑭᓇᐅᔭᖅ ᐱᓱᒪᔭᐅᔪᖅ ᔪᖅᑭᕆᐅᑦᓗᓂᑦ ᐃᓄᐃᑦᑎ ᑕᐅᓐᒍᓐᓂᑦ ᐊᑐᖅᑕᐅᓱᒪᓂᐊᕐᓂᓗᓄᑦ ᕿᐃᕐᑕᕐᐃᖅᓗᑦ ᐃᑦᓂᑦ ᐊᑕᓄᑕᑐᑦ ᓴᓇᔭᐅᖅᑲᓐᓂᖅᓱᒪᓂᐊᕐᓂᖅᓱᓗᓄᑦ.

ᑕᑯᓐᖏᖅᑎᑦ ᑭᓇᐅᔭᓂᑦ ᐊᑐᖅᑲᑦᑕᖅᑐᑦ, ᐊᖏᕐᖅᓱᒪᔪᐃᓐᓇᐅᓕᕐᖅᑎᑕ ᑭᓱᐊᓂ ᐃᓄᐃᑦᑎ ᕿᐃᕐᑕᕐᐃᓕᓴᐅᒃᑯᑦ ᑲᑎᒪᔨᕆᔨᒃᑯᖏᑦ, ᐃᓄᐃᑦᑐᑦ ᑕᐅᓐᖅᓂᓂᑦ, ᓄᓇᕗᓂᓂᑦ ᓴᓕᒪᓕᓚᔨᒃᑯᓐᓂᑦ ᓄᓇᕗᑦᑎᐊᖅ ᓴᓕᒪᒃᑯᓐᓂᑦ, ᐊᒻᒪᓗ ᓄᓇᕗᑦᑎᐊᑦ ᐅᓪᓚᕐᓇᑎᓕᓴᐅᒃᑯᓐᓂᓂᑦ ᑭᓇᐅᔭᓂᑦ ᑲᑎᒪᔨᕆᔨᖅᑕᓂᑦ. ᐊᑦᕿᔪᖅᓂᓂᑦ ᑕᒪᓐᓇ ᑭᓇᐅᔭᖅ ᔪᖅᑭᕆᐅᓱᒪᔪᖅ $225,000-ᒋᓚᓂᑦ (1991 - $279,000) ᑭᓇᐅᔭᓚᐅᓚᐅᑦᓴᒪᑦ ᕿᑐᕐᑎᐅᕆᐊᕐᑎᕐᓂᓄᑦ 7.40->ᓴᒥᑦ 8.77->ᓴᓕᒧᑦ ᑎᑭᐅᑎᓱᒪᓚᐅᑦᑐᓄᑦ.

9. ᐅᖃᓱᒃᑐᒧᐊᖅᑕᑦ ᐊᑭᓚᒃᓴᓇᔭᐅᓱᓴᑦᑐᑦ

	1992 (ᑕᐅᓴᓐ-ᖃᓐᓂᑐᑦᑐᑦ ᒋᓚᖃᑦ)	1991
ᐊᑭᓕᓴᓂᖅᓱᓂᒃ ᓇᓗᓇᐃᒃᑯᑕᖅ ᓄᓇᕗᑦᑎᐊᖅ ᓴᓕᒪᒃᑯᓐᓂᓐᓂᒃ ᐊᓴᓐᓂᖅᓱᓗᓄᑦ ᐊᑦᕿᔪᑕᒪᑦ ᑕᐃᒪᓕᓴᐃᓐᓇᖅᑐᒥᒃ $5,350,000-ᒋᓚᓂᒃ, ᐃᓱᓚᓂᐊᑦᓯᓂᒃ ᔨᓂ 23, 1998-ᒥ, 11->ᓴᒥᒃ ᖃᑐᖅᑕᐅᓱᒪᓯᓂᒃ ᓴᓕᒪᓕᓚᔨᒃᑯᓐᓂᑦ ᐊᑦᕿᔪᖅᑐᑦ.	$ 37,450	$ 42,800
ᐊᑭᓚᒃᓴᓇᔭᐅᓱᓂᒃ ᐃᓚᓴᒃᓱᓱᒪᔨᒥᒃ ᓇᓗᓇᐃᒃᑯᑕᖅ ᐊᑭᓚᖃᑎᒌᓚᐅᖅᑐᒃ ᓄᓇᕗᑦᑎᐊᑦ ᓴᓕᒪᒃᑯᓐᓂᓐᓂᒃ ᓄᖅᑲᑦᔨᓚᐅᖅᑐᒃ, ᐊᑭᓚᖃᑎᒌᓚᐅᖅᑐᒃ ᓄᓇᕗᑦᑎᐊᑦ ᓴᓕᒪᒃᑯᓐᓂᓐᓂᒃ ᑭᓇᐅᔭᓂᑦ ᐊᑭᓚᖃᑎᒌᓚᐅᖅᑐᒃ ᐊᑦᕿᔪᖅᑐᑦ.	$ 20,000	$ 20,000
ᐊᑭᓚᒃᓴᓇᔭᐅᓱᓂᒃ ᐃᓚᓴᒃᓱᓱᒪᔨᒥᒃ ᓇᓗᓇᐃᒃᑯᑕᖅ ᐊᑭᓚᖃᑎᒌᓚᐅᖅᑐᒃ ᓄᓇᕗᑦᑎᐊᖅ ᓴᓕᒪᒃᑯᓐᓂᓐᓂᒃ ᐊᑭᓚᖃᑎᒌᓚᐅᖅᑐᒃ ᐊᑦᕿᔪᖅᑐᑦ.	15, 000	- -
	72, 450	62, 800
ᐅᓪᓗᒍᓂ ᐃᓕᓴᐅᓂ ᐱᓪᓗᔪᒃ	5, 350	5, 350
	$67, 100	**$57, 450**

ᑭᓇᐅᔭᓕᓂᕐᒥᐅᓂ ᑎᑎᕋᖅᓯᒪᔨᕐᔪᐊᑎᑎᑭᐅᔭᕐᓂ ᒥᐅᕋᓂ ᑎᑎᕋᖅᑕᐅᓯᒪᔨᕐᓂ
ᒪᓕᒃ 31, 1992

5. <u>ᐃᓅᓪᓕᓂᕐᒧᑦ ᑭᓇᐅᔭᓂ ᐊᑐᖅᑐᐊᕐᑕᐅᓂᖅᓱᓂ ᐅᑎᕐᑐᕆᔭᓂ</u>

ᐃᖅᑲᓇᐃᔭᖅᑎᓂ ᐃᓅᓪᓕᔭᕐᓂᓐᓄᓂ ᑭᓇᐅᔭᓂᓄ ᐊᑐᖅᑐᐊᕐᑐᓂ ᖃᑐᖅᐅᐅᑎᓂᓄ ᐊᑭᓕᑎᑕᐅᔪᖅᑕᑦᑕᖅᓯᒪᒪᑕ ᐊᓯᒪᓕᓄ ᐊᕐᕿᔪᒍᑦ ᑕᒪᓕᒪᐃᑦ ᐊᓂᔪᖅᓯᒪᓕᖅᑎᑦᓄᓐᓄᑦ ᑭᓯᓂᓄ ᐅᑎᕐᑎᑕᐅᔭᓇᐊᖅᑲᓕᐃᓐᓇᖅᓄᑦ ᐱᒋᐊᖅᖏᑐᐃᓐᓇᖅᑎᖏᓐᓄᑦ. ᔨᐊᕐᕕᓂᖏᓐ ᑐᖏᓕᒥᔭᐅᔨᒋᒥᑦ ᐊᑭᓕᓂᖅᓯᒪᓂᐅᑎᖅᑎᓂᑦ ᐃᖅᑲᓇᐃᔭᖅᑎᐅᑦ ᐱᓕᕆᔨᐅᑎᖅᑎᓂᑦ ᐃᖅᑲᓇᐃᔭᖅᑎᐅᑦ ᓇᖅᒥᓂᕆᓇᐊᖅᑐᖅᑐᑦ ᐅᑎᖅᑎᓂᑕᕆᓇᐊᖅᑲᖅᑕᖏᓐ ᑭᓇᐅᔭᓂ ᑭᓇᐅᔭᐃᔨᖅᑐᒍᑦ ᔨᐊᕐᕕᓂᖏᓐᓄᑦ ᐅᑎᖅᑎᓂᑕᕆᓇᐊᖅᑲᓕᐃᓐᓇᖅᓄᑦ ᐱᓕᕆᔨᐅᑎᖅᑎᓂᑦ ᐃᓅᓪᓕᖏᓐ ᓇᓗᒥᓂᕆᓇᐊᖅᑐᖅᑐᑦ ᑭᓇᐅᔭᓂ ᐱᓕᕆᔨᐃᔨᐊᓗᒍᑦ ᐊᑐᖅᑐᐊᕐᑐᓂ ᐃᖅᑲᓇᐃᔭᖅᑎᐅᑦᑎ ᑭᓇᐅᔭᓂᓄ ᐱᓕᕆᔨᐃᔨᐊᑦ ᐱᒋᐊᖅᑐᓂᓄᑦ ᐊᑐᖅᑐᐊᕐᑐᓂ ᐊᓯᔪᓐᓇᖅᑐᓂᓄᑦ ᐊᑐᖅᑐᐊᕐᑐᓂᓄᑦ ᐊᑐᖅᑐᐊᕐᑐᓂ ᐊᑐᖅᑐᐊᕐᑐᓂᓄᑦ

ᑭᓇᐅᔭᓕᓐᓂᕐᒥᐅ ᐃᓐᓇᕐᓂᖏᓐᓄᑦ ᑕᐃᒪᓐᓕᕆᔨᒃᑯᑦ ᑕᐃᒪᓐᓕᕆᓂᖅ
ᒪᓕᒃ 31, 1992

3. ᐊᑭᓕᐅᕆᓚᕕᐅᔪᑦ ᐅᑎᕐᑐᐅᕆᓂᖅ

	1992	1991
	(ᑕᐅᔭᓄᒃ-ᖃᓄᐃᓕᑐᑦ ᒪᓕᒃ)	
ᐃᓕᓴᐃᑎᐅᕆᓂᖅ, ᐊᑭᓕᐅᕆᓚᕕᐅᑦ ᐅᑎᕐᑐᐅᕆᓂᖅ ᓂᓚᐅᑭᔭᐅᖃᖅᑐᑦ $171,000-ᒪᓕᓂᑦ ᑎᑭᐅᑎᓯᒪᔪᑦ (1991 - $132,000)	$ 12,064	$ 13,143
ᐃᑲᔪᑎᓂᑦ, ᐊᑭᓕᐅᕆᓚᕕᐅᑦ ᐅᑎᕐᑐᐅᕆᓂᖅ ᓂᓚᐅᑭᔭᐅᖃᖅᑐᑦ $9,000-ᒪᓕᓂᑦ ᑎᑭᐅᑎᓯᒪᔪᑦ (1991 - $48,000)	2,212	977
ᐅᑎᕐᑐᐅᕆᓂᖅ ᐃᓱᓪᓗᓂᒃ ᓂᐅᐹᖅᑕᐅᓕᕐᓂᖅᓱᓂᓂᑦ	2,550	-
ᐊᓯᖏᓐᓂᑦ	103	21
	$ 16,929	**$ 14,141**

ᐃᓕᓴᐃᑎᐅᕆᓂᑦ ᑭᓇᐅᔭᓂᖅ ᐅᑎᕐᑐᐅᕆᓂᑦ ᓇᓗᓇᐃᕐᑕᐅᓯᒪᔪᓂᒥᔪᑦ $3,655,000-ᒪᓕᓂᑦ (1991-ᒥ $3,473,000) ᐊᑭᓕᐅᕆᐅᓚᓗᐊᑦ ᓇᓗᓇᐃᕐᑕᐅᓕᐅᖏᓐᓄᓇᕐᑐᐅᓂᖅ.

4. ᐱᕐᔪᐊᓂᖏᓐᓂᒃ ᓴᓇᕐᓂᑎᖏᓐᓂᓗ ᐊᑐᖅᑕᐅᔪᑦ

	1992 (ᑕᐅᔭᓄᒃ-ᖃᓄᐃᓕᑐᑦ ᒪᓕᒃ)			1991
	ᐊᑭᓐᓚ	ᓯᓚᐃᑐᑐᒃ ᐊᑭᓕᓪᓕᐊᓂᕐᒧᑦ	ᓄᐊᑐᑦ	ᑭᓇᐅᔭᓕᐅᕆᓂᕐᒧᑎᓪᓗᒍ ᓄᓇᕗᒻᒥᐅᑦ	ᑭᓇᐅᔭᓕᐅᕆᓂᕐᒧᑎᓪᓗᒍ ᐅᖃᓕᒫᓄᑦ
ᐃᓕᓴᐃᑎᐅᑦᓴᓕᑦ	$162,751	$ 73, 284		$ 89, 467	$ 79, 066
ᓄᑖᖅᑐᑕᐅᓂᖅᓱᓄᑦ ᐊᓪᓚᖅᑐᑕᐅᓂᖅᓱᓄᓪᓗ ᐊᑐᖅᑐᑦ	52,365	15, 532		36, 833	36, 526
ᓱᓪᓗᐊᖏᓐᓂᑦ, ᓄᓇᒋᔨᑎᖏᓐᓂᑦ, ᓯᓚᒋᔭᓪᓗ ᐱᓕᓚᐹᖏᓐᓂᑦ	11, 857	5, 751		6, 106	6, 837
ᐃᖅᑲᓇᐃᔪᖅᑎᑦ	7, 746	3, 543		4, 203	4, 846
ᐊᓯᖏᓐᓂᑦ ᐃᓕᓴᐃᑎᑦ	3, 028	2, 157		871	1, 120
	$237, 747	**$100, 267**		**$137, 480**	**$128, 395**

ᐃᓱᓪᓗᓂᐅᖅᑕᐅᓯᒪᓂᖅᑐᓂᑦ $1, 019, 000-ᒪᓂᖅᓴᓂᓂᖅ ᓇᓗᓇᐃᓕᓯᓂᐅᓕᒪᑕ (1991 - $735,000) ᐃᒪᐅᑦ ᓯᖅᓴᓂᖏᓂᖅ ᐊᑐᓕᓗᑎᖅ ᐃᓕᓴᐃᑎᐅᑕᐅᓂᓕᒫᑦ ᖃᐅᔨᓴᓂᓂᒍᑦ ᐊᑐᓕᑐᐅᓂᖅ ᓴᓇᓗᓇᐃᕐᑕᐅᓂᖅᓴᓂᖅ. ᑕᒪᐅᔪᐊ ᖃᐅᔨᓴᖅᑕᐅᓯᒪᓕᒫᖅᑐᓂᑦ ᐱᔭᕇᖅᑕᐅᓯᒪᓕᐊᓯᓯᐅᑦᓯᒪᔪᑦ ᑕᒪᓐᓇᖅᑐᖅ ᐊᑐᖅᑕᐅᓯᒪᓕᐊᓯᓯᐅᑦᓯᒪᔪᓂᒃᑯᓗᒃᑐᑦ ᑭᓇᐅᔭᓕᐅᕆᓂᕐᒧᑎᓪᓗᒍ ᐊᓯᖏᓐᓂᑦ 1993-ᒥ.

ᑭᓇᐅᔭᓕᓂᕐᒥᑦ ᑎᑎᕋᖅᓯᓗᓇᕐᓂᐅᑉᐳᐅᓪᓚᑦ ᒥᐅᔨᓄᑦ ᑎᑎᕋᖅᑕᐅᓯᓗᓚᑦ
ᒪᓕᒃ 31, 1992

2. <u>ᑭᓇᐅᔭᓕᓂᕐᒧᑦ ᐊᑐᐊᓚᖓᑦ</u> (ᑲᔪᓯᔪᑦ)
ᓯᐅᖅᐃᑦᑐᒥᐅ ᐊᑭᓕᖅᑐᐃᓂᖅ (ᑲᔪᓯᔪᖅ)

ᐅᓪᓗᓯᓚᓕᕆᓂᐊᑦ:

ᐃᓗᐅᑦ ᓯᐅᒃᓂᖓᓄᓂᑦ ᐊᐅᓕᑕᐅᔪᑦ ᐅᓪᓗᓯᓚᓕᕆᓂᐊᑦ ᓴᓇᖏᑎᖓᓕᓐᓂᒃ	27ᓂ - 65-ᓄ ᐊᖏᔪᓄᑦ
ᐅᖏᓯᐊᓂᒃᓴᑐᐃᓐᓇᒧᖅᑐᑦ ᐊᐅᓕᐅᑎᖓᑦ ᑕᐃᒪᐃᑦᑐᕈᔪᐃᓐᓂᒃ ᓴᓇᖏᑎᑦ	10-ᓂ- 15-ᓄ ᐊᖏᔪᓄᑦ
ᐅᖏᓯᐊᓂᒃᓴᐅᒋᐊᖓᑦ	20-ᓄ ᐊᖏᔪᓄᑦ
ᐃᓚᓂᔭᑎᖓᑦ	20-ᓄ ᐊᖏᔪᓄᑦ
ᓄᑎᖅᑕᐅᓂᖅᓄᓂᑦ ᐊᓱᖅᑕᐅᓂᖅᓄᓕᓐᓂᒃ ᐊᑐᖅᑕᐅᔪᑦ	20-ᓂ - 30-ᓄ ᐊᖏᔪᓄᑦ
ᓯᓂᐊᑦ, ᓄᓇᒋᑭᑎᑦ ᐱᓕᓇᕐᒪᖓᓕᓐᓂᒃ:	
ᓯᓂᐊᖓᑦ	ᐊᖏᖏᖅᔪᓄ 25-ᓄ
ᐃᓚᓂᔭᑎᖓᑦ	ᐊᖏᖅᔪᓄ 30-ᓄ
ᐊᓕᓚᒪᖓᑦ ᓯᓇᒋᑦᖓᓕᓐᓂᒃ ᓴᓇᖏᑎᑦ	ᐊᖏᖅᔪᓄ 15-ᓄ
ᖃᓇᐱᐅᔨᖓᑦ	ᐊᖏᖅᔪᓄ 5-ᓄ
ᓄᓇᒋᑭᑎᖓᑦ	ᐊᖏᖅᔪᓄ 4-ᓄ
ᐃᖅᑲᓇᕐᔪᑎᑦ ᐃᓕᓂᔭᑎᖓᑦ	ᐊᖏᖅᔪᓄ 10-ᓂ 25-ᓄ
ᐊᓯᖓᑦ ᐅᓪᓗᓯᓚᑦ:	
ᐅᖅᒋᓴᐱᐅᑎᖓᑦ	ᐊᖏᖅᔪᓄ 20-ᓄ
ᐊᓇᖏᑕᖏᖓᑦ ᐃᒥᖏᑕᖏᖓᓕᓐᓂᒃ	ᐊᖏᖅᔪᓄ 20-ᓄ

ᐊᑭᓕᖏᑕᐅᓴᓇᐊᓕᑦ ᑭᖑᔪᓇᐊᖏᑕᐅᓯᓗᓚᓕᕆᓂᖅ

ᑕᐃᒃᓯᐊ ᑭᓇᐅᔭᓕᓂᕐᒧᑦ ᐊᑭᓕᖅᑕᐅᔭᓕᐊᖅᓱᖅᑐᑦ ᐅᖑᓯᓴᑐᑉᖑᓕᓐᓂᒃ ᐊᑭᓕᖅᑕᐅᖏᖏᖅᓂᕐᒧᑦ ᓯᓚᖅᑲᓇᑦ ᐊᑭᓕᖅᑕᐅᔪᖅᑐᑦ ᑕᐃᒪᓐᓇ ᐊᑭᓐᓂᖅᓄᓕᐊᖅᓱᖅᑐᑦ ᐊᑭᓕᖅᑕᐅᔪᖅᑐᑦ ᐊᑭᓐᓂᖅᓄᓕᐊᖅᓱᖅᑐᑦ ᐊᑭᓕᖅᑕᐅᓂᒃᑐᑦ ᐊᑭᓐᓂᖅᓄᓕᐊᖅᓱᖅᑐᑦ ᐊᑭᓕᖅᑕᐅᔪᖅ

ᑭᓇᐅᔭᓚᓂᓂᓪᓗᒃ ᑎᑎᕋᖅᓯᓚᕐᔪᐊᑎᑎᕐᓴᐅᔪᓐᓇᖅᑐᑦ ᒥᖅᓴᓂ ᑎᑎᕋᖅᑕᐅᓯᓚᕐᔪᐊᑦ
ᒪᑦᔨ 31, 1992

1. <u>ᐊᐅᓚᑦᑎᐃᓕᑦ ᐊᐅᓚᑕᐅᔨᑦᓗ</u>

ᔨᑕᕐᓇᓴᖅᑐᑦ ᐊᐅᓚᑕᐅᔨᖅ ᐱᔨᖓᓚᐅᑎᑎᕐᓴᐅᔪᓐᓇᓗᑎᑦ ᓄᓇᕗᑦᑎᓪᓗ ᐅᓪᓚᕐᔪᐊᓘᓚᐅᖅᑐᑦ ᔨᑕᕐᓇᓴᖅᑐᐃᑦ
ᐱᕐᔪᐊᖅᑐᑦ ᓴᓇᓕᒪᓐᓇᖅᑐᑦ ᐊᐅᓚᑕᐅᓂᖅᓄᓂᒃ ᓄᓇᕗᑦᑎᓪᓗ ᐅᓪᓚᕐᔪᐊᓘᓚᐅᖅᑐᑦ ᐊᐅᓚᑕᐅᓂᖅᓄᓂᒃ ᓴᓇᓕᒪᓐᓇᖅᑐᑦ
ᔨᑕᕐᓇᓴᖅᑎᑎᕐᓴᐅᔪᓐᓇᓗᒃᑐᑦ.

ᔨᑕᕐᓇᓴᖅᓄᓂᒃ ᐊᐅᓚᑕᐅᔨᑦ ᐅᖃᓕᓚᐅᓇᔪᖅᑐᑦ ᐅᓪᓚᕐᔪᐊᓘᓚᐅᖅᑐᐃᑦ ᐊᓚᓗᒃ ᐃᒪᐅᑦ ᓴᓇᓕᒪᓐᓇᖅᑐᐃᑦ
ᐅᓪᓚᕐᔪᐊᓘᓚᐅᖅᑐᐃᑦ ᑲᔪᓯᓇᓕᓇᖅᑐᑦ ᐅᓪᓚᕐᔪᐊᓘᓚᐅᖅᑐᐃᑦ ᑕᒪᓐᓇᖅᑐᑦ ᓄᓇᕗᑦᑎᓪᓗ. ᔨᑕᕐᕿᐃᓕᓴᐅᑦ
ᑭᓇᐅᔭᓚᐅᖅᓯᐊᖅᑕᖅᑐᑦ ᓇᓗᓇᐃᖅᑕᐅᔨᓕᕆᔨᖅᑐᑦ ᓄᓇᕗᑦᑎᓪᓗ ᐅᓪᓚᕐᔪᐊᓘᓚᐅᖅᑐᑦ ᑲᑎᒪᔨᐅᑎᖅᓯᐊᖅᑐᓂᓗ
ᓇᓪᓚᑎᔨᐅᔨᓚᑎᖅᖅᑐᑦ ᐊᓚᓗᒃ ᐊᑭᖅᑐᑦ ᓄᓇᕗᑦᑎᑦ ᓴᓇᓕᒪᓐᓇᖅᑐᑦ ᐊᖅᑭᑦᑕᐅᖅᑕᐅᓯᓚᕐᔪᐊᓘᓚᐅᖅᑐᑦ.
ᐃᓚᒋᑦ 1, 1992-ᒥ ᓄᓇᕗᑦᑎᓪᓗ ᐅᓪᓚᕐᔪᐊᓘᓚᐅᖅᑐᑦ ᔨᑕᕐᓇᓴᖅᓄᓂᒃ ᐊᐅᓚᑕᐅᔨᑦ ᐊᑭᖅᑐᑦ
ᓄᓇᕗᑦᑎᓪᓗ ᐅᓪᓚᕐᔪᐊᓘᓚᐅᖅᑐᑦ ᑲᑎᒪᔨᐅᑎᖅᓯᐊᖅᑕᖅᑐᑦ ᓇᓪᓚᑎᔨᐅᔨᓕᕆᔨᖅᑐᑦ.

ᔨᑕᕐᓇᓴᖅᓄᓂᒃ ᐃᓐᓱᒪᑦ ᑕᒃᔨᓂᖅ ᐊᑭᓕᓚᐅᖅᓯᐊᖅᑕᖅᑐᑦ.

2. <u>ᑭᓇᐅᔭᓚᓂᓪᓗᒍᑦ ᐊᑐᐊᒐᖅᑐᑦ</u>

ᐱᒪᓚᓂᐅᓂᖅᓴᐅᓂᖅᑐᑦ ᑭᓇᐅᔭᓚᓂᓪᓗᒍᑦ ᐊᑐᐊᒐᖅᑐᑦ ᓇᐃᔪᓕᒪᓂᖅᑐᑦ ᓇᓗᓇᐃᓪᓕᐊᓕᒫᑦ:

ᓂᐅᑭᑕᐅᔨᒪᖏᑦᑐᑦ (ᓂᐅᐃᐊᓕᖅᓴᖅ)

ᐅᓪᓚᕐᔪᐊᓘᓴᖅᑐᑦ ᐅᓪᓚᕐᔪᐊᑎᖅᓴᓪᓗ ᖃᓄᐃᑦᑐᑦ ᑭᓇᐅᔭᓚᐅᑭᑎᑎᕐᓴᐅᔪᓐᓇᓕᒫᓂᒃ ᓇᓗᓇᐃᓪᓕᐊᓕᒫᔨᓚᑎᖅᓴᓪᓗᒍᑦ
ᑭᓇᐃᓕᒃ ᐊᑐᓪᓗᒍ ᑕᒪᓕᓇᖅ ᖃᐅᔨᓴᖅᑕᐅᓚᐅᖅᓯᐊᖅᑕᖅᑐᑦ ᒥᑭᓚᐅᖅᑕᖅᑐᑦ ᐊᑐᖅᑐᑦ ᑕᒪᓕᓇᖅ
ᓂᐅᐃᐊᓕᖅᑕᐅᓂᖅᓴᐅᓂᖅᑕᖅᑐᑦ ᓇᓗᓇᐃᓪᓕᐊᓕᒫᓂᒃ ᐊᑐᖅᑐᑦ ᐊᑐᖅᑕᐅᓚᐅᖅᓯᐊᖅᑕᖅᑐᑦ.

ᐱᓕᒪᓂᖅᓴᐅᓂᖅ ᓴᓇᖅᑭᑎᓪᓗ

ᐱᓕᒪᓂᖅᑐᑦ ᓴᓇᖅᑭᑎᓪᓗ ᐱᓪᓚᑎᑎᓂᓪᓗᑎᑦ, ᑕᐃᓐᓇᐃᓚᒃ ᑐᓂᔨᐅᑐᐃᓐᓇᖅᑐᑦ ᐃᓚᖓᔪᓂᓪᓗ ᐱᖓᓱᐅᑎᖅᑐᑦᓗᑎᑦ,
ᓇᓗᓇᐃᓪᓕᐊᓕᒫᓂᒃ ᐊᑐᖅᑐᑦ ᐊᑭᓚᐅᖅᑕᖅᑐᑦ ᐃᓕᓴᕐᓂᖅᑐᑦ ᐱᓕᒪᓂᖅᑐᑦ ᐊᑐᖅᑐᑦ ᐊᑐᖅᑕᐅᓚᐅᖅᓯᐊᖅᑕᖅᑐᑦ.
ᐱᓕᒪᓂᖅᑐᑦ ᐊᑐᖅᑐᑦ ᐊᑭᓚᐅᖅᑕᖅᑐᑦ ᐊᑐᖅᑕᐅᓚᐅᖅᓯᐊᖅᑕᖅᑐᑦ ᐊᑐᖅᑐᑦ ᐊᑐᖅᑕᐅᓚᐅᖅᓯᐊᖅᑕᖅᑐᑦ
ᐊᑐᖅᑐᑦ ᐊᑐᖅᑕᐅᓚᐅᖅᓯᐊᖅᑕᖅᑐᑦ ᐊᑐ

ᓄᓇᕗᑦᑎᐊᕐᓗᑎᑦ ᐅᓪᓗᓕᔭᕐᓂᓚᐅᖅᑐᓂᖅ ᐊᐊᕐᕕᓴᖅᑐᓂᖅ

ᑭᓇᐅᔭᓕᔪᓐᓇᕐᓂ ᐊᖏᖅᑭᓯᖏᓪᓗᓂᒃᓴᓂ ᐊᓯᖏᑭᖅᑐᑦᓯᐅᓂ ᓇᓗᓇᖏᑦᑐᕈᓐᓇᖅᓂ
ᐊᖏᖅᓯᒍᒪᓂ ᐃᓕᓴᕐ 31,1992-ᒥ ᐃᓱᓕᓚᐅᖅᑐᒍᒪᓂ

	1992	1991
	(ᑕᐅᔭᓐ-ᓂᓪ ᑭᓇᐅᔭᓪ)	
ᑭᓇᐅᔭᓪ ᓴᖅᑭᑎᑕᐅᓯᓪ (ᐊᑐᖅᑕᐅᓯᓪ):		
ᐊᐅᓚᓱᓯᑎᓴᓂᓪ		
ᑲᑎᒪᔨᓪ ᑭᓇᐅᔭᓚᐊᓚᔭᓪ	$ 4,373	$ 2,195
ᑕᐃᒃᑯᐊ ᑭᓇᐅᔭᖅᑲᖅᑎᑕᐅᓱᒪᓕᒃ-		
ᑭᑭᐊᖅᓴᖓᓪᓕᑐᓪ		
ᐊᑭᓚᖅᑐᐃᓂᖅ ᓱᒃᓴᐃᓪᑐᒪᒃ	9,215	9,256
ᑭᓇᐅᔭᓚᐊᖏᓪ ᐃᓕᓐᓂᔭᑎᑎᕐᓯᓪ ᓂᐅᐃᖅᑲᑕᐅᓂᖅᓴᓂᓪ	(1,812)	-
ᑭᓇᐅᔭᓪ ᐊᑐᖅᑕᐅᓯᓐᓇᓚᐅᖅᑐᓪᓗ		
ᐃᒡᓗᓚᐅᖅᑲᑕᐅᑎᓕᓂᔭᒍᒃ	(733)	(1,816)
	11,043	9,635
ᑭᓇᐅᔭᐅᖏᓪᓗᓂ ᒪᓕᓐᓇ ᐱᔭᒍᑎᑎᔭᐅᓯᓪ	(4,206)	(1,012)
ᐊᑭᓚᒃᓴᐃᓪ	3, 127	(3,172)
ᐃᓅᓇᒃᒥ ᑕᐅᓐᓂᓚᓅᓪ ᐅᑎᖅᑐᔭᒃᓴᓪ ᐱᓯᒪᔨᓯᔨᓴᓅᒃᓂᓚᓪ	(706)	1,162
ᐃᖅᑲᓇᐃᔭᖅᑎᓅᓪ ᐊᐱᑕᐅᓯᓚᓅᓪ ᐃᑲᔪᓯᐊᓪ	141	(30)
ᑭᓇᐅᔭᓪ ᓴᖅᑭᑎᑕᐅᓯᓪ ᐊᐅᓚᓱᓯᑎᓴᓂᓪ	9, 399	6,583
ᑭᓇᐅᔭᓕᐅᑭᑎᑲᕆᓐᓂᔪᓐᓇᒍᓪ ᐱᓕᓚᐊᒃᓴᓂᓪ		
ᐱᔪᓐᓇᓪ ᓯᓚᐅᑉᑕᓪᓗ ᓴᓚᖅᑭᑎᓪ		
ᓂᐅᐃᖅᑲᑕᐅᓂᖅᓴᓂᓪ	(18,659)	(16,795)
ᐱᔪᓐᓇᓪ ᓯᓚᐅᑉᑕᓪᓗ ᓴᓚᖅᑭᑎᓪ ᐃᑭᑕᐅᓂᖅᓴᓂᓪ		
ᑭᓇᐅᔭᓕᐅᖅᑲᑕᐅᓯᓪ	2,650	29
ᐃᒡᓗᒃᓴᓂᓪ ᐊᑐᖅᑐᐊᖅᑲᑕᐅᓯᓪ ᐅᑎᕐᑐᒃᓴᓪ	(43)	(306)
ᐊᑭᓚᖅᑲᑕᐅᔭᓚᐊᓕᓪ ᑭᓇᕐᓚᐊᖅᑲᑕᐅᓯᒪᔨᓯᓪ	(437)	(188)
ᑭᓇᐅᔭᓪ ᑭᓇᐅᔭᓕᐅᑭᑕᐅᓇᓯᐅᑐᓂᓪ (ᐊᑐᖅᑲᑕᐅᓯᓪ)	(16,489)	(17,260
ᑭᓇᐅᔭᒃᑯᐊᓕᓚᓂᓕᓪᒥᓪ ᐱᓕᓚᐊᒃᓴᓂᓪ		
ᑭᓇᐅᔭᓕᐊᓪ (ᐊᑭᓚᖅᑲᑕᐅᓂᖅᓴᓂᓪ) ᑭᓇᐅᔭᒃᑯᐊᖓᒥ ᐊᑐᖅᑐᐊᕐᑲᑕᐅᓂᑯ	(1,045)	11,000
ᑭᓇᐅᔭᓕᐊᓪ ᐅᖅᓚᓯᒃᑐᒍᖅᓚᐅᖅᓴᓪ ᐊᑭᓚᒃᓴᒥ	15,000	-
ᐊᑭᓚᖅᑲᑕᐅᓂᖅᓴᓂᓪ ᐅᖅᓚᓯᒃᑐᒍᖅᓚᐅᖅᓴᖅ ᐊᑭᓚᒃᓴᖅ	(5,350)	(5,350)
ᐃᓕᑎᔭᐅᔭᓚᐅᖅᑎᒃᓴᓕᖅᓂᓪ ᐊᑭᓚᖅᑲᑕᐅᓯᓪ	-	(2,620
ᑭᓇᐅᔭᓪ ᐊᑐᖅᑕᐅᓯᓪ		
ᑭᓇᐅᔭᓕᓂᓕᓪᒥᓪ ᐱᓕᓚᐊᖅᓯᔪᓕᐅᖅᑐᑦᓂᓕᖅᓴᖅᑐᑦᓂᓪ	8,605	3,030
ᓴᓐᓀᓚᐊᖅᓯᒪᓕᖅᑐᖅ (ᒥᑭᒃᓕᑎᐊᖅᓯᒪᓕᖅᑐᖅ) ᐊᖅᑭᔪᖅᓴᓂᓪ	1,515	(7,645
(ᑭᓇᐅᔭᒃᑯᐊᖅᓚᐅᖅᑐᒥᓪ ᐊᑭᓚᒃᓴᖅᑐᖅ) ᑭᓇᐅᔭᓪ ᐅᖅᓚᓯᒃᑐᒍᖅᓚᐅᖅᓴᖓᓂᑐᓐᓂᓪ		
ᐃᓗᐊᓚᐊᖅᑕᐅᓂᖅᓴᐃᓚᓂᓪ ᐊᖅᑭᔪᒍᓪ ᐱᑎᐊᖅᓂᖅᓴᓂᓪ	(2,122)	5,525
(ᑭᓇᐅᔭᒃᑯᐊᖅᓚᐅᖅᑐᓂᓪ) ᐊᖅᑭᔪᒍᓪ ᓄᖅᓴᐃᓚᓂᓪ	$ (607)	$(2,12

ᓄᓇᕗᑦ ᐊᑐᕐᓂᒃ ᐅᓪᓗᖅᓄᓕᒫᓂᓱᖅᓄᑦ ᓄᑎᖅᓱᓕᖅᓄᑦ

ᐊᖏᕐᕕᒋᓕᒫᑦ ᑭᓇᐅᔨᓕᐅᖅᑕᖏᑦ ᑲᑎᒪᓂᑦ ᖃᓄᐃᓕᓴᕐᓂᖏᓐᓂᒃ ᓇᓗᓇᐃᔨᐅᑎ
ᐊᖏᕐᕕᒃᑐᑦ ᒪᓕᒃ 31,1992-ᒥ ᐃᓱᒪᓕᐅᖅᑐᒃᑯᑦ

	1992 (ᑕᐅᔭᓐ-ᓂᑦ ᑭᓇᐅᔭᑦ)	1991
ᑭᓇᐅᔨᓕᐊᓚᖏᑦ ᐊᑭᓕᖅᑕᐅᔨᓚᐊᖃᖅᑐᑦ ᐊᑭᓕᖅᑕᐅᔪᓂᔾᔪᑎᓕᖅᑎᑦᓯᓂᑦ, ᐊᖏᕐᕕᒃᑐᑦ ᐱᒋᐊᖏᓂᖅᓱᓂᑦ	$ 25,228	$ 25,817
ᑲᑎᒪᓂᑦ ᑭᓇᐅᔨᓕᐅᖅᑕᖏᑦ	4,373	2,195
	29,601	28,012
ᐃᓕᑭᔨᐅᓪᓗᐊᖃᖅᑎᖃᓄᑦ ᑐᓂᔨᐅᑭᓚᓂᖅ	2,709	2,784
ᑭᓇᐅᔨᓕᐊᓚᖏᑦ ᐱᖏᓪᓗᐊᑭᓚᒋᑭᒃᑎᑦᓯᔪᖅ, ᐊᖏᕐᕕᒃᑐᑦ ᓄᖕᔪᐊᓂᑦ	**$ 26,892**	**$25,228**

ᓄᓇᕗᑦ ᐊᑐᕐᕕᑦ ᐅᓪᓗᒥᔪᓕᕆᓂᖅ ᓄᑖᒃᓴᖅᓄᑦ

ᑭᓇᐅᔭᓕᕆᓂᖅ ᓇᓗᓇᐃᔅᑐᑦᑕᐅᓂᖓᑦ
ᐊᑦᕿᔪᒧᑦ ᒪᓕᒃ 31, 1992-ᒥ ᐃᓱᓕᓕᐅᖅᑐᒧᑦ

	1992	1991
	(ᑕᐅᕐᓂᓕᑦ ᑭᓇᐅᔭᑦ)	
ᑭᓇᐅᔭᓕᐊᑦ		
ᐅᓪᓗᒡᓗᑎᒃᓴᓂ ᓂᐅᕐᐸᐊᑦᓴᖃᕐᓂᖅᓯᒪᓂᖅ	$ 84,954	$ 81,674
ᐅᖅᑯᓴᕐᑎᒃᓴᓂ ᓂᐅᕐᐸᐊᑦᓴᖃᕐᓂᖅᓯᒪᓂᖅ	5,510	6,108
ᐊᓱᖅᑐᑦ	2,408	2,304
	92,872	90,086
ᐊᑭᓕᖅᑕᐅᔭᕆᐊᓕᒃ (ᑎᑎᕋᖅᓯᒪᓂᖅ 11)		
ᐅᖃᓪᓚᑲᓪᓚᑦ ᐅᖃᓪᓗᑎᒃᓴᑦᓯᓗ	33,140	32,161
ᑭᓇᐅᔭᓕᐊᑦ ᐃᖅᑲᓇᐃᔭᖅᑎᓂᑦ	22,615	20,535
ᐊᑐᖅᑕᐅᔭᕆᐊᖃᖅᑐᓂᑦ ᓯᓇᒋᑦᖃᖅᑎᑕᐅᓂᖃᑦᓯᓗ	14,422	16,660
ᓯᒃᖃᐃᑦᑐᒥᒃ ᐊᑭᓕᖅᑐᐃᓂᖃᑦᓯ	9,215	9,256
ᐊᐅᓪᓕᖅᑎᑕᐅᓂᖃᑦᓯ ᑐᔪᖅᒥᑎᑕᐅᓂᖃᑦᓯᓗ	3,058	3,148
	82,450	81,760
ᐊᐅᓚᕐᔪᐊᓂᑦ ᑭᓇᐅᔭᓕᕆᓂᖅ	10,422	8,326
ᑭᓇᐅᔭᑦ ᐊᑐᖅᑐᒃᓴᐅᓚᐅᖅᑐᑦ ᐃᒃᑯᓕᐅᖅᑎᓪᓗᒥᑦ	733	1,816
ᖃᑐᖓᑦᐅᑭᑎᓂᑦ ᑭᓇᐅᔭᓕᕆᓂᖅ	383	395
	1,116	2,211
ᑭᓇᐅᔭᓕᕆᓂᖅᓯᒪᓂᑦ ᐅᓇᓂ ᓇᓗᓇᐃᔅᑕᐅᓯᒪᔪᑦ ᐱᖓᓱᐅᑎᖅᑕᐅᓚᐅᖅᓯᒪᓂᖅᓯᒪᓂᑦ	11,538	10,537
ᖃᑐᖓᑎᑦᑐᑎᓂᑦ ᑭᓇᐅᔭᑦ ᐊᑐᖅᓂᓂᑦ (ᑎᑎᕋᖅᓯᒪᓂᖅ 12)	8,977	8,342
ᓗᑦ ᓂᐅᕐᐸᖅᑕᐅᓂᖃᑎᓂᑦ ᑭᓇᐅᔭᓕᕆᓂᖓᑦ (ᑎᑎᕋᖅᓯᒪᓂᖅ 13)	(1,812)	----
	7,165	8,342
ᑲᑎᒪᓂᑦ ᑭᓇᐅᔭᓕᐅᖅᑕᖓᑦ	**$ 4,373**	**$ 2,195**

ᓄᓇᕗᑦᑎᐊᖅᑕᑦ ᐅᓪᓗᓈᑎᓕᕆᔨᒃᑯᓗ ᑯᐊᐸᓇᖏᑦ

ᑭᓇᐅᔭᑦ ᓇᓗᓇᐃᖅᑐᖅᑕᐅᓂᖏᑦ
ᒪᓕᒃ 31, 1992-ᒥ

ᐊᑭᓕᒃᖏᐃᐅᑦ

	1992	1991
	(ᑕᐅᕙᓪᓕᑦ ᑭᓇᐅᔭᑦ)	
ᐃᓪᓗᐊᓕᕆᓂᖅ		
ᑭᓇᐅᔭᖑᔪᓐᓇᖅᑐᑦ ᐊᑭᓕᒃᖏᖅᓯᒪᓂᖅ	$ 607	$ 2,122
ᐊᑭᓕᒃᖏᐃᐅᑦ (ᐱᑎᕙᒃᓴᒪᓂᖅ 7)	13,794	10,667
ᑭᓇᐅᔭᒃᑖᔪᓐᓇᖅᓗ ᐊᑐᖅᑐᐊᕙᓂᖅᓗᑦ ᐊᑭᓕᒃᖏᐃᐅᑦ	9,955	11,000
ᐊᑭᓕᒃᖏᑐᖅᓯᒪᔪᖅ ᐃᓕᓴᐃᑦ ᐃᓐᓇ ᐊᑭᓕᖅᑕᐅᔭᕆᐊᓕᓕᒃ	5,350	5,350
ᐃᓅᓚᖅ ᑕᐅᖓᓚᓂᖅ ᐊᑭᓕᖅᑕᐅᔭᕆᐊᓕᓕᑦ		
- ᐸᖅᑭᔭᐅᔪᖅ (ᐱᑎᕙᒃᓴᒪᓂᖅ 8)	2,467	3,173
ᐃᓕᒥᔭᐅᐳᔪᑎᒃᖏᓕᖓᓂᓚᓂᖅ ᐊᑭᓕᖅᑕᐅᔭᕆᐊᓕᓕᑦ	2,873	164
	35,046	32,476
ᐅᖃᐃᓕᓴᐃᓇᓕᖅᑐᑦ ᒪᓕᒃᖏᑦ		
ᐅᖃᐃᓕᓴᐃᓇᓕᖅᑐᑦ ᐊᑭᓕᒃᖏᖅᑐᑦ (ᐱᑎᕙᒃᓴᒪᓂᖅ 9)	67,100	57,450
ᐃᓅᓚᓇᐃᔭᖅᑎᑦ ᐊᐱᑕᐅᓂᖅᑭᓂᓚᑦ		
ᐃᓇᔪᓴᐊᖏᑦ (ᐱᑎᕙᒃᓴᒪᓂᖅ 10)	980	839
	68,080	58,289
ᐊᑭᓕᒃᖏᓄᑯᓚᓂᓚᑦ ᑭᖑᔪᓐᓇᐊᖅᑕᐅᓴᒪᔪᓕᑦ	6,358	6,097

ᐃᓕᒥᔭᐅᐳᔪᑎᒃᖏᓚᖅᑕᑦ ᐱᒋᔭᖏᑦ

ᐊᑭᑐᔪᑎᓂᑦ ᐃᓕᒥᔭᐅᐳᔪᑎᖏᑦ
ᓇᒪᒥᔭᐅᓴᒪᔪᓕᑦ: ᐃᓱᓕᓐᖓᒃᖏᖅᑕᖅᓴᓱᐅᑦ ᓂᕈᐊᑭᓐᓇᐅᑎᑎ, ᐃᓕᒥᔭᐅ-ᐳᔪᑎᖏᑦ ᑯᐊᐸᓇᓴᒥ ᑭᓇᐅᔭᕆᐊᖑᔪᓕᑦ ᖃᓄᐅᕐᓂᕆᓕᕆᐊᖃᓕᒫᓂᖏᓐᓂᒃ ᐊᒥᓱᓕ ᓴᕆᒃᖏᓐᓂᒃ ᑕᒪᒃᑯᓂᖅᓚᐅᖅᑕᑦ ᐊᒥᓱᓕᓂᒃ ᐊᑎᓕᕆᓂᖅᓯᒪᓂᖅᓚᐅᖅᑕᑦ ᐊᒥᓱᓕ

ᑭᓇᐅᔭᖅ ᒥᔅᓴᓄᖅ ᐊᑎᕐᓂᔪᓐᓇᖅᑐᑦ

ᓄᓇᕗᑦᑐᒃᑯᑦ ᐅᓪᓚᕐᓇᑎᓕᕆᔨᖅᑐᑦ ᔮᐊᔪᓴᓇᓕᕆᓂᖅᓯᒪᓂᖅ

ᑭᓇᐅᔭᖅ ᓇᓗᓇᐃᕐᑐᖅᑕᐅᓂᖏᑦ
ᐃᓕᓴ 31,1992-ᒥ

ᐱᕐᔪᐊᑎᒋᔭᐅᔪᑦ

	1992	1991
	(ᑕᐅᓴᖓ-ᓂᑦ ᑭᓇᐅᔭᖅᑐᑦ)	
ᐃᓚᖓᑕᕐᑐᑎᑦ		
ᐊᑭᓕᕆᓂᖅᑐᑦ ᐅᑎᖅᑐᑎᓴᑦ (ᑎᑎᕋᖅᓯᒪᓂᖅ 3)	$ 16,929	$ 14,141
ᐊᑭᓕᖅᑕᐅᔭᓚᐅᖏᖅᑐᑐᒃᑯᑦ ᐊᑭᓕᖅᑕᐅᑎᓯᒪᔪᖅᑐᑦ	1,305	1,111
ᓇᓴᐃᓂᖅ ᐱᕐᔪᐊᓂᖅ		
ᐅᖅᓯᓯᒪᓕᖅᑐᖅ ᐅᕐᓯᑭᑎᖅᓴᐃᓪᓗ	11,141	10,015
ᓴᓇᓂᕐᒧᑦ ᐊᑐᖅᑕᐅᔾᔨᑦ ᓯᓇᑦᑕᖏᓪᓗ	4,008	3,910
	33,383	29,177
ᐱᕐᔪᐊᑎᒋᔭᐅᔪᑦ ᓴᓇᕐᑭᑎᓪᓗ (ᑎᑎᕋᖅᓯᒪᓂᖅ 4)		
ᐊᑐᖅᑕᐅᓯᒪᓕᖅᑐᑦ	137,480	128,395
ᐃᒃᓗᓕᐅᖅᑕᐅᔾᔨᑦ (ᓴᓇᔭᐅᓪᓕᓕᓕᖅᑐᑦ)	6,720	6,060
	144,200	134,455
ᐊᓯᖏᑦ		
ᐃᒃᓗᓕᓚᓂᕐᒧᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᔾᔨᑦ ᐅᑎᖅᑐᑎᓴᑦ (ᑎᑎᕋᖅᓯᒪᓂᖅ 5)	1,072	1,029
ᐊᑭᓕᕆᑕᐅᔭᓚᐊᓕᑦ ᑭᖑᓪᓕᐊᕆᑕᐅᓯᒪᔪᑦ (ᑎᑎᕋᖅᓯᒪᓂᖅ 6)	850	558
	1,922	1,587
	$179,505	**$165,219**

ᑲᑎᒪᔨᖅᑯᖏᓐᓄᑦ ᓇᒡᒐᔾᔨᖅᑐᑦ:

ᑲ. H. ᕿᐳᒃᓴᓐ
ᐃᖅᓯᓕᐅᑕᖅ

ᑲ. ᐳᓚᑕᓐ
ᑲᑎᒪᔨ

ᑭᓇᐅᔭᓂᒃ ᖃᐅᔨᓴᖅᑎᑐᑦ ᐅᓂᒃᑲᓕᐅᖅᑕᕐᓂᖅ

ᓄᓇᑦᑎᐊᖅᑎᑦ ᐅᒪᓴᕐᓂᓚᐅᒃᓯᑦ ᔫᐊᔪᓚᓴᒃᓯᑦ
ᒥᓂᔪᕐᓗᓂᑦ.

ᓄᓇᑦᑎᐊᖅᑎᑦ ᐅᒪᓴᕐᓂᓚᐅᒃᓯᑦ ᔫᐊᔪᓚᓴᒃᓯᑦ ᑭᓇᐅᔭᓴᕐᓄᖅᑎᑦ ᓇᓗᓇᐃᖅᑐᑎᐅᓂᖅᑎᑦ ᐊᖅᑏᐊᒍᑦ ᐱᖅ 31,1992-ᒍᑦ ᑎᑎᐅᓕᕆᔨᑦ ᖃᐅᔨᓴᖅᓯᒪᔭᖅᑲ ᐊᒪᓚᓐ ᖃᐅᔨᓴᓕᐅᖅᑎᒥᔭᖅᑲ ᑭᓇᐅᔭᓕᕆᓚᕐᔪᑦ ᓇᓗᓇᐃᔭᐅᑎᖅᑎᑦ, ᐊᖅᑏᐊᒍᑦᑕᒪᓂᑦ ᑭᓇᐃᔪᑕᒥᖅᑕᐅᔪᑦ ᑲᑎᒪᔨᖅ ᐊᖅᑏᐊᒍᑦᑕᒪᓂᑦ. ᑕᒪᓐᓇᐊ ᑭᓇᐃᔭᖅᑎᑦ ᓇᓗᓇᐃᔭᐅᑎᖅᑎᑦ ᐊᖅᑏᐊᒍᑦᑕᒪᓂ

ᓂᕆᔨᓴᕐᔪᒃ ᓇᓗ ᔨᐊᓄᐊᕐᓴᐅ
ᓄᓇᑦᑎᐊᖅᑎᒋ ᐅᓪᓚᕐᔪᐊᓂᖅᓴᓄᑦ
ᒥᓂᔾᔪᑎᑦ

ᔨᐊᕼᓚᕐᔪᐅᑦ ᐃᓗᐊᓂᑦ ᑭᓇᐅᔭᓕᓂᓂᕐᒧᑦ ᑲᒪᔭᐅᓂᕐᒧᓐᓗ ᐊᑐᖅᑕᐅᓕᕐᓂᓇᖅᑐᓂᒃ
ᐊᑐᖅᑕᐅᔭᓚᐊᖅᓴᖅᑐᓂᓐᓗ ᐊᐅᓕᑎᖅᓚᑦ, ᑕᓚᒃᓄᐊ ᐊᑐᖅᑕᐅᕕᑦ ᓴᓇᔭᐅᓕᓕᖅᓂᓇᑦ ᑭᓇᐅᔭᓕᓚᐅᓂᕐᒥᒃ ᐊᒡᓚᑕ
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ᐊᑐ

ᐅᓂᒃᑳᓂᑲᓇᐤ ᐊᑐᐦᑎᓯᒪᓂᐊᓂᒃ ᐊᐢᑭᒫᓂᐊᓂᒃ ᐃᓕᓴᕐᓂᐊᓂᒃ ᐅᓇᓱᐊᓂᒃ

ᐃᓕᓴᕐᓂᐊᓂᒃ ᓂᐱᐦᑖᐧᐃᓐᓂᒃ
$84,954,000

ᐊᓯᐦᐃᑲᓂᐊᓂᒃ ᓂᐱᐦᑖᐧᐃᓐᓂᒃ ᐯᓇᐧᐃᑯᐃᓐᓂᒃ ᐊᓯᐦᐃᑲᓂᐊᓂᒃ

ᑲᓇᐧᐃᑯᐃᓐ ᐋᓂᒃ ᐃᓕᓴᕐᓂᐊᓂᒃ
$92,872,000

ᐃᓕᓴᕐᓂᐊᓂᒃ ᓂᐱᐦᑖᐧᐃᓐᓂᒃ ᐅᓇᓱᐊᓂᒃ
6-ᐯᓂ

ᐊᓯᐦᐃᑲᓂᐊᓂᒃ ᐃᓕᓴᕐᓂᐊᓂᒃ ᐅᓇᓱᐊᓂᒃ ᐯᓇᐧᐃᑯᐃᓐᓂᒃ

ᐃᓕᓴᕐᓂᐊᓂᒃ ᐊᑐᐦᑎᓯᒪᓂᐊᓂᒃ
$91,427,000

ᐃᓕᓴᕐᓂᐊᓂᒃ ᐊᑐᐦᑎᓯᒪᓂᐊᓂᒃ ᐃᓂᓯᓂᐊᓂᒃ ᐊᑐᐦᑎᓯᒪᓂᐊᓂᒃ ᐊᓯᐦᐃᑲᓂᐊᓂᒃ ᐃᓂᓯᓂᐊᓂᒃ ᐊᑐᐦᑎᓯᒪᓂᐊᓂᒃ
ᐊᓯᐦᐃᑲᓂᐊᓂᒃ
10-ᐯᓂ

ᒪᓕ 06, 1992

ᒥᑐᑐ ᓴ. H. ᕿᐅᑦᓴᓐ
ᐃᓕᓴᕐᒃᑕᑦ
ᓄᓇᑦᑎᐊᖅᑎᒥ ᐅᖃᒪᔭᒃᓴᖅᑎᒋᔭᐅᓂᒃ
ᑎᑎᕐᓗᒍᐃᔨᑦ ᐊᓯᐅᑦ 6000
HΔ ᓇᕐ, ᓄᓇᑦᑎᐊᕐᓗ
X0E 0R0

ᒥᑐᑐ ᕿᐅᑦᓴᓐᒧᑦ

ᑎᑎᕆᕝᕕᒃᓱᒃᑭ ᑐᓴᕐᑎᑦᑕᒪᑦᓯᐅᑦ ᐊᑐᕐᑕᑦᑎᑦᓯᐅᓐᓄᑐᒃ ᓄᓇᑦᑎᐊᖅᑎᒥ ᐅᖃᒪᔭᒃᓴᖅᑎᒋᔭᐅᓂᒃ ᐱᔭᕐᓴᖅᓯᑦ (ᐃᓕᓴᖅ 29.1), ᐊᖃᒪᓕ ᐊᐅᓕᑦᑎᐅᓂᒃᑯᑦ ᑲᑎᒪᔨᒃᑯᓐᓂᒃᓂᑦ ᑎᓕᔭᐅᓂᓄᑦᒧᒍᑦ, ᓄᓇᑦᑎᐊᖅᑎᒥ ᐅᖃᒪᔭᒃᓴᖅᑎᒋᔭᐅᓂᒃᑯᑦ ᑭᓇᐅᔭᓕᐅᕐᓂᖅᑕᐅᓂᒃᑯᑦ ᐃᒪᓐᓇᖅᑐᑦ ᓄᓇᑦᑎᐊᖅᑐᑦ ᓴᓇᔨᓴᖅᑐᑦ ᐱᔭᕐᓴᖅᓯᐅᑎᓪᓗᒍ ᐊᖃᒪᓕ ᑕᒪᓐᓇ ᑭᓇᐅᔭᓕᐅᕐᓂᖅᑕᐅᓂᒃᑯᑦ ᐅᖃᒪᔭᒃᓴᖅᑎᒋᔭᐅᓂᒃᑯᑦ ᐃᓚᖓᔪᒪᓂᖅ ᐃᓕᓴᕐᑎᑦᑕᒪᑦᓯᐅᑦ ᐊᑐᕐᑕᑦᑎᑦᓯᐅᓐᓄᑐᒃ ᐊᖃᒪᓕ ᑕᒪᓐᓇ ᑭᓇᐅᔭᓕᐅᕐᓂᖅᑕᐅᓂᒃᑯᑦ ᐅᖃᒪᔭᒃᓴᖅᑎᒋᔭᐅᓂᒃᑯᑦ ᐃᓕᓴᕐᑎᑦᑕᒪᑦᓯᐅᑦ ᐱᔭᕐᓴᖅᓯᐅᑎᓪᓗᒍ

ᑲᑎᒪᓕᖅᓯᑦ

ᓴ. H. ᕿᐳᑦᓵᖅ, ᐃᖃᓗᐊᑎᑕᖅ
ᐱ. ᓴᐃ. ᐳᓗᑕᖅ, ᐃᖃᓗᐊᑎᑕᐅᑦ ᑐᖓᓕᐊ
ᐱ. ᑲᓪᖃᖅ, ᑲᑎᒪᓕᖅ
ᓕ. ᕿ. ᔪᓴᖅ, ᑲᑎᒪᓕᖅ
ᕿ. Hᐊᑎ, ᑲᑎᒪᓕᖅ
ᓪ. Hᐊᑭᖅᓗ, ᑲᑎᒪᓕᖅ
ᕿ. ᑎ. ᑭᑦ, ᑲᑎᒪᓕᖅ
ᓴ. ᓇ. ᐅᑦᓵᖅ, ᑲᑎᒪᓕᖅ
ᓴ. H. ᐸᑯ, ᑲᑎᒪᓕᖅ

ᐅᖄᐅᓴᐃᓚᓕᓕᑦ

ᐱ. ᐊᑎᒪ, ᑭᓇᐅᔨᓪᓚᓂᕿᒥᖅ ᐅᖄᐅᓴᐃᓚᓕᓕᖅ
ᐃ. ᖃ. Hᐊᓚᖏᓐᓇᓵ, ᓯᓇᔪᑕᓪᓚᓂᕿᒥᖅ ᐅᖄᐅᓴᐃᓚᓕᓕᖅ

ᐱᓪᓚᓕᑦ

ᓴ. H. ᕿᐳᑦᓵᖅ, ᐃᖃᓗᐊᑎᑕᖅ ᐊᓚᒪ ᐊᐅᓪᑦᑎᓕᖅ
ᕿ. ᑎ. ᑭᑦ, ᐊᖏᓚᔾᖄᖅ ᐊᓚᒪ ᐊᐅᓪᑦᑎᐳᔪᑎᓂ ᐊᖏᓚᔾᖄᖅ
ᓕ. ᕿ. ᔪᓴᖅ, ᐊᖏᓚᔾᖄᑦ ᑐᖓᓪᓂᖏᓚ ᐊᓚᒪ ᑭᓇᐅᔨᓪᓚᓂᕿᒥᖅ ᐊᖏᓚᔾᖄᖅ
ᓪ. ᓕ. ᓯᑐᐳᓕ, ᐊᖏᓚᔾᖄᑦ ᑐᖓᓪᓂᖏᓚ, ᐊᐅᓪᑦᑎᐳᔪᑎᓪᓚᓂᕿᒥ
ᑎ. ᐊᐃᖅᑐ, ᐊᐅᓪᑦᑎᓕᖅ. ᐃᖅᖄᓇᐃᔨᖅᑎᓪᓚᓂᓕᕆᖅᓯᖅᑕ
ᕿ. ᐳᑉᓴᑦ, ᐊᐅᓪᑦᑎᓕᖅ, ᓯᓇᔪᑕᑦ ᖄᒪᑭᐅᐅᓂᖏᖅᓯᖅ
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ᓪ. ᔪᐊᓄᐊᔨᐃ, ᐊᐅᓪᑦᑎᓕᖅ, ᑭᓇᐅᔨᓪᓚᓂᕿᒥ
ᓴ. ᑕᐃᙵᑦ, ᐊᐅᓪᑦᑎᓕᖅ ᐊᐅᓪᓗᐊᑎᓪᓚᓂᓕᒥ ᐊᐅᓪᓂᓕᒥ
ᖃ. ᔭᙵᑦ, ᐊᐅᓪᑦᑎᓕᖅ ᐊᐅᓪᓗᐊᓪᓚᐃᑦ ᐱᓇᐅᔨᓪᓚᓂᕿᒥᖅ ᐊᐅᓪᓂᓕᒥ ᑎᑎᕐᓂᖅᓱᖅ
ᓴ. ᐊᐃ. ᓂᐅᑦᓵᖅ, ᐊᐅᓪᑦᑎᓕᖅ, ᐃᓗᐊᖃᓄᖅᑐᑦ ᑭᓇᐅᔨᓪᓚᓂᕿᒥᖅ ᐊᐅᓪᓂᓕᒥ
ᓴ. ᓯᔪᐃᓐ, ᐊᐅᓪᑦᑎᓕᖅ, ᓴᓇᓴᐅᓯᒪᓂᐊᕐᓇᑦᑐᖓᓕᒥ ᐅᖄᐅᓴᐃᓚᓕᓕᖅ ᖃᐅᔨᓴᓕᓂᓕᒥ

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ᒪᓕᒃ 31, 1992

ᐃᓚᐊᓂᑐᑦ

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ᑲᑎᒪᔨᐃᖏᕐᓂᓄᑦ ᐅᓂᒃᑳᓕᐅᕙᒃᑕᐅᓯᒪᔪᖅ
ᐊᖏᕐᕕᒋᑦ 1991/92-ᒧᑦ

ᓂᖏᓐᓇᕐᒍᖅ ᓇᓕ ᐊᑐᓄᐊᕐᕕᒃᑯᓗ

ᓄᓇᕗᑦᑎᐊᕐᒥ ᐅᓪᓗᒥᔨᖃᑎᒌᓕᕆᔨᒃᑯᓗ ᒥᓂᔾᔪᓐᓃᑦ

ᐊᓕᐊᓇᐃᔨᔪᓐᓇᖅ ᐃᓕᓴᓄᑦ ᑐᓴᔪᓇᕐᓂᖅᑯᓗ ᑕᒪᓐᓇ ᐅᓂᒃᑳᓕᐅᕙᒃᑕᐅᓯᒪᔪᖅ ᐱᓪᔪᑎᑎᓕᒥᑦ
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ᖃᐅᔨᓇᒥᖓᔪᓂᑦ ᐃᖅᑲᓇᐃᔭᕐᑎᓕᓐᓄ ᐃᓕᔪᑎᑎᔭᐅᓕᐅᕙᖏᓪᓗ ᑐᓴᖏᓇᓕᕆᓂᐅᑎᕙᕐᒥᔪᓗ
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ᓴᓇᓴᓇᒥᔪᓕᑎᓂᑦ ᐃᖅᑲᓇᐃᔭᕐᑎᓕᓐᓄ ᐃᓕᔪᑎᑎᔭᐅᓕᐅᕙᖏᓪᓗ ᐃᓕᓴᕐᕕᒃᑯᓗ ᑐᓴᖏᓇᓕᕆᓂᐅᑎᕙᕐᒥᔪᓗ
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ᑲᑎᒪᔨᓴᓇᓂᒃ ᑭᓱᓕᒃᑐᓇᓂᒃ

ᓴ. H. ᖁᔭᓕᖏᓐ
ᐃᓱᒪᒋᐅᑕᒃ
ᔪᓂ, 1992

NORTHWEST TERRITORIES
POWER
CORPORATION



ᓄᓇᕗᑦ ᑲᑎᒪᔨᖏᑦ ᐅᒃᑲᓐᓂᖅ
ᐊᕐᕌᒍᑦᑐᓂᖏᑦ ᐅᓂᒃᑳᓕᕐᓂᖏᑦ ᐅᓂᒃᑳᑦᑎᓂᐅᔪᓂᒃ 1991/92ᒥᑦ

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1992/93 Annual Report

NORTHWEST TERRITORIES
POWER
CORPORATION

NORTHWEST TERRITORIES POWER CORPORATION
Report of the Board of Directors for 1992/93

To the Honourable Nellie Cournoyea
Minister Responsible for the
Northwest Territories Power Corporation

I am pleased to submit to you the report of the financial position of the Northwest Territories Power Corporation for the 1992/93 fiscal year.

We thank you and your staff for the cooperation extended to us during the past fiscal year.

On behalf of the Board,

J.H. Robertson
Chairman

June, 1993

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NORTHWEST TERRITORIES POWER CORPORATION
Financial Summary

	Years Ended March 31				
	1993	1992	1991	1990	1989
	(thousands of dollars)				
Operating revenue	$ 98,327	$ 92,872	$ 90,086	$ 82,191	$ 79,169
Operating expenses	81,900	82,450	81,760	78,421	72,104
Fuel expense	32,783	33,140	32,161	30,061	26,858
Interest expense	9,828	8,977	8,342	4,147	5,013
Income from operations	16,427	10,422	8,326	3,744	7,065
Net income(loss)	7,795	4,373	2,195	(1,371)	1,777
Dividend	3,345	2,709	2,784	---	2,600
Capital expenditures	22,889	18,659	16,795	22,900	19,337
Gross fixed assets	259,900	237,747	222,596	189,411	178,110
Net fixed assets	150,565	137,480	128,395	104,219	102,154
Sales (MW.h)	431,339	430,436	433,745	414,470	390,374
Generation (MW.h)	479,137	474,303	474,133	463,930	441,759
Number of customers	14,176	14,400	13,720	13,236	12,900
Operating Revenues					
Electrical					
Commercial	37.4%	36.6%	33.9%	33.4%	32.4%
Domestic	30.0%	30.0%	30.4%	30.6%	30.0%
Wholesale	15.0%	15.5%	16.2%	16.1%	15.7%
Industrial	8.7%	8.6%	9.5%	9.2%	11.0%
Streetlights	0.8%	0.8%	0.7%	0.8%	0.7%
Heat	5.8%	5.9%	6.8%	7.6%	7.9%
Other	2.3%	2.6%	2.5%	2.3%	2.3%
	100.0%	100.0%	100.0%	100.0%	100.0%
Operating Expenses					
Fuel and lubricants	40.0%	40.2%	39.3%	38.3%	37.2%
Salaries and wages	26.1%	27.4%	25.1%	23.7%	23.6%
Supplies and services	17.7%	17.5%	20.4%	22.2%	22.0%
Amortization	12.7%	1.2%	11.3%	11.1%	12.8%
Travel and accommodation	3.5%	3.7%	3.9%	4.7%	4.4%
	100.0%	100.0%	100.0%	100.0%	100.0%

Board of Directors

J.H. Robertson, Chairman
B.J. Britton, Vice-Chairman
B. Clake, Member
R. Hardy, Member
L. Hawkins, Member
R.D. Kidd, Member
J.N. Olsen, Member
J.H. Parker, Member

Advisors

B. Adema, Financial Advisor
Don Cooper, Legal Advisor
E.W. Humphrys, Technical Advisor

Officers

J.H. Robertson, Chairman & CEO
R.D. Kidd, President & COO
G.R. Green, Vice-President, Finance & CFO
L.G. Sturge, Vice-President, Operations
D. Aindow, Director, Personnel
R. Blowers, Director, Materials Management
B. Campbell, Director, Safety
L. Courneya, Director, Finance
J. Davies, Director, Western Operations
L. Goodridge, Corporate Secretary
K. Lewis, Director, Corporate Development
J.A. Nelson, Director, Internal Audit
K. O'Dwyer, Director, Planning & Technical Services
L. Seguin, Director, Engineering

Government Leader

FEB 05 1993

Mr. J. H. Robertson
Chairman
Northwest Territories Power Corporation
P. O. Bag 6000
Hay River, N.W.T.
X0E 0R0

Dear Mr. Robertson

Pursuant to the Northwest Territories Power Corporation Act (Section 29), subject to the Public Utilities Act and to the direction of the Executive Council, the Northwest Territories Power Corporation is required to declare dividends for the purpose of funding the GNWT Power Subsidy Programs. The required dividend is $3,344,639.71, representing the 1991-92 fiscal year cost of the subsidy programs.

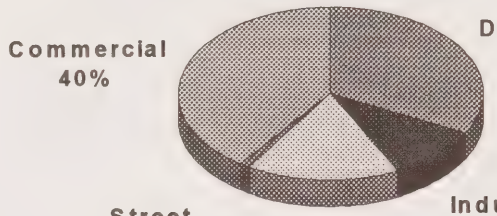
Please ensure an appropriate dividend resolution is passed by the Power Corporation's Board of Directors and that payment is made to the GNWT no later than March 31, 1993.

Sincerely

Nellie J. Cournoyea

SALE OF POWER

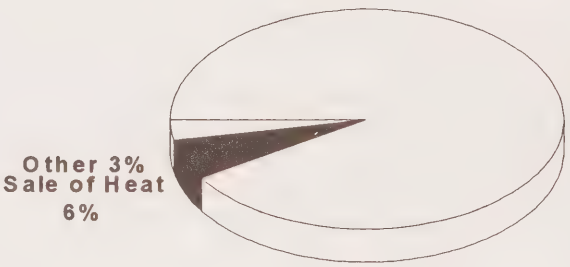
$90,274,000



PERCENTAGE IS OF SALE OF POWER

TOTAL REVENUES

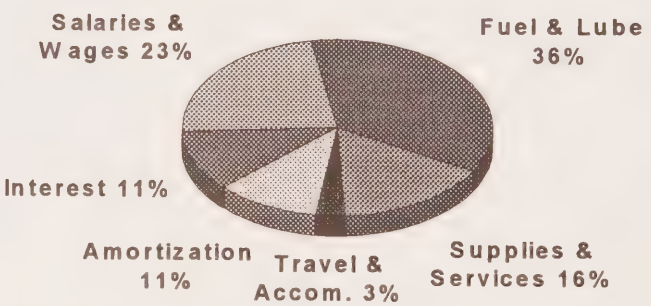
$98,327,000



PERCENTAGE IS OF TOTAL REVENUES

TOTAL EXPENSES

$91,728,000



PERCENTAGE OF TOTAL EXPENSES

Management's Responsibility for Financial Reporting

The Honourable Nellie Cournoyea
Minister Responsible for the
Northwest Territories Power Corporation

The Corporation maintains internal financial and management systems and practices which are designed to provide reasonable assurance that reliable financial and non-financial information is available on a timely basis, that assets are acquired economically, are used to further the Corporation's aims, are protected from loss or unauthorized use and that the Corporation acts in accordance with the laws of the Northwest Territories and Canada. The Corporation's management recognizes its responsibility for conducting the Corporation's affairs in accordance with the requirements of applicable laws and sound business principles, and for maintaining standards of conduct that are appropriate to a Territorial Crown corporation. An internal auditor reviews the operation of financial and management systems to promote compliance and to identify changing requirements or needed improvements.

The accompanying financial statements were prepared by management in accordance with generally accepted accounting principles. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances. The Northwest Territories Power Corporation is regulated by the Public Utilities Board of the Northwest Territories, which also examines and approves its accounting policies and practices. Financial statements are not precise since they include certain amounts based on estimates and judgements. Management has determined such amounts on a reasonable basis in order to ensure that the financial statements are presented fairly in all material respects. Management has prepared the financial information presented elsewhere in the annual report and has ensured that it is consistent with that in the financial statements.

The Auditor General of Canada annually provides an independent, objective audit for the purpose of expressing his opinion on the financial statements. He also considers whether the transactions that come to his notice in the course of this audit are, in all significant respects, in accordance with the specified legislation.

The Board of Directors appoints certain of its members to serve on the Audit Committee. This Committee oversees management's responsibilities for financial reporting and reviews and recommends approval of the financial statements. The internal and external auditors have full and free access to the Audit Committee.

The financial statements have been approved by the Board of Directors.

R.D. Kidd
President

Gordon R. Green
Vice President,
Finance and Administration

Hay River, NWT
May 28, 1993

Auditor's Report

To the Minister Responsible for the
Northwest Territories Power Corporation

I have audited the balance sheet of the Northwest Territories Power Corporation as at March 31, 1993 and the statements of income, retained earnings, and changes in financial position for the year then ended. These financial statements are the responsibility of the Corporation's management. My responsibility is to express an opinion on these financial statements based on my audit.

I conducted my audit in accordance with generally accepted auditing standards. Those standards require that I plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In my opinion, these financial statements present fairly, in all material respects, the financial position of the Corporation as at March 31, 1993 and the results of its operations and the changes in its financial position for the year then ended in accordance with generally accepted accounting principles. As required by the Financial Administration Act, I report that, in my opinion, these principles have been applied on a basis consistent with that of the preceding year.

Further, in my opinion, proper books of account have been kept and the financial statements are in agreement therewith and the transactions of the Corporation that have come to my notice during my audit of the financial statements have, in all significant respects, been in accordance with the Financial Administration Act, the Northwest Territories Power Corporation Act and regulations and the by-laws of the Corporation.

Raymond Dubois, FCA
Deputy Auditor General
for the Auditor General of
Canada

Ottawa, Canada
May 28, 1993

Financial Statements

NORTHWEST TERRITORIES POWER CORPORATION

Balance Sheet
as at March 31, 1993

ASSETS

	1993	1992
	(thousands of dollars)	
Current		
Accounts receivable (Note 3)	$ 17,477	$ 16,929
Prepaid expenses	456	1,305
Inventories		
Fuel and lubricants	9,722	11,141
Materials and supplies	3,452	4,008
	31,107	33,383
Property and equipment		
In service (Note 4)	150,565	137,480
Construction work in progress	6,431	6,720
	156,996	144,200
Other		
Housing loans receivable (Note 5)	1,020	1,072
Deferred charges, net (Note 6)	1,041	850
	2,061	1,922
	$190,164	**$179,505**

Approved by the Board

J. H. Robertson
Chairman

J. Britton
Director

NORTHWEST TERRITORIES POWER CORPORATION

Balance Sheet
as at March 31, 1993

LIABILITIES

	1993	1992
	(thousands of dollars)	
Current		
Bank indebtedness	$ 2,359	$ 607
Accounts payable (Note 7)	17,350	13,794
Bank loan payable	—	9,955
Current portion of long-term debt	5,350	5,350
Due to the Town of Inuvik -in trust (Note 8)	1,840	2,467
Dividend payable	—	2,873
	26,899	35,046
Long-term		
Long-term debt (Note 9)	81,750	67,100
Employee termination benefits (Note 10)	1,107	980
	82,857	68,080
Deferred credits	5,937	6,358

SHAREHOLDER'S EQUITY

Capital stock -		
Authorized: Unlimited number of voting, common shares without par value		
Issued and fully paid:		
431,288 common shares	43,129	43,129
Retained earnings	31,342	26,892
	74,471	70,021
	$190,164	**$179,505**

NORTHWEST TERRITORIES POWER CORPORATION

Statement of Income
for the year ended March 31, 1993

	1993	1992
	(thousands of dollars)	
Revenues		
Sale of power	$ 90,274	$ 84,954
Sale of heat	5,749	5,510
Other	2,304	2,408
	98,327	92,872
Expenses (Note 11)		
Fuel and lubricants	32,783	33,140
Salaries and wages	21,404	22,615
Supplies and services	14,541	14,422
Amortization	10,340	9,215
Travel and accommodation	2,832	3,058
	81,900	82,450
Income from operations	16,427	10,422
Allowance for funds used during construction	700	733
Interest income	496	383
	1,196	1,116
Income before the undernoted	17,623	11,538
Interest expense (Note 12)	9,828	8,977
Gain on sale of building	—	(1,812)
	9,928	7,165
Net income	**$ 7,795**	**$ 4,373**

NORTHWEST TERRITORIES POWER CORPORATION

Statement of Retained Earnings
for the year ended March 31, 1993

	1993	1992
	(thousands of dollars)	
Retained earnings, at beginning of the year	$ 26,892	$ 25,228
Net income	7,795	4,373
	34,687	29,601
Dividend (Note 13)	3,345	2,709
Retained earnings, at end of the year	**$ 31,342**	**$ 26,892**

NORTHWEST TERRITORIES POWER CORPORATION

Statement of Changes in Financial Position
for the year ended March 31, 1993

	1993	1992
	(thousands of dollars)	
Cash provided by (used for):		
Operating activities		
Net income	$ 7,795	$ 4,373
Items not requiring an outlay of funds		
Amortization	10,340	9,215
Gain on sale of building	—	(1,812)
Allowance for funds used during construction	(700)	(733)
	17,435	11,043
Non-cash current assets	2,276	(4,206)
Accounts payable	3,556	3,127
Due to the Town of Inuvik - in trust	(627)	(706)
Employee termination benefits	127	141
Funds provided by operating activities	22,767	9,399
Investing activities		
Acquisition of property and equipment	(22,889)	(18,659)
Proceeds on disposal of property and equipment	126	2,650
Housing loans receivable	52	(43)
Deferred charges	(285)	(437)
Funds (used for) investing activities	(22,996)	(16,489)
Financing activities		
Repayment of bank loan	(9,955)	(1,045)
Proceeds from long-term debt	20,000	15,000
Repayment of long-term debt	(5,350)	(5,350)
Dividends paid	(6,218)	—
Funds provided by (used for) financing activities	(1,523)	8,605
Increase(decrease) during the year	(1,752)	1,515
(Bank indebtedness) at beginning of the year	(607)	(2,122)
(Bank indebtedness) at end of the year	**$ (2,359)**	**$ (607)**

NORTHWEST TERRITORIES POWER CORPORATION

Notes to Financial Statements
March 31, 1993

1. Authority and Operations

The Corporation operates under the authority of the *Northwest Territories Power Corporation Act* and the *Financial Administration Act* and is a Crown corporation of the Government of the Northwest Territories.

The Corporation operates diesel and hydro-electric production facilities to provide utility services on a self-sustaining basis in the Northwest Territories. The Corporation is regulated by the Public Utilities Board of the Northwest Territories.

The Corporation is exempt from income tax.

2. Accounting policies

A summary of the significant accounting policies follows:

Inventories

Fuel and lubricants are valued at the lower of average cost and net realizable value. Materials and supplies are valued at the lower of cost and replacement cost.

Property and equipment

Property and equipment, excluding that donated to the Corporation, are carried at cost less accumulated amortization. Costs of additions, betterment and major renewals are capitalized. In addition to direct costs of goods and services, capital project costs include an allowance for funds used during construction at a rate approved by the Public Utilities Board and a share of engineering and general administration expense which is directly attributable to the project.

Property and equipment donated to the Corporation are recorded at their estimated fair value less accumulated amortization.

Amortization

On the retirement or sale of depreciable assets, the cost of the assets retired less disposal proceeds is charged or credited to accumulated amortization with no gain or loss being reflected in operations. Gains and losses resulting from exceptional circumstances are credited or charged to operations in the year that they are recognized.

Property and equipment in service are amortized on a straight-line basis over their estimated useful lives as follows:

2. Accounting policies (continued)

Amortization (continued)

Electric power plants:	
Hydroelectric plants and equipment	27 - 65 years
Diesel engines and associated equipment	10 - 15 years
Fuel storage equipment	20 years
Buildings	20 years
Transmission and distribution systems	20 - 30 years
Warehouses, equipment, motor vehicles, and general facilities:	
Warehouses	25 years
Buildings	30 years
Office and general equipment	15 years
Computer equipment and software	5 years
Motor vehicles	4 years
Staff accommodation	10 - 25 years
Other utilities:	
Heating systems	20 years
Sewerage and water	20 years
Other	5 years

Deferred charges

Financing costs relating to the issue of long-term debt are amortized on a straight-line basis over the period to maturity of the related debt. Regulatory costs for revenue requirement and rate structure hearings represent the direct costs associated with appearances before the Public Utilities Board. The costs of revenue requirement hearings are amortized over the period between hearings on a straight-line basis. The costs of rate structure hearings are amortized over ten years on a straight-line basis. Other costs are amortized over three years on a straight-line basis.

Deferred credits

Deferred credits include a provision for site restoration costs and donations of assets and contributions to aid in the construction and acquisition of property and equipment. Deferred credits are amortized over the estimated useful lives of the respective property and equipment.

Pension plan

Contributions are made by the Corporation and its employees to the Public Service Superannuation Plan administered by the Government of Canada. These contributions represent the total liability of the Corporation and are recognized in the accounts on a current basis.

3. Accounts receivable

	1993	1992
	(thousands of dollars)	
Utilities, net of allowance for doubtful accounts of $208,000 (1992 - $171,000)	$ 12,841	$ 12,064
Recoverable services, net of allowance for doubtful accounts of $42,000 (1992 - $9,000)	2,055	2,212
Deposit - Forward Operating Locations	2,517	—
Due from sale of building	—	2,550
Other	64	103
	$ 17,477	$ 16,929

Included in utility accounts receivable are $3,860,000 (1992 -$3,655,000) in unbilled amounts.

4. Property and equipment in service

	1993 (thousands of dollars)			1992
	Cost	Accumulated Amortization	Net Book Value	Net Book Value
Electrical power plants	$180,979	$ 78,617	$102,362	$ 89,467
Transmission and distribution systems	53,506	17,434	36,072	36,833
Warehouses, equipment, motor vehicles and general facilities	12,385	6,262	6,123	6,106
Staff accommodation	7,682	4,152	3,530	4,203
Other utilities	3,028	2,406	622	871
Other	2,320	464	1,856	—
	$259,900	$109,335	$150,565	$137,480

5. Housing loans receivable

Employee housing loans are non-interest bearing and require no principal repayment for five years. The loans are secured by a second mortgage on the properties as title is transferred to the employees.

6. Deferred charges, net

	1993	1992
	(thousands of dollars)	
Financing costs	$ 630	$ 531
Regulatory costs	240	275
Site restoration costs	86	—
Other	85	44
	$ 1,041	$ 850

7. Accounts payable

	1993	1992
	(thousands of dollars)	
Trade payables	$ 8,505	$ 8,389
Accrued interest	2,346	1,772
Fuel tax	833	887
Employee leave and termination benefits	783	828
Contractors' holdbacks	346	796
Deposits	3,422	343
Payroll	694	342
Deferred revenue	300	305
G.S.T.	121	132
	$ 17,350	$ 13,794

8. Due to the Town of Inuvik - in trust

This amount represents funds held in trust for the Town of Inuvik for capital repairs to the utilidor system.

Expenditures are made from this trust account, subject to the agreement of the Inuvik Utilidor Planning Committee made up of representatives of the Town of Inuvik, the Department of Municipal and Community Affairs of the Government of the Northwest Territories, and the Northwest Territories Power Corporation. During the year the funds held in trust earned $117,000 (1992 -$225,000) of interest at rates ranging from 4.97% to 8.38% (1992 -7.40% to 8.77%).

9. Long-term debt

	1993	1992
	(thousands of dollars)	
Promissory note to the Government of the Northwest Territories, repayable in ten equal annual instalments of, $5,350,000, maturing June 23, 1998, bearing interest at 11% semi-annually.	$ 32,100	$ 37,450
11% sinking fund debentures, due March 9, 2009.	20,000	20,000
11 1/8% sinking fund debentures, due June 6, 2011.	15,000	15,000
10 3/4% sinking fund debentures, due May 28, 2012.	20,000	———
	87,100	72,450
Less current portion	5,350	5,350
	$ 81,750	**$ 67,100**

All sinking funds debentures are unconditionally guaranteed by the Government of the Northwest Territories.

Principal repayments by fiscal year for the sinking fund debentures and the promissory note are as follows:

1994	$ 5,350,000
1995	6,100,000
1996	6,100,000
1997	6,660,000
1998	7,410,000
1999-2013	55,480,000
	$87,100,000

10. Employee leave and termination benefits

Under their conditions of employment, employees qualify for annual leave of varying lengths depending on length of service. Employees also earn retirement and severance remuneration based on the number of years of service. Annual leave is payable within one fiscal year. The payment of the other amounts is dependent on employees leaving the Corporation.

11. Expenses

An amount of $9,804,000 (1992 - $10,069,000) in engineering and general administration expenses has been incurred. Of this amount $1,615,000 (1992 - $1,633,000) has been capitalized.

12. Interest expense

	1993	1992
	(thousands of dollars)	
Interest on long-term debt		
Government of the Northwest Territories	$ 3,667	$ 4,255
Sinking fund debentures	5,677	3,563
Other interest	484	1,159
	$ 9,828	$ 8,977

13. Dividend

Pursuant to subsection 22.1(1) of the Northwest Territories Power Corporation Act, the Government of the Northwest Territories directed the Corporation to declare a dividend of $3,345,000 (1992 -$2,709,000).

14. Commitments

(a) Capital projects

The estimated cost to complete capital projects as at March 31, 1993, was $9,928,000 (1992 - $29,345,000).

(b) Survey

The estimated costs to complete surveys of the Corporation's plants and power lines is $1,450,000.

14. Commitments (continued)

c) Lease payments

Minimum annual lease payments for office space, staff accommodation, vehicles and office equipment for which the Corporation is committed are as follows:

1994	$ 849,000
1995	644,000
1996	541,000
1997	384,000
1998	162,000
1999-2020	334,000
	$2,914,000

15. Site restoration costs

The Corporation is regulated by the NWT Public Utilities Board (PUB) which allows the Corporation to recover its costs from rates charged to customers. The Corporation operates diesel generation plants and fuel storage facilities in the majority of communities in the Northwest Territories. In due course, the Corporation may be responsible for site restoration costs for certain plants. The recovery of such costs through the rates is subject to PUB approval.

The Corporation has estimated the site restoration costs for six new power plants constructed since March 31, 1991. This provision is based on management's best estimate of the cost of demolishing all structures and fuel tanks and replacing any contaminated soil. The site restoration provision for the new plants will be accumulated over 40 years. No amount is reflected in these financial statements for site restoration costs for the remaining plants constructed before March 31, 1991 as these costs have not yet been determined. The Corporation is accumulating the data necessary to estimate these costs, which it expects to complete and reflect in the financial statements for the year ending March 31, 1994.

The Corporation has included the site restoration costs for the six new plants as a liability with a corresponding amount recorded as a deferred charge. The Corporation also intends to treat the site restoration costs for the remaining plants in a similar fashion as they are determined. The site restoration costs will be amortized against income when permitted by the PUB.

16. Related party transactions

The Corporation is a Territorial Crown Corporation and consequently is related to the Government of the Northwest Territories, and its agencies and Crown corporations, Arctic College, Workers' Compensation Board (Northwest Territories) and the Northwest Territories Housing Corporation.

The Corporation provides utility services to, and purchases fuel and other services from these related parties. These services and purchases are at the same rates and terms as those with similar unrelated customers.

Transactions with related parties and balances at year end, not disclosed elsewhere in the financial statements, are as follows:

	1993	1992
	(thousands of dollars)	
Sale of power, heat and water	$ 23,084	$ 21,543
Purchase of fuel	11,547	11,341
Fuel tax	1,898	1,935
Workers' compensation payments	94	125
Other	247	1,208
Balances at year end		
Accounts receivable	1,661	1,161
Accounts payable	1,607	1,744

17. Franchises

Subsection 38(1) of the *Public Utilities Act* of the Northwest Territories states:

> No public utility shall operate within a municipality unless the franchise of the public utility has been approved by the Board.

The Corporation requires franchises for 50 communities. As of March 31, 1993, 10 franchises have been approved by the Public Utilities Board.

The Corporation is attempting to obtain franchises for the balance of its operations and operations have continued in these unfranchised communities. The Public Utilities Board is aware of this situation.

18. Privatization

The Corporation is wholly owned by the Government of the Northwest Territories. In March 1993, the Government tabled in the Legislative Assembly a report entitled "A Proposal to Privatize the Northwest Territories Power Corporation". No recommendation or decision has as yet been made concerning the potential privatization.

19. Rate matters

The Corporation is regulated by the Public Utilities Board of the Northwest Territories and filed a General Rate Application with the Board in February 1992 for the 1991/92 and the 1992/93 fiscal years. The General Rate Application included a request to increase rates by 7% effective April 1, 1992. No final decision has been received from the Board in response to this application.

The Board approved an interim refundable 6% increase effective April 1, 1992. The revenue earned from this increase is reflected in the financial statements. The Board's final approval may vary from the interim rate increase granted. A 1% rate increase represents approximately $900,000 in revenue. Any increase or decrease to income will be recorded in the year the decision is received.

20. Dogrib Power Corporation

The Corporation has signed agreements with the Dogrib Nation represented by the Dogrib Power Corporation. Under these agreements the Dogrib Power Corporation, as Phase I of the project, will construct and own a 4 megawatt hydro electric facility on the Snare River. Phase II of the project contemplates an additional hydro facility on the La Martre River with the potential to produce 20 megawatts of power. The successful completion of Phases I and II is subject to the Dogrib Power Corporation obtaining the necessary financing and environmental approvals. Once completed these facilities will be leased by the Northwest Territories Power Corporation for 65 years.

Schedule of Write-offs

(unaudited)

Pursuant to Section 84 of the Financial Administration Act, the Corporation has written off the following assets, debts or obligations during the year that exceeded $500.

NORTHWEST TERRITORIES POWER CORPORATION

Schedule of Write-offs
for the year ended March 31, 1993
(unaudited)

Accounts Receivable

Plant	Name	Amount
Cambridge Bay	Whitevale Ventures	3,910.94
Cape Dorset	Brazeau, Pierre	899.36
	Paul's Pool Room	1,680.06
Coppermine	Whitevale Ventures Ltd.	2,247.32
Déliné (Fort Franklin)	Neyelle, Ted	884.21
Fort Liard	Payou, Paul	576.15
Fort Norman	Yallee, Alvin	1,621.59
Fort Resolution	Slave River Sawmill	3,342.21
Fort Simpson	Banda, Doug	594.07
Fort Smith	H&I Disposal Enterprises	848.06
	Higgs, Steven	774.82
	Nutt, Stephen	615.54
	Russell, Debbie	1,175.28
Hall Beach	Irqittuq, Inoki	1,422.80
Hay River	Delta Autobody	2,238.44
	Lachuk, A.	526.25
Igloolik	Igloolik Carpentry Service	10,242.83
Inuvik	Allain, Camille	$ 868.50
	Bernatchez, Joe	913.19
	Delta Ford	3,929.09
	Ermoff, Ron	1,413.49
	Froisy, John/Francis	1,015.34
	Gowan, David	1,594.46
	Greensmith Co. Ltd.	1,034.35
	Harry, Harold	682.25
	Irvine, Jamie	593.39
	Nisson, Nolan	1,631.49
	Permacomm Ltd.	669.09
	Raddi, Beatrice	883.75
	Reimer, Mark	592.84
	Theriault, Albert	557.85
Iqaluit	Goliger's Travel	1,829.28

NORTHWEST TERRITORIES POWER CORPORATION

Schedule of Write-offs
for the year ended March 31, 1993
(unaudited)

Accounts Receivable

Plant	Name	Amount
Norman Wells	Haseloh, Paul	521.93
Taloyoak	Whitevale Ventures	6,556.47
Yellowknife	T-Line Development Ltd.	12,671.84
		$ 71,558.53

Schedule of Write-offs
for the year ended March 31, 1993
(unaudited)

Cash

Plant	Name	Amount
Arviat	November, 1991	$ 642.28
		$ 642.28

ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᐅᓪᓚᕐᓂᑎᓕᕆᓂᖅ ᓂᐊᕐᔪᓚᕆᓂᖅ

ᖃᓄᖅᓱᒃᑕᐅᔪᑦ ᓇᓗᓇᐃᔭᕐᓂᐊᕐᓗᒍ
ᐊᕐᕿᒍᒪᓕᑦ ᒪᓕᒃ 31, 1993-ᒥ ᐃᓱᒪᓕᐅᕙᓪᓕᒍᒪᓕᑦ
(ᑭᓇᐅᔭᓄᖅ ᖃᐅᔨᓴᖅᑎᒍᓕᑦ ᖃᐅᔨᓴᖅᑕᐅᔾᔨᓄᖅᓯᒪᔪᓕᑦᑐᑦ)

ᐊᑭᓕᖅᓴᓚᕆᐅᔪᑦ ᐅᑎᕐᑐᖅᓴᑦ

ᐅᓪᓚᕐᓂᑎᓕᐅᕐᓇᖅ	ᐊᑎᖏᑦ	ᖃᖅᓱᒋᓕᓄᖅ
ᐃᓄᓐᓇᖅ	ᐊᓕᐃᓐ, ᑲᒪᒋᓐ	$ 868.50
	ᔭᓐᔭᓴ, ᓱᓕ	913.19
	ᑕᐃᒋᑕ ᔪᐊᑦ	3,929.09
	ᐅᒪᓐ, ᕿᓐ	1,413.49
	ᔪᑭᐊᓱ, ᓴᓐ ᔪᕆᓐᓱᔨ	1,015.34
	ᓴᐅᔾᓐ, ᑕᐃᐃᑦ	1,594.46
	ᔫᓗᓐᓱᒋᑦ ᑲᒡᒃᓂᓄ ᓕᒥᑕᑦ	1,034.35
	ᕼᐃᓗ, ᕼᐃᑭᓐ	682.25
	ᐅᐃᓐ, ᓴᐃᒥ	593.39
	ᓂᔨᓐ, ᐃᓕᓐ	1,631.49
	ᔭᒪᑲᓐ ᓕᒥᑕᑦ	669.09
	ᕿᑎ, ᐱᓴᑐᔨ	883.75
	ᖃᐃᒍ, ᒪᓐ	592.84
	ᑕᐃᓗᓱ, ᐊᓕᔭᑦ	557.85
ᐃᖏᓴᐃᑦ	ᑲᓕᔫ ᖃᖏᒡᑕᐅᑎᓄᒡᓕᓗᓕᕆᓂᖅ	1,829.28
ᓄᐊᒪᓐ ᓕᓕᓯ	ᕼᐊᐸᔭ, ᕿᓕ	521.93
ᑕᑐᖅᔪᐊᖏᓐ	ᓕᐃᑦᓕᐃᑦ ᓕᓐᓱᔨ	6,556.47
ᑲᑐᓇᐃᓐ	ᑎ ᓪᐃᓐ ᐱᓕᒡᓕᐊᑎᒡᓕᑎᓵ ᓕᒥᑕᑦ	12,671.84
		$ 71,558.53

ᖃᓄᖅᓱᒃᑕᐅᔪᑦ ᓇᓗᓇᐃᔭᕐᓂᐊᕐᓗᒍ
ᐊᕐᕿᒍᒪᓕᑦ ᒪᓕᒃ 31, 1993-ᒥ ᐃᓱᒪᓕᐅᕙᓪᓕᒍᒪᓕᑦ
(ᑭᓇᐅᔭᓄᖅ ᖃᐅᔨᓴᖅᑎᒍᓕᑦ ᖃᐅᔨᓴᖅᑕᐅᔾᔨᓄᖅᓯᒪᔪᓕᑦᑐᑦ)

ᑭᓇᐅᔭᖅᖃᖅ

ᐅᓪᓚᕐᓂᑎᓕᐅᕐᓇᖅ	ᐊᑎᖏᑦ	ᖃᖅᓱᒋᓕᓄᖅ
ᐊᕐᕿᐊᑦ	ᓄᓕᐱᓇ, 1991	$ 642.28
		$ 642.28

ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᐅᓪᓗᕐᓂᑎᓕᕆᓂᖅ ᓂᐊᕐᔪᓐᓇᕆᓂᖅ

ᖃᓄᖅᓱᖓᒃᑐᐅᔾᔨᑦ ᓇᓗᓇᐃᕐᖁᑦᑐᐅᓂᖏᑦ
ᐊᖏᖁᔭᒧᑦ ᒪᓕᒃ 31, 1993-ᒥ ᐃᓱᒪᓕᐅᖅᑐᒧᑦ
(ᑭᓇᐅᔨᓂᒃ ᖃᐅᔨᓪᓗᖅᑎᒧᑦ ᖃᐅᔨᓪᓗᖅᑐᐅᖁᓂᒃᓱᒪᑦᑐᑦ)

ᐊᑭᓕᒃᓴᓇᓕᐅᔨᑦ ᐅᑎᖁᑐᕆᑦ

ᐅᓪᓗᕐᓂᑎᓕᐅᖁᓪᓚᒃ	ᐊᑎᖏᑐ	ᖃᓄᐃᒋᓕᓂᒃ
ᐃᖃᓗᒃᑐᑦᑎᐊᖅᑲᒃ	ᓴᐃᑦᓴᐃᓕᑦ ᓴᓐᓂᓱᓐ	3,910.94
ᑭᓐᖏᓚᐃᑦ	ᐳᖅᓂ ᐱᐊ ᕿᑦ ᑐᓚᖁᔪᖏᓚ	899.36 1,680.06
ᖃᓄᖁᓕᑐᖅᑲᒃ	ᓴᐃᑦᓴᐃᓕᑦ ᓴᓐᓂᓱᓐ ᓕᒥᑦᑕᑦ	2,247.32
ᑎᒋᓐ (ᑐᐊᑦ ᑐᖁᐃᓐᑭᒋᓐ)	ᓇᒃᑦ, ᑕᑦ	884.21
ᑐᐊᑦ ᓕᐊᑦ	ᕿᓭ, ᕿᑦ	576.15
ᑐᐊᑦ ᓄᐊᒪᓐ	ᐅᓕ, ᐊᑦᔪᓐ	1,621.59
ᑐᐊᑦ ᖃᐱᓗᓐ	ᓭᓕᐃᓐ ᓇᑐ ᖃᐅᔨᓕᐅᖁᓪᓚᒃ	3,342.21
ᑐᐊᑦ ᓭᒥᐱᓐ	ᕿᓐᑕ, ᑕᒃ	594.07
ᑐᐊᑦ ᓭᒥᑦ	H&I ᐊᒃᑕᖁᑎᑦ ᕼᐃᒃᓭ, ᓭᑎᓂᓐ ᓇᑦ, ᓭᑎᓂᓐ ᖁᓭᑦ, ᑕᐱ	848.06 774.82 615.54 1,175.28
ᓱᓕᖁᓴᒃ	ᐃᖁᐹᑦᑐᖁᓪᓚᒃ, ᐃᓄᐹᑭ	1,422.80
ᕼᐃᐃ ᓇᑐ	ᑕᐃᑦᑕ ᓄᓇᔨᑭᑎᓕᕆᑦ ᓕᒃᔨᓴᒃ. ᐊᐃ	2,238.44 526.25
ᐃᒃᓗᓕᒃ	ᐃᒃᓗᓕᖓᒥ ᖃᐅᔨᓕᐅᖁᓪᓚᒃ	10,242.83

ᖃᓄᐊᓕᖅᑕᐅᔪᑦ ᓇᓗᓇᐃᔨᑐᖅᑕᐅᓂᖏᑦ

(ᑭᓇᐅᔭᓂᒃ ᖃᐅᔨᓴᖅᑎᒍᑦ ᖃᐅᔨᓴᖅᑕᐅᕆᓂᒃᓯᒪᖏᑦᑐᑦ)

ᑭᓇᐅᔭᓕᕆᓂᐅᕐᓴ ᐱᖃᓄᖅᓯᓂᑦ ᐊᐃᒃᑐᖅᑕᐅᓯᒪᓂᖅ 84 ᐊᑐᖅᑕᐅᑦᓯᓂᒃ, ᓄᐊᕐᓵᓴᖅᓄᑦ ᖃᓄᐊᓕᖅᑕᖏᑦ ᑕᒪᒃᓄᐊ ᐱᖃᑎᖅᔭᐅᔪᑦ, ᐊᑭᓕᒃᓴᐃᓇ ᐱᔭᕆᐊᖃᐅᔾᔨᖅᑕᖏᑦᑐᓗᒃᓴᓂᑦ ᐊᖏᕐᕕᓯᓂᑦ $500 ᐅᖅᑎᑦᓯᓇᑦ ᑎᑭᐅᑎᓄᓯᒪᓂᖏᑦ.

ᓄᓇᕗᑦ ᐅᓪᓚᕐᓇᑎᓕᕐᓂᖅᐸᑦ ᐊᐃᕐᓱᓪᓚᖅᑐᑦ

ᑭᓇᐅᔭᓕᕆᓂᖅ ᑎᑎᕋᖅᓯᒪᔪᓕᕐᓗᑎᑦᑕᐅᔪᓂ ᒥᖅᓴᓂ ᑎᑎᕋᖅᑕᐅᓯᒪᔪᓂ
ᒪᑦᑕ 31, 1993

18. <u>ᓇᖕᒥᓂᓴᐅᑦᑐᓂᖅ ᐊᐅᓪᑕᐅᓂᖅ</u>

ᐊᐃᕐᓱᓪᓚᖕᖓᑦ ᓄᓇᕗᑦᐊᑦ ᑲᓴᒪᔭᐃᓂᑦ ᓇᖕᒥᓂᓴᐅᖕᖓᒪᑦ. ᒪᑦᑕ 1993-ᒥ, ᑲᓴᒪᔭᐃᓂᑦ ᒪᓂᓪᑕᐅᕕᖓᖕᒥ ᖃᐅᔨᑎᑦᑐᖅᑕᐅᓕᕐᓂᖅᑕᐅᓯᒪᔪᖅ ᐅᓂᖅᑲᑕᐅᓕᕐᓂᖅᑕᐅᓯᒪᔪᖅ ᐅᓪᓚᕐᓇᑎᓕᕐᓂᖅᑕᐅᓯᒪᔪᖅ ᐅᓇᓱᑦᑐᖅᑕᐅᓯᒪᔪᖅ ᓄᓇᕗᑦᐊᑦ ᐅᓪᓚᕐᓇᑎᓕᕐᓂᖅᐸᑦ ᐃᓚᖏᑦ ᐊᑎᓪᓗ " ᑐᔭᓯᖃᖅᑕᐅᓯᒪᔪᖅ ᓄᓇᕗᑦᐊᑦ ᐅᓪᓚᕐᓇᑎᓕᕐᓂᖅᐸᑦ ᓇᖕᒥᓂᓴᐅᑦᑐᓄᓕᕐᓂᑦᑐᓂᖅᐸᑦ ᑲᓴᒪᔭᐃᓂᑦ ᐊᐅᓪᑕᐅᓂᖅᐸᑦ ᐊᐅᓪᑕᐅᓂᖅᐸᑦ ᐃᓚᖏᑦ ᐊᑎᓪᓗ

ᓄᓇᕗᑦ ᐅᓪᓗᕈᓘᑕᕐᓂᖅ ᓄᓇᕗᑦ

ᑭᓇᐅᔭᓕᕆᓂᖅ ᑎᑎᕋᖅᓯᓚᕋᓗᑎᑦᓴᐅᔪᑦ ᒥᖅᓴᓂ ᑎᑎᕋᖅᑕᐅᓯᓚᕋᔪᑦ
ᒪᓕᒃ 31, 1993

16. ᐃᓕᓴᖏᑦᓂᖅ ᐱᓕᕆᖅᑎᖅᑎᖅᑎᓪᓗᒍᑦ

ᑕᒪᓐᓇ ᓄᐊᕐᓇᓴᖏᓐᓄᑦ ᓄᓇᕗᑎᐊᑦ ᑲᑎᒪᔨᓄᑦ ᓄᐊᕐᓇᓴᐅᒋᔭᖅ ᐊᓚᒐᓗ ᑕᐃᒪᐃᖅᒥᒃ ᓄᓇᕗᑎᐊᑦ ᑲᑎᒪᔨᓄᓂᑦ ᐃᓕᓴᖏᓐᓂᑦ, ᐊᓚᒐᓗ ᐃᓕᓴᐅᓪᓗᒋᑦᑕᐅᖅ ᑲᑎᒪᔨᓕᐊᑦ ᑎᒥᖅᓯᓄᖏᓐᓂᑦ ᐊᓚᒐᓗ ᓄᐊᕐᓇᓴᐅᒋᔭᖅᓂᑦ, ᐅᑭᐅᖅᑕᕐᒪᑎ ᓱᓕᔪᑐᐊᖅᑯᓄᑦ, ᓄᓇᕗᑎᐊᑦ ᐃᖅᑲᓇᐃᔨᓂᓄᑦ ᐊᐅᓚᖅᑐᓄᑦ ᓇᓪᓕᐅᔪᓚᕆᓚᕆᓂᑦ ᑲᑎᒪᔨᓂᖅ ᐊᓚᒐᓗ ᓄᓇᕗᑎᐊᑦ ᐃᒡᓗᓕᕆᓚᕆᔨᓴᐅᔪᓄᑦ.

ᓄᐊᕐᓇᓴᖏᓐᓄᑦ ᐅᔪᓂᖏᓐ ᑎᑎᕋᖅᑎᖅᑎᐅᔨᓂᒃ ᐱᓕᕆᖅᑎᖅᑎᓂᖅᑲᖏᓐᓄᑦ ᐅᓪᓗᕈᓘᑕᕐᓂᖅ ᐃᓕᓴᖏᓐᓂᖅᓴᖏᓐᓄᑦᑎᓂᖅᑲᖏᓐᓄᑦᑕᑦᓱᓂᒃ ᐊᓚᒐᓗ ᐅᑦᓯᐊᓱᖅᓱᐃᑦ ᓯᓚᑦᑕᖅᑕᑦᓱᓂᒃ ᑕᒪᒃᓴᓂᖏᓐᓄᑦ ᐃᓕᓴᖏᓐᓂᖅᓴᖏᓐᓄᑦᑎᓂᖅᑲᖏᓐᓄᑦᑕᑦᓱᓂᒃ ᐊᑭᓐᓂᑦ ᐊᓚᒐᓗ ᓂᐅᐃᓯᖓᑦᑕᖅᑕᑦᓱᓂᒃ ᐊᑭᓐᓂᑦ ᐊᑐᖅᑕᑦᓱᓂᒃ ᐃᓕᓴᐅᓪᓗᒋᑦᑕᐅᖅᓂᑦ.

ᐃᓕᓴᖏᓐᓄᑦ ᐅᓪᓗᕈᓘᑕᕐᓂᖅ ᐱᓕᕆᖅᑎᖅᑎᐅᔨᓂᒃ ᐃᓕᓴᖏᓐᓂᖅᓴᖏᓐᓄᑦᑎᓂᖅᑲᖏᓐᓄᑦᑕᑦᓱᓂᒃ ᐊᓚᒐᓗ ᐅᑦᓯᐊᓱᖅᓱᐃᑦ ᓯᓚᑦᑕᖅᑕᑦᓱᓂᒃ ᐊᑭᓐᓂᑦ ᐊᑐᖅᑕᑦᓱᓂᒃ ᐃᓕᓴᐅᓪᓗᒋᑦᑕᐅᖅᓂᑦ.

ᐃᓕᓴᖏᓐᓄᑦ ᐱᓕᕆᖅᑎᖅᑎᐅᔨᓂᒃ ᐊᓚᒐᓗ ᑭᓇᐅᔭᓕᕆᓂᖅ ᓄᓇᕗᑎᐊᑦ ᐊᑐᖅᑕᑦᓱᓂᒃ ᐅᑭᐅᖅᑕᕐᒪᑎ ᐃᓕᓴᐅᓪᓗᒋᑦᑕᐅᖅᓂᑦ ᐊᓚᒐᓗ ᐅᑭᐅᖅᑕᕐᒪᑎ ᐃᓕᓴᐅᓪᓗᒋᑦᑕᐅᖅᓂᑦ.

ᐃᓕᓴᖏᓐᓄᑦ ᐱᓕᕆᖅᑎᖅᑎᐅᔨᓂᒃ ᐊᓚᒐᓗ ᑭᓇᐅᔭᓕᕆᓂᖅ ᓄᓇᕗᑎᐊᑦ ᐊᑐᖅᑕᑦᓱᓂᒃ ᐃᓕᓴᖏᓐᓄᑦᑎᓂᖅᑲᖏᓐᓄᑦᑕᑦᓱᓂᒃ

ᓄᓇᕗᑦ ᐅᓪᓚᕐᔪᐊᓘᓚᐅᖅᑯᑦ ᑯᐊᐸᓗᓴᖅᑯᑦ

ᑭᓇᐅᔭᓚᓂᓕᒥᐅᖅ ᑎᑎᕆᖅᓯᒪᔨᕐᔪᐊᑎᑭᐅᔨᕐᑐᑦ ᒥᖅᓴᓂᓪ ᑎᑎᕆᖅᑕᐅᓯᒪᔨᕐᑐᑦ
ᒪᓕᒃ 31, 1993

15. <u>ᐱᓚᓗᐟᓂᑦᑕ ᐃᓂᓂᑦ ᓴᓇᔨᐅᖅᑲᓐᓂᕆᓂᕐᓐᓄᑦ ᑭᓇᐅᔭᑦ ᐊᑐᖅᑕᐅᓚᐅᖅᑐᑦ</u>

ᑯᐊᐸᓗᓴᓐᓂᑦ ᒪᓚᒋᐊᖅᑕᖅᑕᓂᑦ ᓄᓇᕗᑦᑎᒥ ᐅᓪᓚᕐᔪᐊᓘᓚᐅᖅᑯᑦ ᑲᑎᒪᔨᓂᑦ ᒪᓚᒍᓂᑦ, ᑲᑎᒪᔨᐅᑯᓂᕐᓐᓄᑦ ᓇᓗᒪᒋᔭᐅᓂᖅ ᑯᐊᐸᓗᓴᓐᓂᑦ ᐊᐱᓕᕐᓇᖅᑕᖅᑕᓂᑦ ᐊᐱᓕᕐᓐᓄᓕᕐᓂᒪᑦ ᑭᓇᐅᔭᑦ ᐅᓪᓚᕐᔪᐊᓘᓚᐅᖅᑯᑦ ᐊᑐᖅᑕᐅᓚᐅᖅᑐᖅᑐᑦ ᐊᑐᖅᑕᐅᓚᐅᖅᑐᖅᑐᑦ. ᑯᐊᐸᓗᓴᓐᓂᑦᑎᒥ ᐊᑐᖅᑕᐅᓚᐅᖅᑐᖅᑐᑦ ᐊᑐᖅᑕᐅᓚᐅᖅᑐᖅᑐᑦ ᐊᑐᖅᑕᐅᓚᐅᖅᑐᖅᑐᑦ ᓄᓇᕗᑦᑎᒥ ᐅᓪᓚᕐᔪᐊᓘᓚᐅᖅᑯᑦ ᑲᑎᒪᔨᓂᑦ ᐃᓂᓂᑦ ᑲᑎᒪᔨᐅᑯᓂᕐᓐᓄᑦ ᐊᑐᖅᑕᐅᓚᐅᖅᑐᖅᑐ

ᓄᓇᕗᑦ ᐅᓪᓗᕈᓘᑕᕆᔨᒃᑯᑦ ᑯᐊᐸᓚᕆᒃᑯᑦ

ᑭᓇᐅᔭᓕᓂᕐᒥᐅᒃ ᑎᑎᕋᖅᓯᒪᔾᔪᑎᑎᒋᔭᐅᔪᑦ ᒥᖅᓴᓂᓪ ᑎᑎᕋᖅᑕᐅᓯᒪᔪᑦ ᐃᓕᓴ 31, 1993

12. ᖃᐅᔨᓴᐅᑉᐸᑎᓂᓪ ᑭᓇᐅᔭᑦ ᐊᑐᕐᓂᑯ

	1993 (ᑕᐅᓴᐅᓂᖅ-ᖃᓄᐃᓂᑐᑦ)	1992 (ᒪᓕᖅᑎᑦ)
ᐅᖃᓕᓯᐅᑕᒫᓂᖅ ᐊᑭᓚᖅᓴᐅᔪᑦ ᖃᐅᔨᓴᐅᑉᐸᑎᖃᑦ		
ᓄᓇᕗᑦ ᑲᑎᒪᔨᑯᑦ	$ 3,667	$ 4,255
ᓄᖅᓯᔪᓐᓇᓕᐊᓗ ᐊᑭᓚᖅᓴᐅᑦ ᓇᓗᓇᐃᔨᑯᓗᑯ	5,677	3,563
ᐃᓕᓴᕆᐅᕗᓕᔪᑦ	484	1,159
ᐊᓗᖃᑦ ᖃᐅᔨᓴᐅᑉᐸᑎᑦ	$ 9,828	$ 8,977

13. ᐃᓕᑭᕗᐅᔪᓐᓇᕐᓂᖅᓯᒪᓂᓪ ᑐᓂᔭᐅᓕᓕᓂᖅᓱᒃ

ᓄᓇᕗᑦᑎᒍᑦ ᐅᓪᓗᕈᓘᑕᕆᔨᒃᑯᑦ ᐱᖓᔭᖅᓱᒃᑦ ᐊᐃᔨᑐᖅᓴᓕᓕᓂᖅᓱᒃ 22 ᐃᓕᖅᓱᒃ (1) ᒪᓕᒃᑕᐅᔪᓐᓇᓂᒃ, ᓄᓇᕗᑦᑎᒍᖅ ᑲᑎᒪᔨᑯᓐᓂᒃ ᐊᑐᕐᓂᑯᓗ ᑭᓇᐅᔭᐅᖅᑕᕐᓂᓐᓂᒃ $3, 345, 000-ᒥᓕ 1992- $2, 709, 000) ᐃᓕᑭᕗᐅᔪᓐᓇᕐᓂᖅᓯᒪᓂᓪ (ᑲᑎᒪᔨᑯᓐᓂᓪ) ᑐᓂᔭᐅᓕᓕᓂᐊᖅᑯᓗᒍᑦ.

14. ᑭᓇᐅᔭᑦ ᐊᑐᖅᑕᐅᔪᓕᐊᖅᓱᒃᑦ

(a) ᐊᑭᑐᔨᑎᓂᓪ ᐱᓕᓕᐊᖅᓴᓂᓪ

ᐊᑭᑐᔨᑎᓂᓪ ᐱᓕᓕᐊᖅᓴᓂᓪ ᑭᓇᐅᔭᑦ ᐊᑐᖅᓂᖓ $9, 928, 000-ᖃᓄᐃᓂᑕᐅᖅᑐᑦ ᐃᓕᖅ 31, 1993-ᒧᑦ ᑎᑭᐅᑎᓕᓕᖅᑎᓪᓗᑕ (1992-ᒥ $29, 345, 000-ᖃᓄᐃᓂᑕᐅᖅᓯᒪᑕ).

(b) ᓕᓇᔨᑦ ᑭᒥᖅᑕᐊᖅᑕᐅᓂᔨᖃᓄᐃᓂᓪ

ᔨᑕᐊᔨᓴᐅᑉ ᐅᓪᓗᕈᓘᑕᕆᔨᒃᑯᑦ ᐅᑕᐊᖅᖃᓄᐃᓕᓂᒃ ᐅᓪᓗᕈᓘᑕᕆᓂᖅᓴᒃ ᐊᓯᖅᖃᓄᐃᓕᓕᓂᒃ ᑭᒥᖅᑕᐊᖅᑕᐅᓂᖃᓄᐃᓂᓪ ᑭᓇᐅᔭᑦ ᐊᑐᖅᑕᐅᓯᒪᔪᓐᓇᖅᑐᑦ $1,450,000-ᖃᓄᐃᓂᑕᐅᖅᑐᑦ.

(c) ᐃᓚᓕᐊᓂᓚ ᐊᑐᑐᐊᖅᓂᔪᑦ ᐊᑭᓚᖅᑕᐅᓯᒪᔪᓐᓇᖅᑐᑦ

ᒥᑭᓂᕐᑎᑦ ᐊᑭᓚᖅᑕᐅᓂᔨᐃᑦ ᐊᖏᔪᒍᒪᑦ ᐊᑐᑐᐊᖅᓂᔪᑦ, ᐃᖅᑲᓇᖅᑐᑦ ᐃᓐᓇᐃᓐᓇᖅᓯᒪᓂᓪ, ᓄᓇᓕᒫᓂᓪ ᐊᓪᒪᓗ ᐊᐃᓐᓇᕐᓂᐅᑎᓂᓪ ᓕᓇᔨᑦ ᐊᑭᓚᖅᓴᐅᓕᖅᑎᓂᒃ ᐃᒪᓐᓇᐅᑉ ᐊᑭᓚᖅᓴᐅᓕᖅᑎᓂᖅᑐᑦ:

1994	$ 849,000
1995	644,000
1996	541,000
1997	384,000
1998	162,000
1999-2020	334,000
	$2,914,000

ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᐅᓪᓗᕈᓘᑎᓕᕆᔨᓄᑦ ᐊᐊᒃᓴᓪᓚᖅᓄᑦ

ᑭᓇᐅᔭᓕᓴᕐᓗᐳᖅ ᑎᑎᕐᓂᖅᓱᒪᔪᓘᑎᑎᑦᓯᐅᔪᓄᑦ ᒥᖅᓴᓂᖅ ᑎᑎᕐᓂᖅᑕᐅᓱᒪᔪᓄᑦ
ᒪᑐᐃ 31, 1993

9. <u>ᐅᖃᓕᓂᐅᔪᖃᖅᓄᑦ ᐊᑭᓕᖅᓴᓕᐅᓱᐅᕐᓂᑦ (ᑲᔪᓱᒪᓕᓂᖃᖅ)</u>

ᑕᒪᖅᔨᓄᖅ ᓄᖅᔪᑦᓯᓕᐊᓱᓄᑦ ᐊᑭᓕᖅᓴᓄᑦ ᓇᓗᓇᐃᖅᑕᖅᔨᑦ ᐃᓕᓴᕆᕐᓂᐅᔪᓄᑦ ᐊᒪᓚᓗ ᐊᑭᓐᓇᕐᓂᖅᓂᖅ ᓇᓗᓇᐃᖅᑕᓄᑦ ᑭᓇᐅᔭᑦ ᐊᑐᕐᓂᐊᖅᑐᑦ ᐱᒋᐊᖅᓯᐅᑎᖅ ᐊᑭᓕᖅᓴᓕᐅᓱᐅᕐᓂᖅᓂᑦ ᐃᒪᐃᓐᓇᐅᑎᖅ ᐊᑭᓕᖅᓴᓕᐅᓱᐅᕐᓂᖅᓂᑦ ᐃᒪᓐᓇᐃᓕᐅᓂᐊᖅᑐᑦ:

1994-ᒥ	5, 350, 000
1995-ᒥ	6, 100, 000
1996-ᒥ	6, 100, 000
1997-ᒥ	6, 660, 000
1998-ᒥ	7, 410, 000
1999-2013	55, 480, 000
	$87, 100, 000

10. <u>ᐃᖅᑲᓇᐃᔨᖏᓐᓄᑦ ᖃᐅᖏᑐᓄᑦ ᐊᒪᓚᓗ ᐊᐃᑕᐅᔨᓄᑦ ᐃᑲᔪᓱᐅᑦ</u>

ᐃᖅᑲᓇᐃᔨᖓᓂᑦ ᒪᓕᕆᐊᖅᑲᖅᑕᖓᑦ ᒪᓕᓴᐅᑕᐅᓪᓗᑎᑉ, ᐃᖅᑲᓇᐃᔨᖅᑎᑦ ᐊᑦᕿᔪᑕᒪᓕᓂ ᖃᐅᔨᐸᓇᖅᓯᐊᕐᑐᖅᑕᑦᑕᒪᒃ ᐊᔨᔭᑦᓱᑦᑐᑐᓄᑉ ᐊᔪᓂᐅᓂᖅᑎᑦᓗᑎᑉ ᖃᓄᐃᓕᐅᕈᑎᒃ ᐃᖅᑲᓇᐃᔨᖅᑎᓯᓂᖅᑎᑦᓗᑎᑉ ᒪᓕᓴᐅᑕᐅᓪᓗᑎᒃ. ᐃᖅᑲᓇᐃᔨᖅᑎᑦᓗ ᑭᐅᔭᓕᐅᑕᒃᑐᖅᑕᖓᑦ ᐊᑐᕐᓂᐊᖅᑐᑦ ᐃᖅᑲᓇᐃᔨᖅᑎᓯᓂᖅᑎᑦᓗᑎᑉ ᐊᑦᕿᔪᑕᒪᓕᓂ ᐃᖅᑲᓇᐃᔨᖅᑎᓯᓂᖅᑎᑦᓗᑎᑉ ᐊᑐᕐᓂᐊᖅᑐᑦ

ᓄᓇᕗᑦ ᐅᓪᓗᖏᓚᓪᓕᐅᕆᓂ ᐊᐃᕐᓇᓴᖅᑐᓂ

ᑭᓇᐅᔭᓚᓐᓂᖏᓐᓄᑦ ᑎᑎᕋᖅᓯᓗᕋᖏᑐᐅᔪᓂ ᒥᖅᓴᓂ ᑎᑎᕋᖅᑕᐅᓯᓗᔪᓂ
ᒪᓕᒃ 31, 1993

8. <u>ᐃᓄᐃᖅᒥ ᑕᐅᐸᓄᓂ ᐅᑎᕐᑐᖅᓴᑦ - ᔪᖅᑭᕆᐅᓯᓗᔪᖅ</u>

ᑕᒪᓐᓇ ᑭᓇᐅᔭᖅ ᐱᓯᒪᔭᐅᔪᖅ ᔪᖅᑭᕆᐅᑦᓯᓄᓐ ᐃᓄᐃᖅᒥ ᑕᐅᐸᓄᓂ ᐊᑐᖅᑕᐅᓯᓗᒋᑦᓯᓗᒍᓐᓇᓂᒃ ᖃᐃᖅᑕᖅᓯᒪᔪᑦ ᐃᓕᓴᐅᑦ ᐊᒋᓐᑕᓂᑐᑦ ᓴᓇᐅᒃᓴᐅᓂᖅᓯᓗᒋᑦᓯᓗᒍᓐᓇᓂᖅ.

ᑕᕝᕙᓚᓐᓂ ᑭᓇᐅᔭᓄᓐ ᐊᑐᖅᑲᑕᖅᑐᑦ, ᐊᖏᑦᖃᓯᓗᒪᔪᐃᓐᓇᐅᓕᖅᓴᓚᑕ ᑭᓯᐊᓄ ᐃᓄᐃᖅᒥ ᐃᖃᖅᑎᑦᓯᓚᓪᓕᐅᕆᓂ ᑲᑎᒪᔨᖅᑎᓂᒃᑯᑦ, ᐃᓄᐃᐅᑦ ᑕᐅᐸᓄᓂ ᐅᓪᓗᖏᓚᓪᓕᐅᕆᓂᓄᓐ ᓄᓇᕗᑦ ᑲᑎᒪᔨᖅᑎᓂᒃᑯᑦ, ᐊᒻᒪᓗ ᓄᓇᕗᑦ ᐅᓪᓗᖏᓚᓪᓕᐅᕆᓂᓄᓐ ᑭᓪᓗᓐᑐᐃᔪᓄᓐ ᑕᒪᓐᓇ ᑲᑎᒪᔨᖅᑎᓂᒃᑯᑦ. ᐊᖏᖅᓯᓐᓄᓕ ᑕᒪᓐᓇ ᑭᓇᐅᔭᖅ ᔪᖅᑭᕆᐅᓯᓗᒪᔪᖅ $117,000-ᒋᓕᓄ (1992 - $225,000) ᑭᓇᐅᔭᓕᐅᓕᖅᑕᒪᑦ ᖃᑐᐃᓐᓇᐅᑎᓪᓗᒍᓄᑦ 4.97-ᐳᓴᒥ 8.38-ᐳᓴᒍᑦ ᑎᑭᐅᑎᓯᒪᓕᐅᕆᓐᓂᓄᑦ (1992 - 740-ᐳᓴᒥ 8.77-ᐳᓴᒍᑦ).

9. <u>ᐅᖃᓕᓂᐅᒍᓐᓇᓕᒃ ᐊᑭᓚᓵᓴᐅᓯᓴᖅᑐᑦ</u>

	1993 (ᑕᐅᓴᖓ-ᖃᓄᐃᓂᑐᑦ ᒋᓕᖅᑎᑦ)	1992 ᒋᓕᖅᑎᑦ)
ᐊᑭᓛᓕᕆᓂᖅᓄᑦ ᓇᓗᓇᐃᑦᓂᕆᑦ ᓄᓇᕗᑦ ᑲᑎᒪᔨᖅᑎᓂᒃᑯᓄᑦ ᑐᓴᕐᖅᓱᓕᕆᑦ, ᐊᖏᓴᐅᓂ 10-ᓂᑦ ᐊᑭᓚᖏᑕᐅᓕᖅᑐᓚᐅᑎᓪᓗᒍᓄᑦ ᐊᖏᓴᐅᑎᒋᑦ ᑕᐃᒪᓕᕐᓴᐃᓇᖅᑐᓄᑦ ᐊᑭᓛᓕᕆᓂᖅᓄᑦ $5,350,000-ᒋᓕᓄᑦ, ᐃᓕᓴᕐᕕᖏᓪᓗᒍᓄᑦ ᔪᓄ 23, 1998-ᒥ, 11-ᐳᓴᒥᑦ ᖃᐅᔨᓴᕐᓂᖅᓯᓗᒍᓄᑦ ᒪᓕᖅᐸᓪᓕᐊᓂᖅᓯᓗᒍᓄᑦ ᐊᖏᓴᐅᓂᖅ ᐊᑕᐅᓕᖅᓴᒥ.	$ 32,100	$ 37,450
ᐊᑭᓚᓕᕆᓂᖅᓄᑦ ᐃᓕᓴᕐᕕᓕᕐᓂᑦ ᓇᓗᓇᐃᑦᓂᕆᑦ ᐊᑭᓚᑕᐅᓕᖅᑐᓚᐅᑎᓪᓗᒍᓄᑦ ᓄᖅᑐᓴᕐᓴᓕᓚᐅᑎᓪᓗᒍᓄᑦ , ᐊᑭᓚᑕᐅᓕᕐᓂᐊᓕᒫᑦ ᐊᑭᓚᖏᑕᐅᓕᖅᑐᓚᐅᑎᓪᓗᒍᓄᑦ ᐃᓗᐊᖅ 9, 2009-ᓄᐅᓕᕐᓴᖅ, 11-ᐳᓴᒥᑦ ᖃᐅᔨᓴᕐᓂᖅᓯᓗᒍᓄᑦ	20,000	20,000
ᐊᑭᓚᓕᕆᓂᖅᓄᑦ ᐃᓕᓴᕐᕕᓕᕐᓂᑦ ᓇᓗᓇᐃᑦᓂᕆᑦ ᐊᑭᓚᑕᐅᓕᖅᑐᓚᐅᑎᓪᓗᒍᓄᑦ ᓄᖅᑐᓴᕐᓴᓕᓚᐅᑎᓪᓗᒍᓄᑦ, ᐊᑭᓚᖏᑕᐅᓕᕐᓂᐊᓕᒫᑦ ᑭᐊᖏᖅᑐᖅ ᔪᓄ 6, 2011-ᒥ, 11 1/8-ᐳᓴᒥᑦ ᖃᐅᔨᓴᕐᓂᖅᓯᓗᒍᓄᑦ	15,000	15,000
ᐊᑭᓚᓕᕆᓂᖅᓄᑦ ᐃᓕᓴᕐᕕᓕᕐᓂᑦ ᓇᓗᓇᐃᑦᓂᕆᑦ ᐊᑭᓚᑕᐅᓕᖅᑐᓚᐅᑎᓪᓗᒍᓄᑦ ᓄᖅᑐᓴᕐᓴᓕᓚᐅᑎᓪᓗᒍᓄᑦ , ᐊᑭᓚᖏᑕᐅᓕᕐᓂᐊᓕᒫᑦᖃᖅᑐᓂᒃᑯᑦ ᒪᐃ 28, 2012-ᒥ. 10 3/4-ᐳᓴᒥᑦ ᖃᐅᔨᓴᕐᓂᖅᓯᓗᒍᓄᑦ	20,000	—
	87,100	72,450
ᐅᓪᓗᒥᑦ ᐃᓕᓴᕐᓂ ᐱᖃᓗᒍᑦ	5,350	5,350
	$ 81,750	**$ 67,100**

ᑕᒪᖅᓄᓈᒃ ᐊᑭᓚᓕᕆᓄᑦ ᓇᓗᓇᐃᑦᓂᕆᑦᑕᓄᑦ ᐃᓕᓴᕐᓂᕆᑦ ᐊᑭᓚᑕᐅᓕᕐᓂᐊᓕᒫᓂᑦ ᓄᓇᕗᑦ ᑲᑎᒪᔨᖅᑎᓂᒃᑯᑦ ᓴᓇᐅᒃᓴᐅᓂᖅᓯᓗᒍᓐᓇᓂᒃᑯᑦ ᐊᑭᓚᑕᐅᓂᐊᖅᓯᓐᓄᓕᐅᕆᓐᓂᑦ

ᓄᓇᕗᑦ ᑲᑎᒪᔨᐊᑎᓕᕆᔨᒃᑯᑦ ᐊᑐᕐᓴᖅᑯᑦ

ᑭᓇᐅᔭᓕᓂᕐᒥᔭᖅ ᑎᑎᕋᖅᓯᒪᓕᕐᓗᑎᑭᐅᔭᕐᑕ ᒥᖅᓴᓂᑦ ᑎᑎᕋᖅᑕᐅᓯᒪᓕᕐᑕ
ᒪᓕᒃ 31, 1993

5. <u>ᐃᒡᓗᓕᓂᕐᓴᒧᑦ ᑭᓇᐅᔭᑦ ᐊᑐᕋᖅᑐᐊᕋᑦᑕᐅᓂᖅᑎᑦ ᐅᑎᕋᑐᖅᓴᒃᑲᑦ</u>

ᐃᕋᖅᓱᓇᐃᔭᕋᖅᑎᑦ ᐃᒡᓗᖅᓴᖅᑭᓐᓂᒃ ᑭᓇᐅᔭᓂᒃ ᐊᑐᕋᖅᑐᐊᕋᑐᑦ ᕿᑐᖅᑎᐅᕐᓂᖅᓂᒃ ᐊᑭᓕᓚᑎᑦᑕᕋᕕᖅᓯᒪᓕᕐᓂᖅᓴᖅᑐᑦ ᐊᒻᒪᓗ ᐊᕋᖏᓪᓗᑦ ᑕᒡᓕᒪᐃᑦ ᐊᓂᔪᖅᓴᖅᑕᓕᕆᓂᖅᑎᑦᓯᓗᓂᒃ ᑭᓴᖅᓴᓂᐅᑎᖅᑕᐅᓂᒃ ᐃᓕᓴᕐᓂᖅᓴᖅᑐᑦ ᐱᖓᓱᓂᒃ ᐃᒡᓗᖅᓴᖅᑭᓐᓂᒃ ᐃᓕᓴᕐᓂᖅᓴᖅᑎᑦ ᐊᑐᕋᖅᑐᐊᕋᑦᑕᐅᓂᖅᑎᑦ ᐃᒡᓗᖅᓴᖅᑭᓐᓂᒃ ᓇᖓᒥᓂᕐᒧᐃᓐᓇᐅᑉ ᐅᑎᖅᑎᑦᑕᓚᐊᖅᑐᖅᓴᖅᑕᖅᓯᒪᓕᕐᓂᖅ ᑭᓇᐅᔭᑦ ᑭᓇᐅᔭᖅᑯᓚᐅᖅᑐᑦ ᐅᑎᖅᑎᑦᑕᐅᓂᕆᔨᓚᐅᖅᑐᑦᓯᓗᓂᒃ ᐅᑎᖅᑎᓕᖅᑐᓂᒃ ᐃᒡᓗᖅᓴᖅᑭᓐᓂᒃ ᐊᑐᕋᖅᑐᐊᕋᑦᑕᐅᓂᖅᑎᑦ ᐃᒡᓗᖅᓴᖅᑭᓐᓂᒃ ᓇᖓᒥᓂᕐᒧᐃᓐᓇᐅᑉ ᐃᒡᓗᖅᓴᖅᑭᓐᓂᒃ ᐊᑐᕋᖅᑐᐊᕋᑦᑕᐅᓂᖅᑎᑦ

ᓄᓇᕗᑦ ᐅᓪᓗᕈᓘᑐᐃᓐᓇᖅᑐᑦ ᑲᑎᕋᓱᒃᑐᑦ

ᑭᓇᐅᔭᓕᓚᓂᕐᒥᐅᑦ ᑎᑎᕋᖅᓯᒪᔨᓴᐅᑎᕐᓯᐅᔪᓐᓇᖅᑐᑦ ᒥᖅᓴᓂᓄ ᑎᑎᕋᖅᑕᐅᓯᒪᔨᖅ ᒪᑐᐃᓐᓇᖅᑐᑦ 31, 1993

3. ᐊᑭᓕᖅᓴᓇᕐᓂᐅᔪᑦ ᐅᑎᕋᐅᖅᓴᖅ

	1993	1992
	(ᑕᐅᔭᓐ-ᓴᖅᓵᓂᑐᑦ ᒪᓕᒐᓱᐃᓐᓇᖅ)	
ᐅᓪᓗᕈᓘᑐᐃᓐᓇᖅᓄᓂ, ᐊᑭᓕᖅᐸᑦ ᐅᑎᕋᐅᖅᓴᖅ ᓂᓚᐅᔪᓐᓇᖅᑐᑦᑐᑦ $208,000-ᒋᓚᓂᑦ ᑎᑭᐅᑎᓯᒪᔪᑦ (1992 - $171,000)	$ 12,841	$ 12,064
ᐃᑲᔪᑎᓂᑦ, ᐊᑭᓕᖅᐸᑦ ᐅᑎᕋᐅᖅᓴᖅ ᓂᓚᐅᔪᓐᓇᖅᑐᑦᑐᑦ $42,000-ᒋᓚᓂᑦ ᑎᑭᐅᑎᓯᒪᔪᑦ (1992 - $9,000)	2,055	2,212
ᑭᓚᐅᔭᑦ ᐃᓕᓴᐅᔪᑦ - ᐅᓚᑕᖅᑐᖅᓴᖅ ᐃᓂᖏᓐᓂᓂ	2,517	-
ᐅᑎᕋᖅᓴᖅ ᐃᒪᓕᒃᑐᖓ ᓂᐅᕐᖅᑕᐅᓚᐅᔭᓂᖏᓐᓄᓂᓂ	-	2,550
ᐊᓯᖏᑦ	64	103
	$ 17,477	$ 16,929

ᐅᓪᓗᕈᓘᑐᐃᓐᓇᖅᓂᑦ ᑭᓚᐅᔭᑦ ᐅᑎᕋᐅᖅᓴᖅᓂᑦ ᓇᓗᓇᐃᕐᑕᐅᓯᒪᔪᓐᓇᕐᓂᔪᑦ $3,860,000-ᒋᓚᑦ (1992-ᒥ $3,655,000) ᐊᑭᓕᖅᐸᑎᓗᐊᑦ ᓇᓗᓇᐃᕐᑕᐅᓚᐅᔭᓕᐅᕆᓂᖅᓴᓇᕐᓂᖅ.

4. ᐱᕐᓂᐊᑎᓂᑦ ᓴᓇᕐᑭᑎᓂᕐᓗ ᐊᑐᖅᑕᐅᔪᑦ

	1993			1992
	ᐊᑭᓚ	(ᑕᐅᔭᓐ-ᓴᖅᓵᓂᑐᑦ ᒪᓕᒐᓱᐃᓐᓇᖅ) ᓯᖏᐃᑐᒥᑦ ᐊᑭᓕᓪᓚᕆᓂᕐᒧᑦ ᓄᐊᑐᑦ	ᑭᓇᐅᔭᓕᐅᕈᑎᑎᕋᖅᑕᐅᓯᒪᔪᓐᓇᖅᓂᓂ	ᑭᓇᐅᔭᓕᐅᕈᑎᑎᕋᖅᑕᐅᓯᒪᔪᓐᓇᖅᓂᓂ
ᐅᓪᓗᕈᓘᑕᐅᔾᔨᑦ	$180,979	$ 78,617	$ 102,362	$ 89,467
ᓄᑖᖅᑐᐊᐅᓂᖅᓄᓂᑦ ᐊᓱᖅᑐᐊᐅᓂᖅᓄᓂᓐᓗ ᐊᑐᖅᑕᐅᔪᑦ	53,506	17,434	36, 072	36, 833
ᓯᓚᐊᖓᑦ, ᓄᓇᒋᑎᑎᖓᑦ, ᓯᓇᒋᒃᓄᓐᓗ ᐱᓕᕆᔨᖓᑦ	12,385	6,262	6, 123	6, 106
ᐃᖅᑲᓇᐃᔾᔨᖅᑎᑦ	7, 682	4, 152	3, 530	4, 203
ᐊᓯᖏᑦ ᐅᓪᓗᕈᓘᑦ	2, 320	464	1, 856	---
ᐊᓯᖏᑦ	$259,900	$109,335	$150,565	$137,480

ᓄᓇᕗᑦ ᐅᓪᓗᕈᓘᑕᒪᔭᖅᑯᑦ ᑯᐊᕐᓇᓴᖅᑯᑦ

ᑭᓇᐅᔭᓕᓕᕆᓂᖅ ᑎᑎᕋᖅᓯᒪᔪᓂᕐᒧᐅᔭᐅᓪᓚᑦ ᒥᖅᓴᓂ ᑎᑎᕋᖅᑕᐅᓯᒪᔪᑦ
ᒪᓕᒃ 31, 1993

2. <u>ᑭᓇᐅᔭᓕᓕᕆᓂᕐᓗᑦ ᐊᑐᐊᖏᖓᑦ</u> (ᖃᔪᓯᔪᑦ)

ᓯᖅᑲᐃᑦᑐᒥᖅ ᐊᑭᓕᕋᑐᐃᓕᓂᕋᖅ (ᖃᔪᓯᔪᕋᖅ)

ᐅᓪᓗᕈᓘᑕᐅᕋᓱᒃᑐᑦ:

ᐃᒪᒃᑯ ᓯᖅᑲᓂᖏᓂᓄ ᐊᐅᓕᑕᐅᔪᑦ ᐅᓪᓗᕈᓘᑕᐅᕋᓱᒃᑐᑦ ᓴᓇᕋᑎᖓᓕᓐᓂᒃ	27ᓂ - 65-ᓄ ᐊᕋᕐᒪᓄᑦ
ᐅᕋᓯᐊᓗᖅᓴᐃᓇᒪᕕᖓᑦᑐᑦ ᐊᐅᓕᐅᑎᖓᓕᑦ ᑕᐃᒪᐃᑦᑐᕐᔪᐊᐃᓐᓂᒃ ᓴᓇᕋᑎᑦ	10-ᓂ- 15-ᓄ ᐊᕋᕐᒪᓄᑦ
ᐅᕋᓯᐊᓗᖅᓴᕐᕕᐅᑎᖓᓕᑦ	20-ᓄ ᐊᕋᕐᒪᓄᑦ
ᐃᓗᓐᓂᕐᒪᑎᖓᓕᑦ	20-ᓄ ᐊᕋᕐᒪᓄᑦ
ᓄᖅᑎᖅᑕᐅᓂᖓᓄᑦ ᐊᕐᓴᖅᑕᐅᓂᖓᓄᓐᓂᒃ ᐊᑐᖅᑕᐅᔪᑦ	20-ᓂ - 30-ᓄ ᐊᕋᕐᒪᓄᑦ
ᓯᕗᓕᑦ, ᓄᓇᒋᑎᑎᑦ ᐱᓕᓐᓄᐃᖓᓐᓂᒃ:	
ᓯᕗᓕᖓᓕᑦ	ᐊᕋᕐᖏᒪᓄ 25-ᓄ
ᐃᓗᓐᓂᒪᑎᖓᓕᑦ	ᐊᕋᕐᒪᓄ 30-ᓄ
ᐊᓕᓚᐃᓕᖓᓕᑦ ᓯᓇᒋᑦᖓᓕᓐᓂᒃ ᓴᓇᕋᑎᑦ	ᐊᕋᕐᒪᓄ 15-ᓄ
ᖃᓄᐃᑕᕐᖓᓕᑦ ᖃᓄᐃᑕᕐᕕᐅᑎᑦᑕᑎᓐᓂᒃ	ᐊᕋᕐᒪᓄ 5-ᓄ
ᓄᓇᒋᑦᑎᑎᓕᑦ	ᐊᕋᕐᒪᓄ 4-ᓄ
ᐃᓵᖅᓴᐅᓄᖓᓕᑦ ᐃᓕᓐᓂᒪᑎᖓᓕᑦ	ᐊᕋᕐᒪᓄ 10-ᓂ 25-ᓄ
ᐊᓯᖓᓕᑦ ᐅᓪᓗᕈᓘᑐᐃᓐᓇᖅ:	
ᐅᓵᒋᓚᐅᑎᖓᓕᑦ	ᐊᕋᕐᒪᓄ 20-ᓄ
ᐊᓇᑕᓕᕐᓇᖓᓕᑦ ᐃᒥᕐᑕᓕᕐᓇᖓᓕᓐᓂᒃ	ᐊᕋᕐᒪᓄ 20-ᓄ
ᐊᓯᖓᓕᑦ	ᐊᕋᕐᒪᓄᑦ 5-ᓄᑦ
ᐊᑭᓕᕋᑐᐃᓚᓇᐊᓂᑦ ᑭᖑᓯᓇᐊᕋᕐᑕᐅᓯᒪᔪᑦ	

ᑕᐃᒃᑯᐊ ᑭᓇᐅᔭᓕᓕᕆᓂᖅᓯᒪᔪᑦ ᐊᑭᓕᕋᑐᐃᓚᓇᐊᖏᖅᑐᑦ ᐅᖓᓗᓯᓄᑕᒧᑦᓯᓚᕐᒥᒃ ᐊᑭᓕᓴᖏᓂᕆᔭᖅᓯᒪᔪᑦ ᓯᓚᑦᑎᐊᓕᖅᑐᒥᒃ ᐊᑭᓕᕋᑐᐃᓚᓇᐊᖏᖅᑐᑦ ᑕᐃᒪᓐᓇ ᐊᑭᓐᓂᖓᓕᑦ ᐊᓯᐅᓂᖓᓕᓐᓂᒃᑐᑦ ᐊᑭᓐᓂᑎᑦ ᐊᑭᓕᕋᑐᐃᓚᓇᐊᖏᖅᑐᑦ ᐊᑭᓐᓂᑎᑦ ᑕᐃᒪᓐᓇ ᐊᑭᓐᓂᑎᑦ ᐊᑭᓕᕋᑐᐃᓚᓇᐊᖏᖅᑐᑦ

ᓄᓇᕗᑦ ᐅᓪᓗᕈᓘᑕᒪᔭᖅᓯᒃ ᓯᑕᐸᓴᓪᓗᒃᓯᒃ

ᑭᓇᐅᔨᓕᓴᕐᓂᖅ ᑎᑎᕋᖅᓯᒪᔨᔾᔪᑎᑎᕐᓂᔨᓪᓚᒃ ᒥᖅᓴᓄᑦ ᑎᑎᕋᖅᑕᐅᓯᒪᔨᓪᓚᒃ
ᒪᓕᒃ 31, 1993

1. <u>ᐊᐅᓪᓚᑎᑦᑎᑦ ᐊᐅᓪᓚᑕᐅᔨᓪᓗᒃ</u>

ᓯᐊᐸᓴᖅᓱᑦ ᐊᐅᓪᓚᑕᐅᔨᕐᓇᖅ ᐱᔨᓄᓇᐅᑎᑎᕐᓂᐅᓪᓗᒃᑎᑦ ᓄᓇᕗᑦᑎᒥᑦ ᐅᓪᓗᕈᓘᑕᒪᔭᖅᓯᒃ ᓯᐊᐸᓴᖅᓱᓐᓂᒃ ᐱᕐᓯᒪᔭᖅᓯᒃ ᐊᒥᓱᓕᖅᓯᒃ ᐊᒥᓱᓕᖅᓯᒃ ᐊᒥᓱᓕᖅᓯᒃ ᐊᒥᓱᓕᖅᓯᒃ ᓄᓇᕗᑦᑎᒥᑦ ᑲᑎᒪᓄᑦ ᓯᐊᐸᓴᖅᓱᓐᓂᑎᑎᕐᓂᐅᓪᓗᒃᑎᑦ ᐅᓪᓗᕈᓘᑕᒪᔭᖅᓯᒃ ᐱᕐᓯᒪᔭᖅᓯᒃ ᐊᒥᓱᓕᖅᓯᒃ ᐊᒥᓱᓕᖅᓯᒃ ᐊᒥᓱᓕᖅᓯᒃ ᐊᒥᓱᓕᖅᓯᒃ ᐱᕐᓯᒪᔭᖅᓯᒃ ᐊᒥᓱᓕᖅᓯᒃ ᐊᒥᓱᓕᖅᓯᒃ ᐊᒥᓱᓕᖅᓯᒃ ᐊᒥᓱᓕ

ᓄᓇᕗᑦᑎᐊᕐᓗᑦ ᐅᓪᓗᕐᔪᑎᓕᕆᔨᒃᑯᑦ ᑯᐊᐸᓚᐱᒃᑯᑦ

ᑭᓇᐅᔭᕐᔪᑎᖏᑦᑕ ᐊᖏᕆᐹᖏᓐᓇᐸᒪᓂᖅᓯᓂᑦ ᐊᓯᖏᑭᖅᑐᐃᓐᓇᓂᑦ ᓇᓗᓇᕐᑐᖅᑕᐅᓂᖏᑦ ᐊᕐᕌᒍᓗᑦ ᐃᓕᓴ 31,1993-ᒥ ᐃᓱᓕᑕᖅᑐᓗᑦ

	1993 (ᑕᐅᔭᓐ-ᓂᑦ	1992 ᑭᓇᐅᔭᑦ)
ᑭᓇᐅᔭᑦ ᓴᖅᑭᑎᑕᐅᔪᑦ (ᐊᑐᖅᑕᐅᔪᑦ):		
ᐊᐅᓚᔨᔪᑎᔭᓂᖅ		
ᑲᑎᒍᑦ ᑭᓇᐅᔭᓕᐊᓇᔭᑦ		
ᑕᐃᒃᑯᐊ ᑭᓇᐅᔭᖏᖅᑎᑕᐅᓱᒪᓕᒃ- ᑭᑦᑕᐊᖏᖅᑭᑦᑐᓂᑦ	$ 7,795	$ 4,373
ᐊᑭᓕᖅᑐᐃᓂᖅ ᓱᖅᐃᑦᑐᒥᒃ	10,340	9,215
ᑭᓇᐅᔭᓕᐊᖏᑦ ᐃᓕᓴᕐᔪᑎᑎᔭᐅᔪᑦ ᓂᐅᐃᖏᑕᐅᓂᖓᓄᓂᑦ	—	(1,812)
ᑭᓇᐅᔭᑦ ᐊᑐᖅᑕᐅᔪᒃᓇᓕᐅᖏᑐᑦ		
ᐃᒡᓗᓕᐅᖏᑕᐅᑎᑦᓗᒍᒃ	(700)	(733)
	17,435	11,043
ᑭᓇᐅᔭᐅᖏᖅᑐᑐᑦ ᒪᓕᒐ ᐱᖓᑎᑎᔭᐅᔪᑦ	2,276	(4,206)
ᐊᑭᓕᒃᐱᐃᑦ	3,556	3,127
ᐃᓱᐃᒃᒥ ᑕᐅᓐᔪᓂᑦ ᐅᑎᖏᑐᒃᓴᑦ ᐱᓯᒪᔨᔪᔭᓂᒃᑯᑦ	(627)	(706)
ᐃᖏᒃᓴᐃᔭᖏᑎᓂᑦ ᐊᐱᑕᐅᔪᓂᑦ ᐃᓴᒃᔪᓯᐊᑦ	127	141
ᑭᓇᐅᔭᑦ ᓴᖅᑭᑎᑕᐅᔪᑦ ᐊᐅᓚᔨᔪᑎᔭᓂᖅ	22,767	9,399
ᑭᓇᐅᔭᓕᐅᑭᑎᖏᓐᓄᖏᓪᓗᑦ ᐱᓕᕆᐊᒃᓴᓂᖅ		
ᐱᖓᔪᑦ ᓯᓇᑦᑕᓪᓚᓂᖓᓄᑦ ᓴᖅᑭᑎᑦ	(22,889)	(18,659)
ᐱᖓᔪᑦ ᓯᓇᑦᑕᓪᓚᓂᖓᓄᑦ ᐃᑭᑕᐅᓂᖏᓐᓄᓂᑦ ᑭᓇᐅᔭᓕᐅᖏᖅᑐᑦ	126	2,650
ᐃᓱᓗᓴᖅᓂᓂᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᔪᑦ ᐅᑎᖏᑐᒃᓴᑦ	52	(43)
ᐊᑭᓕᖅᑐᐃᓕᕆᓂᖅ ᑭᓇᐅᔭᖏᑦᑐᑦ ᐅᑎᖏᑐᒃᓴᑦ	(285)	(437)
ᑭᓇᐅᔭᑦ ᑭᓇᐅᔭᓕᐅᑭᑎᑕᐅᓯᒪᔪᑦ (ᐊᑐᖅᑕᐅᔪᑦ)	(22,996)	(16,489)
ᑭᓇᐅᔭᐅᑯᐊᓕᓚᓂᖓᓄᑦ ᐱᓕᕆᐊᒃᓴᓂᖅ		
ᑭᓇᐅᔭᓕᐊᑦ (ᑭᓇᐅᔭᖏᑦᑕᐅᓂᖓᓄᓂᑦ) ᑭᓇᐅᔭᐅᑯᐊᓐᓇᒪᓕᒃ ᐊᑐᖅᑕᐅᖏᖅᑐᐊᓂᖅᓯᓂᑦ		
ᑭᓇᐅᔭᓕᐊᑦ ᐅᖓᓚᓱᐅᑐᒍᓐᓇᓕᖅᓯᒪᓕᒃ ᐊᑭᓕᒃᐱᐃᑦ	(9,955)	(1,045)
ᐊᑭᓕᖅᑐᐅᓂᖓ ᐅᖓᓚᓱᐅᑐᒍᓐᓇᓕᖅᑐᖅᓴᖅ ᐊᑭᓕᒃᐱᐃᑦ	20,000	15,000
ᐃᓕᓴᕐᔪᐊᔪᖅᑕᐅᓂᖓᓄᑦ ᐊᑭᓕᖅᑐᐅᖏᑐᑦ	(5,350)	(5,350)
	(6,218)	—
ᑭᓇᐅᔭᑦ ᐊᑐᖅᑕᐅᖏᑦ		
ᑭᓇᐅᔭᓕᐅᓂᖓᓄᑦ ᐱᓕᕆᐊᖓᔪᓕᐅᖏᑐᒍᓂᖓᓇᓚᖅᑐᑦ	(1,523)	8,605
ᖃᓄᖅᑕᐊᑦᓯᒪᓂᖅ (ᒥᑭᓕᒥᐊᑦᓯᒪᓂᖅ) ᐊᑦᑕᒍᖓᓄᓂᑦ	(1,752)	1,515
(ᑭᓇᐅᔭᐅᑯᐊᓐᓇᒪᓗᑦ ᐊᑭᓕᒃᐱᐃᑦᑐᓂᖅ) ᑭᓇᐅᔭᑦ ᐅᖓᓚᓱᐅᑐᒍᓐᓇᖓᓄᑦᑕᓪᓗ ᐃᓗᐊᓂᖏᑐᐃᓕᓴᕐᔪᑎᑎᔭᐅᔪᑦ ᐊᐅᓚᔨᔪᔭᓂᒃᑯᑦ	(607)	(2,122)
(ᑭᓇᐅᔭᐅᑯᐊᓐᓇᒪᓗᑦ ᐊᑭᓕᒃᐱᐃᑦᑐᓂᑦ) ᐊᑦᑕᒍᖓᓄᑦ ᓄᓐᓄᐊᑎᓂᖅ	$ (2,359)	$ (607)

ᓄᓇᕗᑦ ᐅᓪᓗᖅᓯᓂᓱᓕᖅᓯᑦ ᓯᑕᐸᓴᓐᓂᖅᓯᑦ

ᐊᖏᕐᕕᑦᑕᓂᑦ ᑭᓇᐅᔨᓕᕆᔨᓂᑦ ᑲᑎᒪᑦᑐᑦ ᖃᓄᐃᓕᖅᑐᑎᒃ ᓇᓗᓇᐃᔨᐅᑎ ᐊᖏᕐᕕᒃᓴᑦ ᓯᕗᓪᓕᖅ 31,1993-ᒥ ᐃᓱᓕᓕᐅᕆᔨᓴᓪᓗᑦ

	1993 (ᑕᐅᔭᓐ-ᓂᑦ	1992 ᑭᓇᐅᔭᑦ)
ᑭᓇᐅᔨᓕᕆᓚᐅᖏᓐᓂᑦ ᐊᑭᓕᖅᑕᐅᔨᓚᐊᖏᖅᓴᑦ ᐊᑭᓕᖅᑕᐅᕐᓂᐅᓕᕆᖅᑎᓕᖅᓯᓂᑦ, ᐊᖏᕐᕕᒃᓴᑦ ᐱᑎᐊᖏᓐᓄᓂᑦ	$ 26,892	$ 25,228
ᑲᑎᒪᑦᑐᑦ ᑭᓇᐅᔨᓕᕆᔨᓂᑦ	7,795	4,373
	34,687	29,601
ᐃᓕᓴᐅᔨᔪᑎᖅᑕᐃᓐᓇᓂᑦ ᑐᓂᔨᐅᔪᓕᓂᖅᓱᓕᓂᖅ 13)	3,345	2,709
ᑭᓇᐅᔨᓕᕆᓚᐅᖏᓐᓂᑦ ᐱᖏᓪᓗᐅᔪᓕᑭᑦᓯᑎᓕᓄᑦ, ᐊᖏᕐᕕᒃᓴᑦ ᓄᓐᔪᐊᓂᑦ	$ 31,342	$ 26,892

ᓄᓇᕗᑦᑎᐊᕐᓂᑦ ᐅᓪᓗᖅᓄᑎᓕᕆᔨᖅᓄᑦ ᓄᐊᕐᓴᓇᖅᑐᖅᓄᑦ

ᑭᓇᐅᔭᓕᐊᓕᖅᑐᑦ ᓇᓗᓇᐃᔅᑐᖅᑕᐅᓂᖏᑦ
ᐊᕐᕿᒍᒧᑦ ᒪᓕᒃ 31, 1993-ᒥ ᐃᓱᓕᓕᐅᖅᑐᒧᑦ

	1993 (ᑕᐅᔪᓐᓂᑦ ᑭᓇᐅᔭᑦ)	1992
ᑭᓇᐅᔭᓕᐊᑦ		
ᐅᓪᓗᕐᓂᐊᕐᓇᓂ ᓂᐅᐃᐊᕐᓇᖅᑐᓂᒧᑦ	$ 90,274	$ 84,954
ᐅᖅᓄᓚᐅᑎᓇᓂ ᓂᐅᐃᐊᕐᓇᖅᑐᓂᒧᑦ	5,749	5,510
ᐊᓱᖏᑦ	2,304	2,408
	98,327	92,872
ᐊᑭᓕᖅᑕᐅᔪᓚᐊᓕᒃ (ᑎᑎᕋᖅᓱᒪᓂᖅ 11)		
ᐅᕐᓯᐊᓗᓇᒧᑦ ᐅᕐᓯᒋᑎᓇᒧᑦᓗ	32,783	33,140
ᑭᓇᐅᔭᓕᐊᑦ ᐃᖅᑲᓇᐃᔪᖅᑎᓄᑦ	21,404	22,615
ᐊᑐᖅᑕᐅᔪᓚᐊᕐᓴᖅᑐᓄᑦ ᓯᓇᑦᑕᖅᓴᖅᑎᑕᐅᓂᒧᑦᓗ	14,541	14,422
ᓯᓚᐃᑦᑐᒥᐅ ᐊᑭᓕᖅᑐᐃᓂᒧᑦ	10,340	9,215
ᐊᐅᓪᓚᖅᑎᑕᐅᓂᒧᑦ ᑐᔨᒥᑎᑕᐅᓂᒧᑦᓗ	2,832	3,058
	81,900	82,450
ᐊᐅᓚᔨᔪᑎᓂᑦ ᑭᓇᐅᔭᓕᐊᓚᖅᑕᑦ	16,427	10,422
ᑭᓇᐅᔭᑦ ᐊᑐᑐᓚᖅᐅᓚᐅᕐᑐᑦ ᐃᒡᓗᓕᐅᖅᑎᓪᓗᑎᑦ	700	733
ᖃᑐᖓᑎᐅᑎᓂᑦ ᑭᓇᐅᔭᓕᐊᓚᖅᑕᑦ	496	383
	1,196	1,116
ᑭᓇᐅᔭᓕᐊᓚᖅᖓᑦ ᐅᓇᓂ ᓇᓗᓇᐃᔅᑕᐅᓯᒪᔨᑦ ᐱᖓᓯᐅᑎᕆᐅᓚᐅᕐᖓᑎᓪᓗᑎᑦ		
	17,623	11,538
ᖃᑐᖓᑎᐅᑎᓄᑦ ᑭᓇᐅᔭᑦ ᐊᑐᖅᓂᑯ (ᑎᑎᕋᖅᓱᒪᓂᖅ 12)		
ᐃᒡᓗᑦ ᓂᐅᐃᖅᑕᐅᓂᖓᓄᑦ ᑭᓇᐅᔭᓕᐊᖓᑦ	9,828	8,977
		(1,812)
	9,928	7,165
ᑲᑎᒪᓂᑦ ᑭᓇᐅᔭᓕᐅᖅᑕᖓᑦ	$ 7,795	$ 4,373

ᓄᓇᕗᑦᑎᐊᕐᓂᑦ ᐅᓪᓗᕐᓂᐊᓕᕆᓂᖅᓄᑦ ᓄᐊᕙᓚᓪᓕᐊᓂᖅᓄᑦ

ᑭᓇᐅᔭᑦ ᓇᓗᓇᐃᔨᑐᖅᑕᐅᓂᖏᓐᓂᑦ
ᒪᓕᒃ 31, 1993-ᒥ

ᐊᑭᓕᖅᓴᐃᑦ

	1993 (ᑕᐅᓴᐅᓂᑦ ᑭᓇᐅᔭᑦ)	1992
ᒪᓐᓇᐅᔭᓕᖅᑐᑦ		
ᑭᓇᐅᔭᓄᓇᕗᒻᒥᐅᓂᖅ ᐊᑭᓕᖅᓴᖅᑎᑐᓂᖅ	$ 2,359	$ 607
ᐊᑭᓕᖅᓴᐃᑦ (ᑎᑎᕋᖅᓯᒪᓂᖅ 7)	17,350	13,794
ᑭᓇᐅᔭᓄᓇᕗᒻᒥ ᐊᑐᖅᑐᐊᕋᓂᒃᑯᑦ ᐊᑭᓕᖅᓴᐃᑦ	—	9,955
ᐊᑭᓕᖅᓴᖅᑐᖅ ᐃᓕᓴᕐᓂ ᒪᓐᓇ ᐊᑭᓕᖅᑕᑎᔪᐊᓕᕆᓕ	5,350	5,350
ᐃᓄᐃᓇᒃ ᑕᐅᓐᓄᓐᓂ ᐊᑭᓕᖅᑕᑎᔪᐊᓕᕆᓂ - ᕿᖅᑭᔪᐅᓴᖅ (ᑎᑎᕋᖅᓯᒪᓂᖅ 8)	1,840	2,467
ᐃᓕᓴᔪᐅᓵᔨᓴᕆᓕᓐᓄᓂ ᐊᑭᓕᖅᑕᑎᔪᐊᓕᕆᓂ	—	2,873
	26,899	35,046
ᐅᖃᓕᓂᐅᑐᐃᓐᓇᖅᓴᖅ		
ᐅᖃᓕᓂᐅᑐᐃᓐᓇᖅᓴᖅ ᐊᑭᓕᖅᓴᖅ (ᑎᑎᕋᖅᓯᒪᓂᖅ 9)	81,750	67,100
ᐃᖅᑲᓇᐃᔪᖅᑎᑦ ᐊᐃᑕᐅᓂᖏᓐᓄᓂ	1,107	980
ᐃᑲᔪᕐᓇᖏᓂᑦ (ᑎᑎᕋᖅᓯᒪᓂᖅ 10)	82,857	68,080
	5,937	6,358

ᐊᑭᓕᖅᓴᓂᔪᓐᓇᕐᓂᓕ ᑭᖑᔪᓐᓇᐊᖅᑕᐅᓯᒪᔪᑦ

ᐃᓕᓴᔪᐅᓵᔨᓴᕆᓕᓐᓄᑦ ᐱᑎᕐᓂᑦ

ᐊᑐᐅᔾᔨᑎᓂᑦ ᐃᓕᓴᔪᐅᓵᔨᓴᖅᓯᒪᓂᖏᓐᓂᑦ ᓂᕈᐊᕐᓇᐅᑎ, ᐃᓕᓴᔪᐅᓵᔨᓴᖅᑎᑐᓂᖅ ᑯᐊᐸᓚᐃᑦ ᑭᓇᐅᔭᓕᖅᑐᖅᓯᒪᔪᑦ ᖃᓄᐃᓕᖅᑐᓂᖅᓯᒪᔪᓂᒃᑯᑦ ᓂᕆᔨᒋᐊᖅᑐᓂᒃ ᒪᓕᒐᓱᐃᓐᓇᖅᑐᓂᒃ ᐃᓕᓴᔪᐅᓵᔨᓴᕆᓕᓐᓄᓂᒃᑯᑦ ᐊᒥᓱᓕᔨᓂᒃ ᐊᑐᐅᑎᓂᓯᕆᓕᕐᓂᖅ.

ᐱᑎᑕᐅᔪᑦ ᐊᑭᓕᖅᑕᑎᔪᐊᓕᒋᐊᖅᑐᑦ:		
431,288-ᓂᒃ ᐃᓕᓴᔪᐅᓵᔨᓴᖅᓯᒪᓂᒃ	43,129	43,129
ᑭᓇᐅᔭᓕᖅᑐᖅᓯᒪᔪᓂᒃᑯᑦ ᐊᑭᓕᖅᑕᑎᔪᐊᓕᕆᓂᖅᑐᑎᑦ	31,342	26,892
	74,471	70,021
	$190,164	**$179,505**

ᑭᓇᐅᔭᖅ ᒥᒃᓴᓂᖅ ᑎᑎᕋᖅᓯᒪᔪᓕᕐᓂᐅᔪᓐᓇᖅᑐᑦ

ᓄᓇᕗᑦᑎᐊᕋᒥᑦ ᐅᓪᓗᕋᔪᑎᓕᕆᓂᖅᐸᒃᓯᑦ ᔮᐊᕐᓇᓴᓂᒃᐸᓯᐅᓂᖅ

ᑭᓇᐅᔭᖅ ᓇᓗᓇᐃᕋᖅᑕᐅᓂᖏᑦ
ᒪᑐᐃ 31,1993-ᒥ

ᐱᕋᔪᑎᓕᕆᓂᖅᐸᒃᓯᑦ

	1993 (ᑕᐅᓴᖅ-ᓂᑦ ᑭᓇᐅᔭᖅᑦ)	1992
ᒪᓕᓇᐅᓕᖅᑐᒥ		
ᐊᑭᓕᖅᑕᕆᐊᖃᖅᐸᒃᓯᑦ ᐅᑎᖅᑐᓂᖅᓴᖅ (ᑎᑎᕋᖅᓯᒪᓂᖅ 3)		
ᐊᑭᓕᖅᑕᐅᔭᕆᐊᖃᖏᖅᑐᓄᑦ ᐊᑭᓕᖅᑕᐅᓯᒪᔨᑉᐸᖅᑐᑦ	$ 17,477	$ 16,929
ᓇᓴᐃᓂᖅ ᐱᕋᔪᑎᓂᒃ	456	1,305
ᐅᖅᓯᓯᒪᔪᖅ ᐅᕙᓪᓕᐊᓂᒃᑐᓂᓗ	9,722	11,141
ᓴᓇᓂᒧᑦ ᐊᑐᖅᑕᐅᓂᑦ ᓯᓇᑯᑦᓯᓗᓂᓗ	3,452	4,008
	31,107	33,383
ᐱᕋᔪᑎᓕᕆᓂᖅᐸᒃᓯᑦ ᓴᓇᖅᑭᑎᑦ		
ᐊᑐᖅᑕᐅᓯᒪᓕᖅᑐᖅᑐᑦ(ᑎᑎᕋᖅᓯᒪᓂᖅ 4)	150,565	137,480
ᐃᒡᓗᓕᐅᖅᑕᐅᓂᑦ (ᓴᓇᔨᐅᑦᓕᐊᓕᖅᑐᑦ)	6,431	6,720
	156,996	144,200
ᐊᓯᖏᓐᓂ		
ᐃᒡᓗᓕᓚᓂᒧᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᓂᑦ ᐅᑎᖅᑐᓂᖅᓴᖅ (ᑎᑎᕋᖅᓯᒪᓂᖅ 5)	1,020	1,072
ᐊᑭᓕᖅᑕᐅᔭᕆᐊᓕᑦ ᑭᖑᓪᓕᖅᓚᐊᖅᑕᐅᓯᒪᔨᑦ (ᑎᑎᕋᖅᓯᒪᓂᖅ 6)	1,041	850
	2,061	1,922
	$190,164	**$179,505**

ᑲᑎᒪᔨᐅᑉᐸᑭᓂ ᓇᓚᑭᓴᐅᔪᓐᓇᖅᑐᖅ:

ᔭ. H. ᕿᐳᑦᓴᓐ
ᐃᒃᓯᕐᐅᑕᖅ

ᔭ. ᐳᓚᑕᓐ
ᑲᑎᒪᔨ

ᑭᓇᐅᔭᓂᒃ ᖃᐅᔨᓴᖅᑎᑐᑦ ᐅᓂᒃᑲᓕᐅᖅᑕᖏᑦ

ᓄᓇᕗᑦ ᐊᓪᓚᖏᑎᓕᕆᔨᒃᑯᑦ ᑯᐊᐸᓗᓴᖅᑯᑦ
ᒥᓂᔅᓴᓚᓄᑦ.

ᓄᓇᕗᑦ ᐊᓪᓚᖏᑎᓕᕆᔨᒃᑯᑦ ᑯᐊᐸᓗᓴᖅᑯᑦ ᑭᓇᐅᔭᓂᖏᓐᓂᒃ ᓇᓗᐃᔅᓯᐊᕐᓂᖏᓐᓂᒃ ᐊᖏᕐᕕᒋᑦ ᓯᑦ 31,1993-ᒧᑦ ᑎᑭᐅᓂᖏᓐᓂᒃᓴᖅᑐᒃ ᐊᓪᓚᖏᑦ ᖃᐅᔨᓴᖅᓯᒪᔭᖅᑐᒃ ᑭᓇᐅᔭᓕᕆᓂᖏᓐᓂᒃ ᓇᓗᐃᔅᓯᐊᕐᓂᖏᓐᓂᒃ, ᐊᖏᕐᕕᒋᓕᓂᒃ ᑭᓇᐅᔭᓂᐅᕐᓂᖅᓂᒃ ᑲᑎᒪᓂᒃ ᖃᐅᔨᓴᖅᓯᒪᔭᖅᑐᒃ ᐊᓪᓚᖏᑦ ᑭᓇᐅᔭᓂᖏᓐᓂᒃ ᐊᖏᕐᕕᒋᑦ ᑭᓇᐅᔭᓂᐅᕐᓂᖅᓂᒃᓴᖅᑐᒃ ᐊᓪᓚᖏᑦ ᑭᓇᐅᔭᓂᖏᓐᓂᒃ ᐊᑐᖅᑕᐅᓂ

ᑲᑎᒪᓕᕐᓂᖅ ᐃᓕᖅᑭᓐᓂᕐᓂᖅ ᑎᓯᓴᖅᑕᕐᕕᒃ ᑭᓇᐅᔭᓂᖅᑎᑦᓂᖅ
ᑲᑎᒪᓕᕆᔨᖅᑐᖅᑕᐅᓂᐊᖅᑐᓂᖅ. ᐅᓪᓗᒍᖅ ᑲᑎᒪᓕᕆᔨᒧᑦ ᓇᐅᑎᖅᓴᖅᑕᐅᖅᑕᕐᖅᑕᖅᑐᑦ ᔨᐊᕐᓯᓗᓂᕐᕕᐊᓂ ᐅᓪᓗᒥ ᑲᑎᒪᓕᕆᔨᖅᑐᖅᓯᒪᔪᖅ
ᖃᓪᓗᓂᖅᑐᖅᑕᐅᖅᑕᕐᓂᖅᓴᖅᑐᑦ ᑐᓴᖅᑎᑎᓂᕐᓂᖅᑐᖅᑎᑦ ᖃᓄᖅᑭᑎᓂᖅᑐᑦ ᖃᓪᓗᓂᖅᑐᖅᑕᐅᖅᑕᕐᓂᖅᓴᖅᑐᑦ ᑲᑎᒪᓕᕆᔨᖅᑐᖅᑕᐅᖅᑕᕐᓂᖅᓴᖅᑐᑦ ᐊᒻᒪᓗ ᑲᑎᒪᓕᕆᔨᖅᑐᖅᑕᐅᖅᑕᕐᓂᖅᓴᖅᑐᑦ
ᖃᓪᓗᓂᖅᑐᖅᑕᐅᖅᑕᕐᓂᖅᓴᖅᑐᑦ ᐊᓯᒪᓕᐅᖅᑕᕐᓂᖅᓴᖅᑐᑦ ᑲᑎᒪᓕᕆᔨᖅᑐᖅᑕᐅᖅᑕᕐᓂᖅᓴᖅᑐᑦ ᑲᑎᒪᓕᕆᔨᖅᑐᖅᑕᐅᖅᑕᕐᓂᖅᓴᖅᑐᑦ
ᖃᓪᓗᓂᖅᑐᖅ

ᑲᒪᓕᐅᔪᑦ ᑲᒪᑎᓪᓗᒍᕆᔨᖅᑕᕐᓂᑦ ᑭᓇᐅᔭᕐᓂᑦ ᐊᑐᖅᑭᒃᑯᓂᖅᓯᒪᔨᓴᖅᑎᑦᑕ ᑎᑎᖅᓂᑦ ᑐᓴᒪᓂᑦ ᑐᑦᓯᐊᕐᓂᖅᑎᑦᑕᕐᓂᖅᑎᑦ

ᓄᓇᕗᓂᖅᑐᑦ ᓇᓗ ᔨᐊᓇᐊᕐᐃᐅ
ᓄᓇᑦᑎᐊᖅᑎᒥ ᐅᓪᓚᕐᔪᐊᑎᓕᕐᓴᐅᔨᒪᑦ
ᒥᓂᔾᔪᖅᓂᑦ

ᔨᐊᔾᔨᓴᓂᐅᑦ ᐃᓗᐊᓂᑦ ᑭᓇᐅᔭᓕᓴᓂᕐᒧᑦ ᑲᒪᓕᐅᔪᑦ ᐊᑐᖅᑕᐅᓂᖅᓴᓂᒃ ᐊᑐᖅᑕᐅᔪᓚᐊᖅᓱᖅᑐᓂᒃᓯᒪᓂ, ᑕᓚᓴᐊᑐᖅᑕᐅᓂᖅᓴᓂᒃ ᑭᓇᐅᔭᓕᓴᓂᕐᒧᑦ ᑲᑎᒪᔨᖅᑎᑦᑕᕐᓂᖅᓴᓂᒃ ᐊᑐᖅᑕᐅᓂᖅᓴᓂᒃ ᑐᓴᕐᓯᒪᔨᓴᓂᕐᒧᑦ ᐊᔾᔨᒌᖅᓯᒪᓂᒃ ᐃᓚᖓᔪᖅᑎᑦᑕᕐᓂᖅᓴᓂᒃ ᐊᑐᖅᑕᐅ

ᓄᓇᑦᑎᐊᑦ ᑎᒪᔪᑎᓕᕆᔨᖏᑦ ᐃᓕᓴᕐᓂᖅ ᐊᐅᓚᓐᓂᖅ

ᑎᒪᔪᑎᓕᕆᔨᖏᑦ ᓄᑉᑎᖃᕐᓂᒃ
$90,274,000

ᓄᓇᕗᑦ ᐊᑐᖅᑐᑦ ᐃᓄᐃᑦ ᐊᑐᖅᑐᑦ ᐊᑐᖅᑐᑦ ᐊᑐᖅᑐ

ᑲᓇᒪᒃᓯᑦ ᓯᑐᓪᓕᐅᖅᑎᖅ

ᐃᑐᓗᓕ 5, 1993

ᒥᔪᑐ ᖃ.H. ᖁᓕᓪᓴᓐ
ᐃᒃᓯᓇᐅᑕᖅ
ᓄᓇᕗᑎᑐᖅᒥ ᐅᓪᒪᖕᐱᑎᓕᓵᒃᓯᓐᓂᑦ
P.O. Bag 6000
ᐄᐃ ᓚᖑ, ᓄᓇᕗᑎᖅ
X0E 0R0

ᒥᔪᑐ ᖁᓕᓪᓴᓐᒧᑦ

ᒪᓕᓴᔪᒃ ᓄᓇᕗᑎᖅᒥ ᐅᓪᒪᖕᐱᑎᓕᓵᒃᓯᑦ ᐱᖕᔪᖅᖏᖅ (ᐃᓕᖏᖅ 29), ᐅᓪᒪᖕᐱᑎᓕᓵᓂᖕᒧᑦ ᒪᓕᓚᖕᒥᐅ ᒪᓕᓴᓯᒪᔪᖅᑐᒃ ᐊᓪᒪᓗ ᓄᓇᕗᑎᑎᑦ ᑲᒪᒋᔭᖅ ᐱᖕᔪᖅᖏᖅᑐᓂᖅ ᒪᓕᓴᔪᑎᒃ, ᓄᓇᕗᑎᑎᒥ ᐅᓪᒪᖕᐱᑎᓕᓵᒃᓯᑦ ᓯᑕᒫᓐᓇᖏᖅᑐᑦ ᑭᓇᐅᔭᓂ ᐃᓕᓴᕐᓂᐊᕐᓂᖅᑐᑦ ᐃᓚᖏᑦᑐᑎᒃᓴᖅᑐᑦ ᓴᖅᑭᑎᑦᓂᒪᓇᖅᑐᖅᓯᒪᓂᖅᑐᑦ ᑕᒪᒃᓯᐊ ᑭᓇᐅᔭᓂ ᐱᓕᕆᔨᑦᑐᖅᓯᒪᓂᖅᑐᑦ ᓄᓇᕗᑎᑦ ᑲᒪᒋᔭᓂ ᐱᓕᕆᓚᐅᖅᑎᓯᒪᔪᓂ ᐅᓪᒪᖕᐱᑎᓕᓵᒃᓯᓐᓂᑦ ᐊᑐᕐᓯᓗᒃᑐᖅᓯᒪᓂᖅᑐᑦ ᐅᓪᒪᖕᐱᑎᓕᓵᒃᓯᑦ ᐊᑐᕐᓯᓗᒃᑐᖅᓯᒪᓂᖅᑐᑦ ᐊᑐᕐᓯᓗᒃᑐᖅᓯᒪᓂᖅᑐᑦ. **$3,344,639.71**-ᒋᓪᓂᒃ ᑐᓂᔨᓕᕆᔨᖅᓴᖅᑐᑦ, ᑕᒪᓐᓇ ᑕᓐᓂ ᐊᑐᖅᑕᐅᔪᓕᕆᔨᒋᐅᖅᓴᖅ ᑭᓇᐅᔭᖅ 1991-92-ᒥ ᑭᓇᐅᔭᓪᓕᓂᐅᕐᓂ ᐊᖅᓴᖓᔪᓐᓇᓂ ᑕᒪᒃᑯᐊ ᐃᓅᓴᓯᐊᕐᓂᖅᑎᓯᒪᓂᖅᑐᑦ ᐅᓪᒪᖕᐱᑎᓕᓵᒃᓯᓐᓂᑦ ᐱᖕᔪᖅᖏᖅᓯᓂᒃ ᐱᓕᕆᓚᐅᖅᑎᓯᒪᔪᓂ.

ᑕᐃᒪᓐᓇᑎᑦ ᑭᓇᐅᔭᓂᒃ ᑐᓂᔨᓂᐊᖅᓂᕆᐃᓴᕐᒥᒃ ᐊᑐᓕᖓᔭᐅᓴᕐᒥᒃ ᑯᔨᔨᑎᓐᓂᐊᕐᓂᖅᑐᖅᓯᐊᕐᓂᖅᑐᑦ ᓄᓇᕗᑎᑎᒥ ᐅᓪᒪᖕᐱᑎᓕᓵᒃᓯᑦ ᑲᒪᒋᔭᖅᑎᑦᓯᓂ ᐊᑭᓕᓚᐅᖅᑎᓯᒪᔪᓂᒃ ᐃᓗᐊᓂ 31, 1993 ᖃᐅᔨᓴᐃᓂᖅᓯᐅᑎᓯᒪᓂᖅᑐᓂᒃᑐᓂ.

ᑎᑎᕆᔨᑦᑐᖅ

ᓇᓕ ᒥ. ᑯᐊᓄᐊᔭᐃ

ᑲᑎᒪᓕᕐᓂᖅ

ᓴ.H. ᕿᑐᕆᓐᓇ, ᐃᓕᓴᕐᑎᑕᖅ
Λ.ᓴ. ᐊᓗᑕᓐ, ᐃᓕᓴᕐᑎᑕᑎᑦ ᑐᖏᓕᐊ
Λ. ᑲᓪᓚᐃᓕ, ᑲᑎᒪᓕ
ᕿ. Hᐊᑎᑎ, ᑲᑎᒪᓕ
ᓪ. Hᐊᑭᓐᓯ, ᑲᑎᒪᓕ
ᕿ.ᑎ. Pᑦ, ᑲᑎᒪᓕ
ᓴ. ᓇ. ᐅᑦᓕᓐᓇ, ᑲᑎᒪᓕ
ᓴ.H. ᐸᔪ, ᑲᑎᒪᓕ

ᐅᖃᐅᓴᕐᔪᐊᓕᒃ

Λ. ᐊᑎᒪ, ᑭᓇᐅᔭᓕᓚᓂᕐᒥᓐ ᐅᖃᐅᓴᕐᔪᐊᓕᒃ
Cᓐ ᑯᔪ, Lᓕᒃᔨᓕᓚᓂᕐᒥᓐ ᐅᖃᐅᓴᕐᔪᐊᓕᒃ
Δ.ᐃ. Hᐊᓕᖏᓚᔨ, ᓯᓇᑯᑦᑕ
ᐊᑐᖅᑕᐅᓂᖏᓐᓂᓐ ᐅᖃᐅᓴᕐᔪᐊᓕᒃ

ᑲᒪᔨᑦ

ᓴ.H. ᕿᑐᕆᓐᓇ, ᐃᓕᓴᕐᑎᑕᖅ ᐊᓪᒪ ᐊᐅᓕᕐᓯᔪᐊ
ᕿ.ᑎ. Pᑦ, ᐊᖏᕐᔪᖅᖅ ᐊᓪᒪ ᐊᐅᓕᕐᓯᔪᐊ
ᓄ.ᕿ. ᔫᓚᓐ, ᐊᖏᕐᔪᖅᑦ ᑐᖏᓕᐊ ᐊᓪᒪ
ᑭᓇᐅᔭᓕᓚᓂᕐᒥᓐ ᐊᐅᓕᕐᓯᔪᐊ
ᓪ.ᓄ. ᓯᑐᓄᓐ, ᐊᖏᕐᔪᖅᑦ ᑐᖏᓕᐊ ᐊᐅᓕᕐᑎᓂᕐᒥᓐ
ᑎ. ᐊᐃᓐᑐᑐ, ᐊᐅᓕᕐᓯᔪᐊ Δᖅᑲᓇᐃᓴᖅᑎᓕᓚᓂᕐᒥᓐ
ᕿ. ᐊᓂᔨᓂ, ᐊᐅᓕᕐᓯᔪᐊ, ᓯᓇᑯᑦᑕ ᓴᓇᓴᐅᓂᖏᓐᓄᑦ
ᐊᑐᖅᑕᐅᔨᑦ ᑲᒪᒋᔭᐅᓂᖏᓐᓂᓐ
ᐱ. ᑲᓱᔾᑦ, ᐊᐅᓕᕐᓯᔪᐊ, ᐊᑦᑕᓇᖅᑐᑦᑕᖅᑕᐃᓕᓚᓂᕐᒥᓐ
ᓪ. ᑯᐊᓄᐊᔭᐃ, ᐊᐅᓕᕐᓯᔪᐊ, ᑭᓇᐃᓕᓴᕐᑎᓐ ᐊᐅᓪᓚᕆᐊᓂᖏᓐᓄᑦ
ᓴ. ᑕᐃᐃᓵᑦ, ᐊᐅᓕᕐᓯᔪᐊ, ᐱᖓᓱᓇᖓᓂᑦ ᐊᐅᓪᑕᐅᔨᓂᖅ
ᓪ. ᔪᑦᓚᔭᓐ, ᑯᐊᑦᓱᓴᓕᑦ ᑎᑎᕆᖅᑎᖓᓱᒐ
ᑲ. ᓕᐃᓵᑦ, ᐊᐅᓕᕐᓯᔪᐊ, ᑯᐊᑦᓱᓴᓕᑦ ᐱᓕᕐᓪᓂᐊᓂᖓᓂᓂᖅ
ᓴ.ᐃ. ᓂᓪᓴᐊ, ᐊᐅᓕᕐᓯᔪᐊ, ᑭᓇᐅᔭᓕᓚᓂᕐᒥᓐ
ᖃᐅᔨᓴᖅᑕᐅᓂᖏᓐᓂᓐ
ᑲ. ᐅᑐᓕᐃᓐᔨ, ᐊᐅᓕᕐᓯᔪᐊ, ᕿᖁᐃᓂᕐᒥᓐ
ᓄᑕᖓᔪᖅᕿᒃᓪᓚᕆᔨᑦ ᐊᑐᖅᑕᐅᓂᖏᓐᓂᒃᓗ
ᓪ. ᔪᓄᐃᓐ, ᐊᐅᓕᕐᓯᔪᐊ, ᓯᓇᑯᑦᑕ ᓴᓇᓴᐅᓂᖏᓐᓂᓐ

ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᐅᓪᓗᕈᓘᑎᓪᓚᕆᐅᓪᓗᒍ
ᑭᓇᐅᔭᕐᓂᐊᕐᓂᖅᑕ ᒥᑲᓴᓂᒃ ᓇᐃᔨᓪᓚᑎᐊᕐᓂᖅᓯᒪᔪᖅᑐᒃ

ᐊᖏᕐᕕᒋᐃᑦ ᐃᓕᓴ 31-ᒥ ᐃᓱᓪᓗᔪᐊᖅᓯᑦ

	1993	1992 (ᑕᐅᔭᓐ ᑕᓪᓗᒥᒃ)	1991	1990	1989
ᐊᐅᓚᓵᔪᑎᓂᑦ ᑭᓇᐅᔭᓕᐊᑦ	$98,327	$92,872	$90,086	$82,191	$79,169
ᐊᐅᓚᓵᔪᑎᓇᑦ ᑭᓇᐅᔭᑦ ᐊᑐᕐᑐᑦ	81,900	82,450	81,760	78,421	72,104
ᐅᖃᐊᓕᓴᕐᓂᒃᓯᒪᒍᑦ ᑭᓇᐅᔭᑦ ᐊᑐᕐᑐᑦ	32,783	33,140	32,161	30,061	26,858
ᕿᑐᕐᑎᐅᕈᑎᓇᑦ ᑭᓇᐅᔭᑦ ᐊᑐᕐᑐᑦ	9,828	8,977	8,342	4,147	5,013
ᑭᓇᐅᔭᓕᐊᓗᓂᔭᑦ ᐊᐅᓚᑕᐅᔪᓂᑦ	16,427	10,422	8,326	3,744	7,065
ᐊᒥᐊᓴᑯ ᑭᓇᐅᔭᓕᐊᓗᓂᔭᑦ (ᐊᖏᐅᔪᓂᑦ)	7,795	4,373	2,195	(1,371)	1,777
ᐃᓚᒋᔭᐅᔪᓂᐊᖅᓯᒪᔪᖅ ᑐᓴᐅᔪᒪᓂᖓ	3,345	2,709	2,784	-	2,600
ᐊᑭᑐᔪᑎᓇᑦ ᑭᓇᐅᔭᑦ ᐊᑐᖅᓄᐊ	22,889	18,659	16,795	22,900	19,337
ᖃᑎᒌᒋᑦ ᓇᖕᒥᓂᓗᓂᔭᐅᔪᑦ ᓄᑲᓴᓇᖅᑐᑦ	259,900	237,747	222,596	189,411	178,110
ᐊᒥᐊᓴᑯ ᓇᖕᒥᓂᓗᓂᔭᐅᔪᑦ ᓄᑲᓴᓇᖅᑐᑦ	150,565	137,480	128,395	104,219	102,154
ᓂᐅᐃᖅᑕᐅᔪᑦ (MW.h)	431,339	430,436	433,745	414,470	390,374
ᐅᖃᓕᕐᓂᐅᕐᓂᖅᒥ (MW.h)	479,137	474,303	474,133	463,930	441,759
ᓂᐅᐃᖅᑕᑦᑐᒥ ᖃᓄᐊᑎᓂᖅᑕ	14,176	14,400	13,720	13,236	12,900
ᐊᐅᓚᓵᔪᑎᓂᑦ ᑭᓇᐅᔭᓕᐊᑦ					
ᐅᐊᔪᒪᖕᑐᓂᑦ	37.4->ᓴᑦ	36.6->ᓴᑦ	33.9->ᓴᑦ	33.4->ᓴᑦ	32.4->ᓴᑦ
ᓇᖕᒥᓂᖅᑐᓂᑦ	30.0->ᓴᑦ	30.0->ᓴᑦ	30.4->ᓴᑦ	30.6->ᓴᑦ	30.0->ᓴᑦ
ᐊᑭᑦᑎᓂᐅᕐᓂᖓᓂᐊᖕᖓ	15.0->ᓴᑦ	15.5->ᓴᑦ	16.2->ᓴᑦ	16.1->ᓴᑦ	15.7->ᓴᑦ
ᐊᑭᓕᔪᓂᑦ	8.7->ᓴᑦ	8.6->ᓴᑦ	9.5->ᓴᑦ	9.2->ᓴᑦ	11.0->ᓴᑦ
ᓴᓇᐸᐃᖕᓂᑐᐃᓂᑦ	0.8->ᓴᑦ	0.8->ᓴᑦ	0.7->ᓴᑦ	0.8->ᓴᑦ	0.7->ᓴᑦ
ᐊᖕᒪᑦᓂᑦ ᖃᐅᔨᓴᓂᑦᓂᓂᑦ	5.8->ᓴᑦ	5.9->ᓴᑦ	6.8->ᓴᑦ	7.6->ᓴᑦ	7.9->ᓴᑦ
ᐅᖕᒪᔭᓂᑦᑎᑦ	2.3->ᓴᑦ	2.6->ᓴᑦ	2.5->ᓴᑦ	2.3->ᓴᑦ	2.3->ᓴᑦ
ᐊᓯᖏᓐᓂᑦ	100.0->ᓴᑦ	100.0->ᓴᑦ	100.0->ᓴᑦ	100.0->ᓴᑦ	100.0->ᓴᑦ
ᐊᐅᓚᓵᔪᑎᓂᑦ ᑭᓇᐅᔭᑦ ᐊᑐᕐᑐᑦ					
ᐅᖃᐊᓕᓴᕐᓂᒃᓯᒪᒍᑦ	40.0->ᓴᑦ	40.2->ᓴᑦ	39.3->ᓴᑦ	38.3->ᓴᑦ	37.2->ᓴᑦ
ᐃᖕᓄᓇᓕᖕᒥᓂᑦ	26.1->ᓴᑦ	27.4->ᓴᑦ	25.1->ᓴᑦ	23.7->ᓴᑦ	23.6->ᓴᑦ
ᑭᓇᐅᔭᓕᐅᖕᒥᓂᓂᑦ	17.7->ᓴᑦ	17.5->ᓴᑦ	20.4->ᓴᑦ	22.2->ᓴᑦ	22.0->ᓴᑦ
ᓴᓇᔨᒥᖕᓂᑎᓪᓚᕆᐅᓪᓗᒍᑦ	12.7->ᓴᑦ	1.2->ᓴᑦ	11.3->ᓴᑦ	11.1->ᓴᑦ	12.8->ᓴᑦ
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ᓄᓇᕗᑦᑎᐊᖅᑕᐅᓂᒃᓴᖅᓱᒪᔪᓕᕐᓂᒃ,

ᓴ. ᕼ. ᕿᓐᓂᓕᓵ
ᐃᓚᓯᕐᐅᑕᖅ

ᔨᓂ, 1993

ᓄᓇᕗᑦ ᓴᓇᔨᓴᖅ
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1993/94 Annual Report

POWER CORPORATION

Mission

To provide a safe, reliable and cost effective supply of electricity for the people of the Northwest Territories, while ensuring a fair return to our shareholder.



Northwest Territories Power Corporation
Bag Service 6000
#3 Capital Road
Hay River, NT X0E 0R0

Phone: (403) 874-5200
Fax: (403) 874-5229

NORTHWEST TERRITORIES POWER CORPORATION
Report of the Board of Directors for 1993/94

To the Honourable Nellie Cournoyea
Minister Responsible for the
Northwest Territories Power Corporation

I am pleased to submit to you the report of the financial position of the Northwest Territories Power Corporation for the 1993/94 fiscal year.

We thank you and your staff for the cooperation extended to us during the past fiscal year.

On behalf of the Board,

J.H. Robertson
Chairman

June, 1994

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NORTHWEST TERRITORIES POWER CORPORATION
Financial Summary

	Years Ended March 31				
	1994	1993	1992	1991	1990
	(thousands of dollars)				
Operating revenue	$ 98,720	$ 98,327	$ 92,872	$ 90,086	$ 82,191
Operating expenses	80,617	81,900	82,450	81,760	78,421
Fuel expense	32,065	32,783	33,140	32,161	30,061
Interest expense	9,564	9,828	8,977	8,342	7,656
Income from operations	18,103	16,427	10,422	8,326	3,744
Net income(loss)	9,360	7,795	4,373	2,195	(1,371)
Dividend	3,480	3,345	2,709	2,784	---
Capital expenditures	16,178	23,383	18,659	16,795	22,900
Gross fixed assets	277,752	259,900	237,747	222,596	189,411
Net fixed assets	160,165	150,565	137,480	128,395	104,219
Sales (MW.h)	442,514	431,339	430,436	433,745	414,470
Generation (MW.h)	501,583	479,936	482,266	481,992	471,983
Number of customers	15,349	14,866	14,319	13,720	13,236
Operating Revenues					
Electrical					
Commercial	39.3%	37.4%	36.6%	33.9%	33.4%
Domestic	30.0%	30.0%	30.0%	30.4%	30.6%
Wholesale	16.0%	15.0%	15.5%	16.2%	16.1%
Industrial	8.4%	8.7%	8.6%	9.5%	9.2%
Heat	3.7%	5.8%	5.9%	6.8%	7.6%
Other	2.6%	3.1%	3.4%	3.2%	3.1%
	100.0%	100.0%	100.0%	100.0%	100.0%
Operating Expenses					
Fuel and lubricants	39.8%	40.0%	40.2%	39.3%	38.3%
Salaries and wages	27.3%	26.1%	27.4%	25.1%	23.7%
Supplies and services	18.5%	17.7%	17.5%	20.4%	22.2%
Amortization	11.1%	12.7%	11.2%	11.3%	11.1%
Travel and accommodation	3.3%	3.5%	3.7%	3.9%	4.7%
	100.0%	100.0%	100.0%	100.0%	100.0%



COMMUNITY	INSTALLED CAPACITY(KW)
MACKENZIE & NORTH CENTRAL REGION, NORTHWEST TERRITORIES	
AKLAVIK	1350
TSIIGEHTCHIC	325
CAMBRIDGE BAY	2720
COLVILLE LAKE	190
COPPERMINE	1480
DE'LINE	1250
FORT GOOD HOPE	810
FORT LIARD	975
FORT MCPHERSON	1760
FORT NORMAN	850
FORT RESOLUTION	650
FORT SIMPSON	4200
FORT SMITH	6150
GJOA HAVEN	1540
HOLMAN ISLAND	1140
INUVIK	12560
JEAN MARIE RIVER	150
LAC LA MARTRE	720

COMMUNITY	INSTALLED CAPACITY(KW)
MACKENZIE & NORTH CENTRAL REGION, NORTHWEST TERRITORIES	
NAHANNI BUTTE	160
NORMAN WELLS	720
PAULATUK	750
PELLY BAY	740
PINE POINT	–
RAE/EDZO	1200
RAE LAKES	550
SACHS HARBOUR	715
SNARE RAPIDS	8000
SNARE FALLS	7300
SNARE FORKS	9600
LUTSELK'E	860
TALOYOAK	1295
TUKTOYAKTUK	3100
TALSTON	21125
WRIGLEY	545
YELLOWKNIFE	28500

COMMUNITY	INSTALLED CAPACITY(KW)
KEEWATIN REGION, NORTHWEST TERRITORIES	
ARVIAT	1620
BAKER LAKE	1920
CHESTERFIELD INLET	780
CORAL HARBOUR	1830
RANKIN INLET	3360
REPULSE BAY	690
WHALE COVE	750

COMMUNITY	INSTALLED CAPACITY(KW)
BAFFIN REGION, NORTHWEST TERRITORIES	
ARCTIC BAY	970
BROUGHTON ISLAND	1140
CAPE DORSET	1350
CLYDE RIVER	1040
GRISE FIORD	465
HALL BEACH	715
IGLOOLIK	1350
IQALUIT	9640
LAKE HARBOUR	930
PANGNIRTUNG	1620
POND INLET	2235
RESOLUTE	3950

DRAWING NO.	TITLE	REVISION LETTER	REVISION
REFERENCE DRAWINGS		0	ORIGINAL

WORK ORDER	DRAWN BY NAME	DRAWN BY DATE	CHECKED BY	DESIGNED BY	APPROVED FOR CONSTRUCTION BY CIVIL	MECH	ELEC	T & D	P & C	STATUS OF DRAWING	DATE
87-4-036	PG	19/08/92									

AUTOCAD FILE: AREAMAPS\NWT-11 PLOT SCALE: 1 : 1.76

LOCATION

NORTHWEST TERRITORIES POWER CORPORATION

PLANT

TITLE: NORTHWEST TERRITORIES MAP PLAN UTILITY SERVICE AREA

SCALE: 1:15000 | SHEET 1 OF 1 | DRAWING NO. NWT-11 | REV. 0

Board of Directors

J.H. Robertson, Chairman
B.J. Britton, Vice-Chairman
B. Clake, Member
R. Hardy, Member
L. Hawkins, Member
R.D. Kidd, Member
J.N. Olsen, Member
J.H. Parker, Member

Advisors

B. Adema, Financial Advisor
Don Cooper, Legal Advisor
E.W. Humphrys, Technical Advisor

Officers

J.H. Robertson, Chairman & CEO
R.D. Kidd, President & COO
L. Courneya, Vice-President, Finance & CFO
L.G. Sturge, Vice-President, Operations
D. Aindow, Director, Personnel
R. Blowers, Director, Materials Management
B. Campbell, Director, Safety
M. Noble, Director, Finance
J. Davies, Director, Western Operations
L. Goodridge, Corporate Secretary
K. Lewis, Director, Corporate Development
C. Lorincz, Director, Rates & Regulatory Affairs
J.A. Nelson, Director, Internal Audit
K. O'Dwyer, Director, Planning & Technical Services
L. Seguin, Director, Engineering

Government Leader

MAR 24 1994

Mr. J.H. Robertson
Chairman and Chief Executive Officer
Northwest Territories Power Corporation
Bag 6000
Hay River NT X0E 0R0

Dear Mr. Robertson

Pursuant to the Northwest Territories Power Corporation Act (Section 29), subject to the Public Utilities Act and to the direction of the Executive Council, the Northwest Territories Power Corporation is required to declare dividends for the purpose of funding the Government of the Northwest Territories' Power Subsidy Programs. The required dividend is $3,479,617.00, representing the 1992-93 fiscal year cost of the subsidy programs.

Please ensure an appropriate dividend resolution is passed by the Power Corporation's Board of Directors, and that payment is made to the Government of the Northwest Territories no later than March 31, 1994.

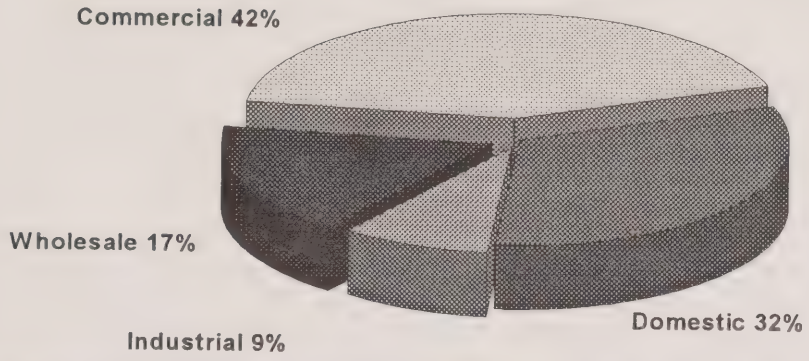
Sincerely

Nellie J. Cournoyea

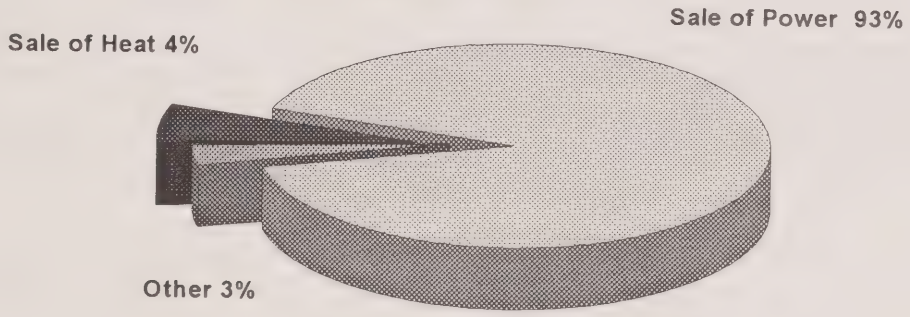
cc: Public Utilities Board



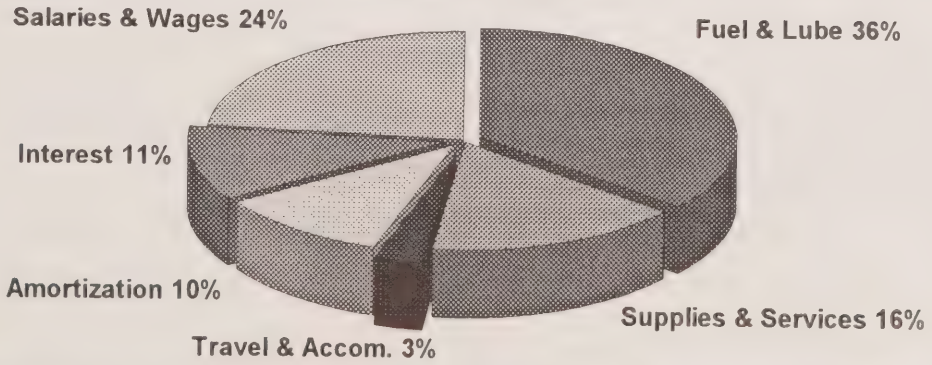
SALE OF POWER
$92,353,000



TOTAL REVENUE
$98,720,000



TOTAL EXPENSES
$90,181,000



Management's Responsibility for Financial Reporting

The Honourable Nellie Cournoyea
Minister Responsible for the
Northwest Territories Power Corporation

The Corporation maintains internal financial and management systems and practices which are designed to provide reasonable assurance that reliable financial and non-financial information is available on a timely basis, that assets are acquired economically, are used to further the Corporation's aims, are protected from loss or unauthorized use and that the Corporation acts in accordance with the laws of the Northwest Territories and Canada. The Corporation's management recognizes its responsibility for conducting the Corporation's affairs in accordance with the requirements of applicable laws and sound business principles, and for maintaining standards of conduct that are appropriate to a Territorial Crown corporation. An internal auditor reviews the operation of financial and management systems to promote compliance and to identify changing requirements or needed improvements.

The accompanying financial statements were prepared by management in accordance with generally accepted accounting principles. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances. The Northwest Territories Power Corporation is regulated by the Public Utilities Board of the Northwest Territories, which also examines and approves its accounting policies and practices. Financial statements are not precise since they include certain amounts based on estimates and judgements. Management has determined such amounts on a reasonable basis in order to ensure that the financial statements are presented fairly in all material respects. Management has prepared the financial information presented elsewhere in the annual report and has ensured that it is consistent with that in the financial statements.

The Auditor General of Canada annually provides an independent, objective audit for the purpose of expressing his opinion on the financial statements. He also considers whether the transactions that come to his notice in the course of this audit are, in all significant respects, in accordance with the specified legislation.

The Board of Directors appoints certain of its members to serve on the Audit Committee. This Committee oversees management's responsibilities for financial reporting and reviews and recommends approval of the financial statements. The internal and external auditors have full and free access to the Audit Committee.

The financial statements have been approved by the Board of Directors.

J.H. Robertson
Chairman and C.E.O.

Leon Courneya
Vice President,
Finance and C.F.O.

Hay River, NWT
May 27, 1994

Auditor's Report

To the Minister Responsible for the
Northwest Territories Power Corporation

I have audited the balance sheet of the Northwest Territories Power Corporation as at March 31, 1994 and the statements of income, retained earnings, and changes in financial position for the year then ended. These financial statements are the responsibility of the Corporation's management. My responsibility is to express an opinion on these financial statements based on my audit.

I conducted my audit in accordance with generally accepted auditing standards. Those standards require that I plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In my opinion, these financial statements present fairly, in all material respects, the financial position of the Corporation as at March 31, 1994 and the results of its operations and the changes in its financial position for the year then ended in accordance with generally accepted accounting principles. As required by the Financial Administration Act, I report that, in my opinion, these principles have been applied on a basis consistent with that of the preceding year.

Further, in my opinion, proper books of account have been kept and the financial statements are in agreement therewith and the transactions of the Corporation that have come to my notice during my audit of the financial statements have, in all significant respects, been in accordance with the Financial Administration Act, the Northwest Territories Power Corporation Act and regulations and the by-laws of the Corporation.

Raymond Dubois, FCA
Deputy Auditor General
for the Auditor General of Canada

Ottawa, Canada
May 27, 1994

Financial Statements

NORTHWEST TERRITORIES POWER CORPORATION

Balance Sheet
as at March 31, 1994

ASSETS

	1994	1993
	(thousands of dollars)	
Current		
Accounts receivable (Note 3)	$ 14,089	$ 17,971
Prepaid expenses	396	456
Inventories		
Fuel and lubricants	9,040	9,722
Materials and supplies	3,548	3,452
	27,073	31,601
Property and equipment		
In service (Note 4)	160,165	150,565
Construction work in progress	4,280	5,937
	164,445	156,502
Other		
Housing loans receivable (Note 5)	923	1,020
Deferred charges, net (Note 6)	861	1,041
	1,784	2,061
	$193,302	**$190,164**

Approved by the Board

J. H. Robertson
Chairman

J. Britton
Director

NORTHWEST TERRITORIES POWER CORPORATION

Balance Sheet
as at March 31, 1994

LIABILITIES

	1994	1993
	(thousands of dollars)	
Current		
Bank indebtedness	$ 7,237	$ 2,359
Accounts payable (Note 7)	14,596	17,350
Current portion of long-term debt	6,100	5,350
Due to the Town of Inuvik -in trust (Note 8)	2,181	1,840
	30,114	26,899
Long-term		
Long-term debt (Note 9)	75,650	81,750
Employee termination benefits (Note 10)	1,273	1,107
	76,923	82,857
Deferred credits	5,914	5,937

SHAREHOLDER'S EQUITY

Capital stock -		
Authorized: Unlimited number of voting, common shares without par value		
Issued and fully paid:		
431,288 common shares	43,129	43,129
Retained earnings	37,222	31,342
	80,351	74,471
	$193,302	**$190,164**

NORTHWEST TERRITORIES POWER CORPORATION

Statement of Income
for the year ended March 31, 1994

	1994	1993
	(thousands of dollars)	
Revenues		
Sale of power	$ 92,353	$ 90,274
Sale of heat	3,675	5,749
Other	2,692	2,304
	98,720	98,327
Expenses (Note 11)		
Fuel and lubricants	32,065	32,783
Salaries and wages	22,026	21,404
Supplies and services	14,875	14,541
Amortization	8,994	10,340
Travel and accommodation	2,657	2,832
	80,617	81,900
Income from operations	18,103	16,427
Allowance for funds used during construction	536	700
Interest income	285	496
	821	1,196
Income before interest expense	18,924	17,623
Interest expense (Note 12)	9,564	9,828
Net income	**$ 9,360**	**$ 7,795**

NORTHWEST TERRITORIES POWER CORPORATION

Statement of Retained Earnings
for the year ended March 31, 1994

	1994	1993
	(thousands of dollars)	
Retained earnings, at beginning of the year	$ 31,342	$ 26,892
Net income	9,360	7,795
	40,702	34,687
Dividend (Note 13)	3,480	3,345
Retained earnings, at end of the year	**$ 37,222**	**$ 31,342**

NORTHWEST TERRITORIES POWER CORPORATION

Statement of Changes in Financial Position
for the year ended March 31, 1994

	1994	1993
	(thousands of dollars)	
Cash provided by (used for):		
Operating activities		
Net income	$ 9,360	$ 7,795
Items not requiring an outlay of funds		
Amortization	8,994	10,340
Allowance for funds used during construction	(536)	(700)
	17,818	17,435
Non-cash current assets	4,528	2,770
Accounts payable	(2,754)	3,556
Due to the Town of Inuvik - in trust	341	(627)
Employee termination benefits	166	127
Funds provided by operating activities	20,099	23,261
Investing activities		
Acquisition of property and equipment	(16,178)	(23,383)
Proceeds on disposal of property and equipment	84	126
Housing loans receivable	97	52
Deferred charges	(150)	(285)
Funds (used for) investing activities	(16,147)	(23,490)
Financing activities		
Proceeds from long-term debt	---	20,000
Repayment of long-term debt	(5,350)	(5,350)
Dividends paid	(3,480)	(6,218)
Funds provided by (used for) financing activities	(8,830)	8,432
(Decrease) increase during the year	(4,878)	8,203
(Bank indebtedness) at beginning of the year	(2,359)	(10,562)
(Bank indebtedness) at end of the year	**$ (7,237)**	**$ (2,359)**

NORTHWEST TERRITORIES POWER CORPORATION

Notes to Financial Statements
March 31, 1994

1. Authority and Operations

The Corporation operates under the authority of the *Northwest Territories Power Corporation Act* and the *Financial Administration Act* and is a Crown corporation of the Government of the Northwest Territories.

The Corporation operates diesel and hydro-electric production facilities to provide utility services on a self-sustaining basis in the Northwest Territories. The Corporation is regulated by the Public Utilities Board of the Northwest Territories.

The Corporation is exempt from income tax.

2. Accounting policies

A summary of the significant accounting policies follows:

Inventories

Fuel and lubricants are valued at the lower of average cost and net realizable value. Materials and supplies are valued at the lower of cost and replacement cost.

Property and equipment

Property and equipment, excluding that donated to the Corporation, are carried at cost less accumulated amortization. Costs of additions, betterment and major renewals are capitalized. In addition to direct costs of goods and services, capital project costs include an allowance for funds used during construction at a rate approved by the Public Utilities Board and a share of engineering and general administration expense which is directly attributable to the project.

Property and equipment donated to the Corporation are recorded at their estimated fair value less accumulated amortization.

Amortization

On the retirement or sale of depreciable assets, the cost of the assets retired less disposal proceeds is charged or credited to accumulated amortization with no gain or loss being reflected in operations. Gains and losses resulting from exceptional circumstances are credited or charged to operations in the year that they are recognized.

2. Accounting policies (continued)

Amortization (continued)

Property and equipment in service are amortized on a straight-line basis over their estimated useful lives as follows:

Electric power plants:	
Hydroelectric plants and equipment	27 - 65 years
Diesel engines and associated equipment	15 - 20 years
Fuel storage equipment	20 - 30 years
Buildings	20 - 40 years
Transmission and distribution systems	20 - 50 years
Warehouses, equipment, motor vehicles, and general facilities:	
Warehouses	25 years
Buildings	40 years
Office and general equipment	15 years
Computer equipment and software	5 years
Motor vehicles	8 years
Staff accommodation	10 - 25 years
Other utilities:	
Heating systems	20 years
Sewerage and water	20 years
Other	5 years

Deferred charges

Financing costs relating to the issue of long-term debt are amortized on a straight-line basis over the period to maturity of the related debt.

Deferred credits

Deferred credits include a provision for site restoration costs, donations of assets and contributions to aid in the construction and acquisition of property and equipment. Deferred credits are amortized over the estimated useful lives of the respective property and equipment.

Pension plan

Contributions are made by the Corporation and its employees to the Public Service Superannuation Plan administered by the Government of Canada. These contributions represent the total liability of the Corporation and are recognized in the accounts on a current basis.

2. Accounting policies (continued)

Site restoration costs

The Corporation is regulated by the Public Utilities Board of the Northwest Territories (PUB) which allows the Corporation to recover its costs from rates charged to customers. The Corporation operates diesel generation plants and fuel storage facilities in the majority of communities in the Northwest Territories. In due course, the Corporation may be responsible for site restoration costs for certain plants. The recovery of such costs through the rates is subject to PUB approval.

The Corporation estimates the site restoration costs for all diesel generation plants. This provision is based on management's best estimate of the cost of demolishing all structures and fuel tanks and replacing any contaminated soil.

The Corporation includes these costs as a liability with a corresponding amount recorded as a deferred charge. The site restoration costs will be amortized against income when permitted by the PUB.

3. Accounts receivable

	1994	1993
	(thousands of dollars)	
Utilities, net of allowance for doubtful accounts of $194,000 (1993 - $208,000)	$ 12,369	$ 12,841
Recoverable services, net of allowance for doubtful accounts of $16,000 (1993 - $42,000)	1,645	2,549
Deposit - Forward Operating Locations	---	2,517
Other	75	64
	$ 14,089	$ 17,971

Included in utility accounts receivable are $4,676,000 (1993 -$3,860,000) in unbilled amounts.

4. Property and equipment in service

	1994 (thousands of dollars)			1993
	Cost	Accumulated Amortization	Net Book Value	Net Book Value
Electrical power plants	$195,266	$ 83,403	$111,863	$102,362
Transmission and distribution systems	55,493	18,960	36,533	36,072
Warehouses, equipment, motor vehicles and general facilities	13,484	6,808	6,676	6,123
Staff accommodation	7,613	4,724	2,889	3,530
Other utilities	3,064	2,648	416	622
Other	2,832	1,044	1,788	1,856
	$277,752	$117,587	$160,165	$150,565

5. Housing loans receivable

Employee housing loans are non-interest bearing and require no principal repayment for five years. The loans are secured by a second mortgage on the properties as title is transferred to the employees.

6. Deferred charges, net

	1994	1993
	(thousands of dollars)	
Financing costs	$ 569	$ 630
Regulatory costs	---	240
Site restoration costs	236	86
Other	56	85
	$ 861	$ 1,041

7. Accounts payable

	1994	1993
	(thousands of dollars)	
Trade payables	$ 5,422	$ 8,505
Accrued interest	2,154	2,346
Fuel tax	829	833
Employee leave and termination benefits	854	783
Contractors' holdbacks	290	346
Deposits	3,931	3,422
Payroll	938	694
Deferred revenue	---	300
G.S.T.	178	121
	$ 14,596	$ 17,350

8. Due to the Town of Inuvik - in trust

This amount represents funds held in trust for the Town of Inuvik for capital repairs to the utilidor system.

Expenditures are made from this trust account, subject to the agreement of the Inuvik Utilities Planning Committee made up of representatives of the Town of Inuvik, the Department of Municipal and Community Affairs of the Government of the Northwest Territories, and the Northwest Territories Power Corporation. During the year the funds held in trust earned $86,000 (1993 -$117,000) of interest at rates ranging from 3.93% to 5.63% (1993 -4.97% to 8.38%).

9. Long-term debt

	1994	1993
	(thousands of dollars)	
Promissory note to the Government of the Northwest Territories, repayable in ten equal annual instalments of, $5,350,000, maturing June 23, 1998, bearing interest at 11% semi-annually.	$ 26,750	$ 32,100
11% sinking fund debentures, due March 9, 2009.	20,000	20,000
11 1/8% sinking fund debentures, due June 6, 2011.	15,000	15,000
10 3/4% sinking fund debentures, due May 28, 2012.	20,000	20,000
	81,750	87,100
Less current portion	6,100	5,350
	$ 75,650	**$ 81,750**

All sinking fund debentures are unconditionally guaranteed by the Government of the Northwest Territories.

Principal repayments by fiscal year for the sinking fund debentures and the promissory note are as follows:

1995	$ 6,100,000
1996	6,100,000
1997	6,660,000
1998	7,410,000
1999	7,410,000
2000-2013	48,070,000
	$81,750,000

10. Employee leave and termination benefits

Under their conditions of employment, employees qualify for annual leave of varying lengths depending on length of service. Employees also earn retirement and severance remuneration based on the number of years of service. Annual leave is payable within one fiscal year. The payment of the other amounts is dependent on employees leaving the Corporation.

11. Expenses

An amount of $10,776,000 (1993 - $9,804,000) in engineering and general administration expenses has been incurred. Of this amount $1,527,000 (1993 - $1,615,000) has been capitalized.

12. Interest expense

	1994	1993
	(thousands of dollars)	
Interest on long-term debt		
Government of the Northwest Territories	$ 3,078	$ 3,667
Sinking fund debentures	6,031	5,677
Other	455	484
	$ 9,564	$ 9,828

13. Dividend

Pursuant to the Northwest Territories Power Corporation Act, the Government of the Northwest Territories directed the Corporation to declare a dividend of $3,480,000 (1993 -$3,345,000).

14. Commitments

(a) Capital projects

The estimated cost to complete capital projects as at March 31, 1994, was $21,148,000 (1993 - $9,928,000).

(b) Survey

The estimated costs to complete surveys of the Corporation's plants and power lines is $549,000 1993 - $1,450,000).

14. Commitments (continued)

(c) Lease payments

Minimum annual lease payments for office space, staff accommodation, vehicles and office equipment for which the Corporation is committed are as follows:

1995	$ 821,000
1996	654,000
1997	430,000
1998	164,000
1999	89,000
2000-2020	262,000
	$2,420,000

15. Related party transactions

The Corporation is a Territorial Crown Corporation and consequently is related to the Government of the Northwest Territories and its agencies and Crown corporations.

The Corporation provides utility services to, and purchases fuel and other services from these related parties. These transactions are at the same rates and terms as those with similar unrelated customers.

Transactions with related parties and balances at year end, not disclosed elsewhere in the financial statements, are as follows:

	1994	1993
	(thousands of dollars)	
Sale of power, heat and water	$ 22,505	$ 23,084
Purchase of fuel	10,724	11,084
Fuel tax	2,010	1,836
Workers' compensation payments	178	94
Other	961	247
Balances at year end		
Accounts receivable	1,142	1,661
Accounts payable	1,833	2,253

16. Franchises

Subsection 38(1) of the *Public Utilities Act* of the Northwest Territories states:

No public utility shall operate within a municipality unless the franchise of the public utility has been approved by the Board.

The Corporation requires franchises for 49 communities. As of March 31, 1994, 10 franchises have been approved by the Public Utilities Board. A further 22 franchises are at the final stages of approval. The remaining franchises are at various stages of the application process.

17. Subsequent event

The Corporation issued $20,000,000, 20 year, 9 3/8% sinking fund debentures, May 12, 1994.

The proceeds of this long-term debt will be used to retire short-term debt incurred to meet the requirements of the capital program, and to finance the on-going capital program.

18. Comparative figures

Certain amounts for the prior year have been reclassified to conform with the presentation in 1994.

Schedule of Write-offs

(unaudited)

Pursuant to Section 84 of the Financial Administration Act, the Corporation has written off the following assets, debts or obligations during the year that exceeded $500.

NORTHWEST TERRITORIES POWER CORPORATION

Schedule of Write-offs
for the year ended March 31, 1994
(unaudited)

Accounts Receivable

Plant	Name	Amount
Arviat	Kowmuk, Simon	631.50
Baker Lake	Simailak, D.	592.04
Broughton Island	Minquq Sewing Group	2,323.91
Cambridge Bay	Ningmac Holdings Ltd.	3,369.96
Cape Dorset	Oshuitok, Aipelee	2,595.09
Clyde River	Heather Bros.	540.31
	Manimut Co. Ltd.	6,784.48
	Manimut Co. Ltd.	2,067.84
Chesterfield Inlet	Sammurtok, Simeonie	1,040.24
Fort Resolution	Beck, Arthur	531.99
Fort Smith	Mercredi, Irvin	1,060.34
Gjoa Haven	Angotitaorug, Anthony	2,342.57
	Oopik, Daniel	564.24
Inuvik	Cockney, Bobby	1,695.34
	Ken's Drywall	594.22
	Pemberton, Richard	847.08
	Road's End Deli	6,305.58
	Shattler, Clifford	509.56
Iqaluit	Bourgaize, Robert	832.20
	Crann, Robert	2,032.08
	Goupil, Francoise	628.29
	Guinard, Sylvain	522.36
	Watchorn, Darren	834.52
Norman Wells	Arctic Operators & Safety	1,155.90
	Sparrow Electric	599.57
Rankin Inlet	Keewatin Automotive Services	6,038.94
	Nipisar, Pierre	523.96
	North Tech Construction	1,845.15
	Nukbrit Ltd.	5,958.74
Yellowknife	Edjericon, Mary Jane	943.32
		$56,311.32

NORTHWEST TERRITORIES POWER CORPORATION

Schedule of Write-offs
for the year ended March 31, 1994
(unaudited)

Cash

Plant	Name	Amount
Fort Simpson		534.40
Gjoa Haven		515.31
Hall Beach		762.07
Igloolik		501.92
		$ 2,313.70

ᓄᓇᕗᑦ ᐅᓪᓚᖅᓄᓕᒫᓂᖅᓄᑦ ᓄᐊᕐᓇᕆᓄᖅᑐᑦ

ᖃᓄᐃᓕᖅᑕᐅᔪᑦ ᖄᓄᐃᓕᓐᓂᒋᐊᕆᕆᔨᓂᖅ
ᐅᑭᐅᓴ ᓄᖅᔪᐊᓄᑦ ᒪᑦᓂ 31, 1994
(ᐃᓕᓴᕐᕕᐊᑦ ᖃᐅᔨᓴᖅᓯᒪᔨᑎᑦᑎᑦ)

ᐱᓇᐅᔭᑦ

ᐅᓪᓚᖅᓄᑕᐅᓯᖏᓐᓄᑦ	ᐊᑎᖅᑐ	ᐅᓄᕐᓂᖅᑎᑦ
ᐅᐊᑦ ᓯᓚᖓ		534.40
ᐅᖅᓯᖅᑐᖅ		515.31
ᓴᓂᕆᔨᖅ		762.07
ᐃᒃᓗᓂᒃ		501.92
		$ 2,313.70

ᓄᓇᕗᑦ ᑲᑎᒪᖅᓯᓂᓕᕆᓂᖅ ᓯᐊᓂᓱᖃᑦᑐᖅ

ᖃᓄᐃᖅᑕᐅᔪᑦ ᖁᓄᐃᓕᓐᓂᒋᐊᕆᔨᖅᓂᒃ ᐅᑭᐅᑦ ᓄᖅᔪᐊᓄᑦ ᒪᑦᓯ 31, 1994
(ᐃᓕᓴᕐᔪᐊᑦ ᖁᐅᓵᕆᖅᓯᒪᔨᑦᑕᕐᑦ)

ᑭᓇᐅᔭᑦ ᐊᑭᓕᐅᑕᐅᒋᓕᓂᑦ

ᑲᑎᒪᖅᓯᑕᐅᓯᖏᓐᓄᑦ	ᐊᑎᖅᑐᒃ	ᐅᓄᖅᓯᓂᑦ
ᐊᖏᓐᐊᑦ	ᖃᐅᔨᓴᒃ, ᓴᐃᒪᓐ	631.50
ᖃᖅᒪᓂᑐᐊᖅ	ᓯᒪᐃᓕᒃ, ᑎ.	592.04
ᖃᑭᖅᑕᕐᔪᐊᖅ	ᒥᓐᔪᖅ ᒥᖅᓯᖅᑎᓂᑦ	2,323.91
ᐃᖅᓗᒃᑐᑎᐊᖅ	ᓂᖅᒻᒪᒃ ᐄᐅᑎᒃ ᓕᒥᑎᑦ	3,369.96
ᑭᓐᖓᐃᑦ	ᐅᖅᓯᐃᑦᑐᖅ, ᐊᐃᐱᓕ	2,595.09
ᑲᖏᖅᑐᒍᖓᒃ	ᐄᐃᐊᑐ ᐳᕐᑐᑦ ᒪᓂᒧᑦ ᔪᐊᑦ ᓕᒥᑎᑦ ᒪᓂᒧᑦ ᔪᐊᑦ ᓕᒥᑎᑦ	540.31 6,784.48 2,067.84
ᐃᒃᓗᓕᓕᕆᔨᒃ	ᓴᒪᒧᖅᑐᖅ, ᓯᒥᐅᓂ	1,040.24
ᐅᐊᑦ ᕿᓴᓗᓴᓐ	ᐱᐊ, ᐊᑐ	531.99
ᐅᐊᑦ ᓯᒥᑦ	ᒧᔪᑎ, ᐅᐃᓐ	1,060.34
ᐅᖅᓯᖅᑐᖅ	ᐊᖓᑎᖅᑕᐅᔨᒃ, ᐊᑐᓂ ᐅᒃᐱᒃ, ᑕᓂᐊ	2,342.57 564.24
ᐃᓄᐃᖅ	ᑲᒃᓂ, ᐸᐱ ᑭᐊᓐ, ᑐᖅᐃᓐᓄ ᐱᒻᒧᑕᓐ, ᓇᖅᓯᑦ ᑭᑦ ᐃᐊᓐ ᑎᓂ ᓯᐊᖅᓗ, ᑭᓂᐳᑦ	1,695.34 594.22 847.08 6,305.58 509.56
ᐃᖅᓗᐃᑦ	ᐳᒃᓯᓯ, ᕿᐳᑦ ᔪᕿᓐ, ᕿᐳᑦ ᔪᐱᐅᑦ, ᐅᕿᓐᓯᐊ ᔪᓇᑦ, ᓯᐅᓄᐃᓐ ᐅᐊᑦ ᐄᐅᐊᓐ, ᑎᐊᕿᓐ	832.20 2,032.08 628.29 522.36 834.52
ᓄᐊᒪᓐ ᐃᐅᑦ	ᐊᑎᒃ ᐊᐳᓇᑐᑦ & ᓯᓄᑎ ᓯᐱᐳᑦᑦ ᐃᓕᓴᑐᐃᓯᑎ	1,155.90 599.57
ᑲᖏᕿᓂᓂᖅ	ᑭᓚᑦᓕᕐᑎ ᓄᓇᒃᔪᕐᑎᑎᓕᓕᑦ ᓂᐱᓵ, ᐱᐊᓇ ᓄᐊ ᑎᐊᒃ ᓴᓇᓕᖏᑦ ᓄᒃᐳᕿᐃᑦ, ᓕᒥᑎᑦ	6,038.94 523.96 1,845.15 5,958.74
ᓴᓗᓇᐃᓚ	ᐃᑦᕋᓇᒃᓚ, ᒥᐊᓇ ᓴᐃᓚ	943.32
		$56,311.32

ᖃᓄᐊᖅᑕᐅᔪᒃ

(ᓇᓗᐊᔨᖅᔪᑦᓴᓂᒃ ᐋᖅᑭᒃᑕᐅᓯᒪᔭᖅᑎᑦᑐᑦ ᓯᓚ)

ᒪᓕᒐᒍ ᐃᓚᖓ ᑎᑎᕆᖅᓯᒪᔪᖅ 84 ᐱᓇᐅᔨᑦ
ᐊᐅᓚᑕᐅᓵᔪᓐᓂᑦ ᒪᓕᒐᖓᑦ, ᔮᐊᐳᓗᓴᒃᑯᑦ ᐅᔮᓂᖓ
ᖃᐅᓇᖅᓯᐅᑦ ᐱᖃᑎᒋᔭᐅᔪᓂᒃ, ᐊᐱᑦᑐᓗᔭᐅᔪᓂᒃ
ᐊᑭᓕᖅᑕᐅᒋᐊᖅᓴᖅᑐᓂᒃ ᐅᑭᐅᖃᕐᓂᒥ ᐅᖅᑎᒋᓚᐅᖅᓴᑦ
$500

ᓄᓇᕗᑦᑎᐊᖅᑕ ᐅᓪᓗᒡᓗᑎᒃᓴᓕᐅᑉᐸᓂᖅ ᓄᐊᖃᓕᓴᐅᒪᔭᖅᑎᑦ

ᐱᓇᐅᔭᖅ ᐅᓂᒃᑲᖅᑕᐅᓂᖅᑎᑦᑕ ᑎᑎᖅᐅᑎᖅᑎᑦ
ᒪᑦᓂ 31, 1994

16. ᐱᖓᓱᑎᒋᔭᐅᔪᑦ ᓇᖅᑐᓂᖓᓱᑎᒋᔭᐅᔪᑦ

ᐃᓕᖅᓐ ᑎᑎᕆᔭᒪᓂᐅᔪᓐᓇᖅ 38(1) ᐅᓪᓗᒡᓗᑎᒃᓴᓕᐅᑉᐸᓂᖅ ᒪᓕᒃᖁᖅ ᓄᓇᕗᑦᑎᐊᖅᑕ ᐃᒪᓐᓇᐃᓕᓐᓄᑦ:

ᐅᓪᓗᒡᓗᑎᒃᓴᓕᐅᑉᐸᓂᖅ ᑭᑐᑐᐃᓐᓇᐃᓕᓂᖅ ᐱᑎᕐᓂᖅ ᐊᐅᓕᑕᐅᓂᐊᖅᓂᓕᓂᖅ ᓄᓇᒋᕐᐅᔪᓕᒥ ᓇᖅᑐᓂᖏᓐᓄᑦᑐᖅ ᐅᓪᓗᒡᓗᑎᒃᓴᓕᐅᑉᐸᓂᖅ ᐅᓪᓗᒡᓗᑎᒃᓴᓕᐅᑉᐸᓂᖅ ᑲᑎᒪᔨᖅᑐᓂᖅ ᐅᓪᓗᒡᓗᑎᒃᓴᓕᐅᑉᐸᓂᖅ ᑲᑎᒪᔨᖅᑐᓂᖅ.

ᓄᓇᕗᓐᓄᑦ ᓄᐊᖃᓕᓴᐅᒪᔭᖅᑎᑦ 49-ᓂᒃ ᓇᖅᑐᓂᖏᓐᓄᐊᖏᖅᑎᑎᕐᓂᖅ. ᑭᒡᓕᑦᑐᔪᒍ ᒪᑦᓂ 31, 1994, ᖃᓕᑕᐅᔪᑦ ᓇᖅᑐᓂᓗᑎᒃᓴᓕᐅᑉᐸᓂᖅ ᐅᓪᓗᒡᓗᑎᒃᓴᓕᐅᒪᔭᖅᑎᓪᓗᒍ ᐊᖏᕐᕕᑕᐅᓕᕆᔨᒃᑲᓂᖅ ᐅᓪᓗᒡᓗᑎᒃᓴᓕᐅᒪᔭᖅᑎᑦ ᑲᑎᒪᔨᖅᑐᓂᒃᓴᓂ. ᐊᓪᓚ 22 ᐃᓚᑦ ᓯᓂ ᑭᐃᓕᓐᓂᖅᐸᒥᒃ ᐊᖏᕐᕕᑕᐅᓯᒪᓂᐊᓂᖅᓂᑦ. ᐊᓯᖏᑦ ᓇᖅᑐᓂᖅᑕᐃᓕᓂᐊᖅᑐᑦ ᐊᕐᕌᒍᖏᓐᓂᑐᓂ ᐱᓕᕆᔨᒃᑲᓂᖅ ᐃᓕᓴᐅᒪᔭᖅᑎᑦ.

17. ᐱᓕᓚᐊᓚᐅᔪᑦ ᖃᓄᐃᓕᓐᓄᑎᑦᑎᓂᐊᖏᓐᓂᖅ

ᓄᐊᖃᓕᓴᐅᒪᔭᖅᑎᑦ ᓇᓄᓇᐃᖅᑲᓇᐅᓂᖅᓂᑦ $20,000,000-ᓂᒃ 20-ᓂᑦ ᐅᑭᐅᓂᑦ, 9 3/8% ᐊᐱᑦᑐᕆᔭᐅᔪᓂᑦ ᐊᑭᓕᐅᑕᐅᑭᐊᖏᖅᑐᖅᑐᓂᒃ ᒪᐃ 12 1994-ᒥ.

ᐱᓇᐅᔭᓕᐊᑦ ᑕᒪᓐᓄᑦ ᐊᑯᓂ ᐊᐱᑦᑐᔪᓂᑦ ᐊᐱᑦᑐᓕᕆᓕᐅᖏᖅᑐᓂᓂᑦ ᐊᑭᓕᐅᑕᐅᓂᐊᖅᓂᑦ ᐊᑭᑐᔪᒃᑯᓂᑦ ᐊᐱᑦᑐᕆᔭᐅᔪᓂᑦ ᐊᓕᕆᔨᒃᑲᓂᖅ ᐊᑐᐃᓐᓇᐅᑭᐊᖏᖅᑐᖅᑐᓂᒃ ᐊᐱᑦᑐᕆᔭᐅᔪᓂᑦ ᐱᓇᐅᔭᖅᑎᖅᑎᑕᐅᔪᓂᑦ, ᐊᓪᓚ ᐱᓇᐅᔭᖅᑎᖅᑎᑕᐅᔪᓂᑦ ᐊᑭᑐᔪᒃᑯᓂᑦ ᐱᓇᐅᔭᖅᑎᖅᑎᑕᐅᔪᓂᑦ ᐊᓕᕆᔨᒃᑲᓂᖅ ᐱᓇᐅᔭᖅᑎᖅᑎᑕᐅᔪᓕᓂᑦ.

18. ᓴᓂᓕᓚᒃᑎᑕᐅᓂᖏᓐᓂᖅ ᐱᓇᐅᔭᖅᑕ

ᐅᓄᖅᓂᓚᔭᐅᔪᑦ ᐊᖏᖅᑭᒃᑕᐅᔪᓕᔪᑦ ᐅᑭᐅᖓᓕᐅᖏᖅᑐᑐᒥ ᐊᖏᖅᑭᑎᐊᖏᖅᑕᐅᒃᑲᓂᐊᖅᓂᖅᓂᑦ ᒪᓂᒃ 1994-ᒥ ᐊᑐᖅᑕᐅᔪᓂᑦ ᓴᓂᓕᖏᓐᓂᖅᓴᐅᑎᑕᐅᔨᓕᑎᒃ.

ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᑲᓪᓚᖅᓄᑕᕐᓂᓕᕆᔨᖅᑐᑦ ᓄᐊᕐᓇᓴᐅᓄᖅᑐᑦ

ᐱᓇᐅᔭᑦ ᐅᓂᒃᑲᖅᑕᐅᓂᖅᑎᑦᑕ ᑎᑎᖏᐅᑎᖅᑎᑦ
ᒪᑦᓗ 31, 1994

14. ᐊᑭᓐᖅᑕᐅᑭᐊᖏᓪᓚᓱᒃᑐᑦ ᓇᓗᓇᐃᖅᑕᐅᓯᒪᔪᑦᑎᖅᑐᑦ (ᑲᔪᓯᑭᐊᕆᐊᖅᓂᖅᑐᖅ)

(c) ᐊᓕᖅᑐᐃᓵᔪᓯᐅᔪᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᔨᓪᓗᑎᒃ

ᐊᖏᕕᒋᒪᖅ ᐊᑭᓐᖅᑐᐃᓵᔪᓯᐅᔪᑦ ᑎᑎᕋᖏᓐᓂ ᐊᑐᖅᑐᐊᖅᑕᐅᔪᓄᑦ, ᐱᓕᕆᔨᑦ ᑐᔪᕐᒥᖏᓪᓕᐅᓄᑦ ᐊᒻᒪ ᑎᑎᕋᖏᓐᓂᓪᓕᐅᓄᑦ ᓄᐊᕐᓇᓴᐅᓄᖅᑐᑦ ᐊᑭᓐᖅᑐᑕᐅᓇᖅᑐᑎᑦ ᐃᒪᓕᕆᐃᑐᐅᔪᑦ:

1995	$ 821,000
1996	654,000
1997	430,000
1998	164,000
1999	89,000
2000-2020	262,000
	$2,420,000

15. ᓄᐊᕐᓇᓴᐅᔪᑦ ᐊᑐᖅᑕᐅᔪᖏᓪᓕᑦ

ᓄᐊᕐᓇᓴᐅᔪᑦ ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᓄᐊᕐᓇᓴᐅᑐᓕ ᐊᒻᒪ ᐊᐅᑐᐊᓂᖅᑲᖅᑐᑦ ᓄᓇᕗᑦᑎᐊᑦ ᑲᔪᓚᕆᓄᖅᑐᓕᕐᓂᓪᓗ ᐱᓕᕆᔨᑦ ᓄᐊᕐᓇᓴᐅᓄᖅᑲᖅᑕᐅᔪᓄᑦ ᐊᐅᑐᐊᓂᖅᑲᖅᑕᐅᓇᖅᑐᑎᑦ ᐃᓕᓴᕐᔪᐊᓂᖅᑐᑦ.

ᓄᐊᕐᓇᓴᐅᔪᑦ ᑲᓪᓚᖅᓄᓂᖅ ᐱᔪᓐᓇᕐᔪᐅᑎᓂᖅ ᐊᑐᐃᓐᓇᐅᑎᓐᓇᖅᑲᑦᑕᖅᑐᑦ ᓂᐅᐊᖅᑲᑦᑕᖅᑐᓪᓗ ᐱᔪᓐᓇᕐᔪᐊᖅᑐᖅᑐᑦ ᑲᓇᑕᒥ. ᑲᓇᐊᐅ ᐱᓕᕆᐊᒃᓴᑦ ᓂᐅᐊᖅᑕᐅᔨᓴᐅᓂᓪᓗ ᐊᑭᖅᑲᖅᑕᐅᑦᑕᖅᑐᑦ ᐊᔪᕐᓇᖅᓂᓐᓂᖅᑐᖅ ᓂᐅᐊᖅᑐᐊᒃᓴᓕᖅᑐᑦ ᐱᔪᓐᓇᕐᔪᐊᓂᖅᑐᓪᓗ ᐊᔪᕐᓇᖅᓂᓐᓂᖅᑐᖅ ᐊᑭᖅᑲᖅᑕᐅᑦᑕᖅᑐᑦ. ᐊᑭᖅᑲᖅᑕᐅᓂᖅᑎᑦᑕ ᐊᔪᕐᓇᖅᓂᓐᓂᖅᑐᖅ ᓇᓕᓕᒫᓂᖅᑐᖅ ᐊᑭᖅᑲᖅᑕᐅᑦᑕᖅᑐᑦ ᐊᔪᕐᓇᖅᓂᓐᓂᖅᑐᖅ ᓇᓕᓕᒫᓂᖅᑐᖅ ᐊᑭᖅᑲᖅᑕᐅᑦᑕᖅᑐᑦ.

ᐱᓕᕆᐊᒃᓴᑦ ᑎᑎᕋᖏᓐᓂ ᐊᒻᒪ ᐅᓄᖅᓂᓪᓚᕆᐅᔪᑦ ᐅᑭᐅᑦ ᓄᓐᖏᐊᓂ, ᐱᓇᐅᔭᓕᑎᒍ ᐅᓂᒃᑲᖅᑕᐅᓇᖅᑐᑎᑦ ᐃᓚᓕᕆᓂᐅᑎᓐᓂᖅᑐᑦ:

	1994	1993
	(ᑕᐅᓴᐃᒪᓕᓂᑦ)	
ᓂᐅᐊᐅᑕᐅᓂᖓᓄᑦ ᐅᒪᒻᒪᖅᑎᑦ ᐅᓇᖅᑐᖅᑕᐅᑎᑦ ᐃᒪᓕᓪᓗ	$22,505	$23,084
ᐅᖅᓯᐊᓗᓕᑦ ᓂᐅᐊᖅᑕᐅᓂᖓᓄᑦ	10,724	11,084
ᐅᖅᓯᐊᓗᓕᑦ ᒪᓕᒐᓐᓄᑦ	2,010	1,836
ᐃᖅᑲᓇᐃᔭᖅᑐᑦ ᐋᓐᓂᖅᑎᓪᓗᒍᑦ ᓇᑦᓂᐅᑦᑯᒪᓐᓂᑦ	178	94
ᐊᓯᐅᓐᓄᑦ	961	247
ᐅᓄᖅᓂᐅᑦ ᐅᑭᐅᑦ ᓄᓐᖏᐊᓂ		
ᐊᑭᓂᐅᑕᐅᓯᒪᔪᐅᑦ ᓯᓂ ᐱᓇᐅᔭᓂᐊᑦ	1,142	1,661
ᐊᑭᓂᐅᑕᐅᑎᒋᓂᑦ ᐱᓇᐅᔭᑦ	1,833	2,253

ᓄᓇᕗᑦ ᐅᓪᓗᖓᓂᒪᓕᕆᓂᖅ ᐊᐃᑉᓱᓕᖅᑎᑦ

ᐱᓇᐅᔭᑦ ᐅᓂᒃᑲᖅᑕᐅᓂᖅᑎᑦᑕ ᑎᑎᖅᐅᑎᖅᑎᑦ
ᐃᑦᓯ 31, 1994

11. ᐊᑐᖅᑕᐅᔪᑦ

ᐱᓇᐅᔭᑦ ᐅᓄᖅᓂᖅᑐᑦ $10,776,000 (1993 - $9,804,000) ᐃᐊᖃᓂᐊᑦ ᐊᓪᓚ ᐊᐅᓪᑕᐅᑉᐸᓯᐅᔪᑦ ᐊᐅᓪᑕᐅᓂᒃᑑᓄᑦ ᐊᑐᖅᑕᐅᔪᑦ. ᑕᒪᓐᖓᑦ $1,527,000 (1993 - $1,615,000) ᐊᐱᑐᔨᑎᓄᑦ ᓄᒃᑎᖅᑕᐅᑐᑦ.

12. ᖃᑐᐖᕐᐅᑎᑦ ᐊᐱᓕᖅᑐᖅᑕᐅᑉᐸᓯᐅᖅᑎᑦ

	1994	1993
	(ᑕᐅᓴᐃᓪᓕᓂᑐᑦ)	
ᖃᑐᐖᕐᐅᑎᑦ ᐊᑯᓂ ᐊᐱᑦᑐᕆᔨᐅᔪᓄᑦ		
ᓄᓇᕗᑦᐊᑦ ᒪᓕᒪᓄᖅᓂᓄᑦ	$ 3,078	$ 3,667
ᐊᐱᑐᕆᔨᐅᔪᓄᑦ ᐊᐱᓕᐅᑎᒃᓴᑦ	6,031	5,677
ᐊᓯᖏᑦ	455	484
	$ 9,564	$ 9,828

13. ᐊᐱᓕᐅᑕᐅᔪᑦ ᓇᖕᒥᓂᖅᖃᑕᐅᔪᓄᑦ ᐃᑲᔪᑕᐅᑉᓵᑎᑲᑎᓪ

ᒪᓕᓴᓗᑦ ᓄᓇᕗᑦᐊᑦ ᐅᓪᓗᖓᓂᒪᓕᕆᓂᖅᓄᑦᑕ ᑯᐊᐳᕆᔨᖅᑯᑦ ᒪᓕᒐᖓᑦ, ᓄᓇᕗᑦᐊᑦ ᒪᓕᒪᓄᖅᓂᑦ ᐃᒪᓐᓇᖅᓯᓕᐅᖅᖢᑦ ᑯᐊᐳᕆᔨᖅᑯᓂᓄᑦ ᓇᓗᓇᐃᖅᓯᐊᓵᑎᑲᑎᓪ ᐊᐱᓕᐅᑕᐅᔪᓕᒃ ᓇᖕᒥᓂᖅᖃᑕᐅᔪᓄᑦ ᐃᑲᔪᑕᐅᔪᓕᒃ $3,480,000 (1993 -$3,345,000).

14. ᐊᐱᓕᖅᑕᐅᑭᐊᖏᒪᓚᖅᑐᑦ ᓇᓗᓇᐃᖅᑕᐅᔪᓪᓚᕆᔨᑦᑐᖅᑐᑦ

(a) ᐊᐱᑐᔨᑎᑦ ᓴᓇᔨᐅᓂᖅᑎᑦ

ᐃᓱᒪᑭᖅᐅᔪᑦ ᐊᐱᓕᐅᑕᐅᓂᐊᕐᓱᑭᖅᐅᑉᐸᓯᐅᖅᑎᓪ ᐅᓄᖅᓂᖅᑎᑦ ᐊᐱᑐᔨᑎᑦ ᐃᑦᓯ 31, 1994 ᐅᓄᖅᓂᖏᓪᓕᐅᖅᑐᑦ $21,148,000 (1993- $9,928,000).

(b) ᖏᐅᔨᓴᖅᑕᐅᔪᓄᑦ

ᐃᓱᒪᑭᖅᐅᑦᑐᑦ ᖏᐅᔨᓴᖅᑕᐅᔪᓄᑦ ᐊᐱᓕᐅᑕᐅᓂᐊᕐᓱᑭᖅᐅᑉᐸᓯᐅᔪᑦ ᐅᓄᖅᓂᖏᓴᕐᓱᑭᖅᐅᑉᐸᓯᐅᖅᑎᓪ $549,000 1993 - $1,450,000) ᐅᓪᓗᖓᓂᒃ ᓴᓚᒋᐅᓴᖅᑎᑦᑕᓄᑦ ᐊᐱᑐᔨᑎᓄᑦ ᐊᑐᖅᑕᐅᓕᖅᖢᑦ.

ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᑲᓱᒪᖅᓄᑕᕆᔨᒃᑯᑦ ᑯᐊᐳᕆᓴᒃᑯᖓᑦ

ᐱᓇᐅᔾᔨᑦ ᐅᓂᒃᑲᖅᑕᐅᓂᖅᑎᑦᑕ ᑎᑎᖅᐅᑎᖓᑦ
ᒪᑦᓯ 31, 1994

9. ᐊᐱᖅᑐᑐᖏᐅᔾᔨᑦ ᐊᑯᓂ

	1994	1993
	(ᑕᐅᓴᖏᑦᑐᒥᓂᑐᑦ)	
ᓄᓇᕗᑦᑎᐊᑦ ᑲᓚᒪᓄᖅᓂᓇᑦ ᐊᐱᓕᕐᓂᖅᑐᐃᔨᔾᔪᑎᑦᑕᐅᓂᐊᖅᓂᕆᑦᑕᐅᔾᔨᑦ ᐊᐱᓕᕐᓂᖅᑐᖅᑕᐅᔪᓐᓇᖅᑐᑦ ᖃᓄᖅᑐᑎᑐᖅ ᓇᓕᒧᐅᖅᑐᒥᒃ ᐊᐱᓕᕐᓂᖅᑐᐃᓐᓇᑎᑐᖅ ᐊᖏᔪᑎᑦᑕᒪᖅ ᐅᓇᓂᖏᖅᑐᒥᒃ $5,350,000, ᐊᐱᓕᕐᓂᐅᑕᐅᔨᓂᖅᓯᓂᖅ ᔫᓂ 23, 1998-ᒥ ᖃᑐᐊᔾᔨᐅᑎᖏᖏᑦᑕᖅᑐᓂ ᐊᖏᔪᒥ 11%-ᒥᒃ.	$ 26,750	$ 32,100
11% ᐊᐱᖅᑕᐅᓴᐅᔨᓇᓂᑦ, ᐊᐱᓕᕐᓂᐅᑕᐅᒋᐊᓕᒃ ᒪᑦᓯ 9, 2009	20,000	20,000
11 1/8% ᐊᐱᖅᑕᐅᓴᐅᔨᓇᓂᑦ ᐊᐱᓕᕐᓂᐅᑕᐅᒋᐊᓕᒃ ᔫᓂ 6, 2011	15,000	15,000
10 3/4% ᐊᐱᖅᑕᐅᓴᐅᔨᓇᓂᑦ ᐊᐱᓕᕐᓂᐅᑕᐅᒋᐊᓕᒃ ᒪᐃ 28, 2012	20,000	20,000
	81,750	87,100
ᐱᖓᓕᒃ ᒪᓂᓇ ᐅᓂᒃᑲᓴᐅᔨᓇᓂᑦ ᐊᐱᓕᕐᓂᐅᑕᐅᔨᓂᑦ	6,100	5,350
	$ 75,650	$ 81,750

ᑕᒪᐃᓐᓂᒃ ᐱᓇᐅᔾᔨᑦ ᐊᐱᖅᑕᐅᓴᐅᔨᓇᓂᑦ ᐊᐱᓕᕐᓂᐅᑕᐅᔨᔨᓴᒃᓴᑦ ᐃᓗᒪᖏᓕᐅᑕᐅᔨᓇᓐᓂᒋᓂᖅᑐᒃ ᓄᓇᕗᑦᑎᐊᑦ ᑲᓚᒪᓄᖅᓂᓇᑦ ᐊᖏᔪᐅᑕᐅᓕᕐᓂᖏᑦᑕᖅᑐᑦ.

ᐊᐱᓕᕐᓂᖅᑐᖅᑕᐅᔪᓐᓇᖅᑐᑦ ᐊᐱᖅᑕᐅᓴᐅᔨᓇᓂᑦ ᐊᐱᓕᕐᓂᐅᑕᐅᔨᔨᓴᒃᓴᑦ ᐊᒻᒪ ᐊᐱᓕᕐᓂᖅᑐᖅᑕᐅᔾᔨᐊᑎᖏᖏᑦᑕᖅᑐᑦᑕᐅᔨᓇᓂᑦ ᐃᒪᓕᖅᐸᐃᓇᓂᖏᑦᑕᖅᑐᑦ:

1995	$ 6,100,000
1996	6,100,000
1997	6,660,000
1998	7,410,000
1999	7,410,000
2000-2013	48,070,000
	$81,750,000

10. ᓴᓇᔨᑦ ᓄᖅᑲᖅᓄᖓᓕᓂᓇᑦ ᐊᐅᑦᑕᓯᓄᖓᓕᓂᑐ ᐃᑲᔪᑎᑲᓴᑦ

ᓴᓇᑎᑦᑐᓕᑦ, ᐃᖅᑲᓇᐃᔨᖅᑎᑦ ᐊᖏᔪᒥ ᐊᐅᑦᑕᓯᖅᓯᓕᓂᓇᖅᑐᒃ ᐊᓕᖅᓄᓂᓄᖅᑲᓕᖏᑦᑕᖅᑐᑦ ᐊᔪᕐᓇᖅᑐᒥᒃ. ᐃᖅᑲᓇᐃᔨᖅᑎᒃ ᓄᖅᑲᖅᓄᖓᓕᓂᓇᖅᑐᒃ ᐊᐱᓕᕐᓂᐅᑕᐅᔨᔨᓴᒃᓴᑦ ᐱᑦᑎᐊᖅᑐᑦ ᐃᓄᖅᑲᖅᓄᖓᓕᓂᓇᖅᑐᑦ ᐅᐱᒃᑐᖅᑐᑦ ᓴᓇᔨᑦ ᒪᓕᒐᓕᐅᑕᖅᑐᑦ ᐊᐅᑦᑕᓯᖅᓯᓕᓂᓇᖅᑐᑦ ᐊᐅᓚᑦᑎᓕᐅᑕᖅᑐᑦ ᐊᐅᑦᑕᓯᓄᖓᓕᓂᑐ ᐃᑲᔪᑎᑲᓴ

ᓄᓇᕗᑦᑎᐊᖅᑕ ᐅᓪᓗᖓᔪᓕᕆᔨᒃᑯᑦ ᑯᐊᐅᓚᐅᕐᓴᖅᑎᑦ

ᐱᓇᐅᔭᑦ ᐅᓂᒃᑲᖅᑕᐅᓂᖅᑎᑦᑕ ᑎᑎᖏᐅᑎᖅᑎᑦ
ᒪᑦᓯ 31, 1994

7. ᐊᑭᓕᐅᑕᐅᑭᐊᖏᖅᑐᑦ ᐱᓇᐅᔭᓕᐊᑦ

	1994	1993
	(ᑕᐅᔪᖏᒪᓂᕐᑐᑦ)	
ᐱᓕᕆᐊᖓᔪᓂᖅᑐᑦ ᐱᓕᕆᐊᖓᓂᖅᓯᓄᑦ	$5,422	$ 8,505
ᖃᑐᖅᑎᐅᑎᓄᑦ ᑲᑎᖅᓂᑯᐊᓂᖅᓄᑦ	2,154	2,346
ᐅᖅᓯᐊᓗᓪᓕ ᒡᓕᔨᖅᓄᑦ	829	833
ᓴᓇᔨᑦ ᐱᓇᐅᔭᖅᑖᔨᖅᓄᑦ ᓄᖅᑲᖅᑐᖅᓯᐅᑎᓄᑦᓗ	854	783
ᑲᖅᑐᑐᖅᑐᑦ ᐊᑭᓕᖅᑕᐅᔪᓂᑲᓕᐅᖅᑕᑎᖅᓄᑦ	290	346
ᐃᓕᓴᐅᓯᒪᔪᓄᑦ ᐱᓇᐅᔭᓄᑦ	3,931	3,422
ᐊᑭᓕᖅᑐᐃᔪᑎᓄᑦ	938	694
ᑭᐅᔾᔨᓂᐊᖅᑕᐅᔪᓄᑦ ᐱᓇᐅᔭᓄᑦ	---	300
ᒡᓕᓴᖅᑕᐅᔪᑦ ᐊᑭᓕᖅᑐᐃᔪᑎᖅᑎᖅᓄᑦ	178	121
	$14,596	$17,350

8. ᑕᐅᓐᖑᑦ ᐃᓄᐊᖏᒥᐅᑦ ᐊᑭᓕᖅᑕᐅᑦᔪᔪᑎᑲᖅᑎᑦ - <<ᑕᐅᔪᓂᖅ

ᒡᓐᓇ ᐅᓄᕐᓂᓚᐅᐅᔪᖅ ᑭᓚᖅᑐᐃᐅᕗᖅ ᐱᓇᐅᔭᓂᒃ ᓴᓂᓕᖅᑕᐅᓕᕆᔨᓂᒃ ᑕᐅᓐᖑᓐᓂᑦ ᐃᓄᐊᖏᒥᐅᑦ ᐊᑭᐅᔪᓚᑎᓄᑦ ᐊᐃᖅᑕᐅᔪᒃᓴᖅ ᐃᒪᓕᑦᒧᑦ ᕿᐊᖏᓐᓄᓕᓐᓂ ᓯᓚᖅᑐᖏᓐᓄᑦ ᐋᖅᑭᑦᑐᐊᖅᓯᔪᕐᑕᐅᖅᑲᑦᑕᓕᐅᓂ.

ᐱᓇᐅᔭᑦ ᐊᐃᖅᑕᐅᔪᒃᓴᑦ ᒡᓕᑯᓐᖑᑦ ᐱᓇᐅᔭᖅᑲᐅᓯᐊᖏᒥᑦ ᐱᔭᐅᖅᑲᑦᑕᖅᓴᑦ, ᒪᓕᓴᓕᒥᑦ ᐊᖏᕈᑎᓕᐊᖏᓂᑦ ᐃᓄᐊᖏᐊᑦ ᐅᓪᓗᒪᔪᕐᓇᓕᒫᑦ ᑲᑎᖅᑎᓂᖅᑕᐅᔪᓄᑦ ᑕᐅᓐᖑᓐᓂᑦ ᐃᓄᐊᖏᐊᑦ, ᓄᓇᕗᓕᓇᔭᑯᓐᓂᑦ ᓄᓇᕗᑎᐊᑦ ᑲᓴᒪᑯᖏᓐᓂᑦ, ᐊᓪᒪᒪ ᓄᓇᕗᑎᐊᖅᑕ ᐅᓪᓗᖓᔪᓕᕆᔨᒃᑯᑦ ᑯᐊᐅᓚᐅᕐᓴᖅᑎᑦ. ᐅᑭᐅᒥ ᐱᓇᐅᔭᑦ <<ᑕᐅᔪᑦ ᐱᓇᐅᔭᓕᐅᑕᐅᓕᐅᖅᓴᑦ $86,000 (1993 - $117,000) ᖃᑐᖅᑎᐅᑎᓂᑦ ᐱᒋᐊᖅᓯᒥᑦ 3.93%-ᒥᑦ 5.63%-ᒧᑦ (1993 - 4.7%-ᒥᑦ 8.38%-ᒧᑦ.)

ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᑲᓇᒪᖅᓄᓕᕆᓂᖅᓯᒪᔪᑦ ᓄᐊᕐᓇᓴᖅᓄᑦᑐᑦ

ᐱᓇᑲᓪᓚᑦ ᑲᓕᖅᑲᑕᐅᓕᕆᓂᑦᑕ ᑎᑎᖅᑲᑎᓂᖅᓱᑦ
ᒪᑦᓂ 31, 1994

4. ᓇᖅᑐᓕᓄᑎᓕᕆᔨᑦ ᐱᖓᑎᑦᓗ ᐊᑐᖅᑕᐅᔨᑦ

	1994 (ᑕᑯᓴᐃᑦᑕᓇᓕᒃᑐᑦ)			1993
	ᐊᐱᖓᑦ	ᐊᐱᓗᒃᓴᐅᔪᓐᓇᖅ-ᓯᐊᔨᑦ ᑲᑎᑦᑐᖅ-ᕿᓐᓈᐊᔨᑦ	ᒐᕙᓪᓕᖅᓴᖅ-ᓯᐊᔨᑦ ᒪᓕᒐᑦᑐᐊᓕᖅᑐᑦ	ᒐᕙᓪᓕᖅᓴᖅ-ᓯᐊᔨᑦ ᒪᓕᒐᑦᑐᐊᓕᖅᑐᑦ ᐊᐱᕆᔭᓴᖅᑕᐅᓕᖅᑐᑦ
ᑕᓪᓕᖅᓴᐃᑦ ᐱᓕᕆᔨᒃᑯᑦ	$195,266	$83,403	$111,863	$102,362
ᓴᖅᑭᑕᕐᓂᖅ ᐃᓕᓴᕐᓂᖅᓱᒃᑯᑦ ᐊᓪᓚᑦ ᑕᓪᓕᖅᓴᐃᑦ ᐊᑦᓴᐃᓂᖅᑐᑦ	55,493	18,960	36,533	36,072
ᓱᑦᓂᐊᑦ, ᐱᓴᐃᓂᑦ, ᓄᓇᒃᔪᐸᑎᓪᓗ ᐊᓪᓚᑦ ᓴᓇᖅᑎᑐᑐᐃᓐᓇᐃᑦ	13,484	6,808	6,676	6,123
ᐃᖅᑲᓇᐃᓴᖅᑎᑦ ᑐᓴᕆᔨᒪᓕᕆᓂᖅ	7,613	4,724	2,889	3,530
ᐊᓱᓂᑦ ᑕᓪᓕᖅᓴᐃᑦ	3,064	2,648	416	622
ᐊᓱᓂᑦ	2,832	1,044	1,788	1,856
	$277,752	$117,587	$160,165	$150,565

5. ᐃᒡᓗᖅᓯᐊᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᓂᖅᓱᓐᓂᑦ ᐊᑭᓕᐅᑎᒃᓴᑦ

ᐃᖅᑲᓇᐃᓴᖅᑐᑦ ᐃᒡᓗᖅᓯᐊᓂᖅᓱᓐᓂᑦ ᐊᑭᓕᖅᑐᐃᐃᔨᓕᑎᒃᓴᑦᓂᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᓕᖅᑐᑦ ᖃᑐᓐᓂᐅᑎᓂᒃ ᑲᑎᑦᑎᖅᑕᖅᑕᐅᓕᒪᓕᑦ ᐊᑭᓕᖅᑐᐃᐃᔨᓕᑎᒃᓴᑦ ᐅᑭᐅᑦ ᑕᑦᓕᒪᑦ ᐱᐊᓂᒃᓯᑦ. ᐊᑐᖅᑐᐊᖅᑕᐅᓕᖅᑐᑦ ᐊᑭᓕᖅᑐᐃᐃᔨᓕᑎᒃᓴᑦ ᐃᒡᓗᖅᓯᐊᓕᓐ ᐊᑭᓕᖅᑐᐃᐃᔨᓕᑎᓂᒃ ᑐᓴᕆᔨᓂᓂᒃ ᐊᑭᓕᖅᑐᐃᐃᔨᓕᑎᓕᕆᔨᒃᑯᑦ ᐊᑭᓕᖅᑐᐃᐃᔨᓕᑎᒃᓴᑦ-ᖃᒃᑯᑎᑕᐅᖃᒃᑯᑕᖅᓴᓂᑦ ᐱᓕᕆᔨᖃᒃᑯᑎᑕᐅᓕᒪᓕᑦ ᐃᓅᓚᖃᒃᑯᑎᑕᐅᓕᖅᑐᑦ ᐊᓇᖅᑐᓂᒃ ᓇᖅᑐᓕᓄᑎᓕᕆᔨᒃᑯᑦ ᐊᑭᓕᖅᑐᐃᐃᔨᓕᑎᒃᓴᑦ.

6. ᐸᖅᔪᓂᓚᐊᖅᑕᐅᔨᑦ, ᓴᓪᓴᓕᐅᔨᑦ ᐱᓚᐅᔭᓕᐊᑦ

	1994	1993
	(ᑕᑯᓴᐃᑦᑕᓇᓕᒃᑐᑦ)	
ᐱᓚᐅᔭᖅᑲᖅᑎᑦᑎᓴᐅᔨᑦ ᐊᑭᓕᖅᑐᑦ	$ 569	$ 630
ᐊᑐᐊᑲᓚᕆᐅᔨᑦ ᐊᑭᓕᖅᑐᑦ	---	240
ᐃᓕᓴᕆᐅᔨᑦ ᐅᑎᖅᑎᑕᐅᓕᖅᑐᓂᒃᓯᑦ ᐊᑭᓕᖅᑐᑦ	236	86
ᐊᓱᓂᑦ	56	85
	$ 861	$1,041

ᓄᓇᕗᑦᑎᐊᖅᑕ ᐅᓪᓗᒥᒃᓴᓕᕐᓂᖅᓴᖅᓄᑦ ᓴᐃᔨᓚᕐᓴᖅᓴᖅᑎᑦᑐᑦ

ᐱᓇᐅᔭᑦ ᐅᓂᒃᑲᖅᑕᐅᓂᖅᑎᑦᑕ ᑎᑎᖅᐅᑎᖅᑎᑦ
ᒪᑦᓯ 31, 1994

2. ᐱᓇᐅᔭᓕᕆᓂᖏᓪᓗᑦ ᐊᑐᐊᖏᐃᐅᑦ (ᑲᔪᓯᑎᐊᖅᑲᓂᖅᑐᑦ)

ᐃᓂᒋᔭᐅᔪᑦ ᐃᓕᖅᓴᓯᖅᑎᓪᓗᑦ ᐅᑎᖅᑎᑕᐅᓂᖅᑎᓪᓗᑦ ᐊᐱᒋᔭᐅᔪᑦ

ᓴᐃᔨᓚᕐᓴᖅᓴᑦ ᐊᑐᐊᖏᐃᑲᖅᑎᑕᐅᖅᑲᑦᑕᖅᔨᑦ ᐅᓪᓗᒥᒃᓴᓕᕐᓂᖅᓴᖅᓄᑦ ᑲᑎᒪᔨᖅᑎᓪᓗᑦ ᓄᓇᕗᑦᑎᐊᖅᑕᑦ ᓴᐃᔨᓚᕐᓴᖅᓴᑦ ᐅᑎᖅᑎᑕᐅᑎᒋᔭᖅᑎᓪᓗᑦ ᐊᐱᓕᐅᑎᒋᔭᐅᓂᖅᓴᖅ ᐊᐱᓕᖅᑐᐊᖏᐃᐅᑦ ᐅᓪᓗᒥᒃᓴᓕᕐᓂᖅᓴᖅᓄᑦ ᐊᑐᐊᖏᐃᐅᑦ ᐃᓕᖅᓴᓯᖅᑎᓂᐅᑎᖅᑐᑦ. ᓴᐃᔨᓚᕐᓴᖅᓴᑦ ᐊᐅᓚᑦᑎᖅᑲᑦᑕᖅᔨᑦ ᐅᖅᓯᖅᑐᖅᑐᓂᖅᓴᖅ ᓴᓂᓚᑦᖅᑐᓂᖅᓴᖅ ᐅᓪᓗᒥᒃᓴᓕᕐᓯᐊᕐᓂᖅᓴᖅ ᐊᓪᓚ ᐅᖅᓯᐊᓗᓐᓂᑦ ᐃᓂᖅᓴᐃᐅᔨᓂᖅ ᐊᑎᓯᓂ ᓄᓇᕗᑦᑎᐊᖅᑕ. ᖃᐅᔨᖓᖅᓴᓂᐊᕐᔪᖅᑕᑦ ᓴᐃᔨᓚᕐᓴᖅᓴᑦ ᑲᒪᒋᔭᖅᑕᐅᓂᖅᓴᖅᓄᑦ ᐅᓪᓗᒥᒃᓴᓕᕐᓂᖅᓴᖅᓄᑦ ᐊᑐᐊᖏᐃᐅᑦ ᐅᑎᖅᑎᑕᐅᓂᖅᓴᖅᓄᑦ ᐅᓪᓗᒥᒃᓴᓕᕐᓂᖅᓴᖅᓄᑦ ᐊᐱᓕᐅᑎᒋᔭᐅᓂᖅᓴᖅ ᐊᐱᓕᖅᑐᐊᖏᐃᐅᑦ ᐅᓪᓗᒥᒃᓴᓕᕐᓂᖅᓴᖅᓄᑦ ᐊᑐᐊᖏᐃᐅᑦ ᐃᓕᖅᓴᓯᖅᑎᓂᐅᑎᖅᑐᑦ. ᐅᑎᖅᑎᑦᑎᓇᓱᐊᖅᑎᑦᑕᖅᑐᑦ ᐊᐱᖓᑦ ᐊᑐᐊᖏᐃᐅᑦ ᐃᓕᖅᓴᓯᖅᑎᓂᐅᑎᖅᑐᑦ ᐅᑎᖅᑎᑕᐅᓂᖅᓴᖅᓄᑦ ᐅᓪᓗᒥᒃᓴᓕᕐᓂᖅᓴᖅᓄᑦ ᐊᑐᐊᖏᐃᐅᑦ ᐃᓕᖅᓴᓯᖅᑎᓂᐅᑎᖅᑐᑦ.

ᓴᐃᔨᓚᕐᓴᖅᓴᑦ ᐅᖅᐅᓯᖅᑲᓚᐅᖅᑕᖅᑐᑦ ᐊᐱᓕᖅᑐᐅᓂᐊᕆᓯᑎᖅᑎᓂᓪᓗᒥᒃᓴᓕᕐᓂᖅᓴᖅᓄᑦ ᐅᖅᓯᐊᓗᓐᓂᖅᓴᖅ ᐃᓕᖅᓴᓯᖅᑎᓂᐅᑎᖅᑐᑦ ᐃᓗᓐᓂᑦᑎᐊᖅᑐᑦ ᐅᑎᖅᑎᑕᐅᓚᓯᓚᖅᑐᑦ ᐅᓪᓗᒥᒃᓴᓕᕐᓂᖅᓴᖅᓄᑦ ᐊᑐᐊᖏᐃᐅᑦ ᐃᓕᖅᓴᓯᖅᑎᓂᐅᑎᖅᑐᑦ. ᒥᓐᓇ ᐅᓂᓂᓚᐅᓯᐊᕐᓂᖅᓴᖅᓄᑦ ᐅᖅᓯᐊᓗᓐᓂᖅᓴᖅ ᐃᓕᖅᓴᓯᖅᑎᓂᐅᑎᖅᑐᑦ ᐊᐱᓕᐅᑎᒋᔭᐅᓂᖅᓴᖅ ᐊᐱᓕᖅᑐᐊᖏᐃᐅᑦ ᐃᓕᖅᓴᓯᖅᑎᓂᐅᑎᖅᑐᑦ ᐊᑐᐊᖏᐃᐅᑦ

2. ᐱᓇᐅᔾᔨᓕᓚᓂᕐᒧᑦ ᐊᑐᐊᓚᐃᐅᑦ (ᑲᔪᓯᑎᐊᖅᑲᓐᓂᖅᑐᑦ)

ᐊᑭᓗᒃᓯᓪᓕᑦᓕᐊᓂᓚᐅᖏᑦ ᓄᑕᐅᔪᓐᓇᖅᓯᒪᔪᓕᑦᓕᐊᑎᓕᒫᑦ (ᑲᔪᓯᑎᐊᖅᑲᓐᓂᖅᑐᑦ)

ᓇᖕᒥᓂᕐᔪᐊᑎᒃᓴᐅᔪᓂᑦ ᓴᓇᔨᑎᑦᓗ ᐱᔨᑦᑎᓴᐅᑎᓂ ᐊᑭᓗᒃᓯᓪᓕᑦᓕᐊᓂᖏᑦ ᑐᑭᓕᐊᖅᑐᑦ ᐃᓅᓪᓕᐊᓂᖏᑦ ᐃᒪᐦᓇ ᐃᖏᓐᓇᓴᓪᓕᑦᓕᐊᓂᖅᑲᓐᓂᖅᑐᑦ ᓄᑕᐅᔪᓐᓇᖅᓯᓕᓕᐊᑎᓕᒫᑦ:

ᐅᓪᓗᖓᓂᒃ ᓴᐃᒪᐅᔨᓄᑦᑐᑦ ᐱᓕᕐᓂᖅ:

ᐃᒪᓕᓄᑦᑐᑦ ᐅᓪᓗᖓᓂᒃ ᐱᖓᓱᓕᓐᓂᒃ	27 - 65 ᐅᑭᐅᑦ
ᐅᖅᑯᐊᓗᓐᓄᓄᑦ ᐃᓄᒪᐃᑦ ᐊᒪᓚ ᓴᓇᔨᑎᑦ	15 - 20 ᐅᑭᐅᑦ
ᐅᖅᑯᐊᓗᖅᐅᔨᔪᖏᑦ	20 - 30 ᐅᑭᐅᑦ
ᐃᓐᓗᓕᔪᐊᑦ	20 - 40 ᐅᑭᐅᑦ
ᓴᓇᓚᐅᔨᐃᑦ ᐊᒪᓚ ᐅᓪᓗᖓᓂᒃᑯᓂᖅ ᑐᓂᐅᖅᑲᐃᓐᓇᕐᓂᑦ	20 - 50 ᐅᑭᐅᑦ
ᓂᓪᓗᐊᑦ, ᐱᖓᓱᑦ, ᓄᓇᒃᑯᓯᑎᑦ ᐊᒪᓚ ᐱᓕᕐᓂᔪᓐᓇᖅᑐᑦ:	
ᓂᓪᓗᐊᑦ	25 ᐅᑭᐅᑦ
ᐃᓐᓗᓕᔪᐊᑦ	40 ᐅᑭᐅᑦ
ᑎᑎᕋᖓᑦ ᐃᓚᓕᕐᓂᓪᓗ ᐊᑐᖅᑕᐅᔪᓐᓇᖅᑐᑦ	15 ᐅᑭᐅᑦ
ᖃᓄᑕᖅᓱᐊᑦ ᓴᓇᔨᑎᑎᕐᓂᓪᓗ	5 ᐅᑭᐅᑦ
ᓄᓇᒃᑯᓯᑎᑦ	8 ᐅᑭᐅᑦ
ᐱᓕᕐᓂᓕᑦ ᑐᓴᕆᔨᖓᕐᓂᑦ	10 - 25 ᐅᑭᐅᑦ
ᐊᓂᕐᓂᑦ ᐅᓪᓗᖓᓂᒃ:	
ᐅᓇᖅᑐᑦᑕᐅᓂᑦ	20 ᐅᑭᐅᑦ
ᕿᖓᑦ ᐃᓚᖅᓗ	20 ᐅᑭᐅᑦ
ᐊᓂᕐᓂᑦ	5 ᐅᑭᐅᑦ

ᑭᖑᓪᓕᐊᖅᑕᐅᔪᓄᑦ ᓴᓪᓕᔪᐅᔪᓄᑦ

ᐱᓇᐅᔪᖅᑲᖅᑎᑎᓴᓪᓕᑕᐅᔪᓄᑦ ᐊᑯᓂ ᐊᐱᑦᑐᓚᔪᐅᔪᓄᓂ ᐊᑭᓗᒃᓯᓪᓕᑦᓕᐊᓂᖅᑲᓐᓂᖅᑐᑦ ᑐᑭᒪᐊᑦᑎᓐᓄᑦᑐᖅ ᐊᑭᓕᓇᔪᖅᑕᖏᓐᓂᑦ ᐊᑭᓐᑐᐃᑦ ᐊᑭᓐᑐᑐᖅᐅᓪᓗᖅᑐᑦ.

ᑭᖑᓪᓕᐊᖅᑕᐅᔪᑦ ᐃᑲᔪᓯᐊᖑᓗᓂᑦ

ᑭᖑᓪᓕᓚᐊᖅᑕᐅᔪᑦ ᐃᑲᔪᓯᐊᖑᓗᓂᑦ ᐃᓕᖅᖅᓴᑦ ᐃᓂᓕᔾᔪᑎᑦ ᐊᓯᖅᑭᓯᓚᖅᑕᐅᑲᓐᓂᓴᓂᖏᑦᑕ ᐊᑭᖏᓐᓂᒃ, ᑐᓂᔨᔪᓯᐊᓂᒃ ᐱᖓᓱᓂᒃ ᐃᑲᔪᓯᐊᓂᒃ ᐃᑲᔪᓯᑕᐅᖕᖏᔾᔪᑎᓂᒃ ᓴᓇᔨᑎᑎᐅᔪᑦ ᐊᒪᓚ ᐱᖓᓱᓕᔾᔪᑎᑦ ᓇᖕᒥᓂᕐᔪᐊᑎᒃᓴᐅᔪᓂᑦ ᐃᑲᔪᓯᑎᒃᓴᑦ. ᑭᖑᓪᓕᓚᐊᖅᑕᐅᔪᑦ ᐃᑲᔪᓯᐊᖑᓗᓐᓄᑦ ᐊᑭᓗᒃᓯᓪᓕᑦᓕᐊᓂᖅᑲᓐᓂᖅᑐᑦ ᐊᑐᖅᑕᐅᓂᖏᑦ ᒪᓕᒐᓚᐅᔪᓐᓇᖅᑐᑦ ᐱᖓᓱᓕᔾᔪᑎᑦ ᓴᓇᔨᑎᑎᕐᓂᓪᓗ.

ᓄᖅᑲᖅᑐᖅᓯᐅᑎᑦ

ᐃᑲᔪᓯᑎᒃᓴᓂᒃ ᑯᐊᐃᓕᖅᖅᓴᑦ ᑐᓂᐅᖅᑲᐃᓐᓇᕐᓂᑦ ᓴᓇᔨᑎᑎᕐᓂᓪᓗ ᑐᓂᐅᖅᑲᐃᓐᓇᕐᓂᑦ ᓄᖅᑲᖅᑐᖅᓯᐅᑎᓴᓂᑦ ᐊᐅᓚᑕᐅᖅᑲᐃᓐᓇᕐᓂᑦ ᑲᓇᑕᐅᑦ ᑲᓴᒪᑯᖓᓂᓐᓂᑦ. Ċᒃᑯᐊ ᐃᑲᔪᓯᑕᐅᓯᑦ ᐃᓕᓴᕐᓂᖅᓯᓂᑦ ᓄᖅᑲᖅᑐᖅᓯᐅᑎᓴᓂᑦ ᐊᐅᓚᑕᐅᖅᑲᐃᓐᓇᕐᓂᑦ ᐱᓇᐅᔪᖅᑲᖅᑎᑎᓴᓪᓕᑕᐅᔪᓂᑎᒍᑦ ᓯᓚᑦ ᐊᑐᖅᑕᐅᓂᖏᑦ ᐃᓕᓴᕐᓂᖅᑐᑦ.

ᓄᓇᕗᑦᑎᐊᖅᑕ ᐅᓪᓗᒡᓗᑎᒃᓴᓪᓕᐊᓕᒫᑦ ᓄᐊᖅᓯᓴᓕᒫᖅᑐᑦ

ᑭᓇᐅᔭᑦ ᐅᓂᒃᑲᖅᑕᐅᓂᖅᑎᑦᑕ ᑎᑎᖅᐅᑎᖅᑎᑦ
ᒪᑦᓯ 31, 1994

1. ᓴᓐᖏᓂᓵᓕᐅᔪᑦ ᐊᐅᓪᓚᑦᑎᓴᐃᓐᓪᓗ

ᓄᐊᖅᓯᓴᓕᒫᑦ ᐊᐅᓪᓚᑦᑎᖅᑲᖅᑕᖅᓴᑦ ᐱᓪᓗᐊᑕᓐᓂᒃ ᓴᓐᖏᓂᓵᖅᑲᖅᑎᑎᑕᐅᔪᓪᓗᑎᒃ ᓄᓇᕗᑦᑎᐊᑦ ᐅᓪᓗᒡᓗᑎᒃᓴᓪᓕᐊᓕᒫᑦᑐᑦ ᑎᓪᓗᒍᑦᑐᑦᑕ ᒪᓪᑎᓐᓂᑦᑎᔪᑦ ᐊᓪᓚ ᑭᓇᐅᔭᑦ ᐊᐅᓪᓚᑦᑎᔪᓐᓂᑦᑎᔪᑦ ᐊᓪᓚ ᓄᐊᖅᓯᓴᓂᓂᒃ ᑲᓇᑕᐅᔪᑦ ᑲᓇᑕᒥ ᑎᓪᓗᒍᑦᑐᑦᑕ ᓄᓇᕗᑦᑎᐊᑦ ᑎᓪᓗᒍᑦᑐᑦᓂᓂ.

ᓄᐊᖅᓯᓴᓕᒫᑦ ᐊᐅᓪᓚᑦᑎᖅᑲᖅᑕᖅᓴᑦ ᐅᖅᓯᐊᓪᓗᓂᓂᒃ ᐅᓪᓚᑦᑎᖅᓄᓂᓪᓗ ᐱᓪᓚᐊᖅᑲᓚᐅᔪᓂᒃ ᐊᑐᐃᓐᓇᐅᓂᖅᑎᓪᓗᒍᑦᑐᓂᒃ ᐱᔪᑦᑎᕐᕋᐅᓂᒃ ᐃᓕᓐᓂᐊᕐᓇᓂᒃ ᐃᓕᓐᓂᐊᕐᓇᓐᓂᐊᖅᑐᑦᑕ ᓄᓇᕗᑦᑎᐊᕐᑐᑦ. ᓄᐊᖅᓯᓴᓕᒫᑦ ᐊᑐᐃᓐᓇᑦᑎᖅᑲᖅᑕᖅᓴᑦ ᐅᓪᓗᒡᓗᑎᒃᓴᓪᓕᐊᓕᒫᑦ ᑲᑎᕐᕋᐅᓂᖅᓴᓕᒫᑦ ᓄᓇᕗᑦᑎᐊᑦ.

ᓄᐊᖅᓯᓴᓕᒫᑦ ᒪᑐᓯᖅᑎᑕᐅᖅᑲᖅᑕᖅᓴᓕᒫᑦ ᐃᓱᒪᒪᑐᑦᑕ.

2. ᑭᓇᐅᔭᓕᓚᓂᕆᔪᑦ ᐊᑐᐊᖏᐃᑦ

ᓇᐃᓴᓕᓕᐊᖅᓯᒪᓕᕐᑦ ᑭᓇᐅᔭᓕᓚᓴᕐᓯᓕᐅᔪᑦ ᐊᑐᐊᖏᐃᑦ ᐃᓕᐅᑎᑕᐅᔪᓐᓇᑦ ᐊᒋᓂ:

ᐱᕐᔪᑎᑎᔭᐅᔪᑦ

ᐅᖅᓯᐊᓕᓗᐃᑦ ᐅᖅᓯᓴᖅᑎᑐᑎᓪᓗ ᐊᑭᖏᓐᓄᑦᑎᑕᐅᔪᓐᓇᑦ ᐊᑭᒋᓐᓂᑕᑎᑦᑕ ᑐᓴᓂᓂ ᐊᓪᓚ ᒋᓴᔾᔪᖅᑕᐅᓯᒪᓕᖅᑐᑦᑐᑦ ᐊᑭᖑᓂᓐᓂ ᐊᑭᖏᓐᓄᑦᑎᑕᐅᔪᓪᓗᒍᑦᑐᓂᒃ ᐃᓕᑕᒪᓴᐅᓯᒪᓂᖏᖅᑐᑦ. ᐱᓱᑎᑦ ᓯᓚᖅᑰᒋᓪᓗ ᐃᓕᑕᒪᓴᐅᓯᒪᓕᖅᓴᓐᓇᑦ ᐊᑭᒋᓐᓂᑕᑎᑦᑕ ᐊᑭᖑᓂᓐᓂ ᐃᓕᑕᒪᓴᐅᓯᒪᓕᖅᑐᑦᑐᑦᑕ ᐊᑭᖑᓂᓐᓂ ᐊᑭᖏᓐᓄᑦᑎᑕᐅᔪᓪᓗᒍᑦᑐᓂᒃ ᐊᑭᖏᓐᓄᑦᑎᑕᐅᔪᓐᓇᑦ ᐊᑭᖑᓂᓐᓂ ᐃᓕᑕᒪᓴᐅᓯᒪᓕᖅᑐᑦᑐᑦᑕ ᐊᑭᖑᓂᓐᓂ.

ᓇᖏᓂᔪᓂᑎᑎᔭᐅᔪᑦ ᓴᓇᖅᑭᑐᓪᓗ

ᓇᖏᓂᔪᓂᑎᑎᔭᐅᔪᑦ ᓴᓇᖅᑭᑐᓪᓗ, ᐃᓕᓴᐅᑎᖅᓯᓪᓗᒍᑦᑐᑦ ᑐᓂᔨᓴᑕᐅᓂᔪᐃᑦ ᔪᐊᐅᓚᓯᓂᒃ, ᐊᑭᖏᓐᓄᑦᑎᑕᐅᖅᑲᖅᑕᖅᓴᑦ ᐊᑭᓕᓚᐅᔭᓐᓄᑦᑎᑕᐅᔪᓐᓇᑦ ᐃᓕᓴᐅᑎᖅᓯᓪᓗᒍᑦᑐᓂᒃ. ᐊᑭᖑᓂᓐᓂ ᐃᓕᓴᐅᑎᖅᓯᓪᓗᒍᑦᑐᑦ ᐊᑭᖑᓂᓐᓂ ᐊᑭᖏᓐᓄᑦᑎᑕᐅᖅᑲᖅᑕᖅᓴᑦ. ᐊᑭᓕᓚᐅᔭᑦ ᐃᓕᓴᖅᑲᖅᑕᖅᓴᑦ ᐱᓕᕐᓂᐊᕐᓇᑦ ᐊᑭᖑᓂᓐᓂ ᐊᑭᖏᓐᓄᑦᑎᑕᐅᖅᑲᖅᑕᖅᓴᑦ. ᐊᑭᓕᓚᐅᔭᑦ ᐃᓕᓴᖅᑲᖅᑕᖅᓴ

ᓄᓇᕗᑦ ᐅᓪᓗᖅᓯᓂᓕᕆᔨᖅᑎᑦ ᑯᐊᐳᓚᕆᑯᖓᑦ

ᐱᓇᐅᔭᓕᐊᑦ ᐊᓯᐊᓂᖓᔪᖅᑐᑦ ᐅᓂᒃᑲᖅᑕᐅᓂᖓᑦ
ᑭᓕᖅᖢᓂᔪᒍ ᒪᑦᓯ 31, 1994

	1994	1993
	(ᑕᐅᓴᐅᒥᓕᓂᑦ)	
ᐱᓇᐅᔭᑦ ᐊᑐᐃᓇᐅᑎᑕᐅᔪᑦ (ᐊᑐᖅᑕᐅᔪᑦ ᐅᑯᓂᖓ:)		
ᐊᐅᓚᑦᑎᓴᔪᑕᐅᔨᓗᑎᒃ ᐱᓚᓗᐊᖓᔪᓂ		
ᐱᓇᐅᔭᓚᐊᑦ ᒪᐅᓴᖅᑭᒪᔭᕐᑐᑦ	9,360	7,795
ᐱᓇᐅᔭᖅᖢᐊᐅᑲᐅᖅᑐᑎᖅᑐᑦ		
ᐊᑭᓗᒃᑯᓪᓚᐊᔪᑦ	8,994	10,340
ᐱᓇᐅᔭᑦ ᐊᑐᐃᓇᐅᑎᑕᐅᔪᑦ		
ᓴᓇᔭᐅᔪᑦ ᐱᓚᓗᐊᖓᓂᕆᓇᓂ	(536)	(700)
	17,818	17,435
ᐱᓇᐅᔭᐅᕐᑐᑦ ᒪᓇᓂ ᐱᖓᑎᑎᔭᐅᔪᑦ	4,528	2,770
ᐊᑭᓚᐅᑕᐅᒋᐊᓚᑦ ᐱᓇᐅᔭᖅᑲᐅᑯᐊᖅᓂᓇᑦ	(2,754)	3,556
ᐊᑭᓚᐅᑕᐅᒋᐊᓚᒃ ᑕᐅᓇᖅᑐᑦ ᐃᓂᓂᒃ – ᓴᓂᓴᖅᑕᐅᒋᒪᔪᖅ	341	(627)
ᐃᖅᑲᓇᐃᔭᖅᑐᑦ ᓂᖅᑲᖅᑐᑦᓴᒋᐅᑎᖓᑦ	166	127
ᐱᓇᐅᔭᑦ ᐊᑐᐃᓇᐅᑎᑕᐅᔪᑦ ᐊᐅᓚᑦᑎᓴᒋᐅᔪᓂᑦ	20,099	23,261
ᐱᓇᐅᔭᖅᑕᕆᔨᑕᐅᔪᑦ ᐱᓚᓗᐊᖓᔪᑦ		
ᐱᖓᑎᒋᖓᔪᑦ ᓇᒻᒥᓂᔪᐅᔪᑦ ᓴᓇᔖᑎᓪᓗ	(16,178)	(23,383)
ᐱᓇᐅᔭᓚᐊᑦ ᓴᖅᑭᑕᐅᓂᖓᑦ ᐱᖓᑎᑦ ᓴᓇᔖᑎᓪᓗ	84	126
ᐃᒪᓐᓴᔪᐊᓂᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᔪᑦ ᐊᑭᓚᖅᑐᐃᓴᔪᑎᖓᑦ	97	52
ᐱᓇᐅᔭᑦ (ᐊᑐᖅᑕᐅᔪᑦ) ᐱᓇᐅᔭᖅᑕᕆᔨᑕᐅᔪᓂᑦ	(150)	(285)
ᑭᖑᓪᓕᐊᖅᑕᐅᔪᒪᓕᔪᑦ ᓴᓵᓴᕆᐅᔪᑦ	(16,147)	(23,490)
ᐱᓇᐅᖅᑲᓴᓂᔪᑦ ᐱᓚᓗᐊᖓᔪᓂ		
ᐱᓇᐅᔭᓚᐊᑦ ᐊᑯᓂ ᐊᑭᑐᑐᖅᑲᓂᓂ	---	20,000
ᐊᑭᓚᓴᔪᑕᐅᔪᑦ ᐊᑭᑐᑐᖅᑲᓂᓂ ᐅᑎᖅᑐᑦ	(5,350)	(5,350)
ᓇᒻᒥᓂᖅᖢᐅᑐᓂᑦ ᐊᑭᓚᐅᑕᐅᔪᑦ	(3,480)	(6,218)
ᐱᓇᐅᔭᑦ ᐊᑐᐃᓇᐅᑎᑕᐅᔪᑦ (ᐊᑐᖅᑕᐅᔪᑦ) ᐱᓇᐅᔭᖅᖢᖅᑎᑲᓴᔪᑕᐅᔨᓗᑎᒃ	(8,830)	8,432
(ᒪᖅᓯᓇᓚᖅᑐᑦ) ᐃᓚᓇᓚᖅᑐᑦ ᐅᑭᐅᒥ	(4,878)	8,203
(ᐱᓇᐅᔭᖅᑕᕆᔨᑕᐅᔪᑦ ᐊᑭᑐᑐᖅᑐᑦ) ᐅᑭᐅᒥ ᐱᑎᐊᓚᓵᒃᑯᑎᐅᔪᑦ	(2,359)	(10,562)
(ᐱᓇᐅᔭᖅᑕᕆᔨᑕᐅᔪᑦ ᐊᑭᑐᑐᖅᑐᑦ) ᐅᑭᐅᓕ ᓄᓇᕗᑦ	$ (7,237)	$ (2,359)

ᓄᓇᑦᑎᐊᖅᑕ ᐅᓪᓗᓵᕕᑎᓕᕆᔨᒃᑯᑦ ᑯᐊᐳᓇᓴᒃᑯᖏᑦ

ᐱᓇᐅᔭᓕᐊᑦ ᐸᐸᑕᐅᔪᑦ ᐅᓂᒃᑲᖅᑕᐅᓂᖏᑦ
ᑭᓚᖓᖅᓯᒍ ᒪᑦᓭ 31, 1994

	1994	1993
	(ᑕᐅᓴᐃᑦᑕᓚᓂᑐᑦ)	
ᐱᓇᐅᔭᓕᐊᑐᑦ ᐸᐸᑕᐅᔪᑦ		
ᐅᑭᐅᑎ ᐱᑎᐊᕐᑕᐅᒍᑦ	$ 31,342	$ 26,892
ᐱᓇᐅᔭᓕᐊᑐᑦ ᑕᒃᓱᖅᓱᒪᖏᑦᑐᑦ	9,360	7,795
	40,702	34,687
ᓇᖕᒥᓂᖅᖅᑕᐅᔪᓄᑦ ᐊᑭᓕᐅᑕᐅᔪᑦ (ᑎᑎᖅᖅ 13)	3,480	3,345
ᐱᓇᐅᔭᑦ ᐸᐸᑕᐅᔪᑦ ᐅᑭᐅᑦ ᓄᓐᖓᐊᓂ	$ 37,222	$ 31,342

ᓄᓇᕗᑦ ᑲᑎᒪᖅᓯᓂᓕᕆᓂᖅ ᓯᐊᓂᔪᖅᓯᖏᑦ

ᐱᓇᑦᓴᓕᐊᑦ ᑲᓂᐸᖅᑕᑲᓂᖏᑦ
ᑭᒡᓘᖅᑐᒍ ᒪᑎᓂ 31, 1994

	1994	1993
	(ᑕᑯᓚᐅᓕᓂᑦ)	
ᐱᓇᑦᓴᕐᓂᒪᓕᒃ		
ᓂᑦᐃᐊᑦᑕᑲᓂᖓᓄᓂᑦ ᑲᒪᒋᖅᓯᓂᑦ	$ 92,353	$ 90,274
ᓂᑦᐃᐊᑦᑕᑲᓂᖓᓄᓂᑦ ᑲᕐᓂᖅᓴᐅᑦ	3,675	5,749
ᐊᓱᖏᑦ	2,692	2,304
	98,720	98,327
ᐊᑐᖅᑕᐅᔪᑦ (ᑎᑎᕆᖅ 11)		
ᑲᖅᓯᐊᓗᖓᒧᑦ ᐊᑯᔪᓕᖏᓐᓄᓪᓗ	32,065	32,783
ᐱᓇᑦᓴᓕᐊᑦ ᐊᑭᓕᖅᑐᐃᒃᔪᑎᑦᓗ	22,026	21,404
ᓯᓇᒃᑯᑦ ᐱᒃᑎᑎᕋᑲᑎᑦᓗ	14,875	14,541
ᐊᑭᓗᒃᓴᓕᓚᓕᔪᓄᑦ	8,994	10,340
ᐃᖏᕐᕋᒃᔪᑎᓄᑦ ᑐᔪᕐᒃᔪᑎᓄᑦᓗ	2,657	2,832
	80,617	81,900
ᐱᓇᑦᓴᓕᐊᑦ ᐊᑲᓪᑕᑲᔪᓄᑦ	18,103	16,427
ᐱᓇᑦᓴᑦ ᐊᑐᐃᓇᑲᑎᑲᔪᑦ		
ᖃᓄᐃᓕᓴᐅᑦ ᐱᓇᑦᓴᖅᑕᕐᓗᔪᑦ	536	700
ᖃᓄᐃᓕᓴᐅᑦ ᐱᓇᑦᓴᖅᑕᕐᓗᔪᑦ	285	496
	821	1,196
ᐱᓇᑦᓴᓕᐊᕐᓗᔪᑦ ᖃᓄᐃᓕᓴᐅᑦ ᐊᑐᖅᑕᑲᓕᑲᖅᑎᓇᓕᒃ	18,924	17,623
ᖃᓄᐃᓕᓴᐅᑦ ᐊᑐᖅᑕᑲᔪᑦ (ᑎᑎᕆᖅ 12)	9,564	9,828
ᑲᑎᓪᓗᒍ ᐱᓇᑦᓴᓕᐊᑦ	$ 9,360	$ 7,795

ᓄᓇᕗᑦᑎᐊᕐᒥᑦ ᑲᑎᒪᖅᓄᑕᕆᔨᖅᑐᑦ ᓂᐊᐅᓚᕆᐊᖅᑐᑦ

ᐱᓇᐅᔭᑦ ᐅᓂᖅᑲᖅᑕᐅᓵᕕᓂᖅᓯᒪ
ᑭᓪᓕᖏᓐᓄᐃ ᒪᑦᓂ 31, 1994

ᐊᐱᖅᑐᑕᕆᔨᐅᕕᑦ

	1994	1993
	(ᑕᐅᕆᓐᒃᑑᓕᓂᑦ)	
ᒪᓐᓇ		
ᐱᓇᐅᔭᖅᑲᐅᔨᓴᖅᓯᒪᔪᑦ ᐊᐱᖅᑐᑕᕆᔨᐅᕕᑦ	$ 7,237	$ 2,359
ᐊᑭᓕᐅᑕᐅᒋᐊᓕᓂᒃ (ᑎᑎᖅᑲᖅ 7)	14,596	17,350
ᐊᒻᒪᓂ ᐊᐱᖅᑐᑐᖅᐃᑦ ᐅᓇᖅᓂᕆᔨᖅᑎᑦ	6,100	5,350
ᑕᐅᓐᖓᓐᓇᑦ ᐃᓇᓴᖅᑎᐅᑦ ᐊᑭᓕᐅᑎᓕᕆᓂᖅ – ᓴᓂᓲᖅᑕᐅᓯᒪᔪᑦ (ᑎᑎᖅᑲᖅ 8)	2,181	1,840
	30,114	26,899
ᐊᒻᒪᓂ ᐃᖅᑭᖅᑕᐅᓯᒪᔪᑦ ᐊᑭᓕᐅᑎᓕᕆᓂᖅ		
ᐊᒻᒪᓂ ᐊᐱᖅᑐᑕᕆᔨᐅᓕᖅᑐᑦ (ᑎᑎᖅᑲᖅ 9)	75,650	81,750
ᓴᓇᔪᑦ ᓄᖅᑲᖅᑐᖅᓯᐅᑎᓕᕆᓂᖅᑎᑦ (ᑎᑎᖅᑲᖅ 10)	1,273	1,107
	76,923	82,857
ᑭᖑᓪᓕᐊᖅᑕᐅᔨᑦ ᐃᑲᔪᑎᓕᕆᓂᖅ	5,914	5,937

ᐊᑭᓕᓯᒪᖅᑕᐅᔨᑦ ᓇᖕᒥᓂᖅᖅᑕᐅᔨᑦ ᐱᓇᐅᔭᕐᔪᑎᖅᑎᑦ

ᐊᑭᑐᔪᑎᑦ ᓇᖕᒥᓂᕐᔪᑎᑎᓕᖅᑎᑦ –		
ᐱᔪᓐᓇᖅᑎᑕᐅᔨᑦ: ᑭᓪᓕᖏᓐᓄᑦ ᓂᕈᐊᑭᓐᓇᓂᓴᒪᑦ		
ᐊᑭᓕᓯᒪᖅᑕᐅᔨᑦ		
ᐅᓇᓂᓐᓄᑦ ᓇᓗᓇᐃᖅᓯᒪᓐᓄᑦ		
ᐃᓕᐅᔨᑦ ᐊᒻᒪ ᐊᑭᓕᓯᒪᖅᑕᐅᔨᑦ	43,129	43,129
431,288 ᐊᑭᓕᖅᑕᐅᓯᒪᔪᑦ	37,222	31,342
	80,351	74,471
	$193,302	$190,164

ᐱᓇᐅᔭᓕ ᐅᓂᒃᑲᖅᑕᐅᓂᖅᓯᓕ

ᓄᓇᕗᑦᑎᐊᖅᑕ ᐅᓴᒪᖅᓄᑦᑕᓗᒍᒃᓄᑦ ᓄᐊᕐᓗᓴᒃᓄᑦᓯᖅᓯᓕ

ᐱᓇᐅᔭᓕ ᐅᓂᒃᑲᖅᑕᐅᔪᓐᓇᓄᒃ
ᑭᒃᑕᖏᑦᑐᒍ ᐃᓕᓴ 31, 1994

ᐱᔪᓐᓇᖅᑐᑦ

	1994	1993
	(ᑕᐅᔾᔨᒋᓕᓂᔅᓴᑦ)	
ᐃᓕᓐᓄ		
ᐱᓇᐅᔭᓕ ᐊᑭᓕᐅᑕᐅᓯᒪᔨᖏᑦᑐᑦ (ᑎᑎᕆᔨ 3)	$ 14,089	$ 17,971
ᐊᑭᓕᐅᑕᐅᓯᒪᓂᕐᒥᑦ	396	456
ᐱᔪᓐᓇᖅᑐᐅᔾᔨᑦ		
ᐅᕙᓯᐊᓗᐃᑦ ᐊᔪᑦᓕᓇᖅᐅᔾᔨᑦᓗ	9,040	9,722
ᐱᔪᓐᓇᑦ ᓯᓚᖅᑐᒃᓗ	3,548	3,452
	27,073	31,601
ᐱᔪᓐᓇᖅᑐᐅᔾᔨᑦ ᓴᓚᐅᖃᑎᒃᓗ		
ᐊᑐᖅᑕᐅᔾᔨᑦ ᐱᓕᕆᑎᕐᕕᑎᑦ (ᑎᑎᕆᔨ 4)	160,165	150,565
ᓴᓚᐅᐅᓪᓕᓇᔾᔨᑦ ᐱᓕᓇᐊᖓᔾᔨᑦ ᐃᓕᓴ	4,280	5,937
	164,445	156,502
ᐊᓯᖏᑦ		
ᐃᒪᓐᕿᐊᑦ ᐊᑐᖅᑐᖅᐊᖅᑕᐅᓂᖏᓐᓂ (ᑎᑎᕆᔨ 5)	923	1,020
ᑭᖓᔪᓇᐊᖅᑕᐅᓚᐅᖅᑐᑦ ᐊᑭᓕᐅᑎᓴᐃᖏᑦ (ᑎᑎᕆᔨ 6)	861	1,041
	1,784	2,061
	$193,302	$190,164

ᐊᖏᕈᑕᐅᔾᔨᖅ ᑲᑎᒪᔨᓂᑦ

ᑭ. H. ᕿᓪᓕᐊᓂ
ᐃᒃᓯᐅᑕᐅᔾᔨᖅ

ᑭ. ᓴᓇᑕᓂ
ᐊᖏᓚᔾᔨᒃᑲᖅ

ᓇᓴᐃᓕᓵᕐᔪᐊᖅ ᐅᓂᒃᑲᖅ

ᒥᓂᕐᒧᑦ ᑲᒪᒋᔭᖅᑕᖅᑐᒧᑦ
ᓄᓇᕗᑦᐊᑦ ᐅᓱᒪᖅᔨᑎᓕᓴᐅᔨᕐᓂᓂᐅᓂᒃ

ᖃᐅᔨᓴᐃᓚᐅᕙᖅᓯᖅ ᓄᓇᕗᑦᐊᑦ ᐅᓱᒪᖅᔨᑎᓕᓴᐅᔨᕐᓂᑦ ᐱᓇᐅᔭᕐᔪᐊᕐᓂᓂᐅᓂᒃ ᑭᓕᖃᖅᑐᒧᑦ ᒪᓕ 31, 1994-ᒥᒃ ᐱᓇᐅᔭᑦ ᐅᓂᒃᖃᖅᑕᐅᓂᕐᓂᑦ, ᐱᓇᐅᔭᓕᐊᕐᓯᑦ, ᐊᓱᒪ ᐊᔪᐊᓐᖓᖅᑐᑦ ᐱᓇᐅᔭᓂ ᐅᐱᐅᖓᓯᓕᐅᓂᑦ ᑭᑭᓯᒪᔭᖅᑐᑦ ᐱᓇᐅᔭᓂ ᐅᐱᐅᖓᓯᓕᐅᓂ

ᐊᐅᓪᓗᒍᓂᒃ ᐱᓕᕆᐊᖅᑎᑦᑎᓪᓗᒍ
ᑭᓇᐅᔭᓂ ᐅᓂᒃᑲᖅᑕᐅᓂᖅᑭᓐᓄᓪᓚᓂ

ᒥᓂᔅᑕᐅᔪᖅ ᓂᐊᓕ ᑯᐊᓀᐃᐅᔨ
ᒥᓂᔅᑐ ᑲᒪᒋᔭᖅᓴᐊᖅᑲᖅᑐᑦᑐᖅ
ᓄᓇᕗᑦᐊᔨ ᐅᓴᒪᖅᑯᓂᓴᓕᒃᑯᖅᑭᓐᓄᓪᓚᓂ

ᑯᐊᐅᓴᓴᑯᔨ ᐊᖅᑭᐹᐅᒪᑎᕐᑕᐃᓇᖅᑲᓂᕐᓂᐅᖅᑐᑦ ᑭᓇᐅᔭᓂ ᐊᐅᓂᑕᐅᔪᔨᓯᔨᖅᑭᓐᓄᓪᓚᓂᖅ ᐊᒪᒪ ᐱᓂᓴᐊᖅᓯᔨᓯᔨᖅᑭᓐᓄᓪᓚᓂᖅ ᐊᓂᓴᐊᖅᑲᖅᑎᑕᐃᓇᖅᑲᓂᕐᓂᐅᖅᑐᑦ ᐊᖅᑭᐹᑕᐅᓂᖅᑐᑦ ᑭᓇᐅᔭᓂ ᐊᒪᒪ ᑭᓇᐅᔭᐅᖅᑭᓂᑐᑎᔪᓂ ᑐᓴᒋᐊᖅᓯᒪᖅᑭᓐᓄᓪᓚᓂᖅ, ᐱᖓᑎᑎᕐᔭᐅᔪᓂᓴ ᐊᑐᖅᑕᐅᓂᑎᐊᖅᑕᐅᓂᕐᓂᐊᖅᑐᑦ ᐊᑭᓐᓄᓪᓚᖅᑕᐅᓂᖅᑐᑦ, ᑯᐊᐅᓴᓴᑯᔨ ᑐᑦᑎᓐᓄᓪᓚᖅᑕᐅᓂᖅᑐᑦ ᑐᑦᑎᓐᓄᓪᓚᖅᑕᐅᓂᖅᑐᑦ ᐊᒪᒪ ᓇᓗᓇᐃᖅᑕᐅᓯᔨᓂᖅᑐᑦ ᑭᓇᐅᔭᓂ ᐊᒪᒪ ᑭᓇᐅᔭᐅᖅᑭᓂᑐᑎᔪᓂ ᐊᓯᔨᐅᔨᓴᖅᓯᓂᕐᓂᐊᖅᑐᑦ ᑭᖑᓂᕐᓂᐅᖅᑕᐅᓯᔨᓂᖅᑐᑦ ᐊᒪᒪ ᓴᐃᓐᓂᐊᖅᑕᐅᓯᔨᓂᖅᑐᑦ ᐊᓯᔨᐅᔨᓴᖅᓯᓂᕐᓂᐊᖅᑐᑦ ᐊᒪᒪ ᑭᓇᐅᔭᓂ ᐊᒪᒪ ᑭᓇᐅᔭᐅᖅᑭᓂᑐᑎᔪᓂ ᐊᓯᔨᐅᔨᓴᖅᓯᓂᕐᓂᐊᖅᑐᑦ ᐊᒪᒪ ᐱᓕᕆᐊᖅᑲᓂᕐᓂᐊᖅᑐᑦ ᑭᓇᐅᔭᓂ ᐊᒪᒪ ᑭᓇᐅᔭᐅᖅᑭᓂᑐᑎᔪᓂ ᐊᓯᔨᐅᔨᓴᖅᓯᓂᕐᓂᐊᖅᑐᑦ ᐊᒪᒪ ᐱᓕᕆᐊᖅᑲᓂᕐᓂᐊᖅᑐᑦ ᐊᑭᓐᓄᓪᓚᖅᑕᐅᓂ

ᐊᑐᖅᑕᐅᔨᑦ ᑕᒪᐃᓐᓂᖅ ᖃᑎᒌᒍᑦ

$ 90,181,000

ᐱᓇᐅᔭᓕᐊᑦ ᐊᑭᓕᐅᑎᑦ 24%

ᖁᑐᓐᖓᐅᑎᑦ 11%

ᐊᑭᓗᒃᓴᓕᓕᐊᓂᖓᓐᓄᑦ 10%

ᐃᖏᕐᕋᔭᐸᑎᓄᑦ ᑐᔨᒪᔭᐸᑎᓄᓕᓗ 3%

ᐅᖅᓯᐊᓗᓐᓄᑦ ᐊᑯᓕᖓᓐᓄᓕᓗ 36%

ᓯᓇᑐᐃᓐᓇᖅᓄᑦ ᐱᔨᑎᑎᕐᐅᑎᓄᓕᓗ 16%

ᓄᓇᑦᑎᐊᑦ ᐅᓪᓗᖅᓄᑎᓕᕆᔨᒃᑯᑦ

ᓂᐅᕐᕕᐅᑎᖏᓐᓄᑦ ᐅᓪᓗᖅᓄᑎᓂᒃ

$92,353,000

ᓂᐅᕐᕕᐅᑕᐅᔪᑦ 42%

ᐊᑭᓚᓪᒪᓕᕆᔨᖅᑭᒪᔪᑦ 17%

ᐱᓕᕆᓂᖅ 9%

ᐊᓯᖏᓐᓇᓵᐅᔪᓂ 32%

ᑕᒪᐃᓐᓂᒃ ᑲᑎᑦᓯᓕᑦ ᑭᓇᐅᔭᖏᓄᓕᒫᑦ

$ 98,720,000

ᓂᐅᕐᕕᐅᑕᐅᓂᖓᑦ ᐅᓇᖅᑐᖅᑕᐅᑎᑦ 4%

ᓂᐅᕐᕕᐅᑕᐅᓂᖓᑦ ᐅᓪᓗᖅᓄᑦ 93%

ᐊᓯᖓᑦ 3%

ᑲᓇᒪᒃᓂᑦ ᓯᕗᓕᖅᑎᖅᑐᑦ

ᐃᓕᓴ 24, 1994

ᒥᔪᑦ ᔭ. ᕼ. ᕿᐸᕐᓴᐅ
ᐃᒃᓱᓇᐅᑕᐅᔨᖅ ᐊᐅᓪᓚᑎᑦᓴᓂᓗ ᐊᖏᔪᖅᑲᖅ
ᓄᓇᕐᑎᐊᑦ ᐅᓪᒪᖅᓂᑎᓕᒃᓂᐅᓂᓄᑦ
ᐸᐃᒡ 6ØØØ
ᕼᐃᐃ ᓚᓐ, ᓄᓇᕐᑎᐊᖅ XOE ORO

ᒥᔪᑦ ᕿᐸᕐᓴᐅᒧᑦ:

ᒪᓕᒃᓗᒋᑦ ᐅᓪᒪᖅᓂᑎᓚᓂᕐᓗᑦ ᓄᓇᕐᑎᐊᑦᒥ ᒪᓕᓂᖏᓪᑦ (ᐃᓕᖏᖏ ᑎᑎᕕᖅᓯᒪᓂᐅᔨᖅ 29-ᒥ), ᐅᓪᒪᖅᓂᑎᓚᓇᕐᓂᑦ ᒪᓕᓂᖏᓐᓂᒃ ᐊᖏᒪ ᐃᒪᓐᓇᖅᑕᐅᑎᑦᓗᒋᑦ ᐊᐅᓚᕕᑕᕐᓂᐊᕐᓂᑦ ᑲᑎᒪᔨᖅ ᐅᓪᒪᖅᓂᑎᓚᓇᕐᓂᑦ ᓇᓗᓇᐃᖅᓯᐊᖅᑐᑦ> ᐊᑭᓚᖅᑐᖅᑕᐅᔨᔪᑎᒃᓴᓐᓂᒃ ᑭᓇᐅᔭᖅᑐᑎᑕᐅᓂᐊᖅᓯᒪᑕ ᓄᓇᕐᑎᐊᑦ ᑲᓇᒪᒃᓂᑕ ᐅᓪᒪᒃᓂᓄᑦ ᐃᑲᔪᕐᓗᐊᑭᓕᓚᐅᖅᓂᑦ ᐱᓚᕐᓂᑦ. ᑭᓇᐅᔭᑦ ᐱᔭᐅᓕᐊᖅᑐᖅᑐᑦ ᐅᓂᒃᓂᖅ> $3,479,617.ØØ, ᑭᓱᖅᑐᑦᓗᒋᑦ 1992-93-ᒥ ᑭᓇᐅᔭᓕᕆᔨᓯᐅᔨᑦ ᐃᑲᔪᕐᓗᐊᑭᑎᑦᓴᐅᔨᓕᖅᖢᖅᑐᑦ.

ᐅᓪᒪᖅᓂᑎᓚᓇᕐᓂᑦ ᑲᑎᒪᔨᖅᓂᑦ ᐃᑲᔪᕐᓗᐊᑭᑎᕿᓂᑦ ᐊᑐᖅᑕᐅᓂᐊᖅᑐᓂᒃ ᐱᑎᐊᖅᑎᑦᑎᓂᐊᖅ> ᐊᒪᓗ ᐊᑭᓚᓂᐊᖅ> ᓄᓇᕐᑎᐊᑦ ᑲᓇᒪᒃᓂᖅᓯᒪᓂᑦ ᑐᖓᓄᐊᖅᑎᑦᑎᑦᑕᐃᓚᑎᒃ ᒪᓕᐊ 31, 1994.

ᐅᓇᓱᖓᖅᑐᖅ

ᓂᐊᓚ ᔨᐊᓇᐃᔨᐅ

ᐊᑦᔨᖓᓂᒃ ᑐᓂᒃᑲᐅᔪᓂ ᐅᓪᒪᖅᓂᑎᓚᓇᕐᓂᑦ ᑲᑎᒪᔨᖅᓂᑦ

ᐊᓐᓚᐦᖅᑐᑎᑦ ᑲᑎᒪᔨᓐᓂᑦ

ᑭ.H. ᕿᐸᕋᓐ, ᐃᑲᓂᐅᑕᐅᔪᖅ
ᐱ.ᑭ. ᐳᓗᑕᓐ, ᐃᑲᓂᐅᑕᐅᑦ ᑐᓴᓐᓚᑦ
ᐱ. ᑭᓪᑲ, ᑲᑎᒪᔨᐅᖅᑕᐅᔪᖅ
ᕿ Hᐊᑎ, ᑲᑎᒪᔨᐅᖅᑕᐅᔪᖅ
ᓪ.Hᐊᖅᓴᓵ, ᑲᑎᒪᔨᐅᖅᑕᐅᔪᖅ
ᕿ.ᑎ. ᑎᑦ, ᑲᑎᒪᔨᐅᖅᑕᐅᔪᖅ
ᑭ. ᓄ. ᐅᓴᓐ, ᑲᑎᒪᔨᐅᖅᑕᐅᔪᖅ
ᓴ. H. ᐸᒃ, ᑲᑎᒪᔨᐅᖅᑕᐅᔪᖅ

ᐅᖃᐅᓴᔨᒋᐊᖅᑎᐅᔪᑦ

ᐱ. ᐊᑎᒪ, ᐱᓇᐅᔨᓪᓚᓂᖅᓯᑦ ᐃᒪᓐᓇᖅᓱᔨ
ᒐᓐ ᔪᐸ, ᒪᓪᑐᓪᓚᓂᖅᓯᑦ ᐃᒪᓐᓇᖅᓱᔨ
ᐃ. ᓭ. Hᐊᓕᓗᓚ, ᖃᐅᔨᒪᔨᐅᔪᖅ ᐃᒪᓐᓇᖅᓱᔨ

ᐃᖅᑲᓇᐃᔾᖅᑎᑎᐅᔪᑦ

ᑭ.H. ᕿᐸᕋᓐ, ᐃᑲᓂᐅᑕᐅᔪᖅ
ᕿ.C. ᑭᑦ, ᐊᓐᓚᐦᖅᑲᖅ ᐊᓯᒪ COO
ᓪ. ᔪᐊᓭᐃᔨ, ᐊᓐᓚᐦᖅᑲᐸ ᑐᓴᓐᓚᑲ, ᐱᓇᐅᔨᓪᓚᓂᖅᓯᑦ ᐊᓯᒪ CFO
ᓪ. ᒥ. ᓱᑐᓴ, ᐊᓐᓚᐦᖅᑲᐸ ᑐᓴᓐᓚᑲ ᐊᐅᓪᓕᑎᓭᐃᐅᔪᒥ
ᑎ. ᐊᓵᑕᐅ, ᐊᓐᓚᐦᖅᑲᖅᑲᖅ, ᐃᖅᑲᓇᐃᔾᖅᓚᖅᓱᐅᖅᑎᓂ
ᕿ. ᐸᐅᑭᔪ, ᐊᓐᓚᐦᖅᑲᖅᑲᖅ ᐱᕐᔪᑎᑦ ᐊᐅᓪᓕᑕᐅᓂᖓᓵᓪ ᐊᐅᓪᓕᑎᑲᓂᒥ
ᐱ. ᑲᒪᓴᓪ. ᐊᓐᓚᐦᖅᑲᖅᑲᖅ ᐅᓗᓪᐊᓇᖅᑐᖅᑲᖅᑕᐃᓪᒪᑎᑎᓂᑎᓂᓯᑦᒧᑦ
ᒪ. ᓄᐸᑦ, ᐊᓐᓚᐦᖅᑲᖅᑲᖅ, ᐱᓇᐅᔨᓪᓚᓂᖅᓯᑦ
ᑭ. ᑎᐅᑲᐅ, ᑎᑎᕿᖅᑎ
ᑭ. ᔪᑦᓚᕐᓂ, ᐊᑭᓐᓚᐦᖅᑲᖅᑲᖅ ᐃᐊᓂᖅᓴᓪᓚᓂᖅᓯᑦ ᐊᐅᓪᓕᑕᐅᓂᖓᓵᓪ
ᓪ. ᔪᔪᐃᓵᵃ, ᐊᓐᓚᐦᖅᑲᖅᑲᖅ ᐃᐊᓐᓴᓂᐅᑕᐅᔪᖅ ᐱᓇᐅᔨᓪᓚᓂᖅᓯᑦ

ᓄᓇᕗᑦ	ᖃᓄᐃᖅ ᑭᓱᓕᕆᔨᒋᑦ (ᑭᓚᐅᔭᓕᒃ) ᐃᓕᓴᕐᓂᖅ
ᑭᓱᑦᓯᐅᑦ	
ᐊᐱᖅᑐᖃᕐᓯᒪᓂᖅ	
ᐊᖏᕐᕋᐊᑦ	1620
ᖃᒪᓂᑦᑐᐊᖃᖅ	1920
ᐃᖅᓗᓕᑎᕐᔪᖅ	780
ᓴᑦᓚᖃᖅ	1830
ᑲᖏᖅᓱᓂᖃᖅ	3360
ᓇᐅᔨᑦ	690
ᑎᑭᕆᕐᔪᐊᖃᖅ	750

ᓄᓇᕗᑦ	ᖃᓄᐃᖅ ᑭᓱᓕᕆᔨᒋᑦ (ᑭᓗᐅᔭᓕᒃ) ᐃᓕᓴᕐᓂᖅ
ᖃᑭᖃᑕᓗᒃ	
ᐊᐱᖅᑐᖃᕐᓯᒪᓂᖅ	
ᖃᑭᖃᑕᕆᔨᐊᖃᖅ	1140
ᑭᓐᖓᐃᑦ	1350
ᑲᖏᖃᖅᑐᙵᕕᒃ	1040
ᐊᐅᓯᐃᓕᑦᑐᖃᖅ	465
ᓴᓂᕆᔨᒃ	715
ᐃᖅᓗᓕᒃ	1350
ᐃᖃᓗᐃᑦ	9840
ᑭᖏᑕᖃᖅ	930
ᐸᖏᓂᖃᖅᑐᖃᖅ	1620
ᒥᑎᒪᒡᓕᒃ	2235
ᖃᖅᐅᓯᐃᓕᑦᑐᖃᖅ	3950

ᓄᓇᕗᑦ	ᐃᓕᓴᕐᕕᒃᓴᖅᑎᑦ ᓄᓇᖅᑐᖅ (ᑭᓪᓕᒃ)
ᒪᒃᓱᓗᒥ ᐅᐊᖏᓇᖑᓂᓗ	
ᐊᐱᕆᑐᖅᓯᒪᓂᐅᔪᑦ ᓄᓇᖏᑦ	
ᓇᕼᐃᐊᓂ ᐱᐅᑦ	160
ᓄᐊᒪᓱ ᐱᐅᕐ	720
ᐸᐅᓪᑐᖅ	750
ᐊᖏᐱᓕᕆᔨᐊᖅ	740
ᐸᐃᓱ >ᐃᓱ	–
ᖃᐃ/ᐃᐊᓱᓪᓚ	1200
ᖃᐃ ᓕᒃᖅ	550
ᐃᒃᕼᐅᐅᒃ	715
ᓯᓂᐊ ᖃᐱᑦᖅ	8000
ᓯᓂᐊ ᐸᕐ	7300
ᓯᓂᐊ ᐅᐊᒃᖅ	9600
ᓄᖏᑭᑉ	860
ᑕᓄᖏᓪᓚᖅ	1295
ᑐᒃᑐᕆᖅᑐᖅ	3100
ᑎᐅᖏᓱᓱ	21125
ᓇᒃᓕ	545
ᕆᓄᓱᐃᓱᓐ	28500

NWT power corp.

ᓄᓇᕗᑦᑎᐊᖅ ᐅᓴᒪᓕᒃᑯᑎᓪᓗᓂᖅᓯᓪᓗᒍ

utility service Area

ᐅᓴᒪᓕᒃᑯᑎᓪᓗᓂᓕᓪᓚᑦ ᐱᓪᓗᓪᓚᐊᖏᓕᐅᔪᖅ

- ᐅᓴᒪᓕᒃᑯᑎᓪᓗᓂᓪᓚᖅ (ᐃᓱᖏᓕᖅ)

- ᐅᓴᒪᓕᒃᑯᑎᓪᓗᓂᓪᓚᖅ (ᐅᖅᓯᐊᓗᓐᓇᑦ)

- ᐃᓚᖅᓗᑦ ᐅᓴᒪᓕᒃᑯᑎᓪᓗᓂᓪᓚᖅ

- ᐱᖓᓱᐅᔭᓄᖅᑐᓄᓂᑦ ᐅᓴᒪᓕᒃᑯᑎᓪᓗᓂᓪᓚᖅ, ᐅᓇᖅᑐᖅᑕᐅᑎᓄᑦ, ᐃᓚᖅᓄᑦ ᕿᖏᓐᓄᓂᓐᓗ

- ᐱᖓᓱᐅᔭᓄᖅᑐᓄᓂᑦ ᐅᓇᖅᑐᖅᑕᐅᑎᓄᑦᓗ

- ᐱᖓᓱᐅᔭᐃᑦ
- ᐱᖓᓱᐅᔭᐃᑦ ᓄᐊᑦᓭᑦ ᐅᓴᒪᓕᒃᑯᑎᓪᓗᓂᓪᓚᕐᓂᑦ

ᓄᓇᓕᑦ	ᖃᓄᖅ ᑭᒡᓕᖃᖅᑎᑭᓚᐅᑦ (ᑭᓚᐅᐊᑦ) ᐃᓕᓴᕐᓂᖅᑐᑦ
ᒪᑲᓂᓗ ᐅᐊᓪᓚᖑᓂᓗ ᐊᐱᖅᑐᖅᓯᒪᓂᐅᔪᑦ ᓄᓇᕐᑦ	
ᐊᖅᓚᐱᖅ	1350
ᐃᖅᐱᐊᑦᔪᖅ	970
ᑎᓯᓚᕐᓯ	325
ᐃᖃᓗᖅᑐᑎᑦᑎᐊᖅ	2720
ᓄᐱᐊ ᓚᖅ	190
ᖃᓄᐃᖅᑐᖅ	1480
ᑎᓚᓐ	1250
ᐅᐊᑦ ᔪᑦ ᕼᐅᑉ	810
ᐅᐊᑦ ᓚᐊᑦ	975
ᐅᐊᑦ ᒪᖅᐱᐅᓴᓐ	1760
ᐅᐊᑦ ᓄᐊᒪᓐ	850
ᐅᐊᑦ ᑕᓴᔪᓐ	850
ᐅᐊᑦ ᓯᒪᓐ	4200
ᐅᐊᑦ ᓯᒥᑦ	6150
ᐅᖅᓯᖅᑐᖅ	1540
ᐅᓗᖏᖅᑐᖅ	1140
ᐃᓄᓂᖅ	12580
ᔨᓐ ᒪᓇ ᓇᕈ	150
ᓚᖅ ᓪ ᒧᑦ	720

ᐊᐅᓪᓗᒍᓂᖅ
ᐱᓇᐅᔭᕆᐊᓕᒫᓂᖅ (ᑲᔪᓯᑎᐊᖑᓂᓪᓗᑎᒃ)

ᓴᐃᒪᐅᔨᓄᑦ

ᓂᐅᕕᐅᑕ–					
ᐅᓂᖅᑭᓄᑦ	39.3%	37.4%	36.6%	33.9%	33.4%
ᐊᖏᕐᕋᓄᑦ	30.0%	30.0%	30.0%	30.4%	30.6%
ᒡᒃᓯᒡᓕᐅᖅ–					
ᓯᒪᔾᔪᑎᓄᑦ	16.0%	15.0%	15.5%	16.2%	16.1%
ᐱᓕᓇᖅᑐᐃᔭᒍᑦ	8.4%	8.7%	8.6%	9.5%	9.2%
ᐅᓇᖅᑐᖅᑕᐅᑎᓄᑦ	3.7%	5.8%	5.9%	6.8%	7.6%
ᐊᓯᖏᓐᓄᑦ	2.6%	3.1%	3.4%	3.2%	3.1%
	100.0%	100.0%	100.0%	100.0%	100.0%

ᐊᐅᓪᓗᒍᓂᖅ
ᐊᑐᖅᑕᐅᔨᑦ

ᐅᖅᓯᐊᓗᓐᓄᑦ					
ᐊᑯᑦᓕᖏᓐᓄᑦᓗ ᐱᓇᐅᔭᓕᐊᓄᑦ	39.8%	40.0%	40.2%	39.3%	38.3%
ᐊᑭᓕᖅᑐᑎᓄᑦ ᓯᓇᑐᐃᓇᐃᑦ	27.3%	26.1%	27.4%	25.1%	23.7%
ᐱᓕᑦᑎᖏᐅᑎᑦᓗ ᐊᑭᓗᒃᓯᓕᑦ–	18.5%	17.7%	17.5%	20.4%	22.2%
ᓕᐊᓂᖅᒪᑦ ᐃᖏᕐᕋᓕᖅᑎᓄᑦ	11.1%	12.7%	11.2%	11.3%	11.1%
ᑐᔨᒥᔭᔨᓄᑦᓗ	3.3%	3.5%	3.7%	3.9%	4.7%
	100.0%	100.0%	100.0%	100.0%	100.0%

ᓄᓇᑦᑎᐊᑦ ᐅᓪᓚᖅᑯᑎᒥᓂᓗᑦ
ᑭᓇᐅᔾᑦ ᐅᓂᒃᑲᖅᑕᐅᓂᖅᑭᑦ

ᐅᑭᐅᑦ ᓄᓐᖏᐊᐃ ᒪᑦᓯ 31

	1994	1993	1992	1991	1990
			(ᑕᐅᔪᓐᓇᒥᓂᑦ)		
ᑭᓇᐅᔾᑦ ᐊᐅᒥᓱᓕᑎᑦ	$98,720	$98,327	$ 92,872	$ 90,086	$ 82,191
ᐊᑐᖅᑕᐅᔪᑦ	80,617	81,900	82,450	81,760	78,421
ᐅᖅᓯᓚᑦ ᐊᑐᖅᑕᐅᔪᑦ	32,065	32,783	33,140	32,161	30,061
ᕿᑐᐊᕈᐅᑎᑦ	9,564	9,828	8,977	8,342	7,656
ᑭᓇᐅᔾᒥᐊᑦ ᐊᐅᒥᑕᐅᔪᓂᑦ	18,103	16,427	10,422	8,326	3,744
ᑭᓇᐅᔾᒥᐊᓂᑦ ᐊᓯᐅᓵᔾᐅᔪᑦ	9,360	7,795	4,373	2,195	(1,371)
ᐊᑭᒥᐅᑕᐅᔪᑦ	3,480	3,345	2,709	2,784	-
ᐊᑭᑐᔨᑎᓄᑦ ᐊᑐᖅᑕᐅᔪᑦ	16,178	23,383	18,659	16,795	22,900
ᒎᓕᔾᖅᑕᐅᓯᒪᔪᑦᑐᑦ ᑭᓇᐅᔾᒥᐊᓚᐅᔪᑦ	277,752	259,900	237,747	222,596	189,411
ᒎᓕᔾᖅᑕᐅᓯᒪᔪᑦ ᑭᓇᐅᔾᖅᒥᐊᑦ	160,165	150,565	137,480	128,395	104,219
ᓂᐅᕕᐅᑎᓂᑦ (MW,h)	442,514	431,339	430,436	433,745	414,470
ᐅᓪᓚᖅᑯᑎᓂᒃ ᐊᑐᖅᑐᑦ	501,583	479,936	482,266	481,992	471,983
ᐅᓄᖅᓂᖓᑦ ᐊᑐᖅᑕᖅᑐᑦ	15,349	14,866	14,319	13,720	13,236

ᐃᓗᐊᓂᑐᑦ ᓯᓚᐅᑎᐊᖅᓴᖅᓂᓐᓂᒃ

ᐱᓚᐅᕐᓴᑦ ᐅᓂᖅᖃᖅᑕᐅᓂᖅᑎᑦ ᓚᐃᒃᓕᑎᐊᖅᓭᓕᑦ	1
ᐅᓴᒪᖅᔨᐱᑎᓕᓴᐃᔨᐅᔪᖅ ᐱᕐᑎᑎᕆᕐᖠᒃ ᓚᓂᑦᑕᓚᐊᖅᓴᓕᓂᒃ	2
ᖃᑎᒪᕐᑦ ᐊᖓᔪᖅᖃᐅᑎᑦ, ᐃᒪᓐᓇᖅᓯᕐᑦ, ᐊᓯᖏᑦᓴ	3
ᒥᓂᑦ ᓂᐊᓕ ᔨᐊᓪᓚᐃᕐ, - ᐊᑭᓕᐅᑕᐅᔪᑦ	4
ᑎᑎᕆᐅᓴᖅᓯᒪᔪᑦ ᓇᓴᐅᑎᕆᖃᐅᖅᑐᑦ	5
ᐊᐅᓪᓗᑎᓕᑦ ᖃᒪᓕᕆᐊᖅᑕᖅᑐᑦ ᐱᓇᐅᔭᓕᓂᓐᖑᔨᑦ ᐅᓂᖅᖃᔪᓗᑦ	6
ᓇᓴᐃᕐᔪᐊᑦ ᐅᓂᖅᖃᖅᑕᖓ	7
ᐱᓇᐅᔭᑦ ᐅᓂᖅᖃᖅᑕᐅᓂᖅᑎᑦ	8-9
ᐱᓇᐅᔭᓕᐊᑦ ᐅᓂᖅᖃᖅᑕᐅᓂᖅᑎᑦ	1Ø
ᐱᓇᐅᔭᑦ <<ᑕᐅᖅᑭᓇᖅᑐᑦ ᐱᓇᐅᓴᖅᓴᖅᑕᐅᓂᑯᐃᑦ	11
ᐊᔨᐊᓇᐃᖅᑐᑦ ᐱᓇᐅᔭᓂᑦ ᐅᓂᖅᖃᖅᑕᐅᓂᖅᑎᑦ	12
ᐅᓂᖅᖃᖅᑕᐅᔪᑦ ᐱᓇᐅᔭᑦ ᐊᑐᖅᑕᐅᓂᖅᑭᓂᑦ	13-21
ᖃᐅᔨᓇᖅᑕᐅᔪᑦ ᑎᑎᕆᖅᑕᐅᓂᖅᑎᑦ (ᓇᓴᖅᑕᐅᔨᒪᖅᑎᑦᑐᑦ)	22-24

ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᑲᓇᒪᖅᓄᑎᓕᕆᔨᖅᓄᑦ ᓄᐊᕐᓚᕆᔨᖅᓯᕗᑦᑕ
ᐅᓂᒃᑳᖅᑕᖅᓯᑦ ᑲᑎᒪᔨᑦ ᐊᖏᓚᐅᖅᑲᐅᑎᑦ
1993/94-ᒥ

ᒥᓂᑦᑕᐅᔪᒍᑦ ᓂᐊᓕ ᓄᐊᓕᐊᐃᔨᒍᑦ
ᒥᓂᑦᑕᐅᔪᖅ ᖃᒪᓕᕆᖏᖅᑲᖅᑐᖅ
ᓄᓇᕗᑎᐊᑦ ᑲᓇᒪᖅᓄᑎᓕᕆᓚᖅᓯᖏᓐᓂᒃ

ᖃᐅᔨᐊᓕᓂᒃᓴᓐ ᑐᓂᓕᔪᓐᓇᕐᓗᒪ ᐅᓂᒃᑲᒥᒃ ᑭᓇᐅᔭᑦ ᐅᓂᒃᑲᖅᑕᐅᓂᖏᓐᓂᒃ ᓄᓇᕗᑎᐊᑦ ᑲᓇᒪᖅᓄᑎᓕᕆᓚᖅᓯᖏᓐᓂᑦ ᐊᑐᖅᑕᐊᓂᖏᓐᓂᑦ ᐅᑭᐅᒥ 1993/94-ᒥ.

ᖃᐅᔨᓪᓚᖅᑕᕐᔪᐊ ᐱᓕᕆᔨᓕᓗ ᐅᓪᓗᒥᒃ ᐅᑭᐅᖓᓂᑐᐃᓐᓇᓕᒫᑦ ᐱᓕᕆᖃᑎᖅᑕᐊᖅᑕᕐᓗᐅᔪᓐᓇᖅᑐᑦ ᐱᓕᕆᐊᕆᔨᐅᑦ ᐱᓕᕆᐊᖃᓕᕆᖅᑎᓂᑦ.

ᑭᖑᖅᑐᑦᓯᓂᑦ ᑲᑎᒪᔨᑦ,

ᑲ.H. ᕿᑦᓴᓐ
ᐃᒃᓱᒪᐅᑕᖅ

ᔪᓐ, 1994

ᖃᓕᓴᕆᔨᒃ

ᐱᖁᖏᖅᑎᑎᒍᒪᓪᓗᑕ ᐊᑦᑕᖏᓐᓂᒃᑐᒥᖅ, ᑕᐃᒪᖏᓚᓄᑦ ᓱᓕᔪᖅ ᐊᑭᑐᓗᖏᓐᓂᒃᑐᒥᖅ ᐃᒻᒪᒃᓯᑎᖏᖅᑎᑎᒍᖏᓐᓂᒃᑐᒪᒪᓪᓗᑕ ᓄᓇᓱᐊᒥᐅᓄᑦ, ᑕᒪᑐᒪᓕᕆᐊᖃᖅ ᑭᓇᐅᔨᖏᕐᕋᐅᑕᐅᔪᖃᖅᑐᓪᓗᒍ ᐅᓪᓗᑎᓂᒃ ᐃᓕᐅᖏᖅᑕᐅᔨᓄᑦ.



ᓄᓇᕗᑎᐊᖏᒥ
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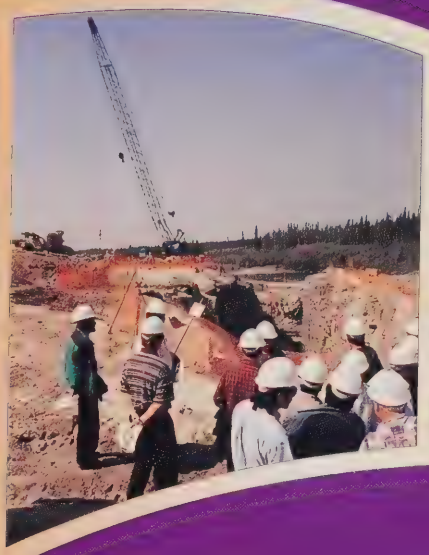
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Northwest Territories Power Corporation
Bag Service 6000
#3 Capital Road
Hay River, NT X0E 0R0

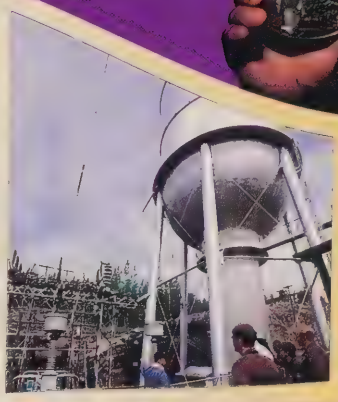
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Northwest Territories Power Corporation Annual Report 1994-95



Mission

To provide a safe, reliable and cost effective supply of electricity for the people of the Northwest Territories, while ensuring a fair return to our shareholder.



Northwest Territories Power Corporation
Bag Service 6000
#3 Capital Road
Hay River, NT X0E 0R0

Phone: (403) 874-5200
Fax: (403) 874-5229

NORTHWEST TERRITORIES POWER CORPORATION
Report of the Board of Directors for 1994/95

To the Honourable Nellie Cournoyea
Minister Responsible for the
Northwest Territories Power Corporation

I am pleased to submit to you the report of the consolidated financial position of the Northwest Territories Power Corporation for the 1994/95 fiscal year.

We thank you and your staff for the cooperation extended to us during the past fiscal year.

On behalf of the Board,

J.H. Robertson
Chairman

June 2, 1995

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Cover Photographs

(left to right)

- THE SNARE CASCADES hydro facility will add a fourth generating station, and 4.3 megawatts of energy, to the Yellowknife hydro grid by July, 1996. It is a joint venture between the Dogrib Power Corporation and the NWT Power Corporation.

- PLANT EXPANSION AND IMPROVEMENTS often include advanced automation controls, such as this project at Wha Ti (Lac La Martre).

- THE TALTSON HYDRO STATION provides power for the communities of Fort Smith, Deninu K'ue (Fort Resolution), Enterprise, and Hay River.

- DIESEL GENERATORS, like these units at Lake Harbour, provide all or most of the power for most of the 54 communities served by the NWT Power Corporation.

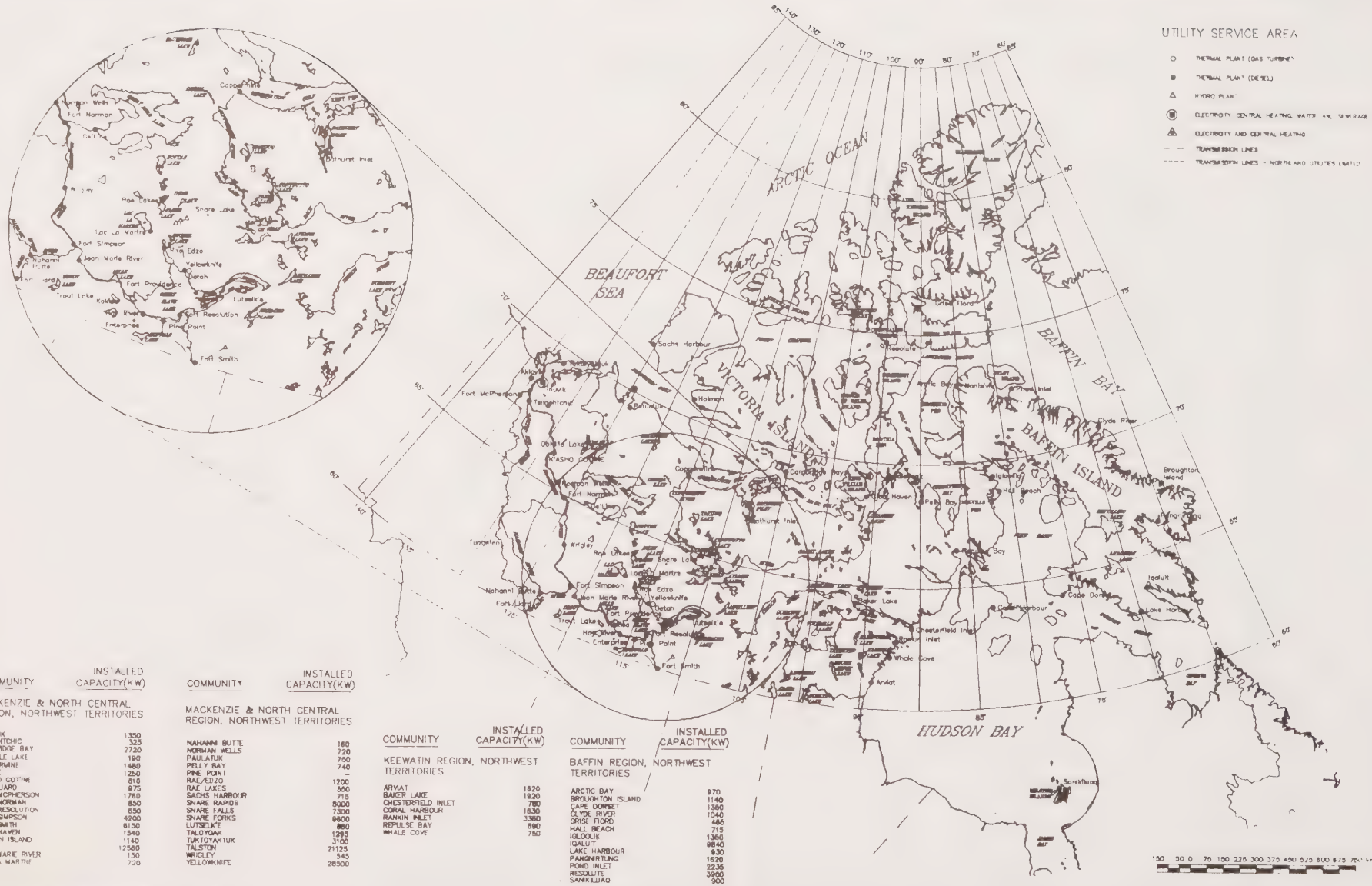
- (Inset) JOHNNY MIKE, plant superintendent at Pangnirtung, was one of many employees recognized for their contribution through the Corporation's Long Service Awards program.

- (Bottom) THE LIGHTS COME ON AT WHALE COVE'S power station against the fading glow of a November evening.

Photos:
NWT Power Corporation

NORTHWEST TERRITORIES POWER CORPORATION
Consolidated Financial Summary

	Years Ended March 31				
	1995	1994	1993	1992	1991
			(thousands of dollars)		
Operating revenue	$ 103,104	$ 98,720	$ 98,327	$ 92,872	$ 90,086
Operating expenses	83,399	80,617	81,900	82,450	81,760
Fuel expense	36,568	32,065	32,783	33,140	32,161
Interest expense	10,510	9,564	9,828	8,977	8,342
Income from operations	19,705	18,103	16,427	10,422	8,326
Net income	10,539	9,360	7,795	4,373	2,195
Dividend	3,538	3,480	3,345	2,709	2,784
Capital expenditures	14,777	16,178	23,383	18,659	16,795
Gross fixed assets	292,142	277,752	259,900	237,747	222,596
Net fixed assets	166,714	160,165	150,565	137,480	128,395
Sales (MW.h)	450,529	442,514	431,339	430,436	433,745
Generation (MW.h)	494,280	501,583	479,936	482,266	481,992
Number of customers	16,243	15,349	14,866	14,319	13,720
Operating Revenues					
Commercial	39.7%	39.3%	37.4%	36.6%	33.9%
Domestic	29.1%	30.0%	30.0%	30.0%	30.4%
Wholesale	16.2%	16.0%	15.0%	15.5%	16.2%
Industrial	9.0%	8.4%	8.7%	8.6%	9.5%
Heat	3.1%	3.7%	5.8%	5.9%	6.8%
Other	2.9%	2.6%	3.1%	3.4%	3.2%
	100.0%	100.0%	100.0%	100.0%	100.0%
Operating Expenses					
Fuel and lubricants	43.9%	39.8%	40.0%	40.2%	39.3%
Salaries and wages	26.2%	27.3%	26.1%	27.4%	25.1%
Supplies and services	16.0%	18.5%	17.7%	17.5%	20.4%
Amortization	10.6%	11.1%	12.7%	11.2%	11.3%
Travel and accommodation	3.3%	3.3%	3.5%	3.7%	3.9%
	100.0%	100.0%	100.0%	100.0%	100.0%



COMMUNITY	INSTALLED CAPACITY(KW)
MACKENZIE & NORTH CENTRAL REGION, NORTHWEST TERRITORIES	
AKLAVIK	1350
TSIIGEHTCHIC	325
CAMBRIDGE BAY	2720
COLVILLE LAKE	190
COPPERMINE	1480
DELINE	1250
K'ASHO GOTINE	810
FORT LIARD	975
FORT MCPHERSON	1760
FORT NORMAN	850
FORT RESOLUTION	850
FORT SIMPSON	4200
FORT SMITH	6150
GJOA HAVEN	1540
HOLMAN ISLAND	1140
INUVIK	12560
JEAN MARIE RIVER	150
LAC LA MARTRE	720

COMMUNITY	INSTALLED CAPACITY(KW)
MACKENZIE & NORTH CENTRAL REGION, NORTHWEST TERRITORIES	
NAHANNI BUTTE	160
NORMAN WELLS	720
PAULATUK	750
PELLY BAY	740
PINE POINT	-
RAE/EDZO	1200
RAE LAKES	550
SACHS HARBOUR	715
SNARE RAPIDS	8000
SNARE FALLS	7300
SNARE FORKS	9800
LUTSELK'E	860
TALOYOAK	1285
TUKTOYAKTUK	3100
TALSTON	21125
WRIGLEY	545
YELLOWKNIFE	28500

COMMUNITY	INSTALLED CAPACITY(KW)
KEEWATIN REGION, NORTHWEST TERRITORIES	
ARVIAT	1820
BAKER LAKE	1920
CHESTERFIELD INLET	780
CORAL HARBOUR	1830
RANKIN INLET	3360
REPULSE BAY	890
WHALE COVE	750

COMMUNITY	INSTALLED CAPACITY(KW)
BAFFIN REGION, NORTHWEST TERRITORIES	
ARCTIC BAY	970
BROUGHTON ISLAND	1140
CAPE DORSET	1360
CLYDE RIVER	1040
GRISE FIORD	486
HALL BEACH	715
IGLOOLIK	1360
IQALUIT	8840
LAKE HARBOUR	930
PANGNIRTUNG	1620
POND INLET	2235
RESOLUTE	3960
SANIKILUAQ	900

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LOCATION

PLANT

TITLE: NORTHWEST TERRITORIES MAP PLAN UTILITY SERVICE AREA

NORTH WEST TERRITORIES POWER CORPORATION

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Board of Directors

J.H. Robertson, Chairman
R. Williams, Vice Chairman
B. Clake, Chairperson, Audit Committee
R. Hardy, Member
L. Hawkins, Member
A.J. Guthrie, Member
J.N. Olsen, Chairperson, Compensation Committee
J.H. Parker, Chairperson, Large Projects Committee
G. Stewart, Member*

Advisors

B. Adema, Financial Advisor
E.W. Humphrys, Technical Advisor

Officers

J. H. Robertson, Chairman
A.J.Guthrie, President & CEO
L. Courneya, Vice-President, Finance & CFO
L.G. Sturge, Vice-President, Operations
D. Aindow, Director, Personnel
R. Blowers, Director, Materials Management
B. Campbell, Director, Safety
M. Noble, Director, Finance
J. Davies, Director, Western Operations
J. Johnson, Corporate Secretary
B. Braden, Director, Corporate Development
C. Lorincz, Director, Rates & Regulatory Affairs
J.A. Nelson, Director, Internal Audit
K. O'Dwyer, Director, Planning & Technical Services
L. Seguin, Director, Engineering

*Appointed June 1, 1995

OFFICE *of the* PREMIER

MAR 2 9 1995

Mr. A. J. Guthrie
President and Chief Executive Officer
Northwest Territories Power Corporation
BAG 6000
HAY RIVER NT X0E 0R0

Dear Mr. Guthrie

Pursuant to the Northwest Territories Power Corporation Act (Section 29), subject to the Public Utilities Act and to the direction of the Executive Council, the Northwest Territories Power Corporation is required to declare dividends for the purpose of funding the GNWT Power Subsidy Programs. The required dividend is $3, 538,788 representing the 1993-94 fiscal year cost of the subsidy programs.

Please ensure an appropriate dividend resolution is passed by the Power Corporation's Board of Directors, and that payment is made to the GNWT no later than March 31, 1995.

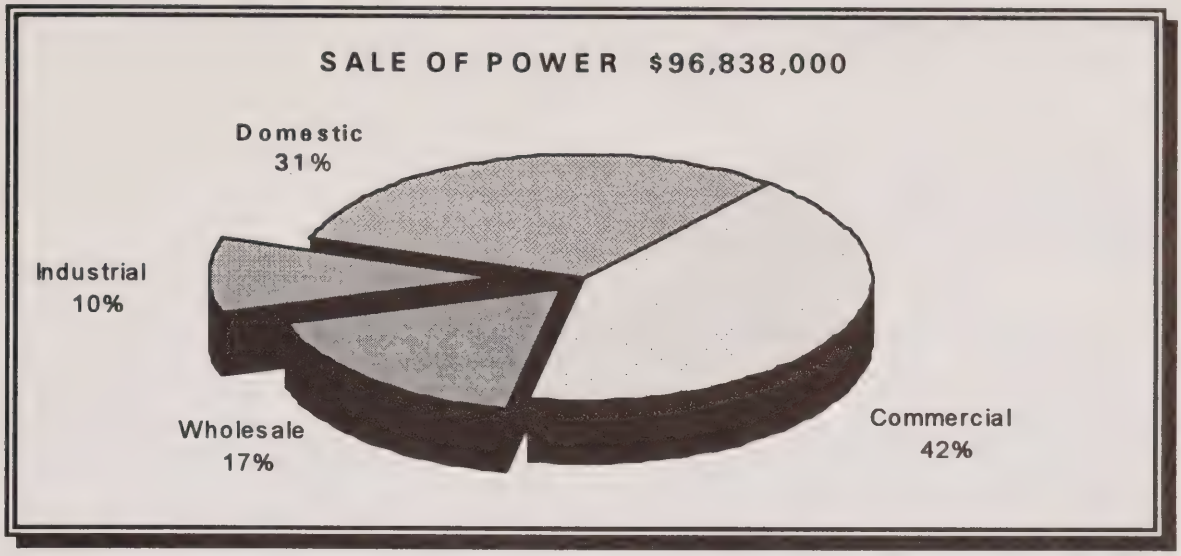
Sincerely

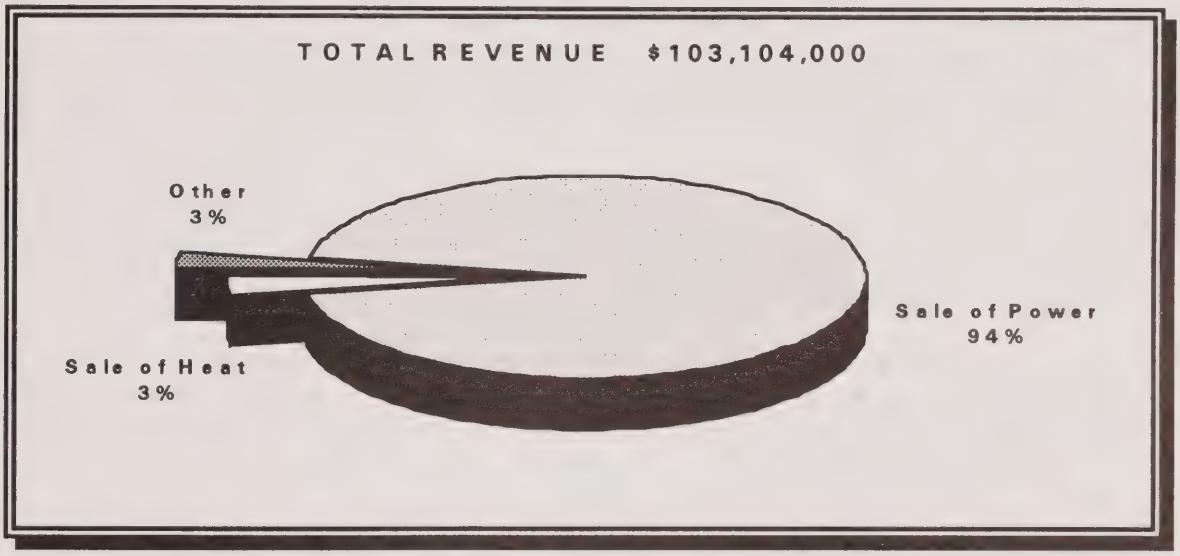
Nellie J. Cournoyea

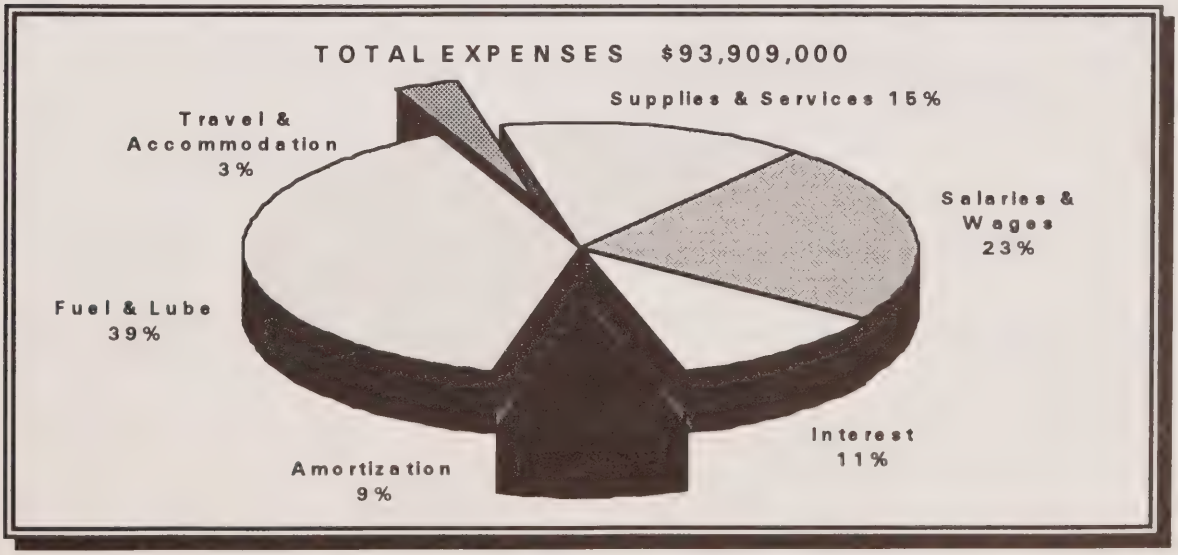
c: Public Utilities Board

GOVERNMENT *of the* NORTHWEST TERRITORIES
P.O. Box 1320, Yellowknife, NT
Canada X1A 2L9
Telephone (403) 669-2311
Facsimile (403) 873-0385

NORTHWEST TERRITORIES POWER CORPORATION







Management's Responsibility for Financial Reporting

The Honourable Nellie Cournoyea
Minister Responsible for the
Northwest Territories Power Corporation

The accompanying consolidated financial statements were prepared by management in accordance with generally accepted accounting principles. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances. The Northwest Territories Power Corporation is regulated by the Public Utilities Board of the Northwest Territories, which also examines and approves its accounting policies and practices. Consolidated financial statements include certain amounts based on estimates and judgements. Management has determined such amounts on a reasonable basis in order to ensure that the consolidated financial statements are presented fairly in all material respects. Management has prepared financial information presented elsewhere in the annual report and has ensured that it is consistent with that in the consolidated financial statements.

The Corporation maintains internal financial and management systems and practices which are designed to provide reasonable assurance that reliable financial and non-financial information is available on a timely basis, that assets are acquired economically, are used to further the Corporation's aims, are protected from loss or unauthorized use and that the Corporation acts in accordance with the laws of the Northwest Territories and Canada. The Corporation's management recognizes its responsibility for conducting the Corporation's affairs in accordance with the requirements of applicable laws and sound business principles, and for maintaining standards of conduct that are appropriate to a Territorial Crown corporation. An internal auditor reviews the operation of financial and management systems to promote compliance and to identify changing requirements or needed improvements.

The Auditor General of Canada annually provides an independent, objective audit for the purpose of expressing his opinion on the consolidated financial statements. He also considers whether the transactions that come to his notice in the course of this audit are, in all significant respects, in accordance with the specified legislation.

The Board of Directors appoints certain of its members to serve on the Audit Committee. This Committee oversees management's responsibilities for financial reporting and reviews and recommends approval of the consolidated financial statements. The internal and external auditors have full and free access to the Audit Committee.

The consolidated financial statements have been approved by the Board of Directors.

A.J. Guthrie
President and C.E.O.

Leon Courneya
Vice President,
Finance and C.F.O.

Hay River, NWT
June 2, 1995

AUDITOR'S REPORT

To the Minister Responsible for the
Northwest Territories Power Corporation

I have audited the consolidated balance sheet of the Northwest Territories Power Corporation as at March 31, 1995 and the consolidated statements of income, retained earnings, and changes in financial position for the year then ended. These financial statements are the responsibility of the Corporation's management. My responsibility is to express an opinion on these financial statements based on my audit.

I conducted my audit in accordance with generally accepted auditing standards. Those standards require that I plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In my opinion, these consolidated financial statements present fairly, in all material respects, the financial position of the Corporation as at March 31, 1995 and the results of its operations and the changes in its financial position for the year then ended in accordance with generally accepted accounting principles. As required by the Financial Administration Act, I report that, in my opinion, these principles have been applied on a basis consistent with that of the preceding year.

Further, in my opinion, proper books of account have been kept and the financial statements are in agreement therewith and the transactions of the Corporation and of it's wholly-owned subsidiaries that have come to my notice during my audit of the consolidated financial statements have, in all significant respects, been in accordance with the Financial Administration Act and regulations, and the Northwest Territories Power Corporation Act and the by-laws of the Corporation and it's wholly-owned subsidiaries..

Raymond Dubois, FCA
Deputy Auditor General
for the Auditor General of Canada

Ottawa, Canada
June 2, 1995

NORTHWEST TERRITORIES POWER CORPORATION

Consolidated Balance Sheet
as at March 31, 1995

ASSETS

	1995	1994
	(thousands of dollars)	
Current		
Cash	$ 704	$ ---
Accounts receivable (Note 3)	15,664	14,089
Prepaid expenses	412	396
Inventories		
Fuel and lubricants	8,923	9,040
Materials and supplies	3,490	3,548
	29,193	27,073
Property and equipment		
In service (Note 4)	166,714	160,165
Construction work in progress	7,400	4,280
	174,114	164,445
Other		
Housing loans receivable (Note 5)	723	923
Deferred charges (Note 6)	1,464	861
Loan receivable (Note 7)	3,046	---
	5,233	1,784
	$208,540	**$193,302**

Approved by the Board:

J. H. Robertson
Chairman

Brenda Clake
Director

NORTHWEST TERRITORIES POWER CORPORATION

Consolidated Balance Sheet
as at March 31, 1995

LIABILITIES

	1995	1994
	(thousands of dollars)	
Current		
Bank indebtedness	$ ---	$ 7,237
Accounts payable (Note 8)	13,067	14,596
Current portion of long-term debt	6,072	6,100
Due to the Town of Inuvik-in trust (Note 9)	2,490	2,181
	21,629	30,114
Long-term		
Long-term debt (Note 10)	89,606	75,650
Employee termination benefits (Note 11)	1,125	1,273
	90,731	76,923
Deferred credits	8,828	5,914

SHAREHOLDER'S EQUITY

Capital stock -		
Authorized: Unlimited number of voting, common shares without par value		
Issued and fully paid:		
431,288 common shares	43,129	43,129
Retained earnings	44,223	37,222
	87,352	80,351
	$208,540	**$193,302**

NORTHWEST TERRITORIES POWER CORPORATION

Consolidated Statement of Income
for the year ended March 31, 1995

	1995	1994
	(thousands of dollars)	
Revenues		
Sale of power	$ 96,838	$ 92,353
Sale of heat	3,244	3,675
Other	3,022	2,692
	103,104	98,720
Expenses (Note 12)		
Fuel and lubricants	36,568	32,065
Salaries and wages	21,870	22,026
Supplies and services	13,369	14,875
Amortization	8,850	8,994
Travel and accommodation	2,742	2,657
	83,399	80,617
Income from operations	19,705	18,103
Allowance for funds used during construction	626	536
Interest income	718	285
	1,344	821
Income before interest expense	21,049	18,924
Interest expense (Note 13)	10,510	9,564
Net income	**$10,539**	**$ 9,360**

NORTHWEST TERRITORIES POWER CORPORATION

Consolidated Statement of Retained Earnings
for the year ended March 31, 1995

	1995	1994
	(thousands of dollars)	
Retained earnings, at beginning of the year	$ 37,222	$ 31,342
Net income	10,539	9,360
	47,761	40,702
Dividend (Note 14)	3,538	3,480
Retained earnings, at end of the year	**$ 44,223**	**$ 37,222**

NORTHWEST TERRITORIES POWER CORPORATION

Consolidated Statement of Changes in Financial Position for the year ended March 31, 1995

	1995	1994
	(thousands of dollars)	
Cash provided by (used for):		
Operating activities		
Net income	$ 10,539	$ 9,360
Items not requiring an outlay of funds		
Amortization	8,850	8,994
Allowance for funds used during construction	(626)	(536)
	18,763	17,818
Non-cash current assets	(1,416)	4,528
Accounts payable	(1,529)	(2,754)
Due to the Town of Inuvik - in trust	309	341
Employee termination benefits	(148)	166
Funds provided by operating activities	15,979	20,099
Investing activities		
Acquisition of property and equipment	(14,777)	(16,178)
Proceeds on disposal of property and equipment	8	84
Housing loans receivable	200	97
Deferred charges	(813)	(150)
Advances on loan receivable	(3,046)	---
Funds used for investing activities	(18,428)	(16,147)
Financing activities		
Proceeds from long-term debt	20,000	---
Repayment of long-term debt	(5,350)	(5,350)
Sinking fund installment	(722)	---
Dividend paid	(3,538)	(3,480)
Funds provided by (used for) financing activities	10,390	(8,830)
Increase (decrease) during the year	7,941	(4,878)
Bank indebtedness at beginning of the year	(7,237)	(2,359)
Cash (bank indebtedness) at end of the year	**$ 704**	**$ (7,237)**

NORTHWEST TERRITORIES POWER CORPORATION

Notes to Consolidated Financial Statements
March 31, 1995

1. Authority and Operations

The Corporation operates under the authority of the *Northwest Territories Power Corporation Act* and the *Financial Administration Act* and is a Crown corporation of the Government of the Northwest Territories.

The Corporation operates diesel and hydro-electric production facilities to provide utility services on a self-sustaining basis in the Northwest Territories. The Corporation is regulated by the Public Utilities Board of the Northwest Territories.

The Corporation is exempt from income tax, however it's subsidiaries are taxable.

2. Accounting policies

A summary of the significant accounting policies follows:

Consolidation

These financial statements are prepared on a consolidated basis and include the accounts of the Corporation and its wholly-owned subsidiaries, NWT Energy Corporation Ltd. and 923204 NWT LTD.

The NWT Energy Corporation Ltd., under the authority of the Northwest Territories Power Corporation Act, is authorized to provide construction and project financing to the Dogrib Power Corporation for the construction of a 4.3 MW hydro facility on the Snare River. 923204 NWT LTD. has remained inactive to date.

Revenue

Customers are billed on a cycle basis and revenues are recognized on the accrual basis. Revenues relating to the Public Utilities Board of the Northwest Territories decisions, affecting revenues collectable or refundable in a subsequent year are recorded at the end of the current year.

2. Accounting policies (continued)

Inventories

Fuel and lubricants are valued at the lower of average cost and net realizable value. Materials and supplies are valued at the lower of cost and replacement cost.

Property and equipment

Property and equipment, excluding that donated to the Corporation, are carried at cost less accumulated amortization. Costs of additions, betterment and major renewals are capitalized. In addition to direct costs of goods and services, capital project costs include an allowance for funds used during construction at a rate approved by the Public Utilities Board and a share of engineering and general administration expense which is directly attributable to the project.

Property and equipment donated to the Corporation are recorded at their estimated fair value less accumulated amortization.

Amortization

On the retirement or sale of depreciable assets, the cost of the assets retired less disposal proceeds is charged or credited to accumulated amortization with no gain or loss being reflected in operations. Gains and losses resulting from exceptional circumstances are credited or charged to operations in the year that they are recognized.

Property and equipment in service are amortized on a straight-line basis over their estimated useful lives as follows:

Electric power plants:	
Hydro-electric plants and equipment	27 - 65 years
Diesel engines and associated equipment	15 - 20 years
Fuel storage equipment	20 - 30 years
Buildings	20 - 40 years
Transmission and distribution systems	20 - 50 years
Warehouses, equipment, motor vehicles, and general facilities:	
Warehouses	25 years
Buildings	40 years
Office and general equipment	15 years
Computer equipment and software	5 years
Motor vehicles	8 years
Staff accommodation	10 - 25 years
Other utilities:	
Heating systems	20 years
Sewerage and water	20 years
Other	5 years

2. Accounting policies (continued)

Deferred charges

Financing costs relating to the issue of long-term debt are amortized on a straight-line basis over the period to maturity of the related debt. Regulatory costs are amortized on a straight-line basis over a period not exceeding three years.

Deferred credits

Deferred credits include a provision for site restoration costs, donations of assets and contributions to aid in the construction and acquisition of property and equipment. Deferred credits are amortized over the estimated useful lives of the respective property and equipment.

Pension plan

Contributions are made by the Corporation and its employees to the Public Service Superannuation Plan administered by the Government of Canada. These contributions represent the total liability of the Corporation and are recognized in the accounts on a current basis.

Site restoration costs

The Corporation is regulated by the Public Utilities Board of the Northwest Territories (PUB) which allows the Corporation to recover its costs from rates charged to customers. The Corporation operates diesel generation plants and fuel storage facilities in the majority of communities in the Northwest Territories. In due course, the Corporation may be responsible for site restoration costs for certain plants. The recovery of such costs through the rates is subject to PUB approval.

The Corporation estimates the site restoration costs for all diesel generation plants. This provision is based on management's best estimate of the cost of demolishing all structures and fuel tanks and replacing any contaminated soil.

The Corporation includes these costs as a liability with a corresponding amount recorded as a deferred charge. The site restoration costs will be amortized against income when permitted by the PUB.

3. Accounts receivable

	1995	1994
	(thousands of dollars)	
Utilities, net of allowance for doubtful accounts of $83,000 (1994 - $194 ,000)	$ 14,905	$ 12,369
Recoverable services, net of allowance for doubtful accounts of $17,000 (1994 - $16,000)	692	1,645
Other	67	75
	$ 15,664	$ 14,089

Included in utility accounts receivable are $5,860,000 (1994 -$4,676,000) in unbilled amounts. These amounts also include $2,006,000 approved for collection by means of a rate rider. The Corporation experienced a low water year which affected hydro generation at the Snare Yellowknife system. The Northwest Territories Public Utilities Board approved a decision to allow a temporary low water rate rider to collect additional fuel expense incurred.

4. Property and equipment in service

	1995			1994
	(thousands of dollars)			
	Cost	Accumulated Amortization	Net Book Value	Net Book Value
Electrical power plants	$204,534	$ 88,886	$115,648	$111,863
Transmission and distribution systems	61,189	20,786	40,403	36,533
Warehouses, equipment, motor vehicles and general facilities	21,433	12,173	9,260	9,565
Other utilities	2,070	1,988	82	416
Other	2,916	1,595	1,321	1,788
	$292,142	$125,428	$166,714	$160,165

5. Housing loans receivable

Employee housing loans are non-interest bearing. The term of the existing loans is renegotiable and loans are secured by a second mortgage on the properties as title is transferred to the employees. Principal repayment is due on demand upon employee termination.

6. Deferred charges

	1995	1994
	(thousands of dollars)	
Financing costs	$ 655	$ 569
Site restoration costs	488	236
Regulatory costs	285	---
Other	36	56
	$ 1,464	$ 861

7. Loan receivable

The loan receivable is due from the Dogrib Power Corporation and will be repaid over a 30 year period starting in 1996 upon completion of the hydro facility. The facility will be leased by the Corporation with the purpose to produce electricity. The loan is secured by a charge against the facility and the Power Acquisition Agreement with the Corporation. The loan bears interest at prime, until the long-term debt financing arranged by the NWT Energy Corporation Ltd. has been drawn down at which time loans will bear interest at the applicable long-term rate.

	(thousands of dollars)
Principal	$2,988
Accrued interest on principal	58
	$3,046

8. Accounts payable

	1995	1994
	(thousands of dollars)	
Trade payables	$ 6,197	$ 5,428
Accrued interest	2,734	2,154
Employee leave and termination benefits	916	854
Fuel tax	860	829
Deposits	802	3,930
Payroll	788	938
G.S.T.	476	173
Contractors' holdbacks	294	290
	$ 13,067	$ 14,596

9. Due to the Town of Inuvik - in trust

This amount represents funds held in trust for the Town of Inuvik for capital repairs to the utilidor system.

Expenditures are made from this trust account, subject to the agreement of the Inuvik Utilities Planning Committee made up of representatives of the Town of Inuvik, the Department of Municipal and Community Affairs of the Government of the Northwest Territories, and the Northwest Territories Power Corporation. During the year the funds held in trust earned $147,000 (1994 -$86,000) of interest at rates ranging from 5.63% to 7.90% (1994-3.93% to 5.63%).

10. Long-term debt

	1995	1994
	(thousands of dollars)	
Promissory note to the Government of the Northwest Territories, repayable in ten equal annual instalments of, $5,350,000, maturing June 23, 1998, bearing interest at 11% semi-annually.	$ 21,400	$26,750
11% sinking fund debentures, due March 9, 2009.	20,000	20,000
11 1/8% sinking fund debentures, due June 6, 2011.	15,000	15,000
10 3/4% sinking fund debentures, due May 28, 2012.	20,000	20,000
9 3/8 % sinking fund debentures, due May 12, 2014.	20,000	---
	96,400	81,750
Less:-current portion	6,072	6,100
-funds on deposit with sinking fund trustee	722	---
	$ 89,606	$ 75,650

All sinking fund debentures are unconditionally guaranteed by the Government of the Northwest Territories. Sinking funds are held by the trustee, Montreal Trust of Canada. The rate of return is estimated to be 8 1/4%.

10. Long-term debt (continued)

Principal repayments by fiscal year for the sinking fund debentures and the promissory note are as follows:

1996	$ 6,072
1997	6,630
1998	7,352
1999	7,352
2000	2,724
2000-2015	66,270
	$96,400

Sinking fund installments for the next five years are as follows:

Sinking fund establishment date	**95/96**	**96/97**	**97/98**	**98/99**	**99/00**
$20 million 11% March 1995	$722	$722	$722	$722	$722
$15 million 11 1/8% June 1996		558	558	558	558
$20 million 10 3/4% May 1997			722	722	722
$20 million 9 3/8% May 1999				722	722
	$722	**$1,280**	**$2,002**	**$2,724**	**$2,724**

11. Employee leave and termination benefits

Under their conditions of employment, employees qualify for annual leave of varying lengths depending on length of service. Employees also earn retirement and severance remuneration based on the number of years of service. Annual leave is payable within one fiscal year. The payment of the other amounts is dependent on employees leaving the Corporation.

12. Expenses

An amount of $10,646,000 (1994 - $10,766,000) in engineering and general administration expenses has been incurred. Of this amount $1,494,000 (1994 - $1,527,000) has been capitalized.

13. Interest expense

	1995	1994
	(thousands of dollars)	
Interest on long-term debt		
Sinking fund debentures	$ 7,695	$ 6,031
Government of the Northwest Territories	2,490	3,078
Other	325	455
	$10,510	**$ 9,564**

14. Dividend

Pursuant to the *Northwest Territories Power Corporation Act*, the Government of the Northwest Territories directed the Corporation to declare a dividend of $3,538,788 (1994 -$3,480,000).

15. Commitments

(a) Capital projects

The estimated cost to complete capital projects as at March 31, 1995, was $19,576,000 (1994 - $21,148,000).

(b) Survey

The estimated costs to complete surveys of the Corporation's plants and power lines is $319,000 (1994 - $549,000).

(c) Lease payments

Minimum annual lease payments for office space, staff accommodation, vehicles and office equipment for which the Corporation is committed are as follows:

1996	$ 644,000
1997	428,000
1998	196,000
1999	115,000
2000	84,000
2001-2020	186,000
	$1,653,000

15. Commitments (continued)

(d) Long-term lease

The Northwest Territories Power Corporation has entered into an agreement to lease Phase I Plant and Phase II Plant from the Dogrib Power Corporation. The term of the lease is for 65 years from the Commencement Date. The Commencement Date is the date of completion of Phase I Plant.

(e) Debentures

The NWT Energy Corporation Ltd. has arranged to borrow $25 million by issuing debentures repayable over a 30 year period in equal monthly installments. This debt is guaranteed by the Government of the Northwest Territories and can be borrowed at any time up to October 31, 1996.

(f) Agreement with Dogrib Power Corporation

Under a loan agreement dated September 30, 1994, the NWT Energy Cororation Ltd. has agreed to provide up to $24 million in construction and project financing to the Dogrib Power Corporation for the construction of a hydro facility.

16. Related party transactions

The Corporation is a Territorial Crown Corporation and consequently is related to the Government of the Northwest Territories and its agencies and Crown corporations.

The Corporation provides utility services to, and purchases fuel and other services from these related parties. These transactions are at the same rates and terms as those with similar unrelated customers.

Transactions with related parties and balances at year end, not disclosed elsewhere in the financial statements, are as follows:

	1995	1994
	(thousands of dollars)	
Sale of power, heat and water	$ 22,656	$ 22,505
Purchase of fuel	9,826	10,022
Fuel tax	2,428	2,010
Workers' compensation payments	172	178
Other	1,375	961
Balances at year end:		
Accounts receivable	1,290	1,142
Accounts payable	2,292	1,833

17. Franchises

Subsection 38(1) of the *Public Utilities Act* of the Northwest Territories states:

> No public utility shall operate within a municipality unless the franchise of the public utility has been approved by the Board.

The Corporation requires franchises for 49 communities. As of March 31, 1995, 26 franchises have been approved by the Public Utilities Board. A further 11 franchises are at the final stages of approval. The remaining franchises are at various stages of the application process.

18. Subsequent event

On May 12, 1995, the NWT Energy Corporation Ltd. issued $8 million 10% debenture guaranteed by the Government of the Northwest Territories. Proceeds of financing were used to repay financing to the Corporation and to finance the hydro development by the Dogrib Power Corporation.

19. Comparative figures

Certain amounts for the prior year have been reclassified to conform with the presentation in 1995.

Schedule of Write-offs

(unaudited)

Pursuant to Section 84 of the Financial Administration Act, the Corporation has written off the following assets, debts or obligations during the year that exceeded $500.

NORTHWEST TERRITORIES POWER CORPORATION

Schedule of Write-offs
for the year ended March 31, 1995
(unaudited)

Accounts Receivable

Plant	Name	Amount
Arctic Red River	Blake, Winnie	$ 4,228.01
Colville Lake	Kochon, Roch	1,151.44
Fort McPherson	Martin, Phillip	1,291.48
Fort Smith	Bernatchez, Denis	1,009.64
	P & K Laundry Mat	853.11
Fort Simpson	Mackenzie, Paul	1,091.25
	Simpson Air 1981 Ltd.	1,779.32
	Tsetso, Judy	613.84
	Valley Hardware/ Building Supplies	1,988.63
Gjoa Haven	Rainbow Ventures	805.31
Hall Beach	Hall Beach Transport	11,651.77
	Keoh, Steve	2,428.21
Igloolik	Mason, Marcel	558.26
Inuvik	Kuzman, Louise	777.07
	Lennie, Sammy	694.56
	Moore, Carol	780.55
	Ozolins, John	2,337.72
	Pielak, Wesley	875.50
	Pierrot, Barbara	521.56
Iqaluit	Cambell, Guy	1,292.20
	Grann, Robert	1,549.73
	Iqaluit Kamiutauyait	1,829.05
	Mackenzie, Bill	1,263.83
	Tagalik, Abraham	1,002.63
	Barsoum Drugs Ltd.	39,924.41
	The Frobisher Inn	36,334.84
	Ikaluit Candy Store	2,094.19
Lutsel K'E	Jorge, Manuel	1,905.12
Norman Wells	Igloo Inns Ltd.	17,965.97

NORTHWEST TERRITORIES POWER CORPORATION

Schedule of Write-offs
for the year ended March 31, 1995
(unaudited)

Accounts Receivable

Plant	Name	Amount
Paulatuk	Green, Ruben	$ 2,283.56
Rankin Inlet	Bisset, Robert	2,554.40
	Tungilik, Marius	594.83
Sachs Harbour	Carpenter, Joe	956.03
	Nasogaluak, Dareen	616.75
		$147,504.47

Schedule of Write-offs
for the year ended March 31, 1995
(unaudited)

Cash

Plant	Name	Amount
Coral Harbour		$ 980.01
Lake Harbour		2,300.77
		$3,280.78

ᓄᓇᕗᑦᑎᐊᕐᓗ ᐅᓴᒪᓂᕆᔨᓴᒃᑯᑦ ᑯᐊᐳᓱᓴᖅᑭᑦ

ᖃᐅᔨᓴᖅᑕᐅᔪᑦ ᖁᓄᐃᓕᓐᓂᒋᐊᕐᓇᖅᑐᓂᒃᓂᖅ ᐅᑭᐅᐸ ᓄᓐᖏᐊᓄᑦ ᒪᑦᓯ 31, 1995
(ᐊᓇᐃᐅᔾᔨᐊᑦ ᖁᐅᐅᓇᖅᓯᒪᓂᕐᒥᑦᑐᓂᑦ)

ᑭᓇᐅᔭᑦ ᐊᑭᓕᐅᑕᐅᒋᐅᓪᓚᑦ

ᐅᒃᒪᓚᖅᑯᑕᐅᓯᖏᓐᓄᒃ	ᐊᑎᖓ	ᐅᓄᖅᓯᖓᓂᑦ
ᐸᐅᓪᑐᖅ	ᔪᓚᓐ, ᑭᐱᓐ	$ 2,283.56
ᒃᖓᖅᓯᓂᖅ	ᐱᓇᓐ, ᖃᐳᑦ	2,554.40
	ᑐᖓᓕᒃ, ᒥᐊᓚᔾᔪ	594.83
ᐃᒃᕼᐅᐅᒃ	ᒃᐱᓐᑕ, ᓱ	956.03
	ᓇᓗᓴᐊᖅ, ᒡᓕᓐ	616.75
		$147,504.47

ᖃᐅᔨᓴᖅᑕᐅᔪᑦ ᖁᓄᐃᓕᓐᓂᒋᐊᕐᓇᖅᑐᓂᒃᓂᖅ
ᐅᑭᐅᐸ ᓄᓐᖏᐊᓄᑦ ᒪᑦᓯ 31, 1995
(ᐊᓇᐃᐅᔾᔨᐊᑦ ᖁᐅᐅᓇᖅᓯᒪᓂᕐᒥᑦᑐᓂᑦ)

ᑭᓇᐅᔭᑦ

ᐅᒃᒪᓚᖅᑯᑕᐅᓯᖏᓐᓄᒃ	ᐊᑎᖓ	ᐅᓄᖅᓯᖓᓂᑦ
ᓴᓕᓂᖅ		$ 980.01
ᑭᓪᓕᕐᖅ		2,300.77
		$3,280.78

ᓄᓇᕗᑦᑎᐊᕐᓗᑦ ᐅᓪᓚᖅᓄᑎᓕᕆᓚᐅᖅᓄᑦ ᓄᐊᕐᓇᓴᐅᖅᓄᑦ

ᖃᐅᔨᖅᑕᐅᔪᑦ ᖁᓄᐃᓕᓐᓂᒋᐊᕐᓴᖅᓂᖅᓂᐅᓂ ᐅᑭᐅᐸ ᓄᖅᓯᐊᓄᑦ ᒪᑦᓂ 31, 1995
(ᐃᓴᓴᐃᔨᔪᐊᑦ ᖁᐅᔨᓴᖅᓂᓕᓐᓂᑦᓂᑦ)

ᐱᓇᐅᔭᑦ ᐊᑭᓕᐅᑕᐅᒋᐅᔨᓕᑦ

ᐅᓪᓚᖅᓄᑎᑕᐅᓂᔪᖅᓴᐃᓕᐅ	ᐊᑎᖓ	ᐅᓄᖃᓕᒫᑦ
ᐊᑎᐅ ᑐᐃᑦ ᓗᓐ	ᐱᓕᐅ, ᓴᓂ	$ 4,228.01
ᑯᓴᐊ ᓪᓕ	ᑯᕼᐊᓐ. ᐳ	1,151.44
ᐅᐊᑦ ᒪᐅᐱᐅᓴᓐ	ᒧᑕᓐ, ᐱᓕᐱ	1,291.48
ᐅᐊᑦ ᓂᒥᑦ	ᐳᓇᓕᑦ, ᑎᐊᓂᖏ ᐊᓐᓄᔪᓂᐅ ᐃᖏᓚᓴᐅ	1,009.64 853.11
ᐅᐊᑦ ᓂᒪᓐᓐ	ᒪᑲᓐᓂ, ᔪᑦ ᓂᒪᓐᓐ ᐃᐊ 1981 ᓕᒥᑎᑦ ᑎᑦᓂ, ᔪᑎ Valley Hardware/ ᐃᓚᓵᔪᐊᑲᓴᐃᑦ ᓂᐅᓴᖏᓴᓐᓚᑦ	1,091.25 1,779.32 613.84 1,988.63
ᐅᖅᓂᓯᖅᑐᖅ	ᑲᑕᐅᓕᐃᑦ ᓂᐅᓴᖏᓴᓐᓚᑦ	805.31
ᓴᓂᕆᓕᐅ	ᓴᓂᕆᓕᐅᑦ ᐃᓕᑦᕆᑲᑕᑎᓐᓕᑦ ᑯᐃ, ᓂᑎᐟ	11,651.77 2,428.21
ᐃᓚᓵᓕᐅ	ᒥᓴᓐ, ᒪᓂᐊ	558.26
ᐃᓄᐊᐅ	ᑲᓴᒪᓐ, ᓵᐃᓴ ᓕᐊᓂ, ᓴᒥ ᒧᐊ, ᑭᐅᐳᑦ ᐅᔨᓪᓐ, ᑲᓐ <ᐃᓪᓕᐅ, ᖃᐊᓴᓪ ᐱᐊᓗᓕᓐ, <ᐅᔪ	777.07 694.56 780.55 2,337.72 875.50 521.56
ᐃᖅᑲᓵᐃᑦ	ᑲᓴᐅᑦ, ᓚᐃ ᔪᐸᓐ, ᔪᐅᑦ ᐃᖅᑲᓵᐃᑦ, ᖅᒧᒋᐅᓕᑦ ᒪᑲᓐᓂ, ᐱᐅᑦ ᑕᖅᓪᓕᐅ, ᐃᐅᔪᕼᐊᓴ ᐸᓂᓕᓐ ᐃᓱᐊᖅᓄᐅᑕᖅᖃᐅ ᓂᐅᓴᖏᓴᓐᓚᐅ ᐃᖅᑲᓵᐃᑦ ᐃᓐ ᐃᖅᑲᓵᐃᑦ ᓄᔭᓴᓚᐅᑕᖅᖃᓐᓇᑦ	1,292.20 1,549.73 1,829.05 1,263.83 1,002.63 39,924.41 36,334.84 2,094.19
ᓵᐅᑭᓂ	ᓂᐊᐅ, ᒪᓄᐃᑦ	1,905.12
ᓄᐊᒪᓐ ᖃᐅᔨ	ᐃᓚᓵ ᐃᓐ ᓕᒥᑎᑦ	17,965.97

ᖃᓄᐃᓕᖅᑕᐅᔪᑦ

(ᓇᓱᐊᔨᖅᔪᕐᓗᓂᑦ ᐋᖅᑭᒃᑕᐅᓯᒪᔪᖅᑕᑦᑐᑦ ᓯᓚ)

ᒪᓚᒃᓗᒍ ᐃᓚᖓ ᑎᑎᕆᖅᓯᒪᔪᖅ 84 ᐱᓇᐅᔭᑦ
ᐊᐅᓚᑕᐅᔨᔪᓯᖅᑕᑦ ᒪᓚᒃᑲᖅᑦ, ᑯᐊᐅᓗᓱᒃᑯᑦ ᐅᑯᓂᖓ
ᖃᐅᔨᓴᖅᓯᐅᑦ ᐱᖃᑎᒋᔭᐅᔪᓂᒃ, ᐊᐱᖅᑐᓗᓱᐅᔪᓂᒃ
ᐊᑭᓚᖅᑕᐅᒋᐊᖅᑲᖅᓂᒃ ᐅᑭᐅᖓᔪᒥ ᐅᖓᒃᑑᓕᖓᔪᑦ
$500

ᐱᓇᐅᔭᑦ ᑕᒪᐃᓐᓂᑦ ᐱᔭᕇᐊᔨᐅᓚᓂᑦ ᐊᑐᖅᑕᐅᔭᓚᑦ ᑎᑎᖅᐅᑎᖏᑦ ᒪᑦᓯ 31, 1995

17. ᐱᔭᕇᐊᔨᐅᓚᑦ ᓇᖏᓂᔭᕇᐊᔨᐅᓚᑦ

ᐃᓚᖓ ᑎᑎᕋᖅᓯᒪᓂᐅᔭᓴᖅ 38(1) ᑲᓪᓚᒥᖅᓯᑎᓂᓚᐅᕆᓯᒪᓂᑦ ᒪᓂᒪᖓᑦ ᓄᓇᕗᑦᑎᐊᕐᑕ ᐃᒪᓐᓇᐃᓂᖏᓐᓄᑦ:

ᑲᓪᓚᒥᖅᓯᑎᓂᑦ ᑭᑐᑐᐃᓐᓇᐃᑦ ᐱᒋᔪᖏᑦ ᐊᐅᓚᑕᐅᓂᐊᖏᓚᑦ ᓄᓇᕗᔪᐅᔭᒥ ᓇᖏᓂᖅᑐᑐᑦ ᑲᓪᓚᒥᖅᓯᑎᓂᑦ ᐅᓂᒃᑳᖅ ᑲᓪᓚᒥᖅᓯᑎᓂᓚᐅᕆᓯᒪᓂᑦ ᑲᖏᖅᓯᒪᔪᖏᑎᓂᑦ.

ᓄᓇᓕᒃᓄᑦ ᔫᑲᐃᓐᓇᐃᑦ 49-ᓂᒃ ᓇᖏᓂᖅᓱᓇᐊᖅᑐᖅᓯᑎᓂᐅᑉ. ᑭᒃᓕᒋᑦᓗᒍ ᒪᑎᑦ 31, 1995, 26-ᒎᐅᔭᑦ ᓇᖏᓂᓚᔪᐅᔭᑦ ᑲᓪᓚᒥᖅᓯᑎᓂᓚᓂᓕᒧᑦ ᐊᖏᔪᑕᐅᓕᐅᖅᑐᑦ ᑲᓪᓚᒥᖅᓯᑎᓂᓚᐅᕆᓯᒪᓂᑦ ᑲᑎᒪᔨᖏᓐᓂᑦ. ᐊᓕᒪ 11- ᒎᔭᑦ ᓱᓕ ᑭᒎᑦᓂᖅᑰᒋᒃ ᐊᖏᔪᑕᐅᓴᑦᓂᓕᓕᓂᖅᑐᑦ. ᐊᓱᖏᑦ ᓇᖏᓂᖅᒋᒎᔨᐊᖅᑐᑦ ᐊᑦᔨᒋᖏᑦᑐᓂ ᐱᓚᓕᐊᒎᔨᐊᖅᑐᑦ.

18. ᐱᓚᓕᐊᖓᔪᑦ ᐃᓕᒋᔨᖏᑦ

ᒪᐃ 12, 1995-ᒥ, ᓄᓇᕗᑦᑎᐊᕐᓗ ᑲᓪᓚᒥᖅᓯᑎᓂᓚᐅᕆᓯᒪᓂᑦ ᓯᐊᓗᓚᐃᓴᓯᒪᔪᖏᑦ ᐊᑭᓕᓚᐅᖅᑐᑦ $8 ᒥᓂᔨᒋᓚᓂᒃ 10%-ᒋᔨᐅᔪᒥᒃ ᐊᑭᑦᑐᓚᔨᐅᑎᑕᐅᔪᓐᓇᖅᑐᓂᑦ ᓄᓇᕗᑦᑎᐊᑦ ᑲᔪᓚᒃᓴᖏᑦᑕ ᑲᔪᓯᒋᐊᖅᑎᓚᐅᖅᑕᖅᑐᖏᑦ. ᐱᓇᐅᔨᓚᐊᖓᔪᑦ ᐊᑭᓚᐅᑕᐅᔨᔪᑕᐅᓚᐅᖅᑐᑦ ᓯᐊᓗᓚᐃᓴᓯᒪᔪᖏᑦ ᐊᒪᒪ ᐱᓇᐅᔨᖅᑲᖅᑎᓂᑎᔨᔪᑕᐅᔪᒪᓂᑐᐃᓐ ᑲᓪᓚᒥᖅᓯᑎᓂᓚᓂᓕᒧᑦ ᐱᓚᓕᐊᒎᔨᐊᖅᑐᓂᑦ ᑕᑯᓇᔪᓯᑦ ᑲᓪᓚᒥᖅᓯᑎᓂᓚᐅᕆᓯᒪᓂᑦᑕ ᓯᐊᓗᓚᐃᓴᓯᒪᔪᖏᑦᑐᓂᑦ.

19. ᓴᓂᓕᓴᒃᑎᑕᐅᓂᖏᑦ ᐱᓇᐅᔭᑦ

ᐅᓇᔪᓂᓚᐅᔨᔪᑦ ᐊᖅᑭᒃᑕᐅᓯᒪᔨᔪᑦ ᐅᑭᐅᖓᓚᐅᖅᑐᑐᒥ ᐊᖅᑭᑦᑕᐊᖅᑕᐅᖅᑲᓐᓂᖅᑐᑦ 1995-ᒥ ᐊᑐᖅᑕᐅᔨᓇᓂᑦ ᓴᓂᓕᒃᓂᖅᓴᐅᑎᑕᐅᔪᓐᓇᖅᑐᒃ.

ᑭᓇᐅᔭᑦ ᑕᒪᐃᓐᓂᑦ ᐱᖁᑎᑦᓯᐅᔨᓂᑦ ᐊᑐᖅᑕᐅᔨᑦ ᑎᑎᖅᑐᐅᑎᖅᑭᑦ
ᒧᑦᓂ 31, 1995

15. ᐊᑭᓕᖅᑕᐅᑭᐊᖅᑐᒪᓕᕆᔨᑦ ᓇᓗᓇᐃᖅᑕᐅᓯᒪᔪᑎᒃᑐᑦ (ᑲᔪᓯᑭᐊᖅᑲᓐᓂᖅᑐᑦ)

(d) ᐊᓯᓂ ᐊᑐᖅᑐᐊᖅᑕᐅᔨᑐᖅᓯᓄᑦ

ᓄᓇᕗᒻᒥᑦ ᑲᑎᒪᓂᖅᓯᒪᔪᓄᑦ ᓇᐃᔨᓴᓕᐅᑦ ᐊᑭᓕᖅᑎᑎᒋᓯᒪᓕᖅᓴᑦ ᐊᑐᖅᑐᐊᖅᓯᐊᓂᖅᑐᑦ ᐱᓕᕆᔨᒃᑯᑦ I ᐊᑭᐅᖅᓯᓄᑦ ᑲᑎᒪᓂᖅᓯᒪᔪᖅ ᐊᒻᒪ ᐱᓕᕆᔨᒃᑯᑦ II ᒎᓕᐅᑦ ᑲᑎᒪᓂᖅᓯᒪᔪᓄᖅᓂᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᓂᐊᖅᑐᑦ ᐊᑭᓕᖅᑎᑎᒋᔭᐅᓯᒪᓕᕆᓂᑦ. ᐊᑐᖅᑐᐊᖅᑕᐅᑦᑎᐊᓕᖅᑐᑦ ᑲᔪᓯᑭᐊᖅᑐᐊᖅᓯᒪᓕᕆᓂᑦ ᐅᓂᒃᑳᖅᓯᒪᔪᑦ. ᐱᑕᖃᓂᒃ ᑲᑎᒪᓂᖅᓯᒪᔪᓄᑦ ᐃᓚᖏᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᓂᐊᖅᑐᑦ ᐊᒻᒪ ᐊᑐᖅᑐᐊᖅᑕᐅᔨᑐᖅᓯᓄᑦ ᖃᓄᐃᓕᐅᖅ ᑎᑎᖅᑐᐅᑎᖅᑭᑦ ᐱᓕᕆᔨᒃᑯᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᔨᑐᖅᓯᓄᑦ ᖃᓄᐃᓕᐅᖅ ᑎᑎᖅᑐᐅᑎᖅᑭᑦ ᐱᓕᕆᔨᒃᑯᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᔨᑐᖅᓯᓄᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᔨᑐᖅᓯᓂᖅᓯᒪᔪ

ᐱᓇᐅᔭᓂᒃ ᑕᒪᐃᓐᓂᒃ ᐱᖓᑎᑎᕆᐅᕙᓂᒃ ᐊᑐᖅᑕᐅᔪᓂᒃ ᑎᑎᖅᐅᑎᖏᓐᓂᒃ ᐃᓕᓴᕐᓂ 31, 1995

13. ᖃᑐᐊᓂᐅᑎᓂᒃ ᐊᐱᓚᖅᑐᖅᑕᐅᓵᕆᔨᖏᓐᓂᒃ

	1995	1994
	(ᑕᑯᓐᓴᕐᓚᓂᑐᑦ)	
ᖃᑐᐊᓂᐅᑎᓂᒃ ᐊᑯᓂ ᐊᐱᑦᑐᕆᔭᐅᔪᓐᓇᒃ		
ᐊᐱᑦᑐᕆᔭᐅᔪᓐᓇᒃ ᐊᐱᓚᐅᑎᒃᖁᑦ	$ 7,695	$ 6,031
ᓄᓇᕗᑦᑎᐊᑦ ᒪᓕᒪᓐᓄᐊᓂᓂᒃ	2,490	3,078
ᐊᓂᖏᓂᒃ	325	455
	$ 10,510	$ 9,564

14. ᐊᐱᓚᐅᑕᐅᔪᓂᒃ ᓇᓴᓂᓂᖅᖃᖅᑕᐅᔪᓐᓇᒃ ᐃᑲᔪᑕᐅᔪᑦᓴᑎᑲᒃ

ᒪᓚᒡᓴᓂᒃ ᓄᓇᕗᑦᑎᐊᑦ ᑲᓱᒪᓂᖅᐸᑎᓕᕆᓂᖅᓂᑕ ᐊᐊᑐᕆᓚᖅᑐᖅ ᒪᓚᑦᓴᖅ, ᓄᓇᕗᑦᑎᐊᑦ ᒪᓕᒪᓐᓄᐊᓂᓂᒃ ᐃᒪᓐᓇᐅᔭᖅᓴᓂᒃ ᐊᐊᑐᕆᓚᖅᑐᓂᓐᓂᒃ ᐃᓚᖅᑎᑦᓴᑎᓴᐅᓕᖅᑐᓂᒃ ᐊᐱᓚᐅᑕᐅᔪᓐᓇᒃ ᓇᓴᓂᓂᖅᖃᖅᑕᐅᔪᓐᓇᒃ ᐃᑲᔪᑕᐅᔪᓐᓇᒃ $3,538,788 (1994 -$3,480,000).

15. ᐊᐱᓚᖅᑕᐅᔪᐊᖅᑕᒪᓚᓴᖅᑐᑦ ᓇᓗᓇᐃᖅᑕᐅᔪᓕᒫᓂᖅᑐᑦ

(a) ᐊᐱᑐᔨᑎᓂᒃ ᓴᓇᔭᐅᓂᖏᓂᒃ

ᐃᓕᒪᓂᔭᐅᔪᓂᒃ ᐊᐱᓚᐅᑕᐅᓂᐊᕐᓂᒪᓂᔭᐅᓪᓗᑎᒃ ᐅᓄᖅᓂᖏᓂᒃ ᐊᐱᑐᔨᑎᓂᒃ ᓯᕐᓗ 31, 1995 ᐅᓄᖅᓂᖅᓴᓕᐅᖅᖁᑦ $19,576,000 (1994- $21,148,000).

(b) ᖃᐅᔨᓴᖅᑕᐅᔪᓂᒃ

ᐃᓕᒪᓂᔭᐅᔾᔨᒃ ᖃᐅᔨᓴᖅᑕᐅᔪᓂᒃ ᐊᐱᓚᐅᑕᐅᓂᐊᕐᓂᒪᓂᔭᐅᔪᓂᒃ ᐅᓄᖅᓂᖃᕐᓂᒪᓂᔭᐅᓪᓗᑎᒃ $319,000 1994 - $549,000).

(c) ᐊᓚᖅᑐᐃᓵᔪᓂᔭᐅᔪᓂᒃ ᐊᑐᖅᑐᐊᖅᑕᐅᔪᓪᓗᑎᒃ

ᐊᖏᕐᒍᑕᒪᖅ ᐊᐱᓚᖅᑐᐃᓵᔪᓂᔭᐅᔪᓂᒃ ᑎᑎᕆᔪᐊᕐᓂ ᐊᑐᖅᑐᐊᖅᑕᐅᔪᓐᓇᒃ, ᐱᓚᓂᔭᓂ ᑐᔨᕐᒥᔪᕐᓂᓄᓂᒃ ᐊᒪᒪ ᑎᑎᕆᔪᕐᓂᓄᓂᒃ ᔨᐊᑦᑐᕆᔭᐅᔪᓐᓇᒃ ᐊᐱᓚᖅᑐᓴᐊᖅᖁᑕᕐᓂᒃ ᐃᒪᓐᓇᐅᔭᕐᔪᐊᓂᒃ:

1996	$644,000
1997	428,000
1998	196,000
1999	115,000
2000	84,000
2001-2020	186,000
	$1,653,000

ᑭᓇᐅᔭᖅ ᑕᒪᐃᓐᓂᖅ ᐱᖓᑎᒋᔭᐅᔪᓂᖅ ᐊᑐᖅᑕᐅᔪᖅ ᑎᑎᖅᑕᐅᑎᖅᑎᓂᖅ
ᒪᑦᓯ 31, 1995

10. ᐊᑭᑦᑐᑐᖅᐅᔪᖅ ᐊᓯᓂ (ᑲᔪᓯᑎᐊᖏᓐᓂᖅᑐᑦ)

ᐊᑭᓕᖅᑐᐃᓐᓇᕐᓂᐅᔪᖅ ᐊᑭᑦᑐᓗᒃᐅᔪᓂᓐ ᐊᑭᓕᐅᑕᐅᔪᕆᓐᓂᓐ ᐊᒻᒪ ᐊᑭᓕᖅᑐᖅᑕᐅᓂᐊᖅᓂᕆᖅᑕᐅᔪᓂᓐ ᐃᒪᓐᓇᐃᓕᓴᖅᑕᐅᓚᐅᖅᑐᑦ:

1996	$6,072
1997	6,630
1998	7,352
1999	7,352
2000	2,724
2000-2015	66,270
	$96,400

ᐊᑭᓕᐅᑕᐅᑎᐊᓕᓴᐅ ᐅᑭᐅᓂ ᑕᑦᓕᒪᑦ ᑐᖁᓕᓴᓂ

ᐊᑭᑦᑐᓗᒃᐅᔪᖅ ᐅᑦᓗᐃᑦ ᐊᖏᖁᑎᖅᑎᖅᑎᓂᖅ	95/96	96/97	97/98	98/99	99/00
$20 ᒥᓕᒃᓴ 11% ᒪᑭ 1995	$722	$722	$722	$722	$722
$15 ᒥᓕᒃᓴ 11 1/8% ᔪᓴ 1996		558	558	558	558
$20 ᒥᓕᒃᓴ 10 3/4% ᒪᐃ 1997			722	722	722
$20 ᒥᓕᒃᓴ 9 3/8% ᒪᐃ 1999	____	____	____	722	722
	$722	$1,280	$2,002	$2,724	$2,724

11. ᓴᓇᔨᑦ ᓄᖏᖅᓂᖏᓐᓄᓴᐅᓄᑦᓗ ᐊᐅᑦᓭᓂᖏᓐᓄᓴᐅᓄᑦᓗ ᐃᑲᔪᑎᑦᑎᓴᖅᑦ

ᓴᓇᑎᑦᓗᒋᑦ, ᐃᖏᑲᓇᐃᔨᖏᑎᑦ ᐊᑦᑎᔪᒥ ᐊᐅᑦᓭᖏᓪᓗᒪᔪᓴᓇᑦᓂᖏᒥᑲ ᐊᔪᖁᓴᓂᖏᓕᖏᑦᑐᖅᑦ ᐊᐅᔨ-ᐅᖁᑦᑐᓂᓄᑲ ᐊᑯᓂᐅᑎᑎᓗᑎᑲ. ᐃᖏᑲᓇᐃᔨᖏᖅᑐᑦ ᓄᖏᖅᑐᑐᖅᑕᐅᓂᖏᓐᓄᑲᓂᓄᑲ ᐊᑭᓕᐅᑕᐅᑎᐊᖅᓂᖏᓐᓄᑲᓂᓄᑲ ᐱᒋᖏᕆᑦᑐᖅᑦ ᐅᑭᐅᑦ ᓴᓇᓂᖅᑦ ᒪᓕᒃᓗᑎᑦ ᖃᓄᖅ ᐊᑯᓂᐅᑎᑎᑦᑎᓴᖅᓂᖓᓂᓄᑲ. ᐊᑦᑎᔪᒥ ᐊᐅᑦᓭᓂᓴᐃᖅᑐᑦ ᐊᑭᓕᐅᑕᐅᓂᖅᑦ ᐅᑭᐅᑦ ᐊᑕᐅᓯᑦᑕ ᐊᓂᔪᓄᑦᓂᓗᔪ ᐊᑭᓕᖅᑐᖅᑕᐅᓂᖏᓐᓄᑦᑐᖅᑦ. ᐊᑭᓕᐅᑕᐅᑎᐊᖅᓂᖏᓐᓄᑦᑐᖅᑦ ᐊᔪᓂᓄᓂᖅ ᒪᓕᒃᑕᖏᑦᑐᖅᑦ ᓴᓇᑦᓂ ᐊᐅᑦᓭᖏᓪᓗᒪᔪᓴᓇᑦᓂᖏᓐᓄᑦᑐᖅᑦ ᖃᒪᒪᔭᖏᑦᑐᓂᓄᑲ ᐊᓯᖏᓐᓄᓴᐅᓄᑦ.

12. ᐊᑐᖅᑕᐅᔪᖅ

ᑭᓇᐅᔭᖅ ᐅᓄᖅᓯᖅᑐᑦ $10,646,000 (1994 - $10,766,000) ᐃᐊᓐᔭᓯᐊᖅ ᐊᒻᒪ ᐊᐅᓪᓚᑕᐅᔪᕆᐊᖃᖅᑎᖅ ᐊᐅᓪᓚᑕᐅᓯᖏᓐᓄᓴᐅ ᐊᑐᖅᑕᐅᔪᖅ. ᑕᒪᓐᓇᖅᑐᖅ $1,494,000 (1994 - $1,527,000) ᐊᐅᑐᕆᑎᓄᑦ ᓄᓕᖅᑕᐅᔨᓴᖅ.

ᐱᓇᐅᔭᑦ ᑕᒪᐃᓐᓂᑦ ᐱᔭᕇᐊᖅᑐᐅᔪᓂᑦ ᐊᑐᖅᑕᐅᔪᑦ ᑎᑎᕋᐅᑎᖅᑎᓂᑦ
ᐃᓕᓴ 31, 1995

9. ᑕᐅᓐᖓᑦ ᐃᓄᐃᖅᑎᑐᐅᑦ ᐊᑭᓚᖅᑕᐅᔭᕐᓂᐊᖅᑎᓂᑦ - ᐸᐸᑕᐅᔪᓂᑦ

ᒥᓐᓇ ᐅᓄᖅᓯᓗᓕᕆᔨᖅ ᑭᖑᖅᑐᐃᐃᕐᖅ ᐱᓇᐅᔭᓂᒃ ᓴᓂᕐᖅᑕᐅᓯᒪᔪᓂᒃ ᑕᐅᓐᖓᓐᓂᑦ ᐃᓄᐃᖅᑎᑐᐅᑦ ᐊᑭᐅᔪᐊᑎᓄᑦ ᐊᑐᖅᑕᐅᔪᕐᓇᖅᖃᖅ ᐃᒪᓕᒍᑦ ᕿᙵᐃᓐᓄᓐᓗ ᓯᓚᑦᓯᐊᖅᑐᓂᓐᓄᑦ ᐊᑐᖅᑭᒪᐊᖅᑐᓯᒪᔪᑕᐅᖅᑲᑦᑕᓗᓂ.

ᐱᓇᐅᔭᑦ ᐊᑐᖅᑕᐅᔪᕐᓇᖅᑐᑦ ᒥᑦᓂᖅᑐᐃᓐᓇᖅᑐᑦ ᐱᓇᐅᔭᖅᑲᐅᔪᓕᐊᖅᑎᑦ ᐱᓕᕐᓗᑦ, ᒪᓕᒐᓗᑦ ᐊᖏᕈᑎᓕᐊᖏᑦ ᐃᓄᐃᖅᑐᐃᑦ ᐅᑭᒪᓕᖅᑕᐅᓂᖅᓴᓕᖅᑎᑦ ᑲᑎᒪᓂᖅᓯᒪᔪᑦ ᐃᓄᐃᖅᑎᑐᐅᑦ, ᓄᓇᓕᓚᐅᖅᓯᓂᖅ ᓄᓇᕗᑦ ᑲᓇᒪᓂᖅᑐᓂᑦ, ᐊᑭᒪ ᓄᓇᕗᑦ ᑲᑎᒪᓂᖅᓯᒪᔪᑦ ᐅᑭᒪᓕᖅᑕᐅᓂᖅᓴᓕᖅᑎᑦ ᐊᑐᖅᑕᐅᔪᕐᓇᖅᖃᖅᑐᓂᑦ. ᐅᑭᐅᒥ ᐱᓇᐅᔭᑦ ᐸᐸᑕᐅᔪᑦ ᐱᓇᐅᔭᓕᐅᕈᑕᐅᓕᐅᖅᓴᑦ $147,000 (1994 - $86,000) ᖃᑐᐊᖏᐅᑎᓂᑦ ᐱᑎᕐᓗᑦ 5.63%-ᒥᑦ 7.90%-ᒧᑦ (1994 - 3.93%-ᒥᑦ 5.63%-ᒧᑦ.

10. ᐊᐱᑦᑐᑦᖢᐅᔪᑦ ᐊᑯᓂ

	1995	1994
	(ᑕᐅᓴᐸᓪᓕᓂᑦ)	
ᓄᓇᕗᑦ ᑲᓇᒪᓂᖅᓯᒪᔪᓂᒃ ᐊᑭᓚᖅᑐᐃᓐᓇᕐᑕᐅᓂᐊᓂᕆᑕᐅᔪᑦ ᐊᑭᓚᖅᑐᑦᖢᓇᓕᐊᖅᑐᑦ ᕿᓂᓐᓄᑎᒃ ᓇᓚᒧᐊᖅᑐᒥᒃ ᐊᑭᓚᖅᑐᐃᓐᓇᖅᑐᑦᖢᓄᑎᒃ ᐊᖏᕐᕕᒋᓴᖅ ᐊᑭᓚᖅᑐᕐᓂᖅᑐᑎᒃ ᐅᓄᖅᓯᖅᑐᖅᑐᒥᒃ $5,350,000, ᐊᑭᓚᐅᑕᐅᔨᓂᕐᓂᐊᖅᑐᖅᖢᓂ ᔪᓄ 23, 1998-ᒥ ᖃᑐᐊᖏᐅᑎᖅᖢᖅᓯᓂ ᐊᖏᕐᕕᒋ 11%-ᒥᒃ.	$ 21,400	$ 26,750
11% ᐊᐱᑦᑐᕆᔨᐅᔪᓂᑦ, ᐊᑭᓚᐅᑕᐅᔨᓕᓚᒃ ᐃᓕᓴ 9, 2009	20,000	20,000
11 1/8% ᐊᐱᑦᑐᕆᔨᐅᔪᓂᑦ ᐊᑭᓚᐅᑕᐅᔨᓕᓚᒃ ᔪᓄ 6, 2011	15,000	15,000
10 3/4% ᐊᐱᑦᑐᕆᔨᐅᔪᓂᑦ ᐊᑭᓚᐅᑕᐅᔨᓕᓚᒃ ᒪᐃ 28, 2012	20,000	20,000
9 3/8% ᐊᐱᑦᑐᕆᔨᐅᔪᓂᑦ ᐊᑭᓚᐅᑕᐅᔨᓕᓚᒃ ᒪᐃ 12, 2014	20,000	---
	96,400	81,750
ᐱᓪᓗᒍ: ᐃᓐᓇ ᐅᓄᖅᓯᓗᓕᕆᔨᖅ ᐊᑭᓚᐅᑕᐅᑦ -ᐱᓇᐅᔭᑦ ᐃᓕᓴᐅᔨᓕᐊᖅᑎᑦ ᐊᐱᑦᑐᕆᔨᐅᔪᓂᑦ ᐊᑐᖅᑕᐅᓴᓕᓴᐅᑎᓂᒃ ᐊᑭᓚᐅᔨᓂᒃ	6,072	6,100
	722	---
	$ 89,606	$ 75,650

ᑕᒪᐃᓐᓂᒃ ᐱᓇᐅᔭᑦ ᐊᐱᑦᑐᕆᔨᐅᔪᓂᑦ ᐊᑭᓚᑕᐅᔨᓕᐅᑎᓴᓕᖅᑎᑦ ᐃᓕᓴᖅᓯᑕᐅᔨᓇᓂᕐᓂᐊᖅᑎᓄᑦ ᓄᓇᕗᑦ ᓴᓂᕐᖅᑕᐅᓯᒪᔪᓂᑦ ᐊᖏᕈᑕᐅᓕᖅᑕᐅᓂᖅᓴᓕᖅᑎᑦ.ᐊᐱᑦᑐᕆᔨᐅᔪᓂᑦ ᐊᑭᓚᐅᑕᐅᔨᓕᓚᒃ ᐸᐸᑕᐅᖅᑲᑦᑕᓗᓂᑦ ᐱᓇᐅᔭᓕᐅᕆᓂᑦ, ᒪᓂᑐᐃᓐᓇᖅᑐᑦᖢᓂ ᐱᓇᐅᔭᓕᐅᕐᓇᖅᑐᖅ. ᐅᑎᓄᓕᐊᖅᑐᑦ ᐅᓄᖅᓯᖅᑐᖅᑐᒥᒃ 8 1/4%-ᒥᒃ.

ᐱᓇᐅᔭᑦ ᑕᒪᐃᓐᓂᑦ ᐱᖓᑎᒋᐊᕐᓂᑦ ᐊᑐᖅᑕᐅᔪᑦ ᑎᑎᖅᐅᑎᖓᑦ
ᒪᑦᓂ 31, 1995

5. ᐃᒡᓗᖅᓯᐊᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᓂᖅᓂᓐᓄᑦ ᐊᑭᓚᐅᑎᓴᓴᖅ

ᐃᖅᑲᓇᐃᔨᖅᑐᑦ ᐃᒡᓗᖅᓯᐊᕐᓂᓐᓄᑦ ᐊᑭᓚᖅᑐᐃᓐᓯᑎᓴᓴᖅᓄᑦ ᐊᑐᖅᑐᐊᖅᑕᕐᓂᑦ ᖃᑐᐅᖅᐅᑎᓂᓗ ᑲᑎᒪᖅᑕᕐᓂᒪᒐᑦ. ᒪᓚᒃᑕᓴᐃᑦ ᒪᓐᓇ ᐊᑐᖅᑐᐊᖅᑕᐅᔪᓂ ᐊᓂᖅᑲᑎᒋᔭᓂᖅᓄᑦ ᐃᓱᖅᑭᐊᖅᑕᐅᖅᑲᓐᓂᕐᓂᖅᑕᕐᓂᑦ ᐊᒪᒪ ᐊᑐᖅᑐᐊᖅᑕᐅᔪᑦ ᑲᔪᓯᐊᖅᑲᖅᓯᖅᑎᑐᑦ ᑐᓴᓕᐊᓂᓄ ᐊᑐᖅᑐᐊᖅᑕᐅᑎᓂᒃᓴᓕᐅᔪᓄᑦ ᐱᕐᓇᓴᖅᓄᑦ ᐱᖓᑎᒋᐊᕐᓂᓄᑦ ᐱᕐᓇᓴᖅᓄᑦ ᓄᖅᑎᖅᑕᐅᓂᒃᓴᓕᐅᔪᓄᑦ ᐊᑭᓚᐅᑎᓴᓴᖅᓄᑦ ᐊᑭᓚᐅᑎᓴᓴᖅᓂᓐᓄᑦ ᐃᖅᑲᓇᐃᔨᖅᑎᓂᓂᔪᓄᑦ ᓄᖅᑲᖅᑎᓂᑎᓂᓕᔪᔭᓗ ᐃᖅᑲᓇᐃᔨᖅᑎᑕᖓᓄᑦ.

6. ᐸᖕᒪᓴᐊᖅᑕᐅᔪᑦ ᓴᓲᕐᕈᐅᔪᑦ

	1995	1994
	(ᑕᐅᓴᐅᒡᒐᓄᑦ)	
ᐱᓇᐅᔭᖅᑲᑎᓂᑎᓴᓕᔪᐅᔪᑦ ᐊᑭᑦᑐᑦ	$ 655	$ 569
ᐊᑐᐊᒃᓴᕐᕈᐅᔪᑦ ᐊᑭᑦᑐᑦ	488	236
ᐃᓄᒃᑎᐅᔪᑦ ᐅᑎᖅᑎᑕᐅᓄᑦᓂᓐᓄᑦ ᐊᑭᑦᑐᑦ	285	---
ᐊᓕᑦᑐᑦ	36	56
	$ 1,464	$ 861

7. ᐊᑐᖅᑐᐊᖅᑕᐅᔪᓐᓄᑦ ᐊᑭᓚᐅᑕᐅᒥᖅᑐᑦ

ᐊᑐᖅᑐᐊᖅᑕᐅᔪᑦ ᐊᑭᓚᐅᑕᐅᒥᐊᖅᑲᖅᓴᓕᑦ ᒎᓕᓪᓕᑦ ᐅᓪᓗᖅᓯᑎᓂᓕᓴᐃᓕᓄᓂᓐᓄᑦ ᐃᐊᕐᓇᓴᓂᑦ ᐊᓪᓚᒍ ᐊᑭᓚᖅᑐᐃᓐᓯᑎᓴᓴᖅᓄᑦ ᐅᑭᐅᓂᖅ 30-ᓂᖅ ᐱᒋᐊᖅᓵᓴᓕᑐᖅ 1996-ᒥ ᐱᐊᓂᖅᑕᐅᖅᓯᑦ ᐅᓪᓗᖅᓯᑎᓂᓕᓴᐃᓕᓄᓂᓐᓄᑦ. ᐅᓪᓗᖅᓯᑎᓂᓕᓴᐅᓂᐊᖅᑐᖅ ᐊᑐᖅᑐᐊᖅᑕᐅᓂᐊᖅᑐᖅ ᐃᐊᕐᓇᓴᖅᑎᓂᓄᑦ ᐅᓪᓗᖅᓯᑎᓂᖅ ᐊᑐᐃᓐᓇᕐᓂᖅᑐᐃᓐᓇᕐᓂᖅᓄᑦ ᓴᓇᓕᐅᔭᓄᓐᓂᖅᑐᑦ ᐅᓪᓗᖅᓯᑎᓂᖅ. ᐊᑐᖅᑐᐊᖅᑕᐅᔪᓐᓄᑦ ᓴᓲᕐᕈᐅᔪᓂᖅᑎᑦ ᐅᓪᓗᖅᓯᑎᓂᖅ ᐊᑐᖅᑐᐊᖅᑕᐅᔪᓐᓄᑦ ᐊᑭᓚᐅᑕᐅᒥᐊᖅᑲᖅᓴᓕᑦ ᐃᐊᕐᓇᓴᖅ

ᐱᓇᐅᔭᑦ ᑕᒪᐃᓐᓂᑦ ᐱᔭᕇᐅᔾᔨᐅᓂᒃᑯᑦ ᐊᑐᖅᑕᐅᔾᔨᑦ ᑎᑎᖅᐅᑎᖅᑕᑦ
ᐃᓕᓴᕐ 31, 1995

3. ᐱᓇᐅᔭᓕᐊᖏᔪᑦ ᐊᑭᓕᐅᑕᐅᓯᒪᔪᖅᑕᑐᑦ

	1995	1994
	(ᑕᐅᓴᐃᑦᑕᓕᓂᑦ)	
ᐅᖃᓕᖅᓯᑎᑦ, ᐃᓱᒪᓕᐅᔾᔨᑦ ᐊᑭᓕᖅᑐᒃᑯᐅᓯᒪᔪᖅᑕᑐᑦᑐᓂᑦ $83,000 (1994 - $194,000)	$14,905	$12,369
ᐅᑎᖅᑎᑕᐅᔾᔨᑦ ᐱᔭᑎᑦᓴᖅᑕᐅᔾᓱᑦ, ᐃᓱᒪᓕᐅᔾᔨᑦ ᐊᑭᐅᖅᓴᖅᑕᐅᓯᒪᔪᖅᑕᑐᑦᑐᓂᑦ $17,000 (1994 $16,000)	692	1,645
ᐊᓯᖏᑦ	67	75
	$15,664	$14,089

ᐅᖃᓕᖅᓯᑎᑦ ᐱᓇᐅᔭᖅᐅᓯᕐᓂᕐᓴᐅᓂᓄᑦ ᐊᑭᓕᐅᑕᐅᓯᐊᓕᑦ ᐃᓕᓐᔾᔨᑦ $5,860,000 (94 - $4,676,000) ᐊᑭᓕᐅᑕᐅᔪᕐᔭᐅᔾᓗᑎᐅ ᑐᐱᓯᕐᐅᑎᓄᐅ ᑐᓄᓯᐅᑎᓄᑦ ᐃᓕᓐᔾᔨᑦ $2,006,000-ᓄᐅ ᐊᖏᓪᓕᐅᓯᒪᔪᓄᐅ ᐊᑭᓕᐅᑕᐅᓯᐊᖅᑐᖅᑐᑦ ᐅᑎᑕᐅᓄᕐᓂᖅᓄᐅ ᐊᑭᓕᖅᑐᒃᑯᑦ ᐊᑭᓕᐅᑎᖅᑐᑦ. ᔪᐊᔾᔨᓴᕐᔪᑦ ᐅᑭᐅᖅᑕᕐᓂᐊᕐᓗᒃ ᐃᓗᐊᓂᒃᑯᑦᑐᖅ ᐊᑭᓕᖅᑐᒃᑯᐅᓯᒪᔪᖅᑕᑐᑦᑐᓂᑦ

2. ᐱᓇᐅᔭᓕᓚᓂᕐᒧᑦ ᐊᑐᐊᖏᐃᓐᓇᑦ (ᑲᔪᓯᕐᓂᐊᖅᑲᓐᓂᖅᑐᑦ)

ᑭᖑᓪᓚᐊᖅᑕᐅᔪᓄᑦ ᓴᓵᔭᕆᐅᔪᑦ

ᐱᓇᐅᔭᖅᑲᖅᑎᑦᑎᓴᓪᓕᐅᔪᑦ ᐊᒻᓂ ᐊᐱᑦᑐᓚᕆᐅᔪᓄᑦ ᐊᑭᓚᓯᕐᓂᐊᖅᑕᐅᖅᑲᖅᑕᖅᓴᑦ ᑐᑭᒧᐊᖅᑎᐊᖅᑐᒃ ᒪᓕᓂᖅᑕᐅᔪᓚᑐᒃ ᐊᑭᕕᓚᕆᖅᑕᖅᑎᑦ ᐊᐱᑦᑐᑐᓄᑦ. ᐊᑐᐊᒪᖅᑎᒧᑦ ᖃᐅᔨᓴᖅᑕᐅᕕᐊᖅᑲᖅᑐᑦ ᐊᑭᑦᑎᑦ ᐊᑭᑦᑐᑐᓄᑦ ᐊᑭᓚᓯᕐᓂᐊᖅᑕᐅᔪ

ᑭᓇᐅᔭᑦ ᑕᒪᐃᓐᓂᑦ ᐱᖓᑎᒋᐊᕐᓂᑦ ᐊᑐᖅᑕᐅᔪᑦ ᐅᓂᖅᑲᖅᑕᐅᓂᖏᓐᓂᑦ
ᑎᑎᖅᐅᑎᖏᑦ
ᒪᑦᓯ 31, 1995

2. ᑭᓇᐅᔭᓕᓚᓂᖓᔪᓂ ᐊᑐᐊᖏᐃᐅᑦ (ᑲᔪᓯᑎᐊᖅᑲᓐᓂᖅᑐᑦ)

ᐱᖓᑎᒋᐊᕐᓂᑦ

ᐅᖅᓯᐊᓗᐃᑦ ᐅᖅᓯᖅᑎᑕᑎᓪᓗ ᐊᑭᖅᑲᖅᑎᑕᐅᕐᒪᑦ ᐊᑭᒋᓂᕐᑕᓂᑦᑕ ᑐᖓᔪᓂ ᐊᖏᒪ ᒡᓕᓯᖅᖢᑕᐅᓯᒪᔭᓂᑐᑦ ᐊᑭᑐᓂᓂ ᐊᑭᖅᑲᖅᑎᑕᐅᔭᐸᑎᓂᖅᖅᓕᒃ. ᐱᖓᑎᑦ ᓯᓚᕐᑐᒡᓗ ᐃᓕᓴᕐᕕᒃᑐᑦ ᐊᑭᑐᓂᓂ ᐊᑭᖅᑲᖅᑎᑕᐅᔭᓯᒪᓂᖅᓕᒃ ᐊᑭᒥᓕᖅᑲᖅᑕᐅᓂᖅᑐᑦ ᑐᖓᔪᓂ ᐊᖏᒪ ᐅᑎᖅᑕᐅᔭᖅᑐᑦ.

ᓇᓴᒥᓂᖓᑎᒋᔭᐅᔪᑦ ᐱᓇᓱᑎᓪᓗ

ᓇᓴᒥᓂᖓᑎᒋᔭᐅᔪᑦ ᐱᓇᓱᑎᓪᓗ, ᐃᓕᐅᑎᑦᓴᓪᓗᑦ ᑐᓂᔨᔪᑕᐅᓂᓂᕆᐊᑦ ᓯᐊᐃᓚᖅᓂᑦ, ᐊᑭᖅᑲᖅᑎᑕᐅᓂᖅᑐᑦᑕᖅᑐᑦ ᐊᑭᓚᐅᔭᓕᕆᓂᖅᑐᑦ ᐃᓱᒪᓕᐅᑎᓂᖅᑐᑦ ᐊᑭᖅᑲᖅᑎᑕᐅᔭᖅᑐᑦᑕᖅᑐᑦ. ᐊᑭᑦᑐᐅᔪᑦ ᐃᓕᖅᑲᖅᑕᐅᔭᔪᑦ ᐊᑭᖅᑲᖅᑎᑕᐅᔭᔪᑦ ᐊᑭᑐᓂᓂ ᐊᑭᖅᑲᖅᑎᑕᐅᔭᖅᑐᑦᑕᖅᑐᑦ. ᐊᑭᑦᑐᐅᔪᑦ ᐃᓕᖅᑲᖅᑕᐅᔭᔪᑦ ᐊᑭᑐᓂᓂ ᐊᑭᖅᑲᖅᑎᑕᐅᔭᖅᑐᑦᑕᖅᑐᑦ ᐊᑭᑐᓂᓂ ᐃᓕᖅᑲᖅᑕᐅᔭᖅᑐᑦᑕᖅᑐᑦ ᐱᖓᑎᒋᐊᕐᓂᑦ ᐊᑭᖅᑲᖅᑎᑕᐅᔭᖅᑐᑦᑕᖅᑐᑦ ᐊᑭᑐᓂᓂ ᐊᑭᖅᑲᖅᑎᑕᐅᔭᖅᑐᑦᑕᖅᑐᑦ ᐊᑭᓚᐅᔭᓕᕆᓂᖅᑐ

ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᐅᓪᓚᖅᓄᑎᓕᕆᔨᖅᓄᑦ ᓄᐊᕐᓇᓴᓄᖅᓄᑦ

ᐱᓇᐅᔭᑦ ᑕᒪᐃᓐᓂᑦ ᐱᕐᓯᑎᑎᐅᔪᓂᑦ ᐊᑐᖅᑕᐅᔪᑦ ᐅᓂᒃᑲᖅᑕᐅᓂᖏᑦᑕ ᑎᑎᖅᐅᑎᖅᑎᖏᑦ
Ꮭᑦ 31, 1995

1. ᓴᖅᖢᓂᓕᕆᐅᔪᑦ ᐊᐅᓚᑦᑎᐹᔪᖅᓵ

ᓄᐊᕐᓇᓴᓄᖅᓄᑦ ᐊᐅᓚᑦᑎᖅᑕᖅᑐᑦ ᐱᓚᕐᓇᐊᒥᓐᓂᒃ ᓴᖅᖢᓂᓂᖅᑲᖅᑎᑎᐅᔪᑦᑐᑎᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑦ-ᑎᓚᕐᓇᓵᓄᓄᑦᑕ ᒪᓚᑦᓴᖅᑎᑦᑎᒍᑦ ᐊᓪᒪ ᐱᓇᐅᔭᑦ ᐊᐅᓚᑕᐅᔭᓕᕆᖅᓴᖅᑎᑦᑎᒍᑦ ᐊᓪᒪ ᓄᐊᕐᓇᓴᓂᓂ ᑲᓇᒪᓂᖅ ᐃᓚᕐᓂᑦᑕ ᐱᓕᒪᓄᓄᓐᓂ ᓄᐊᕐᓇᓴᓄᖅᑐᑦ ᓂᓚᕐᓇᐊᑦ ᑲᓇᒪᓄᓄᓐᓂ.

ᓄᐊᕐᓇᓴᓄᖅᓄᑦ ᐊᐅᓚᑦᑎᖅᑕᖅᑐᑦ ᐅᖅᓯᐊᓗᓐᓂᒃ ᐅᓪᓚᖅᓄᑎᓂᓗᓗ ᐱᓚᕐᓇᐊᖅᖢᐅᔪᓂᒃ ᐊᑐᐃᓐᓇᐅᑎᓐᓂᒃ ᐱᔨᑎᑎᕐᐅᑎᓂᒃ ᐃᓕᓐᓂᑦ ᐱᓚᕐᓇᐊᖅᑐᑦᑎᓐᓂᑦ ᓄᓇᕗᑦᑎᐊᕐᓗᒃ. ᓄᐊᕐᓇᓴᓄᖅᓄᑦ ᐊᑐᐃᓐᓇᑦᑎᐊᕐᓗᒃ-ᑲᖅᑕᐅᓕᕆᖅᓴᖅᑎᑦᑎᒍᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗ ᑲᓇᒪᓄᓄᓐᓂ ᓄᓇᕗᑦᑎᐊᕐᓗᒃ.

ᓄᐊᕐᓇᓴᓄᖅᓄᑦ ᒥᐅᔨᑎᓂᖅᓄᑦ ᐃᓚᕐᓇᐊᒥᓐᓂᒃ ᐅᓪᓚᖅᓄᑎᓂᓗᓗ ᐱᓚᕐᓇᐊᖅᑐᑦᑎᓐᓂᒃ ᐊᑐᐃᓐᓇᐅᑎᓐᓂᒃ ᐃᓚᖅᑎᑦᑎᓐᓂᒃ ᐃᓕᓐᓂᑦ ᐱᓚᕐᓇᐊᖅᑐᑦᑎᓐᓂᑦ ᓄᓇᕗᑦᑎᐊᕐᓗᒃ. ᓄᐊᕐᓇᓴᓄᖅᓄᑦ ᐊᑐᐃᓐᓇᑦᑎᐊᕐᓗᒃ-ᑲᖅᑕᐅᓕᕆᖅᓴᖅᑎᑦᑎᒍᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗ ᐱᓚᕐᓇᐊᖅᑐᑦᑎᓐᓂᑦ ᓄᓇᕗᑦᑎᐊᕐᓗᒃ.

ᓄᐊᕐᓇᓴᓄᖅᓄᑦ ᒐᕐᓱᕐᓂᖅᑎᑦᑎᒍᑦᑕᓂᒪᓂ ᐃᓛᒃᒐᕐᓱᓂᒃ, ᑭᓱᐊᓂ ᐃᓕᒋᐊᕈᑎᑦᑎᒍᑦ ᒐᕐᓱᕐᓂᖅᑎᑦᑎᓕᕆᓂᖅᓵᖅᑐᑦ.

2. ᐱᓇᐅᔭᓕᕆᓂᕐᒧᑦ ᐊᑐᐊᖏᐃᑦ

ᓇᐃᒡᓕᒋᐊᖅᓱᒪᓕᕐᑦ ᐱᓇᐅᔭᓕᕆᓚᐅᓱᐅᑎᑦ ᐊᑐᐊᖏᐃᑦ ᐃᓕᑎᑎᑎᑦᑎᒍᑦᑐᓂ ᐊᒋᓂ:

ᑕᒪᐃᓐᓂᑦ ᐱᓕᕆᓂᖅᓄᑦ ᓄᓇᕗᑦᑎᐊᕐᓗᒃ

ᒋᔭᐊᐅ ᐱᓇᐅᔭᑎᑎᒍᑦ ᓄᓇᕗᑦᑎᐊᕐᑎᑦᑎᒍᑦ ᓄᓇᖅᑐᑦᑎᐊᕐᓗᒃ ᓄᓇᖅᑐᑦᑕᖅᑐᑦᑎᐊᕐᑎᑦᑎᒍᑦᑐᓂ ᐊᒪᓪᒪ ᐃᓕᑎᑎᑎᑦᑎᒍᑦᑐᓂ ᐱᓇᐅᔭᓕᕆᓂᖅᓵᖅᑐᑦᑎᓐᓂᒃ ᐅᓪᓚᖅᓄᑎᓂᓗᓗ ᐃᓕᓐᓂᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᐃᓕᓐᓂᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᐊᒪᓪᒪ ᐃᓕᑎᑎᑎᑦᑎᒍᑦᑐᓂ ᑕᒪᐃᓐᓂᑦ ᐃᓕᓴᕐᓂᓕᕆᓂᖅᓵᖅᑐᑦ, ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᐅᓪᓚᖅᓄᑎᓂᓗᓗ ᐃᓕᑎᑎᑎᑦᑎᒍᑦ 923Ø4 ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᓕᒥᑎᑦ.

ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓄᐊᕐᓇᓴᓄᖅᓄᑦ ᓕᒥᑎᑦᑎᒍᑦ, ᐃᑲᔪᖅᑐᖅᑕᐅᔪᓂᒃ ᓴᖅᖢᓂᓂᖅᑲᖅᑎᑎᐅᔪᑦᑐᓂᒃ ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᐊᒪᓪᒪ ᐃᓕᑎᑎᑎᑦᑎᒍᑦᑐᓂ ᑕᒪᐃᓐᓂᑦ ᐃᓕᓴᕐᓂᓕᕆᓂᖅᓵᖅᑐᑦ, ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᐅᓪᓚᖅᓄᑎᓂᓗᓗ ᐃᓕᑎᑎᑎᑦᑎᒍᑦ 923Ø4 ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᓕᒥᑎᑦ.

ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓄᐊᕐᓇᓴᓄᖅᓄᑦ ᓕᒥᑎᑦᑎᒍᑦ, ᐃᑲᔪᖅᑐᖅᑕᐅᔪᓂᒃ ᓴᖅᖢᓂᓂᖅᑲᖅᑎᑎᐅᔪᑦᑐᓂᒃ ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᐊᒪᓪᒪ ᐃᓕᑎᑎᑎᑦᑎᒍᑦᑐᓂ ᑕᒪᐃᓐᓂᑦ ᐃᓕᓴᕐᓂᓕᕆᓂᖅᓵᖅᑐᑦ, ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᐅᓪᓚᖅᓄᑎᓂᓗᓗ ᐃᓕᑎᑎᑎᑦᑎᒍᑦ 923Ø4 ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᓕᒥᑎᑦ.

ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓄᐊᕐᓇᓴᓄᖅᓄᑦ ᓕᒥᑎᑦᑎᒍᑦ, ᐃᑲᔪᖅᑐᖅᑕᐅᔪᓂᒃ ᓴᖅᖢᓂᓂᖅᑲᖅᑎᑎᐅᔪᑦᑐᓂᒃ ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᐊᒪᓪᒪ ᐃᓕᑎᑎᑎᑦᑎᒍᑦᑐᓂ ᑕᒪᐃᓐᓂᑦ ᐃᓕᓴᕐᓂᓕᕆᓂᖅᓵᖅᑐᑦ, ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᐅᓪᓚᖅᓄᑎᓂᓗᓗ ᐃᓕᑎᑎᑎᑦᑎᒍᑦ 923Ø4 ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᓕᒥᑎᑦ.

ᐱᓇᐅᔭᓕᕆᓂᖅᓵᖅᑐᑦ ᐃᓕᑎᑎᑎᑦᑎᒍᑦᑐᓂᒃ ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᐊᒪᓪᒪ ᐃᓕᑎᑎᑎᑦᑎᒍᑦᑐᓂ ᑕᒪᐃᓐᓂᑦ ᐃᓕᓴᕐᓂᓕᕆᓂᖅᓵᖅᑐᑦ, ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᐅᓪᓚᖅᓄᑎᓂᓗᓗ ᐃᓕᑎᑎᑎᑦᑎᒍᑦ 923Ø4 ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᓕᒥᑎᑦ.

ᐱᓇᐅᔭᓕᕆᓂᖅᓵᖅᑐᑦ ᐃᓕᑎᑎᑎᑦᑎᒍᑦᑐᓂᒃ ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᐊᒪᓪᒪ ᐃᓕᑎᑎᑎᑦᑎᒍᑦᑐᓂ ᑕᒪᐃᓐᓂᑦ ᐃᓕᓴᕐᓂᓕᕆᓂᖅᓵᖅᑐᑦ, ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᐅᓪᓚᖅᓄᑎᓂᓗᓗ ᐃᓕᑎᑎᑎᑦᑎᒍᑦ 923Ø4 ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᓕᒥᑎᑦ.

ᐱᓇᐅᔭᓕᕆᓂᖅᓵᖅᑐᑦ ᐃᓕᑎᑎᑎᑦᑎᒍᑦᑐᓂᒃ ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᐊᒪᓪᒪ ᐃᓕᑎᑎᑎᑦᑎᒍᑦᑐᓂ ᑕᒪᐃᓐᓂᑦ ᐃᓕᓴᕐᓂᓕᕆᓂᖅᓵᖅᑐᑦ, ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᐅᓪᓚᖅᓄᑎᓂᓗᓗ ᐃᓕᑎᑎᑎᑦᑎᒍᑦ 923Ø4 ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᓕᒥᑎᑦ.

ᐱᓇᐅᔭᓕᕆᓂᖅᓵᖅᑐᑦ ᐃᓕᑎᑎᑎᑦᑎᒍᑦᑐᓂᒃ ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᐊᒪᓪᒪ ᐃᓕᑎᑎᑎᑦᑎᒍᑦᑐᓂ ᑕᒪᐃᓐᓂᑦ ᐃᓕᓴᕐᓂᓕᕆᓂᖅᓵᖅᑐᑦ, ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᐅᓪᓚᖅᓄᑎᓂᓗᓗ ᐃᓕᑎᑎᑎᑦᑎᒍᑦ 923Ø4 ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᓕᒥᑎᑦ.

ᐱᓇᐅᔭᓕᕆᓂᖅᓵᖅᑐᑦ ᐃᓕᑎᑎᑎᑦᑎᒍᑦᑐᓂᒃ ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᐊᒪᓪᒪ ᐃᓕᑎᑎᑎᑦᑎᒍᑦᑐᓂ ᑕᒪᐃᓐᓂᑦ ᐃᓕᓴᕐᓂᓕᕆᓂᖅᓵᖅᑐᑦ, ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᐅᓪᓚᖅᓄᑎᓂᓗᓗ ᐃᓕᑎᑎᑎᑦᑎᒍᑦ 923Ø4 ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᓕᒥᑎᑦ.

ᐱᓇᐅᔭᓕᕆᓂᖅᓵᖅᑐᑦ ᐃᓕᑎᑎᑎᑦᑎᒍᑦᑐᓂᒃ ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᐊᒪᓪᒪ ᐃᓕᑎᑎᑎᑦᑎᒍᑦᑐᓂ ᑕᒪᐃᓐᓂᑦ ᐃᓕᓴᕐᓂᓕᕆᓂᖅᓵᖅᑐᑦ, ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᐅᓪᓚᖅᓄᑎᓂᓗᓗ ᐃᓕᑎᑎᑎᑦᑎᒍᑦ 923Ø4 ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᓕᒥᑎᑦ.

ᐱᓇᐅᔭᓕᕆᓂᖅᓵᖅᑐᑦ ᐃᓕᑎᑎᑎᑦᑎᒍᑦᑐᓂᒃ ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᐊᒪᓪᒪ ᐃᓕᑎᑎᑎᑦᑎᒍᑦᑐᓂ ᑕᒪᐃᓐᓂᑦ ᐃᓕᓴᕐᓂᓕᕆᓂᖅᓵᖅᑐᑦ, ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᐅᓪᓚᖅᓄᑎᓂᓗᓗ ᐃᓕᑎᑎᑎᑦᑎᒍᑦ 923Ø4 ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᓕᒥᑎᑦ.

ᐱᓇᐅᔭᓕᕆᓂᖅᓵᖅᑐᑦ ᐃᓕᑎᑎᑎᑦᑎᒍᑦᑐᓂᒃ ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᐊᒪᓪᒪ ᐃᓕᑎᑎᑎᑦᑎᒍᑦᑐᓂ ᑕᒪᐃᓐᓂᑦ ᐃᓕᓴᕐᓂᓕᕆᓂᖅᓵᖅᑐᑦ, ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᐅᓪᓚᖅᓄᑎᓂᓗᓗ ᐃᓕᑎᑎᑎᑦᑎᒍᑦ 923Ø4 ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᓕᒥᑎᑦ.

ᐱᓇᐅᔭᓕᕆᓂᖅᓵᖅᑐᑦ ᐃᓕᑎᑎᑎᑦᑎᒍᑦᑐᓂᒃ ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᐊᒪᓪᒪ ᐃᓕᑎᑎᑎᑦᑎᒍᑦᑐᓂ ᑕᒪᐃᓐᓂᑦ ᐃᓕᓴᕐᓂᓕᕆᓂᖅᓵᖅᑐᑦ, ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᐅᓪᓚᖅᓄᑎᓂᓗᓗ ᐃᓕᑎᑎᑎᑦᑎᒍᑦ 923Ø4 ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᓕᒥᑎᑦ.

ᐱᓇᐅᔭᓕᕆᓂᖅᓵᖅᑐᑦ ᐃᓕᑎᑎᑎᑦᑎᒍᑦᑐᓂᒃ ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᐊᒪᓪᒪ ᐃᓕᑎᑎᑎᑦᑎᒍᑦᑐᓂ ᑕᒪᐃᓐᓂᑦ ᐃᓕᓴᕐᓂᓕᕆᓂᖅᓵᖅᑐᑦ, ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᐅᓪᓚᖅᓄᑎᓂᓗᓗ ᐃᓕᑎᑎᑎᑦᑎᒍᑦ 923Ø4 ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᓕᒥᑎᑦ.

ᐱᓇᐅᔭᓕᕆᓂᖅᓵᖅᑐᑦ ᐃᓕᑎᑎᑎᑦᑎᒍᑦᑐᓂᒃ ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᐊᒪᓪᒪ ᐃᓕᑎᑎᑎᑦᑎᒍᑦᑐᓂ ᑕᒪᐃᓐᓂᑦ ᐃᓕᓴᕐᓂᓕᕆᓂᖅᓵᖅᑐᑦ, ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᐅᓪᓚᖅᓄᑎᓂᓗᓗ ᐃᓕᑎᑎᑎᑦᑎᒍᑦ 923Ø4 ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᓕᒥᑎᑦ.

ᐱᓇᐅᔭᓕᕆᓂᖅᓵᖅᑐᑦ ᐃᓕᑎᑎᑎᑦᑎᒍᑦᑐᓂᒃ ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᐊᒪᓪᒪ ᐃᓕᑎᑎᑎᑦᑎᒍᑦᑐᓂ ᑕᒪᐃᓐᓂᑦ ᐃᓕᓴᕐᓂᓕᕆᓂᖅᓵᖅᑐᑦ, ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᐅᓪᓚᖅᓄᑎᓂᓗᓗ ᐃᓕᑎᑎᑎᑦᑎᒍᑦ 923Ø4 ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᓕᒥᑎᑦ.

ᐱᓇᐅᔭᓕᕆᓂᖅᓵᖅᑐᑦ ᐃᓕᑎᑎᑎᑦᑎᒍᑦᑐᓂᒃ ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᓂᓚᕐᓇᐊᑦ ᐅᓪᓚᖅᓄᑎᓂᓗᓗᑐᓂᒃ ᐊᒪᓪᒪ ᐃᓕᑎᑎᑎᑦᑎᒍᑦᑐᓂ ᑕᒪᐃᓐᓂᑦ ᐃᓕᓴᕐᓂᓕᕆᓂᖅᓵᖅᑐᑦ, ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᐅᓪᓚᖅᓄᑎᓂᓗᓗ ᐃᓕᑎᑎᑎᑦᑎᒍᑦ 923Ø4 ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᓕᒥᑎᑦ.

ᓄᓇᕗᑦ ᑲᑎᒪᖅᓯᓂᓕᕆᓂᖅ ᓯᐊᓂᓱᓕᕆᓂᖅ

ᐱᓇᐅᔭᖅ ᑕᒪᐃᓐᓂᑦ ᐱᖓᓱᑎᒋᐅᔪᓂᑦ ᐊᑐᖅᑕᐅᔪᑦ ᐊᓯᐊᓐᓴᖅᑐᑦ ᐅᓂᒃᑲᖅᑕᐅᓂᖅ ᑭᒃᓕᖏᓐᓄᑐᑦ ᒪᑎᓪᓗᒍ 31, 1995

	1995	1994
	(ᑕᐅᔭᓐᓇᓕᓂᑦ)	
ᐱᓇᐅᔭᖅ ᐊᑐᐃᓐᓇᐅᑎᑕᐅᔪᑦ (ᐊᑐᖅᑕᐅᔪᑦ ᐅᓄᓂᖓ:)		
ᐊᐅᓚᑎᕐᔪᑕᐅᔪᓐᓇᑎᒃ ᐱᓕᓴᐊᖏᔪᓂ		
ᐱᓇᐅᔭᓕᐊᑦ ᑕᒃᓱᔭᖅᓯᒪᔪᑎᑦᑐᑦ	10,539	9,360
ᐱᓇᐅᔭᖅᑲᕐᓂᐊᐅᒃᑐᑦᑕᓴᐊᖅᑲᖅᑎᑦᑐᑦ		
ᐊᐱᓗᒃᓯᓚᓕᐊᔪᑦ	8,850	8,994
ᐱᓇᐅᔭᑦ ᐊᑐᐃᓐᓇᐅᑎᑕᐅᔪᑦ		
ᓴᓇᔭᐅᔪᑦ ᐱᓕᓴᐊᖏᓚᑎᑦᓂᓐᓂ	(626)	(536)
	18,763	17,818
ᐱᓇᐅᔭᐅᑎᑦᑐᑦ ᒪᓐᓇ ᐱᖓᓱᑎᒋᐅᔪᑦ	(1,416)	4,528
ᐊᐱᓕᐅᑕᐅᒋᐊᓕᓕᑦ ᐱᓇᐅᔭᖅᑲᐅᓯᖏᓐᓄᑦ	(1,529)	(2,754)
ᐊᐱᓕᐅᑕᐅᒋᐊᓕᓚᐅ ᑕᐅᓐᓴᑦ ᐃᓚᓂᖅ – ᓴᓚᖏᖅᑕᐅᓯᒪᔪᖅ	309	341
ᐃᖅᑲᓇᐃᔭᖅᑐᑦ ᓚᖅᑲᖅᑐᖅᓯᐅᑎᑦᑎᓂᑦ	(148)	166
ᐱᓇᐅᔭᑦ ᐊᑐᐃᓐᓇᐅᑎᑕᐅᔪᑦ ᐊᐅᓚᑎᕐᔪᓯᐅᔪᓂᑦ	15,979	20,099
ᐱᓇᐅᔭᖅᑲᓇᑕᐅᔪᑦ ᐱᓕᓴᐊᖏᔪᑦ		
ᐱᖓᓱᒋᔭᖅᑐᑦ ᓇᓗᓴᓚᐅᔪᑦ ᓴᓇᕐᓂᓐᓄ	(14,777)	(16,178)
ᐱᓇᐅᔭᓕᐊᑦ ᓴᖅᓯᑕᐅᓴᖅᑎᑦᑎᓂᑦ ᐱᖓᓱᑦ ᓴᓇᕐᓂᓐᓄ	8	84
ᐃᓅᓚᔪᐊᓂᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᔪᑦ ᐊᐱᓕᖅᑐᐃᓚᔪᑎᑦᑎᓂᑦ	200	97
ᑭᐅᔾᔨᐊᖅᑕᐅᓯᒪᔪᑦ ᓴᓴᔭᐅᔪᑦ	(813)	(150)
ᐊᑐᖅᑐᐊᖅᑕᐅᔪᑦ ᐊᐱᓕᐅᑎᖅᓴᓂᑦ	(3,046)	---
ᐱᓇᐅᔭᑦ ᐊᑐᖅᑕᐅᔪᑦ ᐱᓇᐅᔭᖅᑲᓇᑕᐅᔪᓂᑦ	(18,428)	(16,147)
ᐱᓇᐅᖅᑎᑦᑎᔪᑦ ᐱᓕᓴᐊᖏᓂᑦ		
ᐱᓇᐅᔭᓕᐊᑦ ᐊᑯᓂ ᐊᐱᑦᑐᑐᖅᓂᓕᑦ	20,000	---
ᐊᐱᓕᓴᔪᑕᐅᔪᑦ ᐊᐱᑦᑐᑐᖅᓂᓕᑦ ᐅᑎᖅᑐᑦ	(5,350)	(5,350)
ᐱᓇᐅᔭᑦ ᑲᑕᓴᑦᓕᐊᔪᓂᑦ ᐊᐱᓕᐅᑎᑲᖅᑎᑦᑎᓂᑦ	(722)	---
ᓇᓗᓂᖅᑲᖅᑐᓂᑦ ᐊᐱᓕᐅᑕᐅᔪᑦ	(3,538)	(3,480)
ᐱᓇᐅᔭᑦ ᐊᑐᐃᓐᓇᐅᑎᑕᐅᔪᑦ (ᐊᑐᖅᑕᐅᔪᑦ) ᐱᓇᐅᔭᖅᑲᖅᑎᑦᑎᓂᑕᓴᐊᖅᑲᖅᑎᑦᑐᑦ	10,390	(8,830)
ᐃᓕᓴᕐᓂᖅᑐᑦ (ᒥᖅᓕᓴᕐᓂᖅᑐᑦ) ᐅᑭᐅᒥ	7,941	(4,878)
ᐱᓇᐅᔭᖅᑲᓇᐃᔭᖅᑐᑦ ᐊᐱᑦᑐᖏᑦ ᐅᑭᐅᒥ ᐱᒋᐊᓕᓴᕐᓂᐅᑎᑦᑎᓂᑦ	(7,237)	(2,359)
ᐱᓇᐅᔭᑦ (ᐱᓇᐅᔭᖅᑲᓇᐃᔭᖅᑐᑦ ᐊᐱᑦᑐᖏᑦ) ᐅᑭᐅᑦ ᓄᓇᕗᑦ	$ 704	$(7,237)

ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᑲᓱᒪᖅᓯᐅᑎᓪᓗᓴᐅᒍᑦ ᑯᐊᐳᓚᕆᐅᒍᖏᑦ

ᐱᓇᐅᔾᑦ ᑕᒪᐃᓐᓂᑦ ᐱᖓᑎᑎᕈᐅᔪᓂᑦ ᐊᑐᖅᑕᐅᔪᑦ ᐸᐸᑕᐅᔪᑦ ᐅᓂᒃᑲᖅᑕᐅᓂᖏᑦ
ᑭᓱᓕᖅᖢᒍ ᒪᑦ 31, 1995

	1995	1994
	(ᑕᐅᕆᐦᑕᓪᓂᕐᑐᑦ)	
ᐱᓇᐅᔭᓕᐊᔪᑦ ᐸᐸᑕᐅᔪᑦ		
ᐅᑭᐅᒥ ᐱᒋᐊᕈᑕᐅᒧᑦ	$ 37,222	$ 31,342
ᐱᓇᐅᔭᓕᐊᔪᑦ ᑕᒃᓱᖅᓱᒪᓕᕆᓂᑐᑦ	10,539	9,360
	47,761	40,702
ᓇᓕᓂᖅᖃᑕᐅᔪᓄᑦ ᐊᑭᓕᐅᑕᐅᔪᑦ (ᑎᑎᖃᖅ 14)	3,538	3,480
ᐱᓇᐅᔭᑦ ᐸᐸᑕᐅᔪᑦ ᐅᑭᐅᑦ ᓄᖅᓴᐊᓂ	$ 44,223	$ 37,222

ᓄᓇᕗᑦ ᑲᑎᒪᓂᖅᓄᑦᑕᕆᔨᓂᖅ ᐊᐃᑉᓚᓴᖅᓄᑦ

ᐱᓇᐅᔭᖅ ᑕᒪᐃᓐᓂᑦ ᐱᔭᕇᓂᐅᔭᕆᓂᑦ ᐊᑐᖅᑕᐅᔪᑦ ᐅᓂᒃᑲᖅᑕᐅᓂᖅᑎᑦ
ᑭᓱᓕᕆᔨᒍ ᒪᑦᓂ 31, 1995

	1995	1994
	(ᑕᐅᕐᓯᓚᓂᖅᑐᑦ)	
ᐱᓇᐅᔭᕐᓄᑐᒪᑦ		
ᓂᐅᐃᐅᑕᐅᓂᖏᓐᓄᑦ ᑲᑎᒪᖅᓄᑦ	$ 96,838	$ 92,353
ᓂᐅᐃᐅᑕᐅᓂᖏᓐᓄᑦ ᐅᕐᒪᖅᐸᐅᑦ	3,244	3,675
ᐊᓱᐊᑦ	3,022	2,692
	103,104	98,720
ᐊᑐᖅᑕᐅᔪᑦ (ᑎᑎᖅᑐᖅ 12)		
ᐅᖅᓯᐊᓕᓴᒪᑦ ᐊᒋᑦᓂᐊᕐᓂᓕᓕᓐᓂ	36,568	32,065
ᐱᓇᐅᔭᓂᐊᑦ ᐊᐸᓂᖅᑐᐃᔨᔪᑎᑦᓗ	21,870	22,026
ᓱᓇᒃᑯᑦ ᐱᔨᑦᑎᕿᐅᑎᑦᓗ	13,369	14,875
ᐊᐸᓗᒃᓴᑦᓂᐊᔪᓂᑦ	8,850	8,994
ᐃᓕᓴᕐᔨᔪᑎᓂᑦ ᑐᔪᒋᑦᔨᔪᑎᓂᑦᓗ	2,742	2,657
	83,399	80,617
ᐱᓇᐅᔭᓂᐊᑦ ᐊᐅᓪᓚᑕᐅᔪᓂᑦ	19,705	18,103
ᐱᓇᐅᔭᑦ ᐊᑐᐃᓇᐅᑎᑕᐅᔪᑦ		
ᓴᓇᔨᐅᔪᑦ ᐱᓪᓗᐊᕐᓂᕐᒥᓂ ᐊᑐᖅᑐᒃᓴᑦ	626	536
ᖃᑐᐃᕐᐅᑎᑦ ᐱᓇᐅᔭᖅᑕᕐᓗᔪᑦ	718	285
	1,344	821
ᐱᓇᐅᔭᓂᐊᕐᓗᔪᑦ ᖃᑐᐃᕐᐅᑎᑦ ᐊᑐᖅᑕᐅᓚᐅᖅᑎᐃᓇᑦ	21,049	18,924
ᖃᑐᐃᕐᐅᑎᑦ ᐊᑐᖅᑕᐅᔪᑦ (ᑎᑎᖅᑐᖅ 13)	10,510	9,564
ᑲᑎᓪᓗᒍ ᐱᓇᐅᔭᓂᐊᑦ	$ 10,539	$ 9,360

ᓄᓇᕗᑦᑎᐊᖅᑐᑦ ᑲᓪᓚᖅᓄᓕᒫᓂᓕᕆᓂᖅ ᓄᐊᕐᓇᓴᖅᓄᑦᑎᓪᓗ

ᑭᓇᐅᔭᖅ ᑕᒪᐃᓐᓂᑦ ᐱᔪᓐᓇᐅᔭᐅᓂᒃᑯᑦ ᐊᑐᖅᑕᐅᔭᕆᓂᖅ ᐅᓂᒃᑲᖅᑕᐅᔭᕆᐊᓕᖅᓴᖅ ᑭᒃᓕᕆᔨᒃᑯᓗ ᒫᓐᓇᐅᔪᓐᓇᖅ 31, 1995

ᐊᑭᑦᑐᓴᔭᐅᔭᕆᑦ

	1995	1994
	(ᑕᐃᓴᐃᒪᓕᓂᑦ)	
ᐃᓐᓇ		
ᑭᓇᐅᔭᖅᑎᐅᔨᓴᕐᕕᐊᓐᓄᑦ ᐊᑭᑦᑐᓴᔭᐅᔭᕆᑦ	$ ---	$ 7,237
ᐊᑭᓕᐅᑕᐅᑭᐊᓕᒃ (ᑎᑎᖅᖅ 8)	13,067	14,596
ᐊᑯᓂ ᐊᑭᑦᑐᑐᖅᐃᑦ ᐅᓄᖅᓂᓚᕆᑦᑎᑦ	6,072	6,100
ᑕᐅᓴᖅᓄᓂᑦ ᐃᓄᐃᕕᒻᒥᐅᑦ ᐊᑭᓕᐅᑎᓴᕐᓗᑦ		
– ᓴᓂᕐᓴᖅᑕᐅᔨᒪᔭᑦ (ᑎᑎᖅᖅ 9)	2,490	2,181
	21,629	30,114
ᐊᑯᓂ ᐊᖅᑭᒃᑕᐅᔨᒪᔭᑦ ᐊᑭᓕᐅᑎᓴᕐᓗᑦ		
ᐊᑯᓂ ᐊᑭᑦᑐᓚᕆᐅᓕᖅᑐᑦ (ᑎᑎᖅᖅ 10)	89,606	75,650
ᓴᓇᔭᑦ ᓄᖅᖢᖅᑐᖅᓴᕆᐅᑎᓴᓕᑦ (ᑎᑎᖅᖅ 11)	1,125	1,273
	90,731	76,923
ᑭᐃᓕᓚᐊᖅᑕᐅᔭᑦ ᐃᑲᔪᑎᓴᓕᓂᑦ	8,828	5,914

ᐊᑭᓕᔨᒪᖅᑕᐅᔭᑦ ᓇᓴᓂᖅᖢᖅᑕᐅᔭᑦ ᑭᓇᐅᔭᕆᐊᓂᖅᓴᖅ

ᐊᑭᑐᔪᑎᑦ ᓇᓴᓂᕐᒧᑎᑎᓕᓂᑦ –		
ᐱᔪᓐᓇᖅᑎᑕᐅᔭᑦ: ᑭᓇᓂᖅᓂᑐᑦ ᓂᕈᐊᑭᓐᓇᖅᓂᒪᓕᒃ		
ᐊᑭᓕᔨᒪᖅᑕᐅᔭᑦ		
ᐅᓄᖅᓂᖅᓂᑦ ᓇᓗᓇᐃᖅᓯᒪᔨᖅᓂᑐᑦ		
ᐃᓕᐅᔭᑦ ᐊᒻᒪ ᐊᑭᓕᔨᒪᖅᑕᐅᔭᑦ	43,129	43,129
431,288 ᐊᑭᓕᖅᑕᐅᔨᒪᔭᑦ	44,223	37,222
ᑭᓇᐅᔭᖅ ᐸᐸᑕᐅᔭᕆᓂᖅ	87,352	80,351
	$208,540	$193,302

ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᑲᑎᒪᖅᓯᐅᑎᓕᕆᔨᖅᓯᒪᔪᑦ ᓯᐊᓂᓕᕆᓂᖅᓯᒪᔪᖅᑕᑦ

ᐱᓇᑲᔪᑦ ᑕᒪᐃᓐᓂᑦ ᐱᖓᑎᒋᔭᐅᔪᓂᑦ ᐊᑐᖅᑕᐅᔪᑦ ᐅᓂᒃᑲᖅᑕᐅᓂᔪᓐᓇ ᑭᒡᓘᖅᑐᓄᑦ ᒪᓕᒐᓱᐊᓄᑦ 31, 1995

ᐱᖓᑎᒋᔭᐅᔪᑦ

	1995	1994
	(ᑕᐅᓴᐃᓚᓗᓂᑦ)	
ᐃᓕᓴᐃ		
ᐱᓇᐅᔭᖓᑎᒋᔭᐅᒍᑦ	$ 704	$ ---
ᐱᓇᐅᔭᑦ ᐊᑭᓚᐅᑕᐅᓯᒪᔨᖏᑦᑐᑦ (ᑎᑎᕐᒃᑐᖅ 3)	15,664	14,089
ᐊᑭᓚᐅᑕᐅᓯᒪᓂᕐᒥᒃᑐᑦ	412	396
ᐱᖓᑎᒋᔭᐅᔪᑦ		
ᐅᖃᓯᐊᓗᐃᑦ ᐊᑯᑦᓚᓴᐅᔪᑦᓗ	8,923	9,040
ᐱᖓᑎᑦ ᓯᓚᐅᑐᑦᓗ	3,490	3,548
	29,193	27,073
ᐱᖓᑎᒋᔭᐅᔪᑦ ᓴᓇᓴᕐᑎᑎᑦ		
ᐊᑐᖅᑕᐅᔪᑦ ᐱᔨᑎᕐᑕᐅᑎᑦ (ᑎᑎᕐᒃᑐᖅ 4)	166,714	160,165
ᓴᓇᔨᐅᓂᒡᓗᐊᔪᑦ ᐱᓕᓚᐊᖓᔪᑦ ᐃᓕᓐᓂ	7,400	4,280
	174,114	164,445
ᐊᓯᖏᑦ		
ᐃᒡᓗᕐᔪᐊᑦ ᐊᑐᖅᑐᖅᐊᖅᑕᐅᓂᖏᓐᓂ (ᑎᑎᕐᒃᑐᖅ 5)	723	923
ᑭᒃᓯᓚᐊᖅᑕᐅᓇᐅᖅᑐᑦ ᐊᑭᓚᐅᑎᓴᐃᖏᑦ (ᑎᑎᕐᒃᑐᖅ 6)	1,464	861
ᐊᑐᖅᑐᐊᖅᑕᐅᔪᑦ ᐊᑭᓚᐅᑎᓴᖏᑦ (ᑎᑎᕐᒃᑐᖅ 7)	3,046	--
	5,233	1,784
	$208,540	$193,302

ᐊᖏᕈᑕᐅᔪᖅ ᑲᑎᒪᔨᓂᑦ

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ᑭ. H. ᕿᐸᕐᓄᓐ
ᐃᒃᓯᓂᐅᑕᐅᔪᖅ

_____

ᐳᕐᓂᑕ ᑭᓚᒃ
ᐊᖏᔪᖅᑲᖅ

ᓇᓴᐃᐅᓵᕐᕕᐊᓪ ᐅᓂᖅᑲᖅ

ᒥᓂᑕᒧᑦ ᖃᒪᓕᕆᖅᖃᖅᑐᒧᑦ
ᓄᓇᕗᑦᐊᓪ ᐅᓴᒪᖅᔨᑎᓕᕐᓴᖅᔨᕐᓂᓂᓄᖅ

ᖃᐅᔨᓴᐃᓚᓕᐅᖅᓱᖓ ᓄᓇᕗᑦᐊᓪ ᐅᓴᒪᖅᔨᑎᓕᕐᓴᖅᔨᕐᓂᑦᑕ ᐱᓇᐅᕆᑦ ᑕᒪᐃᐧᓂᑦ ᐱᓕᕐᓴᑦᑕᐅᓂᑦ ᐊᑐᖅᑕᐅᔨᑦ ᐱᓇᐅᕆᔨᐳᑎᓂᕐᓂᓂᖅ ᑭᓚᖅᑕᐅᔨᑦ ᐃᓕᓴᕐᕕᓂᖅ ᐱᓇᐅᕆᓕᐊᖓᔪᑦ, ᐊᒻᒪ ᐊᔪᐊᓐᖓᖅᑐᑦ ᐱᓇᐅᕆᓂ ᐅᑭᐅᖓᔪᓕᑦ ᑎᑭᓕᓪᓕᐅᕆᓂᖅ ᖃᐅᔨᓴᓕᐅᖅᑰᒃᑲᒃ. ᑕᒃᑯᐊ ᐱᓇᐅᕆᑦ ᐅᓂᖅᑲᖅᑕᐅᓂᕐᓂᑦ ᑲᒪᒋᔭᖅᑎᑦᑎᓕᕐᓂᑦ ᐊᑐᖅᑕᐅᓂᕐᓂᖓᓄᖅ ᐃᓕᓴᕐᕕᐊᓂᖅ ᐊᑐᖅᑕᐅᓂᕐᓂᖓᓄᖅ ᐃᓚᖓᑕᒥᓂᖅ ᐊᑐᖅᑕᐅᓂᕐᓂᖓᓄ

ᐊᐅᓪᓗᓂᕐᓂ ᐱᓕᕆᐊᖅᓴᖅᑎᑦ
ᑭᓇᐅᔭᑦ ᐅᓂᒃᑲᖅᑕᐅᓂᖅᑭᓐᓄᑦ

ᒥᓂᕐᑕᔪᖅ ᓂᐊᓕ ᔨᐊᓪᓚᐃᔭ
ᒥᓂᑦ ᑲᒪᒋᔭᖅᓗᐊᖅᑲᖅᑐᑦ
ᓄᓇᕆᐊᒃ ᐅᓪᒪᖅᔨᑎᓕᕐᔭᖅᔨᐅᓐᓄᓐᓂᖅ

ᑭᓇᐅᔭᑦ ᐅᓂᒃᑲᖅᑕᐅᓂᒋᑦ ᐊᖅᑭᒃᑯᓯᖅᑕᐅᓕᐅᔪᖅᑐᑦ ᐊᐅᓕᑦᑎᔨᓂᑦ ᒪᓕᒃᓂᑎᑦ ᑭᓇᐅᔭᓕᓗᓂᑦ ᐱᓇᓱᐊᖅᑐᑦ ᐱᓕᕆᐊᖅᓴᓕᓗᓂᑦ ᐱᓕᕆᐊᖅᓴᓕᓗᓂᑦ, ᐊᑯᓂᖅᑐᑦ ᐱᓕᕆᐊᖅᓴᓕᓗᓂᑦ ᐊᐅᓕᑦᑎᔨᓂ

ᓄᓇᕗᑦ ᐅᓪᓗᖅᓄᓕᒫᓂᖅ

ᓂᐅᕕᐅᑎᖃᕐᓂᖅ ᐅᓪᓗᖅᓄᓂᒃ

$96,838,000

ᓂᐅᕕᐅᑕᐅᔪᑦ 42%

ᐊᑭᓚᐸᓪᓗᒍᖏᓪᓗᔪᑦ 17%

ᐱᓕᕆᓂᖏᓐᓂ 10%

ᐊᖏᕐᕋᓱᐅᔪᓂ 31%

ᑕᓪᓕᐊᓂᒃ ᑲᑎᒪᓕᑦ ᐊᓇᐅᔨᕐᓄᓕᒻᒥᑦ

$ 103,104,000

ᓂᐅᕕᐅᑕᐅᓂᖅᑦ ᐅᓇᖏᑐᖏᑕᐅᑎᑦ 3%

ᓂᐅᕕᐅᑕᐅᓂᖅᑦ ᐅᓪᓗᖅᓄᑎᑦ 94%

ᐊᓯᖅᑦ 3%

ᐊᑐᖏᑕᐅᔪᑦ ᑕᓪᓕᐊᓂᒃ ᑲᑎᒪᓕᑦ

$ 93,909,000

ᐊᓇᐅᔨᓕᐊᑦ ᐊᑭᓕᐅᑎᑦ 23%

ᖁᑐᐊᖅᐅᑎᑦ 11%

ᐊᑭᓚᒃᓯᒪᓕᓕᐊᓂᖅᓄᑦ 9%

ᐃᖅᑕᕐᔨᐸᑎᓄᑦ ᑐᔪᒪᔨᐸᑎᓄᓕᓗ 3%

ᐅᖏᓯᐊᓚᖓᓄᑦ ᐊᔾᔨᓕᖅᓄᖓᓄᓕᓗ 39%

ᓯᓇᑐᐃᓇᖅᓄᑦ ᐱᔨᑎᑎᕐᐅᑎᓄᓕᓗ 15%

ᑲᓇᒪᒃᓂ ᓱᐅᓕᖅᑎᓂᒃ

ᐊ.ᑭ. ᑲᑐᓗ,
ᐊᖏᔪᖅᑲᖅ ᐊᒻᒪ ᐊᐅᓪᓗᑕ ᐊᖏᔪᖅᑲᓐ
ᓄᓇᕗᑦ ᐅᓪᒪᒃᓯᑎᓕᕆᔨᓯᖏᓐᓄᓪᓂ
ᕿᐃᒃ 6000
HΔ ᓗᓐ, ᓄᓇᕗᑦ XOE ORO

ᒥᔪᑦ ᑲᑐᓗᒍᑦ:

ᒪᓕᒃᓄᒋᑦ ᐅᓪᒪᒃᓯᑎᓕᕐᓂᖅᓴᑦ ᓄᓇᕗᑦᐊᒥᒃ ᒪᓕᑲᖏᑦ (ᐃᓕᖏᑐ ᑎᑎᕋᖅᓯᒪᓂᐅᔪᖅ 29-ᒥ), ᐅᓪᒪᒃᓯᑎᓕᕐᓂᕆᓯᑦ ᒪᓕᑲᖏᑐᓂ ᐊᒻᒪ ᐃᒪᓐᓇᖅᑐᐃᑎᓕᒋᑦ ᐊᐅᓪᓗᑕᕆᓯᑦ ᑲᑎᒪᔨᖅ ᐅᓪᒪᒃᓯᑎᓕᕐᓂᕆᓯᑦ ᐅᓪᒪᒃᓯᑎᓕᕐᓂᕆᓯᑦ ᓇᓗᓇᐃᖅᓯᐊᕐᓕᖅᑐᒥᓂᖅᓴᓂᒃ ᐊᑭᓕᖅᑐᒥᓂᖅᓴᓂᒃ ᑲᑎᒪᔨᖅᑐᑦ ᑲᓇᑕᒥ ᐅᓪᒪᒃᓯᑎᓕᕐᓂᕆᓯᑦ ᓄᓇᕗᑦᐊᒥᒃ ᑲᑎᒪᔨᖅᑐᑦ ᐅᓪᒪᒃᓯᑎᓕᕐᓂᕆᓯᑦ ᐃᓚᖓᑕᐅᑎᓂᒃ ᐱᓕᕆᔨᖅᑐᑦ ᐅᓪᒪᒃᓯᑎᓕᕐᓂᕆᓯᑦ ᓄᓇᕗᑦᐊᒥᒃ ᑲᑎᒪᔨᖅᑐᑦ ᐅᓪᒪᒃᓯᑎᓕᕐᓂᕆᓯᑦ ᐃᓕᓴᕐᓂᖅ ᐅᓪᒪᒃᓯᑎᓕᕐᓂᕆᓯᑦ ᓄᓇᕗᑦᐊᒥᒃ ᑲᑎᒪᔨᖅᑐᑦ ᐅᓪᒪᒃᓯᑎᓕᕐᓂᕆᓯᑦ ᐃᓕᓴᕐᓂᖅ

ᐊᖏᓴᖅᑲᐅᑎᑦ ᑲᑎᒪᓕᕆᓂᑦ

ᐅ.H. ᕿᓪᓴᐅᓂ, ᐃᑦᓯᕕᑕᐅᔪᖅ
ᕿ. ᕕᓕᔨᓴᐅ, ᐃᑦᓯᕕᑕᐅᑦ ᑐᑭᓯᖏᑦ
ᐱ. ᑭᓕᒃ, ᐃᑦᓯᕕᑕᑦᑐᖅ, ᐱᓇᐅᔨᓕᓚᓕᑦ ᑲᑎᒪᓕᕆᓴᓐᓂᓕᒃᓂᑦ
ᕿ H᐀ᑎ, ᑲᑎᒪᓕᐅᖅᑕᐅᔪᖅ
ᓕ.H᐀ᖅᓂᖅ, ᑲᑎᒪᓕᐅᖅᑕᐅᔪᖅ
᐀.ᐅ. ᑌᑐᔾᓚ, ᑲᑎᒪᓕᐅᖅᑕᐅᔪᖅ
ᐅ. ᓄ. ᐅᓴᓂ, ᐃᑦᓯᕕᑕᐅᔪᖅ, ᐊᓂᓕᖅᑐᑦ ᓇᑦᓕᐅᑦᔨᒪᓕᓚᓕᑦ ᑲᑎᒪᓕᕆᓴᓐᓂᓕᒃᓂᑦ
ᓴ. H. ᐸᒃ, ᐃᑦᓯᕕᑕᐅᔪᖅ, ᐱᓕᓚᐋᔭᔪᓄᑦ ᐋᖏᔪᓄᑦ ᑲᑎᒪᓕᕆᓴᓂ
ᑭ. ᓯᑐᐅᑦ, ᑲᑎᒪᓕᐅᖅᑕᐅᔪᖅ*

ᐅᖃᐅᓵᕈᐊᖅᑎᐅᔾᔪᑦ

ᐱ. ᐊᑎᒪ, ᐱᓇᐅᔨᓕᓚᓂᔪᑦ ᐃᒪᓐᓇᖅᓯᓵ
ᐃ. ᓀ. Hᐊᓚᐳᓚ, ᖃᐅᓵᒪᓵᐅᔪᖅ ᐃᒪᓐᓇᖅᓯᓵ

ᐃᖅᑲᓇᐃᓴᖅᑎᑎᓵᐅᔾᔪᑦ

ᐊ.ᐅ. ᑌᑐᓚ, ᐊᖏᓴᖅᑲᖅ ᐊᓕᒪ ᐊᐅᓪᓗᑎᓵ ᐊᖏᓴᖅᑲᖅᓱᓂᑦ
ᓕ. ᔪᐊᓀᐃᓵ, ᐊᖏᓴᖅᑲᖅᑦ ᑐᑭᓕᖏ, ᐱᓇᐅᔨᓕᓚᓂᔭᓕᑦ ᐊᓕᒪ CFO
ᓕ. ᒪ. ᓯᑐᑭ, ᐊᖏᓴᖅᑲᖅᑦ ᑐᑭᓕᖏ ᐊᐅᓪᓗᑎᒥᐃᐅᔾᔪᒥ
ᑎ. ᐋᓐᑕᐅ, ᐊᖏᓴᖅᑲᖅᑲᖅ, ᐃᖅᑲᓇᐃᓴᕆᓴᓯᐅᖅᑎᓂ
ᕿ. ᐸᐅᑭᑦ, ᐊᖏᓴᖅᑲᖅᑲᖅ ᐱᔭᐱᓂᑦ ᐊᐅᓪᓗᑎᐅᓐᓂᑦᒥ
ᐱ. ᑲᒃᓴᑦ. ᐊᖏᓴᖅᑲᖅᑲᖅ ᐅᑐᓚᐊᓪᓕᖅᑐᖅᑕᐃᓕᒪᓕᑎᓂᓂᓕᒍᑦ
ᒪ. ᓄᐸ, ᐊᖏᓴᖅᑲᖅᑲᖅ, ᐱᓇᐅᔨᓕᓚᓂᔪᓕᒍᑦ
ᐅ. ᑎᐃᑦ, ᐊᖏᓴᖅᑲᖅᑲᖅ ᐅᐊᓕᓂᒥ ᐊᐅᓪᓗᑎᑕᐅᔪᓄᑦ
ᐅ. ᑲᓐᐃᑦ, ᔪᐊᐳᓚᕕᔪᑦ ᑎᑎᕿᖅᑎᖅᓴᓐᑦ
ᐱ. ᐳᓚᑕᐤ, ᐊᖏᓴᖅᑲᖅᑲᖅ, ᔪᐊᐳᓚᕕᔪᑦ ᐱᑭᖅᐸᓕᓕᐊᑎᓕᑎᓂᐅᓐᓂᑦᓄᓕᒃᓂᑦ
ᓯ. ᓗᓚᐤᐅ, ᐊᖏᓴᖅᑲᖅᑲᖅ ᐅᐊᓕᓕᓂᒥᒥ ᐊᐅᓪᓗᑎᑕᐅᔪᓄᑦ
ᐅ. ᐅᓐᐃᑦ, ᔪᐊᐳᓚᕕᔪᑦ ᐅᐊᓕᓕᓂᒥᒥ ᐊᐅᓪᓗᑎᑕᐅᔪᓄᑦ
ᐱ. ᐳᓚᑕᐤ, ᐊᖏᓴᖅᑲᖅᑲᖅ, ᔪᐊᐳᓚᕕᔪᑦ ᐱᑭᖅᐸᓕᓕᐊᑎᓕᑎᓂᐅᓐᓂᑦᓄᓕᒃᓂᑦ
ᓯ. ᓚᓐᓂᐅ, ᐊᖏᓴᖅᑲᖅᑲᖅ ᐊᐸᓕᓕᓂᒥᒥ ᐊᐅᓪᓗᑎᑕᐅᔪᓄᑦ
ᓕ. ᔪᔨᐃᐅᑦ, ᐊᖏᓴᖅᑲᖅᑲᖅ ᐃᐊᐤᓕᓕᓂᒥᒥ ᐊᐅᓪᓗᑎᑕᐅᔪᓄᑦ
ᐅ. ᐊ. ᓕᐅᓴᐤᑦ, ᐊᖏᓴᖅᑲᖅᑲᖅ, ᓵᓴᖅᑕᐅᓕᓐᓂᐤᓂᑦ ᐱᓇᐅᔨᑦ
ᑭ. ᐅᑐᓚ, ᐊᖏᓴᖅᑲᖅᑲᖅ, ᕿᖏᔪᑕᐅᔪᓕᑦ ᖃᐅᔨᒪᔨᑭᐅᔪᓕᓕᑦᓗ ᐱᓕᓚᐊᓕᑦ
ᓕ. ᓭᔪᐃᐤ, ᐊᖏᓴᖅᑲᖅᑲᖅ ᐃᐊᐤᓕᓕᓂᒥᒥ

* ᑎᓕᔨᐅᔪᖅ ᔭᐤ 1, 1995-ᒥ

ᓄᓇᕗᑦ	ᖃᓄᖅ ᑭᒃᑯᓕᒫᓂᖅ (ᑭᓪᓕᒃ) ᐃᓕᓴᕐᓂᐊᓕᒫᓂᖅ
ᑭᓴᓪᓕᐅᑦ	
ᐊᓚᖅᑐᖃᕐᓂᖓ	
ᐊᖏᕐᕋᐊᑦ	1620
ᖃᓚᓂᑐᐊᖅ	1920
ᐃᒃᓗᓕᔪᓐᓇᖅ	780
ᓴᓪᓕᖅ	1830
ᖁᔭᓐᓄᓂᖅ	3360
ᓇᐅᔨᑦ	690
ᑎᑭᑦᓱᐊᖅ	750

ᓄᓇᕗᑦ	ᖃᓄᖅ ᑭᒃᑯᓕᒫᓂᖅ (ᑭᓗᐅᕐᓂ) ᐃᓕᓴᕐᓂᐊᓕᒫᓂᖅ
ᖃᑭᖅᑕᓗᒍᑦ	
ᐊᖏᕐᕋᐊᑦ	
ᐃᒃᐱᐊᑦᓱᖅ	970
ᖃᑭᖅᑕᑦᓱᐊᖅ	1140
ᑭᓐᓄᐃᑦ	1350
ᖁᔭᖅᑐᙵᕆᒃ	1040
ᐊᐅᓂᐃᑦᑐᖅ	485
ᓴᓂᕆᕈᒃ	715
ᐃᒡᓗᓕᒃ	1350
ᐃᖅᓗᐃᑦ	9840
ᑭᔪᑭᖅ	930
ᕿᓐᓂᖅᑐᖅ	1620
ᒥᑦᑎᒪᑕᓕᒃ	2235
ᖅᐅᓂᐃᑦᑐᖅ	3950

ᐃᓕᓴᕐᓂᐊᖅ ᐊᑐᕐᓂᖅ ᐊᑐᕐᓂᖅ (ᐳᓚᕐᓇᖅ)

ᐊᓕᓴᕐᓂᐊᖅ ᐊᑐᕐᓂᖅ	160	–
ᓄᓇᕗᑦ ᐊᑐᕐᓂᖅ	720	1200
ᐃᓄᐃᑦ	750	550
ᐊᑎᒍᓐᓇᖅᑐᖅ	740	715
ᐅᓇᓱᒋᐊᕐᓂᖅ	–	8000
ᐅᓇᓱᒋᐊᕐᓂᖅ ᓄᓇᕗᑦ	1200	7300
ᐅᓪᓗᑎᒃ	550	9600
ᐅᖃᓕᒫᒃ	715	860
ᐅᖃᓕᒫᒃ ᐃᓕᓴᕐᓂᐊᖅ	8000	1295
ᐅᖃᓕᒫᒃ ᐃᓄᐃᑦ	7300	3100
ᐅᖃᓕᒫᒃ ᓄᓇᕗᑦ	9600	21125
ᐅᖃᓕᒫᒃ ᐅᓪᓗᑎᒃ	860	545
ᐅᖃᓕᒫᒃ ᐅᖃᓕᒫᒃ	1295	28500
ᐅᖃᓕᒫᒃ ᐊᑐᕐᓂᖅ	3100	
ᐅᖃᓕᒫᒃ ᐊᑐᕐᓂᖅ	21125	
ᐅᖃᓕᒫᒃ ᐅᓪᓗᑎᒃ	545	
ᐅᖃᓕᒫᒃ ᐅᖃᓕᒫᒃ	28500	

NWT power corp.

ᓄᓇᕗᑦ ᑭᒪᖅᓯᑎᓕᕆᔨᖅᓯᑦ

utility service Area

ᑭᒪᖅᓯᑎᓕᕆᓂᑦ ᐱᓕᕆᐊᖅᕿᐃᑦᑐᖅ

- ᑭᒪᖅᓯᑎᓕᕆᓂᒃᑯᖅ (ᐃᓱᖅᕿᐃᖅ)

- ᑭᒪᖅᓯᑎᓕᕆᓂᒃᑯᖅ (ᐅᖅᓯᐊᓗᓐᓗᑦ)

- ᐃᒪᓱᑦ ᑭᒪᖅᓯᑎᓕᕆᓂᒃᑯᖅ

- ᓴᐃᓚᐅᔭᓄᖅᑐᓄᓕᑦ ᑭᒪᖅᓯᑎᓕᕆᓂᒃᑯᖅ, ᑭᓇᖅᑐᖅᑕᐅᑎᓄᑦ, ᐃᒪᓱᓄᑦ ᕿᐃᕐᓂᓄᓪᓗ

- ᓴᐃᓚᐅᔭᓄᖅᑐᓄᓕᑦ ᑭᓇᖅᑐᖅᑕᐅᑎᓄᓪᓗ

- ᓴᐃᓚᐅᔭᐃᑦ
- ᓴᐃᓚᐅᔭᐃᑦ ᓄᐊᑦᓯᑦ ᑭᒪᖅᓯᑎᓕᕆᔨᖅᑎᑦ

<u>ᓄᓇᓕᑦ</u>

<u>ᖃᓄᖅ ᑭᒃᓕᖅᕿᐃᑦᑐᖅᑎᑦ (ᑭᓕᕐᐊᑦ)</u>

ᐃᓕᓴᐅᔪᓇᖅᑐᖅᑐᑦ

ᒪᑲᓂᓗ ᐅᐊᖏᓇᖏᓕᓪ
ᐊᐃᑲᖅᓯᒪᓕᐅᔪᓐ ᓄᓇᖅᑎᑦ

ᐊᑲᓪᓚᐃᑲ 1350
ᐃᑲᐱᐊᖅᓯᑲ 970
ᑎᓯᓕᖅᓯ 325
ᐃᖅᓗᑲᑐᖅᑎᐊᖅᑲ 2720
ᓄᐃᐊ ᓕᑲ 190
ᖃᓄᖅᓗᖅᑐᖅᑲ 1480
ᑎᓕᓐ 1250
ᖃᐊᑦ ᔪᑦ ᕼᐅᐸ 810
ᖃᐊᑦ ᓕᐋᑦ 975
ᖃᐊᑦ ᒪᑲᐱᐅᓴᓐ 1760
ᖃᐊᑦ ᓄᐊᒪᓐ 850
ᖃᐊᑦ ᕿᓴᓗᓴᓐ 850
ᖃᐊᑦ ᓯᓚᓴᓐ 4200
ᖃᐊᑦ ᓯᒥᑦ 6150
ᐅᖅᓯᖅᑐᖅᑲ 1540
ᐅᓗᑲᓴᖅᑐᖅᑲ 1140
ᐃᓄᐃᑲ 12580
ᔨᓐ ᒪᓇ ᓇᓐ 150
ᓕᑲ ᓕ ᒧᑦ 720

(ᑲᔪᓯᐊᖅᓂᓕᕆᔨᒃᑐᖅ)

ᐊᐅᓚᑦᑎᓴᓯᑎᑦ
ᐱᓇᐅᔨᕐᓯᑎᓕᒫᑦ

ᓂᐅᕕᐅᑕ-					
ᐅᓂᐱᓐᓄᑦ	39.7%	39.3%	37.4%	36.6%	33.9%
ᐊᐱᖏᖏᓄᑦ	29.1%	30.0%	30.0%	30.0%	30.4%
ᓂᐅᕕᐅᑕᐅᖅᑲ-					
ᔪᓄᑦ	16.2%	16.0%	15.0%	15.5%	16.2%
ᐱᓕᓇᖅᑕᒃᓴᒍᓗᑦ	9.0%	8.4%	8.7%	8.6%	9.5%
ᐅᓇᖅᑐᖅᑕᐅᑎᓄᑦ	3.1%	3.7%	5.8%	5.9%	6.8%
ᐊᓗᐱᓐᓄᑦ	2.9%	2.6%	3.1%	3.4%	3.2%
	100.0%	100.0%	100.0%	100.0%	100.0%

ᐊᐅᓚᑦᑎᓴᓯᑎᑦ
ᐊᑐᖅᑕᐅᔪᑦ

ᐅᖅᓗᐊᓕᓴᓄᑦ					
ᐊᑯᑦᓕᐱᓐᓄᑦᓗ ᐱᓇᐅᔨᓕᐊᓄᑦ	43.9%	39.8%	40.0%	40.2%	39.3%
ᐊᑭᓕᖅᑐᑎᓄᑦ ᓗᓇᑐᐃᓇᐃᑦ	26.2%	27.3%	26.1%	27.4%	25.1%
ᐱᔾᑎᕋᐅᑎᑦᓗ ᐊᑭᓗᓴᓕᓂᑦ-	16.0%	18.5%	17.7%	17.5%	20.4%
ᓕᐊᓂᖏᑦ ᐃᖏᕐᕋᔨᓯᑎᑦ	10.6%	11.1%	12.7%	11.2%	11.3%
ᑐᔪᒪᔨᔪᑎᑦᓗ	3.3%	3.3%	3.5%	3.7%	3.9%
	100.0%	100.0%	100.0%	100.0%	100.0%

ᓄᓇᕗᑦᑎᐊᑦ ᐅᓪᓗᖅᓄᑕᕆᓂᖅᓯᒪᑦ
ᑭᓇᐅᔭᑦ ᐅᓂᒃᑳᖅᑕᐅᓂᖅᑭᑦ

ᐅᑭᐅᑦ ᓄᓐᖓᐊ ᒪᑦᓯ 31

	1995	94	1993 (ᑕᐅᓴᐃᒪᓕᕆᔨᑦ)	1992	1991
ᑭᓇᐅᔭᑦ ᐊᐅᓚᑎᓴᒃᑎᑎᑦ	$103,104	$98,720	$ 98,327	$ 92,872	$ 90,086
ᐊᑐᖅᑕᐅᔪᑦ	83,399	80,617	81,900	82,450	81,760
ᐅᖅᓯᓯᒪᑦ ᐊᑐᖅᑕᐅᔪᑦ	36,568	32,065	32,783	33,140	32,161
ᖃᑐᐃᓕᐅᑎᑦ	10,510	9,564	9,828	8,977	8,342
ᑭᓇᐅᔭᓕᐊᑦ ᐊᐅᓚᑕᐅᔪᓂᑦ	19,705	18,103	16,427	10,422	8,326
ᑭᓇᐅᔭᓕᐊᓗᔪᑦ	10,539	9,360	7,795	4,373	2,195
ᐊᑭᓕᐅᑕᐅᔪᑦ	3,538	3,480	3,345	2,709	2,784
ᐊᑭᑐᐃᑎᓄᑦ ᐊᑐᖅᑕᐅᔪᑦ	14,777	16,178	23,383	18,659	16,795
ᒐᕆᔨᖅᑕᐅᓯᓕᒫᑦ ᒪᓕᕐᒥᑦ ᑭᓇᐅᔭᓕᐊᓗᔪᑦ	292,142	277,752	259,900	237,747	222,596
ᒐᕆᔨᖅᑕᐅᓯᓕᒫᑦ ᒪᔪᑦ ᑭᓇᐅᔭᓕᐊᑦ	166,714	160,165	150,565	137,480	128,395
ᓂᐅᕕᐅᑎᓂᑦ (MW,h)	450,529	442,514	431,339	430,436	433,745
ᐅᓪᓗᖅᓄᓂᒃ ᐊᑐᖅᑐᑦ (MW,h)	494,280	501,583	479,936	482,266	481,992
ᐅᓄᖅᓂᖓᑦ ᐊᑐᕆᑦᑕᖅᑐᑦ	16,243	15,349	14,866	14,319	13,720

(ᓴᐅᒥᐊᓂ ᑕᓪᓕᐊᑲᓚᕐᓂ)

ᓱᓂᐅᖅ ᐃᓄᒪᖅᐅᑎᖓᑦ ᑎᕋᒪᖓᓐᓂ ᐊᐅᓪᑕᐅᑎᒥᐅᖅ ᐃᓕᓴᕐᔭᑦ, ᓴᓐᖓᓂᖅᑐᖅᑐᑐᒥᐅᖅ 4.3 ᒥᐊᑦᓯᑦᓴ ᐅᓴᒪᔪᑎᒥᐅᖅ, ᓴᓇᓖᐃᐸᒍᒪᔪᓐᓇᖅᑐᑦ ᐃᓄᒪᔪᓄᑎᒥᐅᖅ ᐊᐅᓪᑕᐅᑎᒥᐅᖅ ᐊᓂᒪᓇᓐᓂᒃ 1996-ᒥ. ᑭᓐᓇ ᑲᑎᕐᓴᐅᔪᖅᑐᖅ ᑭᓴᐃᓇᓐᖓᑦ ᐃᖅᑭᑦᓯ ᑮᓇᐅᔭᖅ ᐅᓴᒪᔪᓄᑎᖓᓐᓂᒃ ᔪᓚᐃ, ᐅᓴᐃᓇᓐᓂᒃ ᐃᓄᒪᔪᓄᑎᒥᐅᓂᖅᓴᐃᓐᓇᖅᑐᑦ ᐊᐅᓪᑕᐅᑎᒥᐅᖅ ᐃᓄᒪᔪᓄᑎᒥᐅᓂᖅᓴᐃᓐᓇᖅ.

ᐃᓄᒪᖅᐅᑎᖓᑦᓴᖅ ᐊᓐᖏᓕᓕᒫᖅᑕᐅᔪᑦ ᐊᓚᒪᓗ ᐱᐅᔪᑎᑕᐅᒫᖅᑐᑐᒃᓯᓐᓂᑦ ᐱᖅᑲᐅᑦᓕᓐᔪᐃᓕᖅᓴ ᑕᓐᔪᐃᓐᓇᖅᑐᖅ ᐊᐅᓪᑕᓂᑎᔨᔪᑎᓐᓂᖅ, ᔪᓴᓗ ᑕᐃᒪᓴᐃᓐᓇᖅ ᐱᓕᓇᐊᖓᔪᓕᒥ ᐅᐊ ᑎᒥ (ᓯᖅ ᓯᒪᑦ).

ᑕᓕᓴᑕᐅ ᐃᓄᒪᖅᐅᑎᖓᑦᓴᖅᖓᓐᓄ ᐃᓄᒪᖅᓴᖅᑎᑦᑎᔨᐅᓇᖅᑐᓴᖅ ᓄᓇᕐᓂᓂᒃ ᑭᐊᑦ ᔪᒥᑦ, ᑎᓂᓄ ᔪᐃ (ᑭᐊᑦ ᓇᐊᓴᔪᓴᖅ), ᐃᓐᑐᐳᖓᐃᓴᑦ, ᐊᓚᒪᓗ ᕿᐃ ᓇᑭᖅ.

ᐅᖅᓱᐊᓗᓄᑐᑐᑦ ᐊᐅᓪᑕᐅᑎᑦ, ᑕᐃᒪᐃᓄᑐᒪᒡᒪᑕ ᑭᖓᒥᑭᖅᒥ, ᐅᓪᒪᒥᓄᖅᑐᖅᑎᑎᖅᑐᑦ 54-ᖓᔪᔨᓄᑦ ᓄᓇᕐᐅᔨᓄᑦ ᐱᔭᑦᓯᖅᑕᐅᔨᓄᑦ ᓄᓇᒥᓱᐊᑦᒥ ᐅᓪᒪᒥᓄᖅᑐᖅᑎᑎᖅᑐᑦ.

(ᐃᓗᐊᓂ) ᐅᓂ ᒪᐃᖅ, ᐊᐅᓪᑕᐅᓱᓓᔭ ᕿᖓᓂᖅᑐᒥ, ᐃᓕᒋᔭᐅᓪᑕᐅᖅᑐᖅ ᐊᒥᓱᔨᓄᑦ ᐃᖅᖢᓇᐃᔭᖅᑎᓄᑦ ᐃᓕᑕᓚᔭᐅᓂᖅᑲᐅᓪᑕᐅᖅᑐᖅ ᐃᒪᔨᓯᓪᓚᕆᓂᖓᓐᓄᑦ ᐅᓴᒪᔪᓄᑎᒥᐅᓂᖅᓴᐃᓐᓇᖅᑐᑦ ᐊᑯᓂᖅ ᐱᓕᓚᔨᓄᑦ ᐃᓕᑕᓚᔭᐅᓂᖅᓴᐃᓐᓇᖅᑐᑦ.

(ᐊᒋᓂ) ᖃᐅᒪᖓᓂᒃ ᐃᑭᔨᓂᒃ ᑎᑭᕋᓱᐊᕐᒥᐅᖅ ᐅᓴᒪᔪᓄᑎᖓᑦᓴᖅᖓᓐᓂᒃ ᓄᓇᓕᐱᓚᓐᒥᐅᖅ ᑕᕋᓯᓚᕆᓂᖓᓐᓂᒃ.

ᐊᖏᔪᒍᐊᑦ: ᓄᓇᕐᔪᐊᓕᕐᒥᐅᖅ ᐅᓴᒪᔪᓄᑎᒥᐅᓂᖅᓴᐃᓐᓇᖅᑐᑦ.

ᐃᓗᐊᓂᑐᑦ ᓯᓚᐅᑎᐊᖅᓴᖅᓂᓐᓂᒃ

ᐱᓚᐅᔭᑦ ᐅᓂᖅᓴᖅᑕᐅᓂᓕᑦ ᓚᐃᓪᓕᑎᐊᖅᓯᒪᑦ	1
ᐅᓴᒪᖅᔪᑎᓕᓵᔨᓯᐅᔨᖅ ᐱᔭᑦᑎᑎᕐᕆᐹ ᓚᓂᑦᑕᓚᐊᖅᓴᓗᓂᒃ	2
ᖃᑎᒪᔭᑦ ᐊᖓᔪᖅᖃᐅᑎᑦ, ᐃᒪᓐᓇᖅᓯᔭᑦ, ᐊᓯᖏᓪᓗ	3
ᒥᓂᑕ ᓂᐊᓕ ᔪᐊᓐᐃᐅᔭ, - ᐊᑭᓕᐅᑕᐅᔨᑦ	4
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ᐊᐅᓪᓚᑎᑦ ᖃᒪᒋᐊᖃᖅᑕᖏᑦ ᐸᓇᐅᔭᓕᓚᓂᖅᔪᑦ ᐅᓂᖅᖃᓪᓗᒋᑦ	6
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ᐱᓇᐅᔭᓕᐊᑦ ᐅᓂᖅᖃᖅᑕᐅᓂᒃ	1Ø
ᐱᓇᐅᔭᑦ <<ᑕᐅᖏᓐᓇᖅᑐᑦ ᐱᓇᐅᔪᖅᓴᖅᑕᐅᓂᔪᐃᐃᑦ	11
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ᐅᓂᖅᖃᖅᑕᐅᔨᑦ ᐱᓇᐅᔭᑦ ᐊᑐᖅᑕᐅᓂᒃᖏᓐᓂᑦ	13-22
ᖃᐅᔨᓇᖅᑕᐅᔨᑦ ᑎᑎᕋᖅᑕᐅᓂᒃ (ᓇᓴᖅᑕᐅᓯᒪᒃᖏᑐᑦ)	23-25

ᓄᓇᕗᑦ ᐅᓪᓚᖅᐊᑎᓕᕆᔨᒃᑯᑦ ᐊᐊᐳᓵᓴᒃᑯᓕᑦᑕ
ᐅᓂᒃᑲᖅᓯᒪᔪᑦ ᑲᑎᒪᔨᑦ ᐊᖏᕐᕕᐅᑎᑦ
94/95-ᒥ

ᒥᓂᑦᑕᐅᔨᒧᑦ ᓂᐊᓕ ᐊᐊᓐᕕᐃᔨᒧᑦ
ᒥᓂᑦᑕᐅᔨᖅ ᖃᒧᑉᓴᓴᖏᖅᑐᖅ
ᓄᓇᕗᑎᐊᑦ ᐅᓪᓚᖅᐊᑎᓕᕆᓴᐃᔪᓂᓐᓂ

ᖃᐃᐊᐊᔪᖅᓱᖓ ᑐᓂᔨᔪᓐᓇᕐᓚᒪ ᐅᓂᒃᑲᒥᒃ ᐱᓇᐅᔭᑦ ᐅᓂᒃᑲᖅᑕᐅᓂᔪᓐᓂᒃ ᓄᓇᕗᑎᐊᑦ
ᐅᓪᓚᖅᐊᑎᓕᕆᔨᐊᓂᔪᑦᑕ ᐊᑐᖅᑕᐊᓂᔪᑦ ᐅᑭᐅᒥ 94/95-ᒥ.

ᖃᐅᔨᓇᒥᖅᑎᑦᓴ ᐱᓕᕆᔨᔪᓗ ᐅᓐᓴᑎᓂᓐᓂ ᐅᑭᐅᖓᑎᓕᑐᔪᒍ ᐱᓕᕆᖅᑎᑎᓕᖅᑕᓕᓕᐅᕐᓴᑦ
ᐱᓕᕆᐊᓚᐅᑦᑐᑦ ᐱᓕᕆᐊᖓᒪᐊᖅᑎᑎᓕᓐᓄᑦ.

ᑭᖑᖅᑐᑦᓯᓄᑦ ᑲᑎᒪᔨᑦ,

ᔨ.H. ᕿᑦᕿᓐ
ᐃᓕᓴᐅᑕᖅ

ᔨᓐ 2, 1995

ᖃᓕᓐᓂᒃᑯᓪ

ᐱᓕᕆᖅᑎᑎᒍᒪᓪᓗᑦ ᐊᑦᑕᕐᓇᖅᑕᑐᒥᒃ, ᑕᐃᒪᖏᓐᓄᑦ ᓯᓚᐅᒥᒃ ᐊᑭᑐᓗᖏᑦᑕᑐᒥᓗ ᐃᓄᒪᓴᕆᑎᖅᑎᑎᒍᓇᖅᒪᓪᓗᑦ ᓄᓇᓯᐊᒥᐅᓄᑦ, ᑕᒪᑐᒪᓂᕆᐃᓇᖅ ᑭᓇᐅᔭᖏᓐᓄᐊᓕᖅᑐᓪᓗᒍ ᐅᓪᓗᖅᑐᐅᔪᓄᑦ ᐃᓚᐅᕆᐊᖃᖅᓯᓄᑦ.



ᓄᓇᕗᑎᐊᕐᒥ
ᐅᕆᓴᒪᓕᕐᑐᑕᓂᔪᓂᓕᑦ
ᓴᐊᐳᓚᕆᖃᕐᑦ

ᐅᑭᐅᕆᑕᕆᑐᒥ ᐅᑎᓕᕆᓴᒧᑎᓪᓚᕆᓴᓴᒪᓕᑦ
Northwest Territories Power Corporation
Bag Service 6000
#3 Capital Road
Hay River, NT X0E 0R0

(403) 874-5200 ᐅᕆᔨᒋᑎ
(403) 874-5229 ᓯᕆᓇᓚᕆᓴᓕᑦ











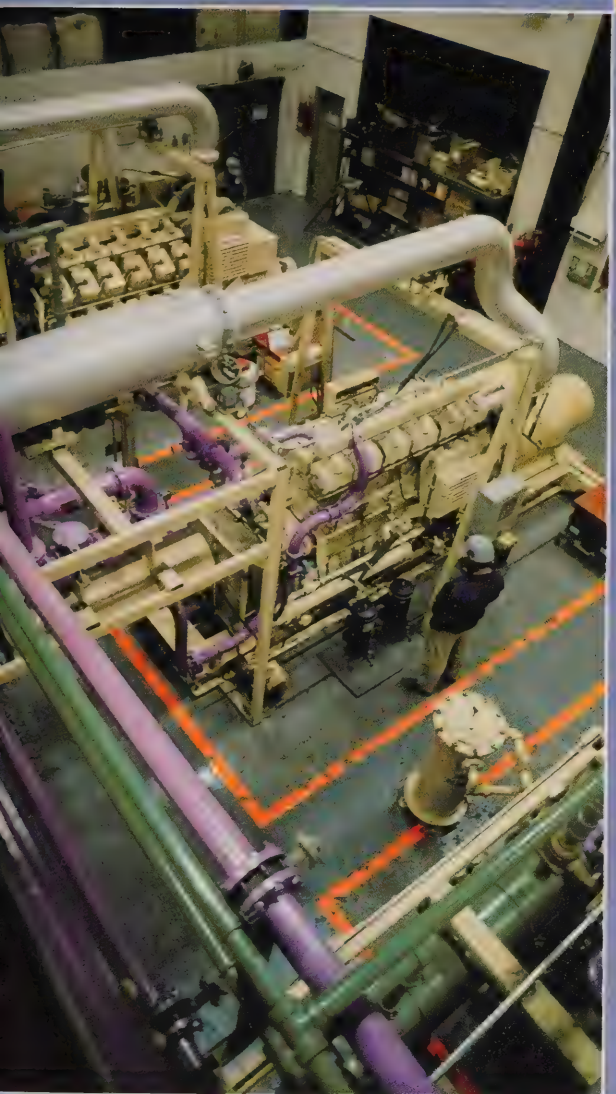
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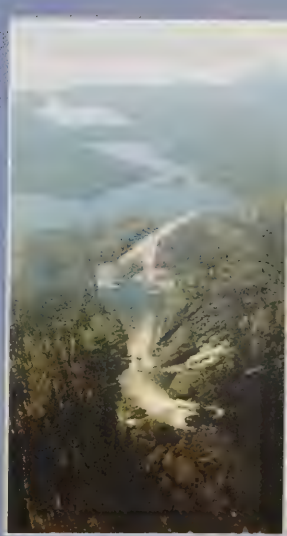


NORTHWEST TERRITORIES POWER CORPORATION

ANNUAL REPORT 1995/96







Cover Photos:

(From top left)

Power Pioneer: In 1946, the federal government announced the start of construction of the Snare Falls hydro station north of Yellowknife. Two years later, it created the Northern Canada Power Commission and hired E.W. (Ted) Humphrys as its electrical engineer and first employee. Mr. Humphrys continues to serve as technical advisor to the Board of Directors of the NWT Power Corporation.

Fort McPherson Heat: The Gwich'in Development Corporation and the NWT Power Corporation are partners in a project to sell residual heat from diesel engines to nearby buildings. An agreement in principle was signed in March, 1996, attended by (seated) Willard Hagan, Gwich'in Development Corporation President; Robert Alexi Jr., vice president; Hon. Charles Dent, Minister Responsible for NWT Power Corporation; David Krutko, MLA, Mackenzie Delta; (standing) NWT Power Corporation Chairman Jim Robertson, and President, Jim Guthrie.

Diesel Generation: The power plant in Resolute Bay is one of the Corporation's 53 stations across the NWT. They range in size from 190 kiloWatts in Colville Lake, to over 30,000 kiloWatts at the Jackfish station in Yellowknife.

Arctic Bay Construction: Improvements made at Arctic Bay's power plant were among the Corporation's $17.4 million in capital spending in fiscal 1995/96.

Wind Power Initiatives: The Lagerway 80 kiloWatt wind generator at Cambridge Bay, installed in 1994, has performed well under Arctic conditions. The Corporation is adding more wind generators, and hopes to attract private sector investment in this emerging alternative to diesel.

Hydro Potential: Additional hydro development at Site 7 on the Snare River is the subject of feasibility studies to be undertaken during 1996, as part of the ongoing partnership with the Dogrib Power Corporation.

All photos by NWT Power Corporation.

Northwest Territories Power Corporation • #4 Capital Drive, Hay River, NT X0E 1G2
Phone (403) 874-5200 • Fax (403) 874-5229

NORTHWEST TERRITORIES POWER CORPORATION
Report of the Board of Directors for 1995/96

To the Honourable Charles Dent
Minister Responsible for the
Northwest Territories Power Corporation

I am pleased to submit to you the annual report of the consolidated financial position of the Northwest Territories Power Corporation for the 1995/96 fiscal year.

We thank you and your staff for the cooperation extended to us during the past fiscal year.

On behalf of the Board,

Pierre R. Alvarez
Chairman & CEO

May 31, 1996

OCT 28 1996
University of Toronto

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NORTHWEST TERRITORIES POWER CORPORATION
Consolidated Financial Summary

	Years Ended March 31				
	1996 [1]	1995	1994	1993	1992
			(thousands of dollars)		
Operating revenue	$102,355	$ 103,104	$ 98,720	$ 98,327	$ 92,872
Operating expenses	82,675	83,399	80,617	81,900	82,450
Fuel expense	34,018	36,568	32,065	32,783	33,140
Interest expense	11,736	10,510	9,564	9,828	8,977
Income from operations	19,680	19,705	18,103	16,427	10,422
Net income	10,665	10,539	9,360	7,795	4,373
Dividend	4,292	3,538	3,480	3,345	2,709
Capital expenditures	17,443	14,777	16,178	23,383	18,659
Gross fixed assets	305,540	292,142	277,752	259,900	237,747
Net fixed assets	175,077	166,714	160,165	150,565	137,480
Sales (MW.h)	460,540	450,529	442,514	431,339	430,436
Generation (MW.h)	502,513	494,280	501,583	479,936	482,266
Number of customers	16,698	16,243	15,349	14,866	14,319
Operating Revenues					
Commercial	38.2%	39.7%	39.3%	37.4%	36.6%
Domestic	29.0%	29.1%	30.0%	30.0%	30.0%
Wholesale	16.2%	16.2%	16.0%	15.0%	15.5%
Industrial	9.9%	9.0%	8.4%	8.7%	8.6%
Heat	2.5%	3.1%	3.7%	5.8%	5.9%
Other	4.2%	2.9%	2.6%	3.1%	3.4%
	100.0%	100.0%	100.0%	100.0%	100.0%
Operating Expenses					
Fuel and lubricants	41.2%	43.9%	39.8%	40.0%	40.2%
Salaries and wages	26.6%	26.2%	27.3%	26.1%	27.4%
Supplies and services	17.1%	16.0%	18.5%	17.7%	17.5%
Amortization	11.3%	10.6%	11.1%	12.7%	11.2%
Travel and accommodation	3.8%	3.3%	3.3%	3.5%	3.7%
	100.0%	100.0%	100.0%	100.0%	100.0%

[1] Please refer to Note 3.

UTILITY SERVICE AREA

MACKENZIE & NORTH CENTRAL REGION

COMMUNITY	INTALLED CAPACITY (kW)
AKLAVIK	1350
CAMBRIDGE BAY	2720
COLVILLE LAKE	190
COPPERMINE	1480
DÉLINÉ	1250
FORT LIARD	975
FORT McPHERSON	1760
FORT RESOLUTION	650
FORT SIMPSON	4200
GJOA HAVEN	1540
HOLMAN ISLAND	1140
INUVIK	12580
JEAN MARIE RIVER	150
K'ASHO GOT'INE [1]	810
LUTSEL K'E	860
NAHANNI BUTTE	160
NORMAN WELLS	720
PELLY BAY	740
PINE POINT	--
RAE/EDZO	1200
RAE LAKES	550
SACHS HARBOUR	715
SNARE RAPIDS	8000
SNARE FALLS	7300
SNARE FORKS	9600
TALOYOAK	1295
TALTSON	21125
TSIIGEHTCHIC [2]	325
TUKTOYAKTUK	3100
TULIT'A [3]	850
WHA TI [4]	720
WRIGLEY	545
YELLOWKNIFE	28500

KEEWATIN REGION

COMMUNITY	INSTALLED CAPACITY (kW)
ARVIAT	1620
BAKER LAKE	1920
CHESTERFILED INLET	780
CORAL HARBOUR	1830
RANKIN INLET	3360
REPULSE BAY	690
WHALE COVE	750



BAFFIN REGION

COMMUNITY	INSTALLED CAPACITY (kW)
ARCTIC BAY	970
BROUGHTON ISLAND	1140
CAPE DORSET	1350
CLYDE RIVER	1040
GRISE FIORD	465
HALL BEACH	715
IGLOOLIK	1350
IQALUIT	9840
KIMMIRUT [5]	930
PANGNIRTUNG	1620
POND INLET	2235
RESOLUTE	3950
SANIKILUAQ	900

1. Fort Good Hope
2. Arctic Red River
3. Fort Norman
4. Lac La Martre
5. Lake Harbour

NORTHWEST TERRITORIES POWER CORPORATION

28 August 1996



(seated l to r) R. Hardy, J. Robertson (past Chairman), N. Olsen, E. W. Humphrys; (standing l to r) L. Hawkins, R. Williams, P. Alvarez, J. Johnson, J. Guthrie, J. Parker, B. Clake, G. Stewart

Board of Directors

P. R. Alvarez, Chairman & CEO
R. Williams, Vice Chairman
B. Clake, Chairperson, Audit Committee [1]
A. J. Guthrie, Member [2]
R. Hardy, Member
L. Hawkins, Member
S. Merkosak, Member [3]
J. N. Olsen, Chairperson, Compensation Committee
J. H. Parker, Chairperson, Large Projects Committee
G. Stewart, Member

Officers

P. R. Alvarez, Chairman & CEO
L. Courneya, Vice President, Finance & CFO
R. Blennerhassett, Vice President, Operations
D. Aindow, Director, Personnel
R. Blowers, Director, Materials Management
B. Braden, Director, Corporate Development
B. Campbell, Director, Safety
J. Davies, Director, Western Operations
J. A. Nelson, Director, Internal Audit
M. Noble, Director, Finance
R. Senko, Director, Rates & Regulatory Affairs
J. Johnson, Corporate Secretary

Advisors

B. Adema, Financial Advisor
E. W. Humphrys, Technical Advisor

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[1] *Term ended May 14, 1996*
[2] *Resigned May 12, 1996*
[3] *Appointed May 15, 1996*

Northwest Territories Minister Responsible for the Northwest Territories Power Corporation

MAR 2 9 1996

JIM ROBERTSON
CHAIRMAN
NORTHWEST TERRITORIES POWER CORPORATION

Pursuant to the Northwest Territories Power Corporation Act (Section 29), subject to the Public Utilities Act and to the direction of the Executive Council (Record of Decision 96-7-7), the Northwest Territories Power Corporation is required to declare dividends for the purpose of funding the Government of the Northwest Territories' Power Subsidy Programs. The required dividend is $4,291,826., representing the 1994-95 fiscal year cost of the subsidy programs.

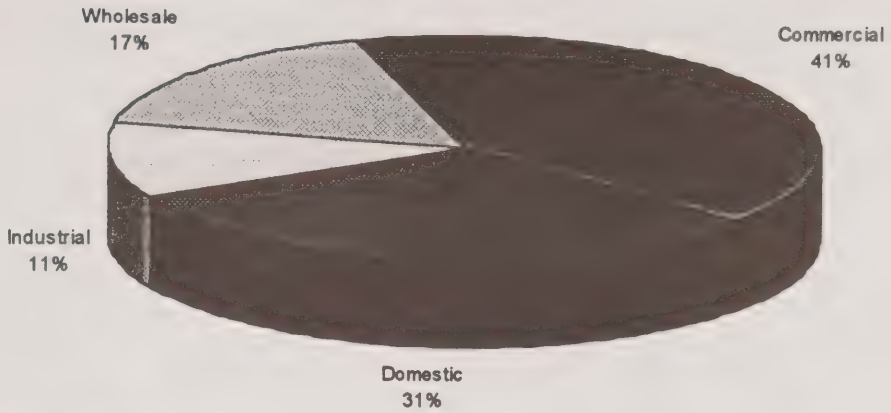
Please ensure an appropriate dividend resolution is passed by the Power Corporation's Board of Directors, and that payment is made to the Government of the Northwest Territories no later than March 31, 1996.

Charles Dent

c. Honourable John Todd, Minister Responsible for Public Utilities Board
John Hill, Chairman, Public Utilities Board
Leon Courneya, Vice President & CFO, NWT Power Corporation

NORTHWEST TERRITORIES POWER CORPORATION - 1995/96

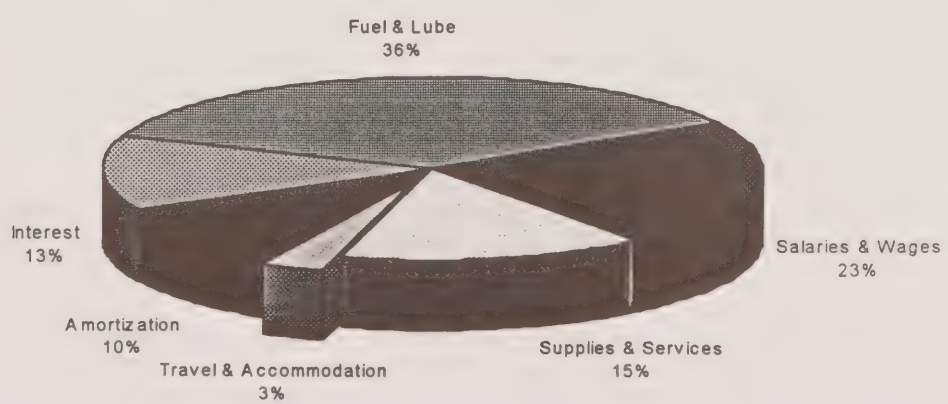
SALE OF POWER - $96,547,000



TOTAL REVENUE - $105,076,000



TOTAL EXPENSES - $94,411,000



Corporate Profile

Mission: *To provide a safe, reliable and cost effective supply of electricity for the people of the Northwest Territories, while ensuring a fair return for our shareholder.*

The Northwest Territories Power Corporation is wholly-owned by the Government of the Northwest Territories (GNWT). It operates under the authority of the *Northwest Territories Power Corporation Act,* and was created in 1988 when the Government purchased shares of the federally-owned Northern Canada Power Commission.

It is accountable to the shareholder, the Minister responsible for the NWT Power Corporation, through an appointed Chairman and Board of Directors who meet quarterly. The Minister reports periodically to the Government's Standing Committee on Government Operations. The Corporation is regulated by the NWT Public Utilities Board (PUB) for approval of rates, costs and conditions of service; the NWT Water Board for operation of hydro facilities; and independently audited by the Auditor General of Canada.

Reporting to the President, and Vice President for Finance and the Vice President for Operations, the Corporation's 271 employees provide electrical generation and distribution services to 54 communities across the NWT. They operate combined diesel-hydro systems for six communities in the Great Slave Lake Region, and stand-alone diesel systems elsewhere.

The Corporation is headquartered in Hay River, Northwest Territories. In 1995/96 it had revenues of $102 million and paid a dividend of $4.3 million.

Chairman's Report

I am pleased to submit the following report of activities of your Corporation for the year ending March 31, 1996. Compared to the previous period, the year can be financially assessed as one of stable sales performance, higher capital investment, and rates of return which are consistent with forecasted values.

From an operations point of view, the Corporation continued to improve its record of supplying safe and reliable power to customers in 54 communities. In addition to regular improvement programs, the year was highlighted by the final stages of completion of the Dogrib Power Corporation's Snare Cascades hydro project. Staff relations and performance matured through decentralization of decision making and the start of new training and apprenticeship programs.

FINANCIAL

While levels of power generation and revenues were essentially unchanged from the previous year, financial results were influenced for a second year by low water levels and resulting $4 million in additional diesel expense on the Snare-Yellowknife system. This shortfall is being collected through interim rate riders and a General Rate Application now before the PUB.

The situation is reflected in the reported net income of $10.7 million (an 11.4 per cent return on equity) compared to $10.5 million (12.1 per cent) for the previous year. The upcoming PUB decision, if favourable, will restore the 1995/96 return on equity to its forecasted 12.5 per cent.

In September of 1995, the Corporation took the first steps toward community cost-based rate schedules. This revenue-neutral process will adjust rates among customer categories in each community to accurately and fairly reflect the real cost of delivering service. The resulting price "signal" will also assist in energy conservation measures and application of the Territorial Power Support Program.

GENERAL RATE APPLICATION

In December 1995, the Corporation filed Phase One of a General Rate Application (GRA) with the PUB for costs, revenues and operational requirements for the years 1995/96 and 1996/97. The second phase, to be filed in August of 1996, will cover specific rate schedules. Public hearings are scheduled for October and November of 1996, and decisions on the two phases are expected late in 1996 and by the spring of 1997.

Among the GRA's highlights are a review of the Corporation's lease of the Dogrib Power Corporation's Snare Cascades project and a proposal for a rate stabilization fund to absorb the impact of fuel price and water level changes.

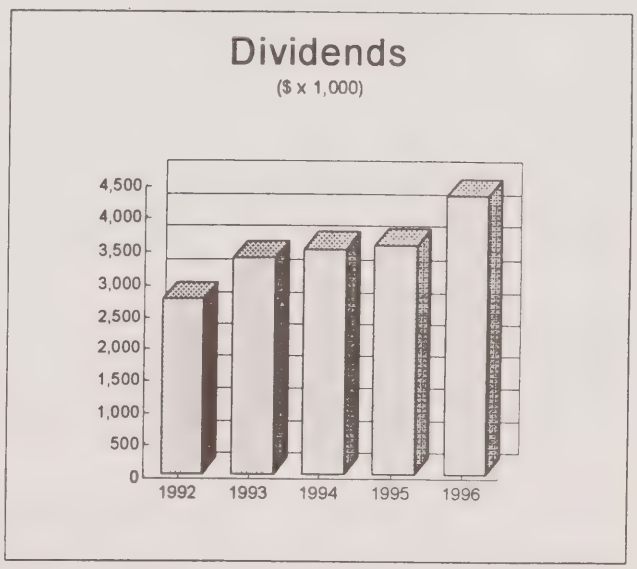
SNARE CASCADES PROJECT

Construction of the 4.3 megawatt hydro plant proceeded on schedule and on budget through the year. It will be the fourth hydro plant on the Snare-Yellowknife system and will displace up to 10 per cent of the diesel generation for Yellowknife, Rae Edzo and Dettah. The $27 million project, owned by the Dogrib First Nation, was financed through a subsidiary of the Corporation with the guarantee of the Government of the NWT. Upon completion by July 1, 1996, it will be leased to the Corporation under a 65-year operating agreement. Preliminary discussions on other hydro projects on the Snare River system have begun with Dogrib leaders.

PERSONNEL

The Corporation's workforce of 271 employees and 14 contract employees remained unchanged from the previous year. The Corporation's affirmative action program continues to show positive results; at year end, 123 individuals or 45.4 per cent of the workforce was eligible for affirmative action status. Approximately 65 per cent of the Corporation's workforce has been hired from the North. The two-year collective bargaining agreement with the Union of Northern Workers expired on March 31,1996, and management is preparing for a new round of bargaining.

Two employees marked 35 years of service with the Corporation in 1996. Syd Coulas, Collections Officer in Hay River, and Fred Wittlinger, Area Superintendent, Cambridge Bay, both started with the Northern Canada Power Commission.



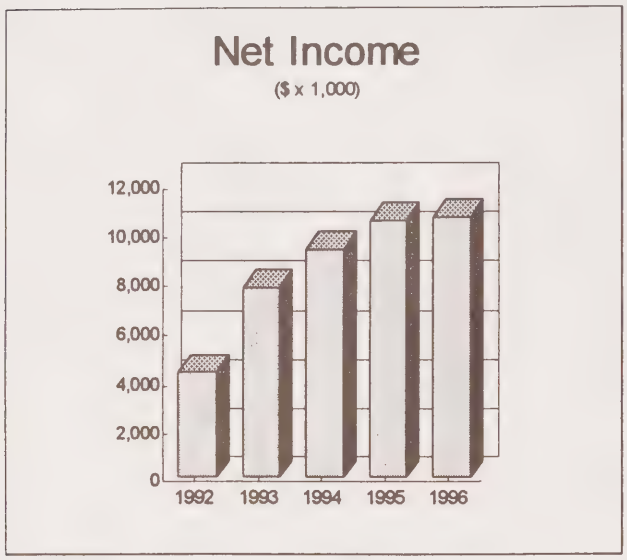
In cooperation with the GNWT Department of Education, Culture and Employment, the Corporation launched an apprenticeship program for six tradesmen based in Inuvik, Yellowknife, Iqaluit, Fort Simpson, Cambridge Bay and Rankin Inlet. The program continues the development of a northern workforce and will add to the complement of journeyman linemen and electricians.

The rate of turnover for the year stood at 12.6 per cent (an increase of 1.1 per cent from 1995) with 14 positions vacant and under recruitment at year-end. The Corporation expects that recruiting technical personnel will become more difficult with anticipated competition from expanding western Canadian economies and mineral development activity in the NWT.

OPERATIONS

The year marked the completion of an unusually busy operations season, with numerous capital projects totalling $17.4 million. Major projects included the completion of the new $4.1 million power plant at Tulit'a (Fort Norman); the relocation of a 2.5 megawatt plant from Pine Point to Yellowknife; a tank farm in Tuktoyaktuk; and new generating units in various locations.

In alternative energy development, the Corporation joint-ventured with the Gwich'in Development Corporation to establish a district heating system in Fort McPherson. This business enterprise will buy the heat produced by the Corporation's diesel engines and sell it to as many as 11 customers via a circulating pipe system. The Corporation is also encouraged by advances in wind technology and has established guidelines for buying power from investors interested in wind power in their communities. It is hoped both programs will spur similar developments elsewhere.



The rigours of the Arctic climate and the dependence on mechanical systems are constant operating challenges, but the Corporation continues efforts to improve reliability. The most serious difficulties occurred in Yellowknife, in August, when service was interrupted due to errors in switching procedures, and in Pangnirtung, in January, when storm conditions caused wind-blown debris to short out powerlines. Corrective action included a review of maintenance procedures and working with construction managers on storm-proofing their projects.

ENVIRONMENTAL

The Corporation's five-year, $1 million program to eliminate PCB oils from all sites was declared complete in 1995. It continues to upgrade systems for handling used batteries, glycol and waste lubricating oils through improved technology and training. The Corporation continued to experiment with bio-remediation techniques to restore contaminated soils.

SAFETY AND TRAINING

Employees continued to demonstrate a steadily improving regard for safety in the workplace in 1995/96. The Corporation maintains a regular program of workplace safety meetings, inspections and ongoing training. The position of Safety Officer was created to increase inspection and training capabilities across the Corporation.

A long-term goal to upgrade training for all plant operators in the NWT was launched in 1996. Over the next two years, 65 operators will take extensive classroom and one-on-one training in their own power plants. The program is designed to promote greater safety, plant efficiency and reliability, improved environmental awareness and better skills across the workforce. At Hay River headquarters and area offices, the multi-year Front Line Leadership workplace training program was completed.

CUSTOMER AND COMMUNITY RELATIONS

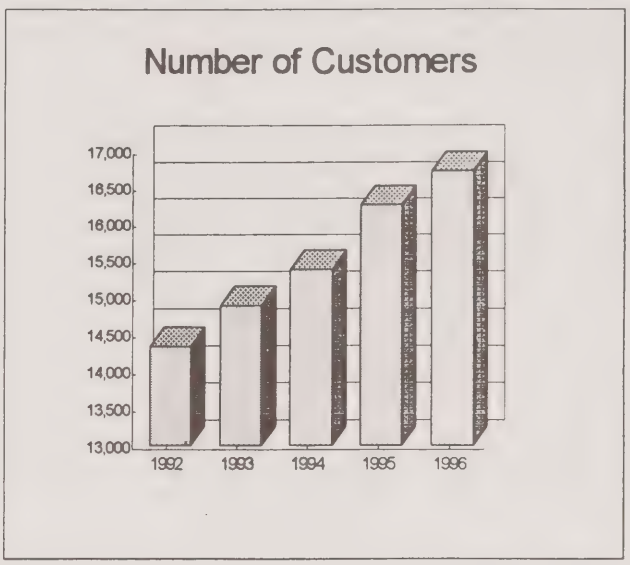
The Corporation directs a donations budget of $65,000 exclusively toward youth. It also funds two scholarships, one of which is in conjunction with the Dogrib Divisional Board of Education. The 1995 recipients were Lindsay Cymbalisty of Yellowknife and Lisa Mackenzie of Rae.

Customer relations work with Royal Oak Mines in Yellowknife achieved significant savings for the mine in reduced electrical loads and work was initiated to reduce service requirements at the Corporation's own Snare Falls hydro site. The Corporation worked with the Territorial Department of Energy, Mines and Petroleum Resources at several public trade shows.

In September 1995, representatives of the Corporation joined the community of Pond Inlet in a ceremony to dedicate the plant to the memory of Max Machmer, a Corporation employee who died in 1992.

TALTSON WATER LICENCE

The Corporation continued efforts to resolve compensation conditions of the 1994-96 water licence for the Taltson hydro plant near Fort Smith. By year end, the Corporation advised the Water Board that it found the claims filed by three First Nations groups ineligible, but continued to seek a resolution with three individual claimants. Also, a program of scientific and traditional knowledge studies was suspended due to the withdrawal of community support. Hearings to renew the licence are expected to be held in the fall of 1996.



BOARD OF DIRECTORS

The Board of Directors is comprised of 10 business and public sector appointees with extensive Northern business and utility experience. The year saw the addition of Mr. Gordon Stewart and Mr. Pierre Alvarez, both of Yellowknife, and Mr. Simon Merkosak of Pond Inlet, to three year terms as Directors. Ms. Brenda Clake of Iqaluit left the Board upon the expiration of her three year term.

The year also saw the departure of two key leaders who had been with the Corporation from its beginning in 1988. The Hon. Nellie Cournoyea served as Minister responsible for the Corporation and had also appointed its first chairman, Inuvik businessman Jim Robertson. Yellowknife MLA Charles Dent took over the portfolio in November 1995. Mr. Alvarez, president of a Yellowknife-based consulting firm, was appointed Chairman effective April 1, 1996.

LOOKING AHEAD

The mining industry remains the greatest potential for expansion of the Northern economy. Record levels of exploration have shown promise for more mines, especially in the North Slave and Keewatin regions. The Corporation's extensive experience and record of stable financial and operating performance is an important asset in the North. We will continue to ensure it is positioned to work with developers where business conditions show all will benefit.

On behalf of the Board,

Pierre R. Alvarez
Chairman & CEO

Hay River, NT
May 31, 1996

Management's Responsibility for Financial Reporting

The Honourable Charles Dent
Minister Responsible for the
Northwest Territories Power Corporation

The accompanying consolidated financial statements were prepared by management in accordance with generally accepted accounting principles. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances. The Northwest Territories Power Corporation is regulated by the Public Utilities Board of the Northwest Territories, which also examines and approves its accounting policies and practices. Consolidated financial statements include certain amounts based on estimates and judgements. Management has determined such amounts on a reasonable basis in order to ensure that the consolidated financial statements are presented fairly in all material respects. Management has prepared financial information presented elsewhere in the annual report and has ensured that it is consistent with that in the consolidated financial statements.

The Corporation maintains internal financial and management systems and practices which are designed to provide reasonable assurance that reliable financial and non-financial information is available on a timely basis, that assets are acquired economically, are used to further the Corporation's aims, are protected from loss or unauthorized use and that the Corporation acts in accordance with the laws of the Northwest Territories and Canada. The Corporation's management recognizes its responsibility for conducting the Corporation's affairs in accordance with the requirements of applicable laws and sound business principles, and for maintaining standards of conduct that are appropriate to a Territorial Crown corporation. An internal auditor reviews the operation of financial and management systems to promote compliance and to identify changing requirements or needed improvements.

The Auditor General of Canada provides an independent, objective audit for the purpose of expressing his opinion on the consolidated financial statements. He also considers whether the transactions that come to his notice in the course of this audit are, in all significant respects, in accordance with the specified legislation.

The Board of Directors appoints certain of its members to serve on the Audit Committee. This Committee oversees management's responsibilities for financial reporting and reviews and recommends approval of the consolidated financial statements. The internal and external auditors have full and free access to the Audit Committee.

The consolidated financial statements have been approved by the Board of Directors.

Pierre R. Alvarez
Chairman & CEO

Leon Courneya
Vice President,
Finance and CFO

Hay River, NT
May 31, 1996

Auditor's Report

To the Minister Responsible for the
Northwest Territories Power Corporation

I have audited the consolidated balance sheet of the Northwest Territories Power Corporation as at March 31, 1996, and the consolidated statements of income, retained earnings, and changes in financial position for the year then ended. These financial statements are the responsibility of the Corporation's management. My responsibility is to express an opinion on these financial statements based on my audit.

I conducted my audit in accordance with generally accepted auditing standards. Those standards require that I plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In my opinion, these consolidated financial statements present fairly, in all material respects, the financial position of the Corporation as at March 31, 1996, and the results of its operations and the changes in its financial position for the year then ended in accordance with generally accepted accounting principles. As required by the Financial Administration Act, I report that, in my opinion, these principles have been applied on a basis consistent with that of the preceding year.

Further, in my opinion, proper books of account have been kept and the financial statements are in agreement therewith and the transactions of the Corporation and of its wholly-owned subsidiaries that have come to my notice during my audit of the consolidated financial statements have, in all significant respects, been in accordance with the Financial Administration Act and regulations, the Northwest Territories Power Corporation Act and the by-laws of the Corporation and its wholly-owned subsidiaries.

Raymond Dubois, FCA
Deputy Auditor General
for the Auditor General of Canada

Ottawa, Canada
May 31, 1996

Financial Statements

NORTHWEST TERRITORIES POWER CORPORATION

Consolidated Balance Sheet
as at March 31, 1996
($000's)

ASSETS

	1996	1995
Current		
Cash and short term investments (Note 2)	$ 12,573	$ 704
Accounts receivable (Note 4)	13,962	15,664
Current portion of loan receivable (Note 8)	1,217	---
Prepaid expenses	645	412
Inventories		
Fuel and lubricants	10,485	8,923
Materials and supplies	4,171	3,490
	43,053	29,193
Property and equipment		
In service (Note 5)	175,077	166,714
Construction work in progress	8,399	7,400
	183,476	174,114
Other		
Housing loans receivable (Note 6)	600	723
Deferred charges (Notes 3 and 7)	4,314	1,464
Loan receivable (Note 8)	14,694	3,046
	19,608	5,233
	$246,137	**$208,540**

Approved by the Board:

Pierre R. Alvarez
Chairman & CEO

Ron Williams
Director

See Accompanying Notes

NORTHWEST TERRITORIES POWER CORPORATION

Consolidated Balance Sheet
as at March 31, 1996
($000's)

LIABILITIES

	1996	1995
Current		
Accounts payable (Note 9)	$ 12,929	$ 13,067
Current portion of long-term debt (Note 11)	8,311	6,072
Due to the Town of Inuvik - in trust (Note 10)	3,358	2,490
	24,598	21,629
Long-term		
Long-term debt (Note 11)	117,151	89,606
Employee termination benefits (Note 12)	1,374	1,125
	118,525	90,731
Deferred credits	9,289	8,828

SHAREHOLDER'S EQUITY

Capital stock		
Authorized: Unlimited number of voting, common shares without par value		
Issued and fully paid:		
431,288 common shares	43,129	43,129
Retained earnings	50,596	44,223
	93,725	87,352
	$246,137	**$208,540**

See Accompanying Notes

NORTHWEST TERRITORIES POWER CORPORATION

Consolidated Statement of Income
for the year ended March 31, 1996
($000's)

	1996	1995
Revenues (Note 3)		
Sale of power	$ 96,547	$ 96,838
Sale of heat	2,545	3,244
Other	3,263	3,022
	102,355	103,104
Expenses (Note 13)		
Fuel and lubricants	34,018	36,568
Salaries and wages	21,989	21,870
Supplies and services	14,158	13,369
Amortization	9,372	8,850
Travel and accommodation	3,138	2,742
	82,675	83,399
Income from operations	19,680	19,705
Allowance for funds used during construction	794	626
Interest income	1,927	718
	2,721	1,344
Income before interest expense	22,401	21,049
Interest expense (Note 14)	11,736	10,510
Net income	**$ 10,665**	**$ 10,539**

See Accompanying Notes

NORTHWEST TERRITORIES POWER CORPORATION

Consolidated Statement of Retained Earnings
for the year ended March 31, 1996
($000's)

	1996	1995
Retained earnings, at beginning of the year	$ 44,223	$ 37,222
Net income	10,665	10,539
	54,888	47,761
Dividend (Note 15)	4,292	3,538
Retained earnings, at end of the year	**$ 50,596**	**$ 44,223**

See Accompanying Notes

NORTHWEST TERRITORIES POWER CORPORATION

Consolidated Statement of Changes in Financial Position
for the year ended March 31, 1996
($000's)

	1996	1995
Cash provided by (used for):		
Operating activities		
Net income	$ 10,665	$ 10,539
Items not requiring an outlay of funds		
Amortization	9,372	8,850
Allowance for funds used during construction	(794)	(626)
	19,243	18,763
Non-cash current assets	(774)	(1,416)
Accounts payable	(138)	(1,529)
Due to the Town of Inuvik - in trust	868	309
Employee termination benefits	249	(148)
Funds provided by operating activities	19,448	15,979
Investing activities		
Acquisition of property and equipment	(17,443)	(14,777)
Proceeds on disposal of property and equipment	185	8
Housing loans receivable	123	200
Deferred charges	(3,072)	(813)
Advances on loan receivable	(12,865)	(3,046)
Funds used for investing activities	(33,072)	(18,428)
Financing activities		
Proceeds from long-term debt	36,000	20,000
Repayment of long-term debt	(5,450)	(5,350)
Sinking fund installment	(765)	(722)
Dividend paid	(4,292)	(3,538)
Funds provided by financing activities	25,493	10,390
Increase during the year	11,869	7,941
Cash (bank indebtedness) at beginning of the year	704	(7,237)
Cash at end of the year	$ 12,573	$ 704

Notes to Consolidated Financial Statements
March 31, 1996
($000's)

1. Authority and Operations

The Corporation operates under the authority of the *Northwest Territories Power Corporation Act* and the *Financial Administration Act* and is a Crown corporation of the Government of the Northwest Territories.

The Corporation operates diesel and hydro-electric production facilities to provide utility services on a self-sustaining basis in the Northwest Territories. The Corporation is regulated by the Public Utilities Board of the Northwest Territories.

The Corporation is exempt from income tax.

2. Accounting policies

A summary of the significant accounting policies follows:

Consolidation

These financial statements are prepared on a consolidated basis and include the accounts of the Corporation and its wholly-owned subsidiaries, NWT Energy Corporation Ltd. and 923204 NWT LTD.

The NWT Energy Corporation Ltd., under the authority of the Northwest Territories Power Corporation Act, is authorized to provide construction and project financing to the Dogrib Power Corporation for the construction of a 4.3 MW hydro facility on the Snare River. 923204 NWT Ltd. was inactive throughout the year. Subsequent to March 31, 1996, 923204 NWT Ltd. has acquired a 50% interest in Aadrii Ltd., a company developing a district heating system in Fort McPherson, NWT.

Revenue

Customers are billed on a cycle basis and revenues are recognized on the accrual basis. Revenues relating to the Public Utilities Board of the Northwest Territories' decisions affecting revenues collectable or refundable in a subsequent year are recorded at the end of the current year.

Inventories

Fuel and lubricants are valued at the lower of average cost and net realizable value. Materials and supplies are valued at the lower of cost and replacement cost.

Property and equipment

Property and equipment, excluding that donated to the Corporation, are carried at cost less accumulated amortization. Costs of additions, betterment and major renewals are capitalized. In addition to direct costs of goods and services, capital project costs include an allowance for funds used during construction at a rate approved by the Public Utilities Board and a share of engineering and general administration expense which is directly attributable to the project.

Property and equipment donated to the Corporation are recorded at their estimated fair value less accumulated amortization.

2. Accounting policies (continued)

Amortization

On the retirement or sale of depreciable assets, the cost of the assets retired less disposal proceeds are charged or credited to accumulated amortization with no gain or loss being reflected in operations. Gains and losses resulting from exceptional circumstances are credited or charged to operations in the year that they are recognized.

Property and equipment in service are amortized on a straight-line basis over their estimated useful lives as follows:

Electric power plants:	
Hydro-electric plants and equipment	27 - 65 years
Diesel engines and associated equipment	15 - 20 years
Fuel storage equipment	20 - 30 years
Buildings	20 - 40 years
Transmission and distribution systems	20 - 50 years
Warehouses, equipment, motor vehicles, and general facilities:	
Warehouses	25 years
Buildings	25 - 40 years
Office and general equipment	15 years
Computer equipment and software	5 years
Motor vehicles	8 years
Staff accommodation	10 - 25 years
Other utilities:	
Heating systems	20 years
Sewerage and water	20 years
Other	5 years

Cash and short term investments

Investments are valued at the lower of costs or market value. Interest income is recognized on an accrual basis.

Deferred charges

Financing costs relating to the issue of long-term debt is amortized on a straight-line basis over the period to maturity of the related debt. Regulatory costs are amortized on a straight-line basis over a period not exceeding three years.

Deferred credits

Deferred credits include a provision for site restoration costs, donations of assets and contributions to aid in the construction and acquisition of property and equipment. Deferred credits are amortized over the estimated useful lives of the respective property and equipment.

Pension plan

Contributions are made by the Corporation and its employees to the Public Service Superannuation Plan administered by the Government of Canada. These contributions represent the total liability of the Corporation and are recognized in the accounts on a current basis.

2. Accounting policies (continued)

Site restoration costs

The Corporation is regulated by the Public Utilities Board of the Northwest Territories (PUB) which allows the Corporation to recover its costs from rates charged to customers. The Corporation operates diesel generation plants and fuel storage facilities in the majority of communities in the Northwest Territories. In due course, the Corporation may be responsible for site restoration costs for certain plants. The recovery of such costs through the rates is subject to PUB approval.

The Corporation estimates the site restoration costs for all diesel generation plants. This provision is based on management's best estimate of the cost of demolishing all structures and fuel tanks and replacing any contaminated soil.

The Corporation includes these costs as a liability with a corresponding amount recorded as a deferred charge. The site restoration costs will be amortized against income when permitted by the PUB. Costs incurred in the current year are charged to the liability.

3. Rate matters

The Corporation is regulated by the Public Utilities Board of the Northwest Territories (PUB) and filed a General Rate Application with the Board in December 1995 for the 1995/96 and the 1996/97 fiscal years. The application included the following:

(a) This application identified a revenue shortfall of approximately $4,500, largely attributable to the continued low water situation at the Corporation's Snare/Yellowknife hydro system which has resulted in the Corporation producing more of its requirements with diesel power at a cost of $3,983. The Corporation applied for and received an approval for an interim refundable rider to be collected by October 1996. As at March 31, 1996 the Corporation has collected $1,549 and included this amount in revenue. The balance of approximately $2,434 has been included in deferred charges and will be expensed in 1996/97 against the balance of revenue received under riders approved by the PUB. Approval by the PUB of the Corporation's application would result in the Corporation earning its allowable return on equity.

(b) The General Rate Application also proposes the establishment of Rate Stabilization Funds to protect customers and the Corporation from rate changes caused by fluctuations in water levels and fuel price changes. The Corporation is proposing that four stabilization funds be established and funded by a surcharge. Amounts in these funds will be held for the benefit of the ratepayers. The funds are proposed to begin in the 1996/97 year.

(c) The Corporation has also submitted an application to establish amortization estimates based upon the average group useful life basis. The new estimates will include allowances for future site restoration costs. If these estimates are accepted, they will result in an accumulated reserve variance of $26,897 which will be amortized over a period of time to be approved by the PUB beginning in 1996/97.

4. Accounts receivable

	1996	1995
Utilities, net of allowance for doubtful accounts of $83 (1995 - $83)	$ 12,939	$ 14,905
Recoverable services, net of allowance for doubtful accounts of $17 (1995 - $17)	959	692
Other	64	67
	$ 13,962	$ 15,664

Included in utility accounts receivable is $6,586 (1995-$5,860) in unbilled amounts.

5. Property and equipment in service

	1996			1995
	Cost	Accumulated Amortization	Net Book Value	Net Book Value
Electrical power plants	$214,712	$ 90,739	$123,973	$115,648
Transmission and distribution systems	63,556	22,389	41,167	40,403
Warehouses, equipment, motor vehicles and general facilities	22,286	13,132	9,154	9,260
Other utilities	2,070	2,037	33	82
Other	2,916	2,166	750	1,321
	$305,540	$130,463	$175,077	$166,714

6. Housing loans receivable

Employee housing loans are non-interest bearing. All existing loans are repayable by the year 2001. Loans are secured by a second mortgage on the properties as title is transferred to the employee. Principal repayment is due on demand upon employee termination.

7. Deferred charges

	1996	1995
Low water fuel and lubricant costs	$ 2,434	$ ---
Financing costs	748	655
Site restoration costs	645	488
Regulatory costs	433	285
Other	54	36
	$ 4,314	$ 1,464

8. Loan Receivable

The loan receivable is due from the Dogrib Power Corporation and will be repaid over a 30-year period starting in 1996 upon completion of the hydro facility. The facility will be leased by the Corporation for an initial 65 year period. The loan is secured by a charge against the facility and the Power Acquisition Agreement with the Corporation. The current loan bears interest at a blended rate of 9.875%. Further advances will bear interest at prime until the long-term debt financing arranged by the NWT Energy Corporation Ltd. has been established at which time loans will bear interest at the applicable long-term rate.

	1996	1995
Principal	$ 14,725	$ 2,988
Accrued interest on principal	1,186	58
	15,911	3,046
Less current portion	1,217	---
	$ 14,694	$ 3,046

9. Accounts payable

	1996	1995
Trade payables	$ 6,468	$ 6,197
Accrued interest	2,883	2,734
Fuel tax	997	860
Payroll	866	788
Employee leave and termination benefits	766	916
Deposits	591	802
G.S.T.	258	476
Contractors' holdbacks	100	294
	$ 12,929	$ 13,067

10. Due to the Town of Inuvik - in trust

This amount represents funds held in trust for the Town of Inuvik for capital repairs to the utilidor system.

Expenditures are made from this trust account, subject to the agreement of the Inuvik Utilities Planning Committee made up of representatives of the Town of Inuvik, the Department of Municipal and Community Affairs of the Government of the Northwest Territories, and the Northwest Territories Power Corporation. During the year the funds held in trust earned $187 (1995 -$147) of interest at rates ranging from 5.45% to 8.53% (1995-5.63% to 7.90%).

11. Long-term debt

	1996	1995
Promissory note to the Government of the Northwest Territories, repayable in ten equal annual instalments of, $5,350 maturing June 23, 1998, bearing interest at 11% payable semi-annually.	$ 16,050	$ 21,400
11.0% sinking fund debentures, due March 9, 2009.	20,000	20,000
11⅛% sinking fund debentures, due June 6, 2011.	15,000	15,000
10¾ % sinking fund debentures, due May 28, 2012.	20,000	20,000
9⅜% sinking fund debentures, due May 12, 2014.	20,000	20,000
8.41% sinking fund debentures, due February 27, 2026.	20,000	---
10.0% debenture series 1, due May 1, 2025 repayable in equal monthly payments of $70.	7,939	---
9¾ % debenture series 2, due October 1, 2025 repayable in equal monthly payments of $69.	7,960	---
	126,949	96,400
Less: - current portion	8,311	6,072
- funds on deposit with sinking fund trustee	1,487	722
	$117,151	$ 89,606

All debentures are unconditionally guaranteed by the Government of the Northwest Territories. Sinking funds are held by the trustee, Montreal Trust of Canada. The rate of return is estimated to be 8¼ %.

11. Long-term debt (continued)

Principal repayments by fiscal year for the debentures and the promissory note are as follows:

1997	$ 6,745
1998	7,495
1999	8,247
2000	2,907
2001	2,922
2001-2026	98,633
	$126,949

Sinking fund instalments for the next five years are as follows:

Sinking fund establishment date	1996/97	1997/98	1998/99	1999/00	2000/01
$20 million 11% March 1995	$ 740	$ 740	$ 740	$ 740	$ 740
$15 million 11⅛% June 1996	558	558	558	558	558
$20 million 10¾% May 1997		740	740	740	740
$20 million 9⅜% May 1999			740	740	740
	$ 1,298	$ 2,038	$ 2,778	$ 2,778	$ 2,778

12. Employee leave and termination benefits

Under their conditions of employment, employees qualify for annual leave of varying lengths depending on length of service. Certain employees also earn retirement and severance remuneration based on the number of years of service. Annual leave is payable within one fiscal year. The payment of the other amounts is dependent on employees leaving the Corporation.

13. Expenses

An amount of $11,228 (1995 - $10,646) in engineering and general administration expenses has been incurred. Of this amount $1,491 (1995 - $1,494) has been capitalized. An amount of $2,434 in fuel and lubricant costs incurred as a result of the continuing low water situation has been deferred.

14. Interest expense

	1996	1995
Interest on long-term debt:		
Sinking fund debentures	$ 8,072	$ 7,695
Debentures	1,162	---
Government of the Northwest Territories	1,901	2,490
Other	601	325
	$ 11,736	**$ 10,510**

15. Dividend

Pursuant to the *Northwest Territories Power Corporation Act*, the Government of the Northwest Territories directed the Corporation to declare a dividend of $4,292 (1995 -$3,538).

16. Commitments and contingencies

(a) Capital projects

The estimated cost to complete capital projects as at March 31, 1996, was $13,132 (1995 - $19,576).

(b) Lease payments

Minimum annual lease payments for office space, staff accommodation, vehicles and office equipment for which the Corporation is committed are as follows:

1996	$ 615
1997	312
1998	212
1999	84
2000	84
2001-2020	108
	$ 1,415

(c) Long-term lease

The Northwest Territories Power Corporation has entered into an agreement to lease Phase 1 Plant, Snare Cascades from the Dogrib Power Corporation. The term of the lease is for 65 years and is expected to commence July 1996 .

(d) Debentures

The NWT Energy Corporation Ltd. has arranged to borrow $25 million by issuing debentures repayable over a 30-year period in equal monthly instalments. This debt is guaranteed by the Government of the Northwest Territories and the Corporation has drawn $16,000 to date. The final draw of $9,000 can be borrowed at any time up to October 31, 1996.

16. Commitments and contingencies (continued)

(e) Agreement with Dogrib Power Corporation

Under a loan agreement dated September 30, 1994, the NWT Energy Corporation Ltd. agreed to provide up to $24 million in construction and project financing to the Dogrib Power Corporation for the construction of a hydro facility. The facility is expected to be completed in July 1996.

17. Related party transactions

The Corporation is a Territorial Crown corporation and consequently is related to the Government of the Northwest Territories and its agencies and Crown corporations.

The Corporation provides utility services to, and purchases fuel and other services from these related parties. These transactions are at the same rates and terms as those with similar unrelated customers.

Transactions with related parties and balances at year end, not disclosed elsewhere in the financial statements, are as follows:

	1996	1995
Sale of power, heat, water and other	$ 24,534	$ 22,656
Purchase of fuel	10,751	9,826
Fuel tax	2,738	2,428
Workers' compensation payments	187	172
Other	1,177	1,375
Balances at year end:		
Accounts receivable	1,684	1,290
Accounts payable	2,356	2,292

18. Franchises

Subsection 38(1) of the *Public Utilities Act* of the Northwest Territories states:

No public utility shall operate within a municipality unless the franchise of the public utility has been approved by the Board.

The Corporation requires franchises for 49 communities. As of March 31, 1996, 27 franchises have been approved by the Public Utilities Board. The remaining franchises are at various stages of the application process.

Schedule of Write-offs

(unaudited)

Pursuant to Section 84 of the Financial Administration Act, the Corporation has written off the following assets, debts or obligations during the year that exceeded $500.

NORTHWEST TERRITORIES POWER CORPORATION

Schedule of Write-offs
for the year ended March 31, 1996
(unaudited)

Accounts Receivable

Plant	Name	Amount
Aklavik	Cardinal, Trans.	$ 1,345.40
Arviat	Graves, Paul	3,879.13
Cambridge Bay	North Coast Ent.	3,513.79
Clyde River	Aipellee Arctic Ent.	9,595.91
Fort McPherson	Kay, Ruth	1,159.55
Fort Simpson	Squirrel, Steve	1,115.66
	MacKenzie, Paul	937.63
Fort Smith	Ft. Smith Construction	669.86
	Mercredi, Dwayne	866.96
Inuvik	Blake, Winnie	862.30
	Boxall, Jim	509.74
	Butler, Darren	1,092.39
	Carnogursky, Zara	587.66
	D & L Enterprises	706.77
	Firth, Ricky	575.37
	Inglangasuk, Esther	1,141.78
	The Society of Needs	678.53
Iqaluit	Benoit, Fontaine	869.70
	Joamie, Ooleepeeka	1,132.79
	167684 Canada Inc.	2,235.95
		$ 33,476.87

Schedule of Write-offs
for the year ended March 31, 1996
(unaudited)

Cash

Plant	Name	Amount
Coral Harbour		$ 2,694.46
Whale Cove		883.82
		$ 3,578.28

ᖃᐅᔨᓴᖅᑕᐅᔪᑦ ᖃᓄᐃᓕᓚᐅᕐᓂᖅᓯᒪᔪᖅ ᐅᑭᐅᑦ ᓄᓇᕗᒻᒥᓄᑦ
ᒪᑦᓯ 31, 1996
(ᐊᓐᓇᐃᔨᔪᐊᑦ ᖃᐅᔨᓪᓗᖅᓯᒪᓇᖅᑕᖅᑐᑦ)

ᑭᓇᐅᔭᖅ ᐊᑭᓕᐅᑕᐅᑎᓕᓪᓕ

ᐅᓪᓗᖅᓄᑕᐅᔪᓐᓇᖅ	ᐊᑎᖅᖢ	ᐅᓄᖃᖅᑕᖅ
ᐊᖅᓯᐃᓇᖅ	ᑲᑕᓄ, ᑐᕆᓵᓴ	$ 1,345.40
ᐊᖃᕐᓇᐊᑦ	ᔪᓚᓵᓴ	3,879.13
ᐃᖃᓗᓴᖏᑐᐊᖅᖢ	ᓄᐊᑦ ᓄᑦ ᐃᐊᓵᑐᑐᕐᕋᐃᔪᓕ	3,513.79
ᑲᖏᖅᑐᑎᒪᓴᖅ	ᐊᐃᒪᓕ ᐊᖅᑐᑦ ᐃᐊᓵᑐᑐᕐᕋᐃᔪᓕ	9,595.91
ᑭᐊᑦ ᒪᖅᒪᐅᓴᓵ	ᑲᐃ, ᓂᑦ	1,159.55
ᑭᐊᑦ ᓯᓚᓵ	ᓯᔪᑭ, ᓯᑎᓵ ᒪᑲᓵᓯ, ᕿᑦ	1,115.66 937.63
ᑭᐊᑦ ᓯᒥᑦ	ᑭᐊᑦ ᓯᒥᑦ ᐃᖅᑐᓕᓚᐅᕐᓂᖅᓯᒪᖅᑕᖅ ᒪᔪᓚᑎ, ᑐᕐᕆᐃᓵ	669.86 866.96
ᐃᓄᐃᖅ	ᐱᓕᓴ, ᐃᓂ ᕿᖅᐊᑦ, ᓄᓵ ᕿᑦᑐᓄ, ᑎᐊᕐᓵ ᔪᐊᓄᔪᐯ, ᓴᐅᕐᓴ ᑎ ᐊᓱᒪ ᓪ ᐃᐊᓵᑐᑐᕐᕋᐃᔪᓕ ᑭᑦ, ᓇᑭ ᐃᓵᓪᓚᓗᓵ, ᐃᐊᓴᑎ ᓯᓴᐃᓴᑎ ᐊᓵ ᓂᓴ	862.30 509.74 1,092.39 587.66 706.77 575.37 1,141.78 678.53
ᐃᖃᓗᐃᑦ	ᐱᓄᐊ, ᕿᓵᑎᓵ ᔪᐊᒥ, ᐅᓪᐱᖓ 167684 ᑲᓪᑕ ᔪᐊᑐᓴᓵᔭᕐᓗᒪᔪᑦ	869.70 1,132.79 2,235.95
		$ 33,476.87

ᖃᐅᔨᓴᖅᑕᐅᔪᑦ ᖃᓄᐃᓕᓚᐅᕐᓂᖅᓯᒪᔪᖅ ᐅᑭᐅᑦ ᓄᓇᕗᒻᒥᓄᑦ
ᒪᑦᓯ 31, 1996
(ᐊᓐᓇᐃᔨᔪᐊᑦ ᖃᐅᔨᓪᓗᖅᓯᒪᓇᖅᑕᖅᑐᑦ)

ᑭᓇᐅᔭᖅ

ᐅᓪᓗᖅᓄᑕᐅᔪᓐᓇᖅ	ᐊᑎᖅᖢ	ᐅᓄᖃᖅᑕᖅ
ᓴᓪᓕᖅ ᑎᑭᓴᔪᐊᖅ		$ 2,694.46 883.82
		$ 3,578.28

ᖃᓄᐃᑦᑐᖅᑕᐅᔪᓂ

(ᐊᓯᐅᓚᕐᓂᐊᓕᓄᑦ ᐋᖅᑭᒃᑕᐅᓕᒫᖅᓯᒪᔪᓂᒃ ᓴᓪ)

ᒪᓪᓕᒍ ᐃᓪᓗᒃ ᑎᑎᕆᖅᓯᒪᓂᖅ 84 ᑭᓇᐅᔭᑦ
ᐊᐅᓪᑕᐅᑦᓯᓴᖅᑎᑦᑕ ᒪᓪᓚᖅᓴᑦ, ᔨᐊᑦᓂᐊᓚᖅᔨᒃ ᐅᔨᒪᓂᒃ
ᖃᓄᐃᑦᑐᖅᓴᕐᔪᑦ ᐱᖃᓐᓂᕆᐅᓯᓂᒃ, ᐊᑭᑦᑐᐊᓚᕆᐅᓯᓂᒃ
ᐊᑭᓪᓕᖅᑕᐅᑭᐊᖅᓴᖅᑐᓂᒃ ᐅᑭᐅᖅᓯᔨᒥ ᐅᖅᓴᒋᓇᓄᖅᓯᑦ
$500

ᑭᓇᐅᔭᑦ ᑕᒪᐃᓐᓂᑦ ᐱᖓᑎᑎᔭᐅᔪᓂᑦ ᐊᑐᖅᑕᐅᔪᑦ ᑎᑎᖅᑐᐅᑎᖅᑏᑦ
ᒪᑦᓯ 31, 1996
($000's)

16. ᐊᑭᓚᖅᑕᐅᑭᖅᑲᒪᓗᒃᑐᑦ ᓇᓗᓇᐃᖅᑕᐅᓯᒪᓕᕆᔨᖅᑐᑦ

(e) ᐊᖏᕐᖄᑎᒋᔭᐅᔪᑦ ᑕᑯᓚᐦᓯᑦ ᐅᓪᓗᖅᓯᓚᓕᕆᓚᐅᖏᑦ ᐊᖏᕐᖄᑎᑎᕐᔭᐅᑦᑐᓂᒃ

ᐊᖏᕐᖄᑎᑦᓴᓚᐅᖏᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᓂᐊᖅᑐᑦ ᐊᖏᕐᕈᑎᑎᕐᕕᖏᓐᓄᑦ ᓯᑦᑕᒪᓐᓇ 30, 1994–ᒥ, ᓄᓇᕗᑦ ᐅᓪᓗᖅᓯᓚᓕᕆᓚᐅᖏᑦ ᓄᐊᕐᓇᓴᖅᓯᖏᑦ ᐊᖏᕐᕈᓐᓄᖅᓯᓕᖅᑐᑦ ᐊᑐᐃᓐᓇᐅᔨᑎᓂᐊᕐᓂᖅᑎᓐᓂᒃ $24 ᒥᓂᖅᑕᓪᓚᓂᒃ ᓴᓇᔨᓪᓚᕆᐊᖅᑐᑦ ᐊᖏᓪ ᐱᓇᐅᔭᖅᑎᓂᑎᕐᔨᓪᓚᕆᐊᖅᑐᐊᖅᓂᒃ ᐱᓕᕆᖅᓯᓂᒃ ᑕᑯᓚᐦᓯᑦ ᐅᓪᓗᖅᓯᓚᓕᕆᔨᓯᓕᕆᓂᖅ. ᐅᓪᓗᖅᓯᓚᓕᕆᓪᓚᕆᓂᖅ ᐱᐊᓂᖅᑕᐅᓂᐊᕐᓂᖅᑎᓐᓂᒃᑐᖅ ᔨᓚᐃ 1996–ᒥ.

17. ᓄᐊᕐᓇᓴᐅᔨᑦ ᐊᑐᖅᑕᐅᔨᐃᓂᑦ

ᓄᐊᕐᓇᓴᐅᔨᑦ ᓄᓇᕗᑦ ᓄᐊᕐᓇᓴᐅᔭᖅ ᐊᖏᓪ ᐊᖅᑐᐊᓂᖅᖃᖅᑐᑦ ᓄᓇᕗᐊᑦ ᓴᓐᒪᓕᓂᕐᓄᑦ ᐱᓕᕆᓚᐅᖏᓐᓄᑦ ᓄᓇᓕᖅᑎᑦᑎᓂᖅ ᐊᖏᓪ ᓄᐊᕐᓇᓴᐅᔭᖅᖃᓕᕆᔨᓯᓕᕆᓂᖅ ᐊᖅᑐᐊᓂᖅᖃᖅᑎᓐᓂᒃ ᐃᓚᓕᕆᔨᖅᖃᓕᕆᔨᖅ.

ᓄᐊᕐᓇᓴᐅᔨᓂᑦ ᐅᓪᓗᖅᓯᓂᒃ ᐱᓕᕆᔨᖅᑎᓂᒃ ᐊᑐᐃᓐᓇᐅᔨᑎᓂᖅᖃᓕᕆᓂᖅᑐᖅ ᓂᐅᐃᖅᖃᓕᕆᓂᖅᑐᖅᓯᓗᒃ ᐱᓕᕆᓚᐅᖏᓐᓄᑦ ᐊᖏᓪ ᐊᖅᑐᐊᓂᖅᖃᖅᑎᓐᓂᒃ ᐊᖏᓪ ᐊᖅᑐᐊᓂᖅᖃᖅᑎᓐᓂᒃ ᐊᖏᖅᖃᖅᑕᕐᓂᖅᑐᑦ ᐊᖏᓪ ᐊᖅᑐᐊᓂᖅᖃᖅᑎᓐᓂᒃ ᐊᖏᖅᖃᖅᑕᕐᓂᖅᑐᑦ ᐊᖏᓪ ᐊᖅᑐᐊᓂᖅᖃᖅᑎᓐᓂᒃ ᐊᖏᖅᖃᖅᑕᕐᓂᖅᑐᑦ ᐊᖏᕐᕈᓐᓇᐅᔨᓂᑦᑕ ᐊᖏᓪ ᐊᖅᑐᐊᓂᖅᖃᖅᑎᓐᓂᒃ ᓇᓕᒧᑦᓴᖅᓯᓂᒃ ᐊᖏᖅᖃᖅᑕᕐᓂᖅᑐᑦ.

ᐱᓕᕆᓚᐅᖏᓐᓄᑦ ᑎᑎᕐᕕᖏᓐᓄᑦ ᐅᓂᒃᑳᖅᓯᓕᕆᔨᖅ ᐅᑭᐅᑦ ᓄᓖᒍᓂ, ᐸᓚᐅᖅᑎᒍᑦ ᐅᓂᒃᑲᖅᑕᐅᔨᓂᑦ ᐃᓕᓐᓂᐊᕐᑕᐅᓯᒪᓕᕆᓂᖅ ᐃᒪᓐᓕᒫᓂᒃ ᐊᑐᐃᓐᓇᐅᔨᑎᓂᖅᖃᓕᕆᓂᖅᑐᖅᓯᓗᒃ:

	1996	1995
ᓂᐅᐃᐅᑕᐅᓂᖅᓴᓂᑦ ᐅᓪᓗᖅᓯᓂᑦ ᐅᓇᖅᑐᖅᑕᐅᑎᑦ ᐃᒪᓐᓕᒫᑦᓂᒃ ᐊᒋᖅᓯᓂᒃ	$ 24,534	$ 22,656
ᐅᖅᓯᐊᓗᓂᑦ ᓂᐅᐃᖅᑕᐅᓂᖅᓴᓂᑦ	10,751	9, 826
ᐅᖅᓯᐊᓗᓂᑦ ᑕᒋᖅᓯᓂᒃ	2,738	2,428
ᐃᖅᓴᓇᐃᔨᖅᑐᑦ ᐊᐃᓂᖅᑎᓐᓂᒃᑐᑦ ᓇᓕᐅᑦᓯᒪᓕᖅᑐᑦ	187	172
ᐊᒋᖅᓯᓂᒃ	1,177	1,375
ᐅᓇᓂᖅᑐᑦ ᐅᑭᐅᑦ ᓄᐃᔪᐊᓂᒃ:		
ᐊᑭᓕᐅᑕᐅᒋᓚᖅᑐᑦ ᓯᓂ ᐱᓇᐅᔭᓕᐊᑦ	1,684	1,290
ᐊᑭᓕᐅᑕᐅᑎᒍᓕᒃ ᐱᓇᐅᔭᑦ	2,356	2,292

18. ᐱᖓᑎᑎᔭᐅᔪᑦ ᓇᖕᒥᓂᖓᑎᑎᔭᐅᔪᑦ

ᐃᓕᓴᐃ ᑎᑎᕋᖅᓯᒪᓂᐅᔨᖅ 38(1) ᐅᓪᓗᖅᓯᓚᓕᕆᓚᐅᖏᑦ ᒪᓕᒐᖓᑦ ᓄᓇᕗᑦ ᐃᒪᓐᓕᒫᑦᓂᒃ:

ᐅᓪᓗᖅᓯᓚᓕᕆᓂᑦ ᑭᑐᐃᓐᓇᓕᑦ ᐱᒋᔭᖅᑎᑦ ᐊᑐᕐᑕᐅᓂᐊᖅᑎᓕᑦ ᓄᓇᒥᔭᐅᔨᓕᐊᑦ ᓇᖕᒥᓂᖅᑕᐅᓂᖅ ᐅᓪᓗᖅᓯᓚᓕᕆᓂᖅ ᑲᑎᒪᔨᓂᒃ ᐊᖏᖅᑎᕋᖅᓯᒪᓂᐅᔨᖅᑎᓂᖅ ᐊᖏᕐᕈᓐᓇᐅᔨᓂᑦᑕ.

ᓄᓇᕗᓂᒃ ᐊᐅᓚᐅᖏᓐᓄᑦ 49–ᓂᒃ ᓇᖕᒥᓂᖅᓴᐅᑎᖅᑎᓂᖅᑎᓐᓂᒃ. ᑭᓪᓕᕆᔨᓗᒍ ᒪᓕᒐᖓᑦ 31, 1996, 27–ᖅᓯᓂᑦ ᓇᖕᒥᓂᓚᐅᖏᓐᓄᑦ ᐅᓪᓗᖅᓯᓚᓕᕆᓚᐅᖏᓐᓄᑦᓯᒪᓂᑦ ᐊᖏᖅᑭᑎᑦᑎᓕᐅᕐᓂᖅᑐᑦ ᐅᓪᓗᖅᓯᓚᓕᕆᓚᐅᖏᓐᓄᑦ ᑲᑎᒪᔨᓂᒃ ᐱᓇᐅᔭᖅᑎᓂᖅᓂᒃ. ᐊᖏᖅᑎᑦ ᓇᖕᒥᓂᖅᑕᐅᓂᖅᑲᓇᐃᖅᑐᓂᒃ ᐊᑐᐃᓐᓇᐅᔨᑎᓂᖅᖃᓕᕆᓂᖅᑐᖅᓯᓗᒃ ᐱᓕᕆᓚᐅᖏᓐᓄᑦ ᐊᖏᕐᕈᓐᓇᐅᔨᓂᑦᑕ.

ᑭᓇᐅᔭᑦ ᑕᒪᐃᓐᓂᑦ ᐱᕐᔪᐊᑎᖃᕐᓂᑦ ᐊᑐᖅᑕᐅᔾᔨᑦ ᑎᑎᖅᑐᐅᑎᖅᑕᑦ
ᐃᑦᓯ 31, 1996
($000's)

14. ᖃᑐᐃᓐᖏᐅᑎᑦ ᐊᑭᓕᖅᑐᖅᑕᐅᔭᕆᔨᖅᑕᑦ

	1996	1995
ᖃᑐᐃᓐᖏᐅᑎᑦ ᐊᓄᓂ ᐊᑭᑦᑐᓴᐅᔭᓄᑦ	$ 8,072	$ 7,695
ᐊᑭᑦᑐᓴᐅᔭᓄᑦ ᐊᑭᓕᐅᑎᒃᓴᑦ	1,162	---
ᓄᓇᕗᑦᑎᐊᑦ ᓴᓐᒪᓴᓂᖅᓂᓕᑦ	1,901	2,490
ᐊᓱᖅᑕᑦ	601	325
	$ 11,736	$ 10,510

15. ᐊᑭᓕᐅᑕᐅᔭᑦ ᓇᖅᒥᓂᖅᑲᖅᑕᐅᔭᓄᑦ ᐃᓱᒪᔨᑕᐅᓪᓗᑎᒃ

ᒪᓕᒐᓗᑦ ᓄᓇᕗᑦᑎᐊᑦ ᐅᓪᓚᖅᓄᑎᓕᕆᓂᖅᓄᑦᑕᒥ ᓄᐊᕐᓇᓴᖅᓄᖓᑦ ᒪᓕᒃᖢᖅᑕ, ᓄᓇᕗᑦᑎᐊᑦ ᓴᓇᒪᓂᖅᓄᑦ ᐃᓚᒋᑦᑐᖅᑐᖅᓴᖅᑐᑦ ᓄᐊᕐᓇᓴᖅᓄᖓᓕᒫᓂᓄᑦ ᓇᓗᓇᐃᖅᑲᓇᑕᖅᑐᑦ ᐊᑭᓕᐅᑕᐅᔭᕆᔨᖅᑕᑦ ᐃᓱᒪᔨᑕᐅᓪᓗᑎᒃ $4,292 (1995 –$3,538).

16. ᐊᑭᓕᖅᑕᐅᓕᐊᖅᑐᓴᒪᓕᓇᒃᑐᑦ ᓇᓗᓇᐃᖅᑕᐅᔭᓕᕆᓂᕐᒧᖅᑐᑦ

(a) ᐊᑭᑐᔨᑎᑦ ᓴᓇᔨᐅᓂᖅᓄᑦ

ᐃᓕᓴᕐᔨᐅᔭᕆᑦ ᐊᑭᓕᐅᑕᐅᓂᐊᕐᓇᓴᕐᔨᐅᔭᑦᓯᑎᒃ ᐅᓂᓂᖅᓄᑦ ᐊᑭᑐᔨᑎᑦ ᐃᑦᓯ 31, 1996ᖁᐅᓂᓂᖏᓕᐅᖅᓴᒃ $13,132 (1995– $19,576).

(b) ᐊᑭᓕᖅᑐᐃᐅᔭᕆᔨᕐᑕᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᔭᑦᓯᑎᒃ

ᐊᓯᖏᔪᑦᒪᓕᖅ ᐊᑭᓕᖅᑐᐃᐅᔭᕆᔨᕐᑕᑦ ᑎᑎᕋᕐᕕᖏᓂ ᐊᑐᖅᑐᐊᖅᑕᐅᔭᓄᑦ, ᐱᓕᕆᔨᑦ ᑐᓴᕐᒥᕕᖓᓂᓄᑦ ᓄᓇᒃᑲᓂᓄᑦ ᐊᓪᓚᒥᓄᑦ ᐊᒃᓕᒃ ᑎᑎᕋᕐᕕᖓᓂᓄᑦ ᐊᓄᓂᖅᓄᑦ ᐊᑭᓕᖅᑐᐃᓐᓇᖅᑐᓂᖅᓄᑦ ᐃᓚᖓᑕᒫᑦ:

1996	$ 615
1997	312
1998	212
1999	84
2000	84
2001-2020	108
	$1,415

(c) ᐊᓄᓂ ᐊᑐᖅᑐᐊᖅᑕᐅᔭᕆᔨᕐᑕᑦ

ᓄᓇᕗᑦᑎᐊᖅᑐ ᐃᓚᖅᓄᑎᓕᕆᓂᖅᓄᑦ ᐊᓂᖅᖃᑎᒌᑦᑎᓂᖅᓄᑦᑕᒥ ᐊᑐᖅᑐᐊᕈᒪᔪᓂᑦᑎᒃ ᐃᓚᖅᓄᑎᓕᕆᓂᖅᓄᑦᑕᒥ 1, ᓯᓚᐊ ᑲᓂᑦ ᑕᑯᓗᓂᓄᑦ ᐃᓚᖅᓄᑎᓕᕆᓂᖅᓄᑦᑕᒥᑦ ᐊᑐᖅᑐᓴᐅᔭᓂᓄᑦ. ᐊᑐᖅᑐᐊᖅᓯᓂᒧᑦ ᐊᑦᓂᓄᖅᑕᐅᔭᕆᔨᖅᑐᖅ ᐅᑎᐅᓄᑦ 65–ᓄᑦ ᐊᑦᓂᓄᖅᑕᐅᔭᕈᓐᓇᖅᑐᖅ ᐊᓗᒪ ᐱᑎᐊᖅᖃᑎᒌᓂᖅᑐᖅᓴᖅᑐᖅ ᓴᓇᐃ 1996–ᒥ.

(d) ᐊᓄᓂ ᐊᑐᖅᑐᐊᖅᑕᐅᔭᕆᔨᐊᑐᖅᓄᑦ

ᓄᓇᕗᑦᑎᐊᑦ ᐃᓚᖅᓄᑎᓕᕆᓂᖅᓄᑦ ᓕᒥᑎᓂᓄᖅᑕᑦ ᐊᑐᖅᑐᐊᖅᓯᓂᖅᑐᖅᓴᖅ $25 ᒥᓂᖅᑕᓪᓕᓂᑦ ᐊᑭᓕᖅᑐᐃᐅᓂᖅᓯᓂᒃᑎᒃ ᐅᑎᐅᓄᑦ 30 ᐅᖃᓕᓂᓄᑦ ᑕᖅᑭᑕᒪᑦᑎᓂᑦ ᐊᑭᓕᖅᑐᐃᐅᔭᖅᑎᑎᓂᒃ. ᑕᓪᓕᐊ ᐊᑭᑐᖅᑐᓴᖅ ᑲᓇᓂᓄᑎᑦᓯᑎᒃᑐᐊᓕᖅᓯᓂᖅᑐᐊᖅᑕᐅᔭᓕᖅᑐᖅᓴᖅ ᓄᓇᕗᑦᑎᐊᑦ ᓴᓐᒪᓴᓂᖅᓂᓕᑦ ᐊᓗᒪ ᐊᑐᖅᑐᐊᖅᑕᐅᔭᕆᔨᖅᑐᑦ ᓴᓇᖅᑭᑎᑐᓂᒃ ᐊᑐᖅᑐᐊᖅᑕᐅᔭᕆᔨᖅᑐᑦ $16,000-ᒥᑦ ᐅᓪᓗᒥᐅᔪᓐᓇᖅᑐᖅ. ᐊᑐᖅᑐᐊᖅᑕᐅᔭᕆᔨᖅᑐᖅᓴᖅ $9,000 ᖃᓄᐃᒥᖅᓄᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᔭᕆᔨᕐᓇᖅᓄᑦ ᑎᑎᕋᕐᕕᖓᓂᓄᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᔭᕆᔨᕐᓇᖅᑐᓂᒃ 31, 1996.

ᑭᓇᐅᔭᑦ ᑕᒪᐃᓐᓂᑦ ᐱᔭᕇᓂᖅᐹᐅᔪᓂᑦ ᐊᑐᖅᑕᐅᔪᑦ ᑎᑎᖅᑐᐅᑎᖏᑦ
ᒪᑦᓯ 31, 1996
($000's)

11. ᐊᑭᑦᑐᑐᖅᐅᔪᑦ ᐊᓄᓂ (ᑲᔪᓯᑎᐊᖅᑰᓂᖅᑐᑦ)

ᐊᑭᓕᖅᑐᐃᓴᕆᑕᐅᔪᑦ ᐊᑭᑦᑐᓚᕆᐅᔪᓄᑦ ᐊᑭᓕᐅᑕᐅᔪᖅᓴᓄᑦ ᐊᓱᒪ ᐊᑭᓕᖅᑐᑦᑕᑕᐅᓂᐊᕐᓂᕆᖅᑕᐅᔪᓄᑦ ᐃᒪᓐᓇᐃᓕᓕᖅᑕᑦᑕᖅᑐᑦ:

1997	$ 6,745
1998	7,495
1999	8,247
2000	2,907
2001	2,922
2001-2026	98,633
	$ 126,949

ᐊᑭᓕᐅᑕᐅᑭᐊᓕᖅ ᐅᑭᐅᓄᑦ ᑕᑦᓕᒪᑦ ᑐᑦᓯᓚᖅᑐᓄᑦ:

ᐊᑭᑦᑐᓚᖅᐅᔪᑦ ᐅᑦᓗᐃᑦ ᐊᑦᖢᐅᑕᐅᔪᑦᑕᖅᑐᑦ	1996/97	1997/98	1998/99	1999/00	2000/01
$20 ᒥᓕᒃᓴᓐ 11% ᒪᓯ 1995	$ 740	$ 740	$ 740	$ 740	$ 740
$15 ᒥᓕᒃᓴᓐ 11 1/8% ᔨᓐ 1996	558	558	558	558	558
$20 ᒥᓕᒃᓴᓐ 10 3/4% ᒪᐃ 1997		740	740	740	740
$20 ᒥᓕᒃᓴᓐ 9 3/8% ᒪᐃ 1999			740	740	740
	$1,298	**$ 2,038**	**$ 2,778**	**$ 2,778**	**$ 2,778**

12. ᑲᓇᐅᑦ ᓄᖅᑕᕐᓂᖏᖅᓄᓄᑦ ᐊᑐᑦᓭᕐᓂᖏᖅᓄᓕᒃᑐᓗ ᐃᑲᔨᐊᑎᖅᑲᑦ

ᑲᓇᑎᒃᑐᓕᑦ, ᐃᖅᑲᓇᐃᓕᖅᑎᑦ ᐊᑐᖅᔪᒥ ᐊᑐᑦᓭᒃᓯᒪᔨᖅᓭᕐᓂᖅᒥᒃ ᐊᔨᖏᖅᓂᖅᑕᖃᖅᑕᕐᑐᑦ ᐊᑦᓴᑭᖏᑦᑐᓂᒃ ᐊᓯᓂᐅᑎᑎᓕᐊᑎᒃ. ᐃᖅᑲᓇᐃᓕᖅᑎᑦ ᓄᖅᑲᖅᑎᑦᓯᐊᕐᑎᑕᐅᓂᒃ ᐊᑭᓕᖅᑐᐃᓴᕆᑕᐅᓂᒃ ᐱᒋᖃᖅᑎᑦᑕᖅᑐᑦ ᐅᑭᐅᑦ ᑲᓇᓂᖏᑦ ᒪᓕᒐᓕᑦ ᖃᓄᖅ ᐊᓯᓂᐅᑎᑎᓕᐊᑎᖅᓭᕐᓂᒃ. ᐊᑦᓴᑭᒥ ᐊᐅᓪᓚᕆᐊᖃᖅᑎᑦ ᐊᑭᓕᖅᑐᐃᓴᕆᑕᐅᓂᖏᖅ ᐅᑭᐅᑦ ᐊᑕᐅᓯᒪ ᐊᓂᔪᓄᑦᓗᒍ ᐊᑭᓕᖅᑐᑦᑕᖅᑐᑦᑕᖅᑐᑦ. ᐊᑭᓕᖅᑐᐃᓴᕆᑕᐅᔪᖅ ᐊᔨᖏᖅᓂᒃ ᐊᓯᓂᐅᑎᑎᓕᐊᑎᒃ ᐊᑭᓕᖅᑐᐃᓴᕆᑕᐅᓂᖏᖅᓄᑦ ᑲᓇᐃᑦ ᐊᐅᓚᑦᓂᐊᕐᓂᖅ ᐊᑭᓕᖅᑐᐃᓴᕆᑕᐅᓂᖏᖅᓄᑦ ᖃᐅᔨᓴᖅᑎᑦᓯᐊᕐᓂᖅ ᐊᑭᓕᖅᑐᐃᓴᕆᑕᐅᓂᖏᖅᓄᑦ ᐊᑐᖅᑕᐅᓯᒪᔪᖅ ᐊᑭᓕᖅᑐᐃᓴᕆᑕᐅᓂᖏᖅᓄᑦ ᐊᑐᖅᑕᐅᓯᒪᔪᖅ ᐊᑭᓕᖅᑐᐃᓴᕆᑕᐅᓂᖏᖅᓄᑦ

ᑭᓇᐅᔭᖅ ᑕᒪᐃᓐᓂᑦ ᐱᖓᑎᑐᐃᓕᓴᓂᑦ ᐊᑐᖅᑕᐅᓴᑦ ᑎᑎᖅᑕᐅᓕᖅᑐᖅ
ᒪᑦᓯ 31, 1996
($000's)

10. ᑕᐅᓐᖏᑦ ᐃᓄᐃᖅᑎᐅᑦ ᐊᑭᓚᖅᑕᐅᔪᓚᐃᖅᑎᖏᑦ – ᐸᐸᑕᐅᔪᓂᑦ

ᒎᓐᓄ ᐅᓄᖅᓯᓚᐅᔪᖅ ᑭᓱᖅᑐᐃᐅᖅ ᑭᓇᐅᔭᓂᒃ ᓴᓂᐊᖅᑕᐅᓯᒪᔪᓂᒃ ᑕᐅᓐᖏᑦ ᐃᓄᐃᖅᑎᐅᑦ ᐊᑭᐊᓕᑎᓄᑦ ᐊᑐᖅᑕᐅᔪᓚᖅᓴᖅ ᐃᒪᓕᖅ ᕿᓚᐃᖅᑐᐃᓐᓇᖅᑐᑦ ᐃᓄᐃᖅᑎᐅᑦ ᐊᑭᐊᓕᑎᓄᑦ ᓄᓇᕗᑦ ᐱᖓᓱᐃᓐᓇᖅᑐᑦ ᐃᓄᐃᖅᑎᐅᑦ ᐊᑐᖅᑕᐅᔪᓚᐃᖅᑎᖏᑦ.

ᐱᓇᐅᔭᖅ ᐊᑐᖅᑕᐅᔪᓚᖅᓴᖅ ᒎᓕᐅᖓᖅ ᐱᓇᐅᔭᖅᑕᐅᓯᔪᓐᓇᖅᑐᑦ ᐱᓕᐅᖅᑕᑦᓴᓐᓂᑦ, ᒪᓕᓪᓗᓂᑦ ᐊᖏᔪᐊᓕᐊᖏᑦ ᐃᓄᐃᖅᑎᐅᑦ ᐅᓪᓗᐊᑦ ᐅᖃᓕᒫᖅᑐᓂᖅᓴᖅ ᑲᑎᒪᔨᓴᓇᖅᑐᑦ ᑕᐅᓐᖏᑦ ᐃᓄᐃᖅᑎᐅᑦ, ᓄᓇᓕᓚᐅᓕᐅᖅᓯᒪᓂᑦ ᓄᓇᕗᑦ ᑲᑎᒪᔨᓴᖅ ᐅᖃᓕᒫᖅᑐᓂᖅᓴᖅ ᐊᑐᖅᑕᐅᔪᓚᐃᖅᑎᖏᑦ. ᐅᑭᐅᒥ ᐱᓇᐅᔭᖅ ᐸᐸᑕᐅᔪᓂᑦ ᐱᓇᐅᔭᖅᑕᐅᑭᓚᐅᔪᓐᓇᖅᑐᑦ $187 (1995 – $147) ᖃᑐᐃᖃᐅᑎᓂᑦ ᐱᑎᑦᓯᓗᓂᑦ 5.45%–ᒥᑦ 8.53%–ᒧᑦ (1995 – 5.63%–ᒥᑦ 7.90%–ᒧᑦ.

11. ᐊᑭᑦᑐᑦᖃᐅᔪᓂᑦ ᐊᑯᓂ

	1996	1995
ᓄᓇᕗᑦ ᑲᓪᓚᒃᑯᐃᐅᓂᐃᖅ ᐊᑭᓚᖅᑐᐃᓐᓇᖅᑐᑦᓴᖅᖃᑎᒌᖅᑕᐅᔪᓂᑦ ᐊᑭᓚᖅᑐᑦᖃᐅᔪᖅᑕᐅᔪᓂᑦ ᐅᓪᓗᐊᑦ $5,350, ᐊᑭᓚᐅᑎᓯᓂᐅᔪᖅᑐᖅ ᓄᓕᒻ 23, 1998–ᒥ ᖃᑐᐃᖃᐅᔾᔨᖃᑎᒌᓐᓂᑦ ᐊᑭᓚᒧᑦ 11%–ᒥᑦ.	$ 16,050	$ 21,400
11% ᐊᑭᑦᑐᓕᕆᔨᓄᑦ, ᐊᑭᓚᐅᑎᕐᓂᖅ ᒪᓕᓪᓗ 9, 2009	20,000	20,000
11 1/8% ᐊᑭᑦᑐᓕᕆᔨᓄᑦ ᐊᑭᓚᐅᑎᕐᓂᖅ ᓄᓕᒻ 6, 2011	15,000	15,000
10 3/4% ᐊᑭᑦᑐᓕᕆᔨᓄᑦ ᐊᑭᓚᐅᑎᕐᓂᖅ ᒪᐃ 28, 2012	20,000	20,000
9 3/8% ᐊᑭᑦᑐᓕᕆᔨᓄᑦ ᐊᑭᓚᐅᑎᕐᓂᖅ ᒪᐃ 12, 2014	20,000	20,000
8.41% ᐊᑭᑦᑐᓕᕆᔨᑦ ᐊᑭᓚᐅᑎᕐᓂᖅ, ᐃᖃᓗᓇ 27, 2026–ᒥ	20,000	---
10.0% ᐊᑭᓚᐅᑎᕐᓂᖅ 1, ᐊᑭᓚᐅᑎᐅᔪᓂ ᒪᐃ 1, 2025 ᐊᑭᓚᐅᑎᕐᓂᖏᓐᓄᑦ ᓇᓕᒧᑦᑐᑦ ᐊᑭᓚᖅᑐᐃᓐᓇᖅᑐᑦ ᑕᖅᑭᑦᓯᒪᔪᑦ ᐊᑭᓚᖅᑐᐃᓐᓇᖅᑕᐅᔪᓂᒃ $70.	7,939	---
9 3/4% ᐊᑭᓚᐅᑎᕐᓂᖅ 2, ᐊᑭᓚᐅᑎᐅᔪᓂ ᐅᑐᐊᓗ 1, 2025 ᐊᑭᓚᐅᑎᕐᓂᖏᓐᓄᑦ ᓇᓕᒧᑦᑐᑦ ᐊᑭᓚᖅᑐᐃᓐᓇᖅᑐᑦ ᑕᖅᑭᑦᓯᒪᔪᑦ ᐊᑭᓚᖅᑐᐃᓐᓇᖅᑕᐅᔪᓂᒃ $69	7,960	---
	126,949	96,400
ᐱᖓᓱᓂᑦ: – ᒪᓕᒃ ᐃᓕᖅᑐᓴᓚᐅᔪᓂᑦ	8,311	6,072
– ᑭᓇᐅᔭᖅ ᐊᑭᓚᐅᑎᕐᓂᖏᓐᓄᑦ		
– ᐊᑭᑦᑐᓂᑦ ᑭᓇᐅᔭᖏᑦᓴᖅᓂᑦ	1,487	722
	$117,151	**$ 89,606**

ᑕᒪᐃᓐᓇᒃ ᑭᓇᐅᔭᖅ ᐊᑭᑦᑐᓕᕆᔨᓄᑦ ᐊᑭᓚᐅᑎᕐᓂᖅ ᐃᓗᒪᖏᓐᓄᑦᓯᒪᔪᓐᓇᖅᑐᑦ ᓄᓇᕗᑦ ᑲᑎᒪᔨᓴᖅᓄᑦ ᐊᖏᔪᑕᐅᓗᒪᖏᓐᓄᑦᖃᐅᔪᓂᑦ. ᐊᑭᑦᑐᓕᕆᔨᓄᑦ ᐊᑭᓚᐅᑎᕐᓂᖅ ᐸᐸᑕᐅᖏᑦᑕᖅᑐᑦ ᑭᓇᐅᔭᖅᑕᐅᓴᐅᓚᐅᔪᓄᑦ, ᒪᓂᑐᓕᒻ ᑭᓇᐅᔭᖅᓯᓚᐅᔪᓐᓇᖅᑐᑦ ᑲᑎᒪᔨᓴᖅ ᑲᓇᑕᒥ. ᐅᑎᓯᐊᖏᓐᓂᑦ ᐅᓄᓯᖏᓐᓂᑦ 8 1/4%–ᒥᑦ.

ᑭᓇᐅᔭᑦ ᑕᒪᐃᓐᓂᑦ ᐱᖓᑎᑎᕐᔪᓂᑦ ᐊᑐᖅᑕᐅᔪᑦ ᑎᑎᖅᑐᑎᖏᑦ
ᒪᑦᓯ 31, 1996
($000's)

7. ᑭᖑᓪᓕᐊᖅᑕᐅᔪᑦ ᓴᓲᔭᐅᔪᑦ

	1996	1995
ᐃᒪᐅᑦ ᐊᕐᑎᓗᐊᖅᓂᖑ ᐅᖅᓯᖅᑎᑭᑎᓐᓄᓗ ᐊᑭᖏᑦ	$ 2,434	$ —
ᑭᓇᐅᔭᖑᖅᑎᕐᑎᓴᔪᐅᔪᑦ ᐊᑭᖏᑦ	748	655
ᐃᓂᒋᔭᐅᔪᑦ ᐅᑎᖅᑎᑕᐅᓂᖏᓐᓄᑦ ᐊᑭᖏᑦ	645	488
ᐊᑐᐊᓚᔭᐅᔪᑦ ᐊᑭᖏᑦ	433	285
ᐊᓯᖏᑦ	54	36
	$ 4,314	$ 1,464

8. ᐊᑐᖅᑐᐊᖅᑕᐅᔪᓄᑦ ᐊᑭᓕᐅᑕᐅᑭᖑᖅᑐᑦ

ᐊᑐᖅᑐᐊᖅᑕᐅᔪᑦ ᐊᑭᓕᐅᑕᐅᑭᐊᖅᑲᓐᓂᑦ ᒎᓚᒃᓯᑦ ᐅᓴᒪᖅᓯᐅᓂᓚᐅᓄᖅᓂᓕᒃ ᓄᐊᕐᓇᓴᓂᑦ ᐊᓴᒪᓗ ᐊᑭᓕᓪᑐᖅᑐᐊᖅᑕᐅᓂᖅᓯᐊᖅᓵᓂ ᐅᑭᐅᓂ 30−ᓂᒃ ᐱᑭᖅᓴᖅᓯᓵᑎᒃ 1996−ᒥ ᐱᐊᓂᒃᑕᐅᒃᓯᑦ ᐅᓴᒪᖅᓯᐅᓂᓚᕐᔪᓯᓴᖅᓯᒪᔪᖅᓂᒃ. ᐅᓴᒪᖅᓯᐅᓂᓚᕐᓂᐊᕐᓂᐅᑭᐊᖅᑐᖅᓄᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᓂᐊᖅᑐᖅᓄᑦ ᐅᑎᖅᑎᑕᐅᓂᖅᓯᐊᖅᓵᓂ ᐅᑭᐅᓂ 65-ᓂᒃ ᐊᑐᖅᑕᐅᓗᓂ. ᐊᑐᖅᑐᐊᖅᑕᐅᔪᓄᑦ ᓴᓲᔭᐅᔪᓚᖅᓯᑦ ᐊᑭᓕᓪᑐᖅᑐᐊᖅᑕᐅᔪᓴᓴᖅᑎᑦᓯᖅᓄᑦ ᐊᑭᒪ ᓄᐊᕐᓇᓴᖅᓯᑦ ᓇᖕᒥᓂᖅᑕᑦᓂᖅᓗᒍ ᐊᑭᕐᑭᐊᓕᕆᓚᐅᖅᑎᑦᓯᖅᓄᑦ ᓄᐊᕐᓇᓴᓂᒃ ᐊᖏᖅᖃᐅᑎᖃᖅᑐᒃ. ᐊᑐᖅᑐᐊᖅᑕᐅᔪᓄᑦ ᖃᑐᐊᖅᖢᑎᖃᖅᑐᖅᓄᑦ ᖃᑐᐊᖅᖢᑎᑕᐅᓂᐊᖅᑐᖅᓄᑦ ᐅᓇᓂᓚᐅᖅᖢᑎᓇᓱᒃᑐᖅᓄᑦ ᐃᒪᓐᓇ 9.875%. ᐊᑐᖅᑐᐊᖅᑕᐅᔪᑦ ᖃᑐᐊᖅᖢᑎᖃᖅᑐᖅᓄᑦ ᖃᑐᐊᖅᖢᑎᑕᐅᓂᐊᖅᑐᖅᓄᑦ ᐊᑭᓕᐅᑕᐅᑭᐊᖅᑐᖅᓄᑦ ᐊᑭᖑᓂᖅᓯᓂᒃ ᐊᓂᓂ ᐊᑐᖅᑐᐊᖅᑕᐅᔪᓂᑦ ᑭᓇᐅᔭᑦ ᐊᑦᑭᖅᑕᐅᔪᓚᐅᖅᑎᑦᓯᖅᓄᑦ ᐊᑦᑭᖅᑕᐅᔪᓚᐅᖅᑎᑦᓯᖅᓯᓂᖅᓯᓂᒃ ᓄᓇᕗᑦ ᐊᑦᑭᖅᑕᐅᔪᓚᐅᖅᑎᑦᓯᖅᓄᑦ ᐊᑦᑭᖅᑕᐅᔪᓚᐅᖅᑎᑦᓯᖅᓯᓂᖅᓯᓂᒃ ᐅᓇᓂᖅᓯᓂᒃ ᐊᓴᒪᖅᓯᓂᒃ. ᐊᑐᖅᑐᐊᖅᑕᐅᔪᓄᑦ ᖃᑐᐊᖅᖢᑎᖃᖅᑐᖅᓄᑦ ᖃᑐᐊᖅᖢᑎᑕᐅᓂᐊᖅᑐᖅᓄᑦ ᐊᑭᓕᐅᑕᐅᑭᐊᖅᑐᖅᓄᑦ ᑭᓇᐅᔭᑦ ᐊᑦᑭᖅᑕᐅᔪᓚᐅᖅᑎᑦᓯᖅᓄᑦ ᐊᑦᑭᖅᑕᐅᔪᓚᐅᖅᑎᑦᓯᖅᓯᓂᖅᓯᓂᒃ ᓄᓇᕗᑦ ᐊᑦᑭᖅᑕᐅᔪᓚᐅᖅᑎᑦᓯᖅᓄᑦ ᐊᑦᑭᖅᑕᐅᔪᓚᐅᖅᑎᑦᓯᖅᓯᓂᖅᓯᓂᒃ ᐅᓇᓂᖅᓯᓂᒃ ᐊᓴᒪᖅᓯᓂᒃ.

	1996	1996
ᐊᑭᓕᐅᑎᓴᖅᑐᑦ	$ 14,725	$ 2,988
ᑲᑎᕐᓯᓕᕆᔨᑦ ᖃᑐᐊᖅᑐᐊᖅᑕᐅᑎᑦ ᐊᑭᓕᐅᑎᓴᖅᑐᓂᒃ	1,186	58
	15,911	3,046
	1,217	---
	$ 14,694	$ 3,046

9. ᐊᑭᓕᐅᑕᐅᑭᐊᓂᑦ ᐊᑭᓕᐅᑕᐅᓯᒪᔪᖅᑐᑦ

	1996	1995
ᐱᓕᓚᐊᖅᔪᓚᕐᔪᖅᑐᑦ ᐱᓕᓚᐊᖅᔪᓂᖅᓯᓂᒃ	$ 6,468	$ 6,197
ᖃᐅᔨᖅᑎᑎᓂᒃ ᑲᑎᕐᔪᐊᓚᓂᖅᓂᒃ	2,883	2,734
ᐃᖅᑲᓇᐃᔭᖅᑎᑦ ᓂᖅᑲᖅᓂᖅᓂᒃ ᐃᑲᔪᑎᑕᓚᕐᑕᖅᑐᑦ	997	860
ᐅᖅᓯᐊᓗᑦ ᑕᓯᖅᓂᒃ	866	788
ᐃᓕᓴᐅᓯᒪᔪᓂᒃ ᑭᓇᐅᔭᓂᒃ	766	916
ᐊᑭᓕᖅᑐᐃᔭᑎᑎᓂᒃ	591	802
GST ᐊᑭᓕᖅᑐᖅᑕᐅᔪᓯᓂᖅᓂᒃ	258	476
ᑲᖏᑦᑐᑦ ᐊᑭᓕᖅᑕᐅᔪᓯᑎᑎᖅᓴᓕᐅᖅᑕᖅᓂᒃ	100	294
	$ 12,929	$ 13,067

ᑭᓇᐅᔭᑦ ᑕᒪᐃᓐᓂᑦ ᐱᖓᑎᒋᐊᕐᓂᑦ ᐊᑐᖅᑕᐅᔪᑦ ᑎᑎᖅᐅᑎᖓᑦ
ᒪᑦᓯ 31, 1996
($000's)

4. ᑭᓇᐅᔭᓕᐊᖏᔪᑦ ᐊᑭᓕᐅᑕᐅᓯᒪᓐᖓᑦᑐᑦ

	1996	1995
ᐅᓪᓗᖅᓯᒪᑦ, ᐃᑲᔪᑕᐅᔪᑦ ᐊᑭᓕᖅᑐᑕᐅᓯᒪᓐᖓᑦᑐᓄᑦ $83 (1995 – $83)	$ 12,939	$ 14,905
ᐅᑎᖅᑎᑕᐅᔪᑦ ᐱᓕᕆᔨᖅᑕᐅᔪᖏᑦ, ᐃᑲᔪᑕᐅᔪᑦ ᐊᑭᓖᖅᖢᖓᑦ ᐊᑭᓕᖅᑐᑕᐅᓯᒪᓐᖓᑦᑐᓄᑦ $170 (1995 17)	959	692
ᐊᓯᖏᑦ	64	67
	$ 13,962	**$ 15,664**

ᐃᓕᐅᑎᑕᐅᔪᑦ ᐅᓪᓗᖅᓯᒪᓂᑦ ᐊᑭᓕᐅᑕᐅᑎᐊᓕᐳ $6,586 (1995 - $5,860) ᐊᑭᓕᐅᑕᐅᔾᔨᐅᔪᑦ ᐅᓂᒃᓴᖅᑎᒍᑦ

5. ᓇᖅᑎᓂᔨᓯᒪᓐᖓᔪᑦ ᐱᔨᑎᓪᓗ ᐊᑐᖅᑕᐅᔪᑦ

	1996			1995
	ᐊᑭᖏᑦ	ᐊᑭᓗᒃᑑᓪᓕᐊᔪᑦ ᑲᑎᑕᐅᓂᖅ	ᑕᒃᑯᓗᖅᓯᒪᓐᖓᑦᑐᑦ ᐊᑭᖏᑦ	ᑕᒃᑯᓗᖅᓯᒪᓐᖓᑦᑐᑦ ᐊᑭᖏᑦ
ᐅᓪᓗᖅᓯᒪᑦ ᐱᓕᕆᓂᕐᒪᑦ	$214,712	$ 90,739	$123,973	$115,648
ᓴᐃᓚᐅᔾᔪᑦ ᐃᓅᖅᑎᑦᓂᕐᒪᑦ ᐅᓪᓗᖅᓯᒪᑦ ᐊᑦᓴᐃᑎᖅᑐᑦ	63,556	22,389	41,167	40,403
ᓯᑲᐊᑦ, ᐱᔨᑎᑦ, ᓄᓇᒻᒥᑎᓪᓗ ᐊᓪᓚ ᓴᓇᖅᑐᑎᑕᐃᓇᐃᑦ	22,286	13,132	9,154	9,260
ᐊᓯᖏᑦ ᐅᓪᓗᖅᓯᒪᑦ	2,070	2,037	33	82
ᐊᓯᖏᑦ	2,916	2,166	750	1,321
	$305,540	**$130,463**	**$175,077**	**$166,714**

6. ᐃᓕᓴᕐᔪᐊᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᓂᖅᐳᓄᑦ ᐊᑭᓕᐅᑎᓴᓴᑦ

ᐃᖅᑲᓇᐃᔾᔨᖅᑐᑦ ᐃᓕᓴᕐᔪᐊᖅᐳᓄᑦ ᐊᑭᓕᖅᑐᑐᐃᔾᔪᑎᓴᖅᑎᑦ ᐊᑐᖅᑐᐊᖅᑕᕐᖅᑎᑦ ᖃᑐᐳᖅᐅᑎᓂᓕ ᑲᑎᑎᖅᑲᕐᓂᖅᓯᒪᔪᓕᑕ. ᑕᒪᐃᓐᓂᑕ ᐊᑐᖅᑐᐊᖅᑕᕐᖅᑎᑦ ᐊᑭᓕᐅᑕᐅᓂᖅᑲᐅᓂᖅᓴᐅᑎᖅᑎᓂᒃ ᐅᑭᐅᖅᓯᓂ 2001. ᐊᑐᖅᑐᐊᖅᑕᐅᔪᑦ ᐊᑦᑕᖅᑭᖅᑕᐅᔪᓕᖅᑲᕐᓂᖅᑐᑦ ᐊᑭᓕᖅᑐᑐᐃᔾᔪᑎᑦᑎᓕᕐᓂᑦ ᑭᓇᐅᔭᖅᑕᐅᔪᓕᕆᔨᖅᑎᑦ ᐊᑐᖅᑐᐊᖅᑕᕐᖅᑎᑦ ᓇᓪᓕᐅᑕᐅᔪᓕᐊᓂᐊᓂᑦ ᐱᓕᕆᔨᖅᑕᐅᓂᖅᑐᑦ ᐱᓇᓱᐊᓂᖅᑐᑦ ᐃᖅᑲᓇᐃᔾᔨᖅᑎᓂᖅ. ᐊᑭᓕᐅᑕᐅᔪᓕᐊᓂᖅᑐᑦ ᐊᑭᓕᐅᑕᐅᔪᓕᐊᓂᖅᓴᓂᑦ ᐃᖅᑲᓇᐃᔾᔨᖅᑎᓂᑦᑎᓂᖅᓴᖅ ᓄᖅᑲᖅᑎᓂᑎᓂᓪᓗᒍ ᐃᖅᑲᓇᐃᔾᔨᖅᑎᑕᖅᓴᓂᓐᓂᖅ.

ᑭᓇᐅᔭᑦ ᑕᒪᐃᓐᓂ ᐱᖓᓱᐊᕐᓂᖅᓴᓂᑦ ᐊᑐᖅᑕᐅᔪᑦ ᑎᑎᕋᐅᓚᐅᖅᑎᑦᑐᖅ
ᒪᑉᓯ 31, 1996
($000's)

2. ᑭᓇᐅᔭᓕᕆᓂᖏᓐᓄᑦ ᐊᑐᐊᖏᐃᐃᓐ (ᖃᐅᔨᑎᐊᖏᓐᓂᖅᑐᑦ)

ᐃᓂᒋᔭᐅᔪᑦ ᐃᓕᓴᐃᑯᓕᖅᓂᓐᓄᑦ ᐅᑎᖅᑎᑕᐅᓂᖅᓂᓐᓄᑦ ᐊᑭᒋᔭᐅᔪᑦ

ᑯᐊᐃᓕᓚᖅᑯᑦ ᐊᑐᐊᖏᐃᐃᓐᓇᖅᑐᑦᓯᓐᓄᑦ ᐅᓪᓗᖅᓄᑕᕆᔨᒃᑯᑦ ᑯᐊᐃᓕᓚᖅᑯᑦ ᐅᑎᖅᑎᑎᐅᔪᓐᓇᖅᑐᑦᓯᓐᓄᑦ ᐊᑭᓕᐅᑎᓕᖅᓂᓐᓂᖅᓂᓐᓄᑦ ᐊᑭᓕᖅᑐᑕᐅᔪᑦ ᐅᓪᓗᖅᓄᑕᕆᔨᒃᑯᑦ ᐊᑐᖅᑐᐃᓐᓇᖅᑐᑦ. ᑯᐊᐃᓕᓚᖅᑯᑦ ᐊᐅᓚᑎᖏᓐᓄᑦᓯᓐᓄᑦ ᐅᖅᓯᒪᔭᖏᑦᑐᖅᓄᑦ ᓴᓇᓕᖏᓐᓄᖅᑐᖅ ᐅᓪᓗᖅᓄᑕᕆᔨᒃᑯᑦ ᐅᖅᓯᒪᔭᖏᑦᑐᖅᓄᑦ ᐊᒥᓱᓄ ᐅᓪᓗᖅᓄᑕᕆᔨᒃᑯᑦ ᐊᒥᓱᓄ ᐅᓪᓗᖅᓄᑕᕆᔨᒃᑯᑦ. ᖃᐅᔨᔪᓐᓇᐃᖏᓐᓄᑦᓯᓐᓄᑦ ᑯᐊᐃᓕᓚᖅᑯᑦ ᑲᑎᕋᖅᑕᐅᓂᖅᓄᑦ ᐊᑐᐊᖏᐃᐃᓐᓇᖅᑐᑦᓯᓐᓄᑦ ᐊᑭᓕᖅᑐᑕᐅᔪᑦ ᐊᑐᐊᖏᐃᐃᓐᓇᖅᑐᑦᓯᓐᓄᑦ ᐅᑎᖅᑎᑎᐅᔪᓐᓇᖅᑐᑦᓯᓐᓄᑦ ᐊᑭᓕᖅᑐᑕᐅᔪᑦ ᐊᑐᐊᖏᐃᐃᓐᓇᖅᑐᑦᓯᓐᓄᑦ ᐅᑎᖅᑎᑕᐅᓂᖅᓂ

ᑭᓇᐅᔭᑦ ᑕᒪᐃᓐᓂᑦ ᐱᖓᑎᑎᕐᓯᒪᔪᑦ ᐊᑐᖅᑕᐅᔪᑦ ᐅᓂᒃᑳᖅᑕᐅᓂᖏᓐᓂᑦ ᑎᑎᖅᑐᑎᓂᖏᓐᓂᑦ
ᒪᑉ 31, 1996
($000's)

2. ᑭᓇᐅᔭᓕᒫᓂᖓᓪᓗᑦ ᐊᑐᐊᖏᐃᐃᑦ (ᖃᓄᐹᑎᐊᖅᖃᓂᖅᑐᑦ)

ᐊᑭᓚᓵᓱᓕᑦᓴᐊᓂᖅᓱᖏᑦ ᓄᑕᐅᔪᓂᒃᓴᕐᓴᑦᓴᐊᑎᑦᓯᓚᑦ

ᓂᐅᕕᐅᑕᐅᑎᑦᓯᓚᑦ ᐅᓴᖅᑲᓂᒃ ᐊᑐᖅᑕᐅᔪᓂᒃᓴᑎᑦᓯᓚᑦ ᐊᑭᓚᓵᓱᓕᑦᓴᐊᓂᖅᓱᖏᑦᑐᖅ ᐱᖓᑎᑦ, ᐊᑭᖓᑦ ᓴᓄᔪᓐᓇᐅᑦ ᐊᑭᖓᑦ ᐃᓕᐅᔪᓂᒃᓴᕐᓴᑦ ᓴᓇᔨᐅᖓᕐᓂᖅᓴᖅ ᑲᑎᕐᑕᓕᕐᓂᐊᓕᒃ ᐊᑭᓚᓵᓱᓕᑦᓴᐊᓂᖅᓱᖏᑦᓯᓚᑦ ᐊᑭᓚᓵᓱᓕᑦᓴᐊᓂᖅᓱᖏᑦᓴᓕᒃ ᐊᑭᖓᑦᓴᓂ ᓴᓄᐸᑎᑐᐅᔪᓂᒃ ᐊᑭᓚᒋᐅᔪᓂᒃᓴᕐᓴᑦ ᐃᓕᐅᑎᑎᐅᔪᓂᒃᓴᕐᓴᑦ. ᐱᓚᐅᔭᓂᒋᐊᓪᓗᑦ ᐊᑭᐅᔨᔭᐅᔪᓂᒃᓴᕐᓗᓂᒃ ᓴᓄᐸᑎᑐᐅᔪᓂᒃᓴᕐᓴᑦ ᐱᖓᑎᑦᓴᓂ ᓴᓇᔨᐸᑎᑐᐅᔪᓂᒃᓴᕐᓴᑦ ᐃᓕᐅᑎᑎᐅᔪᓂᒃᓴᕐᓴᑦ ᐅᐱᐅᑎᑎᐅᔪᓂᒃᓴᕐᓴᑦ.

ᓇᖏᓂᕐᓄᑎᑎᔪᓐᓇᕐᓂ ᓴᓇᔭᑎᓂᓗ ᐱᓕᕆᓂᕐᑐᐃᓐᓇ ᐊᑭᓚᓵᓱᓕᑦᓴᐊᓂᖅᓱᖏᑦ ᑐᐊᓕᐊᖅᑐᑐᒃ ᐃᖏᓂᕆᔨᓕᕐᓂᐊᓕᒃᓴᕐᓴᑦ ᐊᑐᖅᑕᐅᓕᕐᓂᐊᓕᒃᓴᕐᓴᑦ ᐃᓚᖓᑦ ᐃᓄᐃᑦ ᐃᖏᓂᕆᔨᓕᕐᓂᐊᓕᒃᓴᕐᓗᓂᒃ ᓄᑕᐅᔪᓂᒃᓴᕐᓴᑦ:

ᐅᓪᓗᖅᓄᑦ ᓴᐃᒪᓐᓕᕆᔨᒃᓴᖅᑐᑦ ᐱᓕᕆᓂᖅ:

ᐃᒪᓐᓕᒃᓴᖅᑐᑦ ᐅᓪᓗᖅᓄᑦ ᐱᖓᑎᑦᓯᓚᑦ	27 - 65 ᐅᑎᐅᑦ
ᐅᖃᓗᐊᓂᒃᓴᓂ ᐃᓂᒪᐃᐃᑦ ᑭᓱᒪ ᓴᓇᔨᑎᑎᑦ	15 - 20 ᐅᑎᐅᑦ
ᐅᖃᓗᐊᓂᖏᑐᒪᑦ	20 - 30 ᐅᑎᐅᑦ
ᐃᓚᓐᓴᕐᐸᑦ	20 - 40 ᐅᑎᐅᑦ
ᓴᓇᓚᐅᔭᐃᑦ ᑭᓱᒪ ᐅᓪᓗᖅᓄᓂᒃ ᑐᓂᐅᖏᐃᓐᓇᕐᓂᖅ	20 - 50 ᐅᑎᐅᑦ

ᓱᓕᓐᐊᑦ, ᐱᖓᓱᑦ, ᓄᓇᒻᒥᑎᑦ ᑭᓱᒪ ᐱᓕᕆᓂᕐᒪᐃᓐᓇᑦ:

ᓱᓕᓐᐊᑦ	25 ᐅᑎᐅᑦ
ᐃᓚᓐᓴᕐᐸᑦ	25 - 40 ᐅᑎᐅᑦ
ᑎᑎᕋᖓᑦ ᐃᓐᓕᓂᕐᓐᓂ ᐊᑐᖅᑕᐅᓕᕐᑐᑐᑦ	15 ᐅᑎᐅᑦ
ᖃᓄᐃᓕᖓᑦ ᓴᓇᔨᑎᑎᓂᕐᓐᓂ	5 ᐅᑎᐅᑦ
ᓄᓇᒻᒥᑎᑦ	8 ᐅᑎᐅᑦ
ᐱᓕᕆᓂᑦ ᑐᓴᕐᓕᖓᓂᖅ	10 - 25 ᐅᑎᐅᑦ

ᐊᓯᖏᑦ ᐅᓪᓗᖅᓄᑦ:

ᐅᓇᖅᑐᖅᑕᐅᑎᑦ	20 ᐅᑎᐅᑦ
ᕿᐊᖓᑦ ᐃᓚᓐᓴᑦ	20 ᐅᑎᐅᑦ
ᐊᓯᖏᑦ	5 ᐅᑎᐅᑦ

ᑭᓇᐅᔭᓕᓪᓕᑦ ᖃᓄᒥᓄ ᑭᓇᐅᔭᕆᔨᓴᐅᑎᓕᐅᔪᓕᐅᕐᓕᓐᓂᑦᓯᓕᑎᑐᑦ

ᑭᓇᐅᔭᕆᔨᓴᐅᑎᑦᓯᓚᑦ ᐊᑭᓚᓵᓱᓕᑦᓴᐊᓂᖅᓱᖏᑦ ᐊᑭᑭᓐᓯᑕᖓᓂᒃᓴᖅᑐᑦ ᐊᑭᖑᓂᖅᑕᐅᑎᑦᓯᓚᑦ. ᖃᑐᓂᖅᐅᑎᓂᓕ ᑭᓇᐅᔭᓕᒫᓂᖅ ᐃᓕᓴᕐᓂᐊᓕᒃᓴᕐᓴᑦ ᓴᓇᔨᐅᖓᕐᓂᖅᓱᖏᑦᑐᖅ ᒪᓕᓂᐅᑦᓯᓚᑦ ᐊᑭᑭᓐᓯᑕᖓᓂᒃᓴᖅᑐᑦ ᐊᑭᖓᑦ ᐊᑭᓚᓵᓱᓕᑦᓴᐊᓂᖅᓱᖏᑦᓴᓕᒃ ᐊᑭᖓᑦᓴᓂ ᐊᑭᓚᓵᓱᓕᑦᓴᐊᓂᖅᓱᖏᑦᓴᓕᒃ ᐅᑎᐅᑦ ᐱᓪᓚᑦ ᐅᓪᓚᒋᔭᖓᓂᒃᓴᕐᓴᑦ ᐊᑭᓚᓵᓱᓕᑦᓴᐊᓂᖅᓱᖏᑦᓴᓕᒃᓴᕐᓴᑦ ᓱᓴᓇᐊᖓᓂᒃᓴᖅᑐᑦ ᐊᑭᓚᓵᓱᓕᑦᓴᐊᓂᖅᓱᖏᑦᓴᓕᒃᓴᕐᓴᑦ ᓱᓴᓇᐊᖓᓂᒃᓴᖅᑐᑦ.

ᑭᓇᐅᔭᓕᒫᓂᖅᓱᖏᑦ ᐃᑲᔪᓇᐊᖓᔪᓂᑦ

ᑭᓇᐅᔭᓕᒫᓂᖅᓱᖏᑦ ᐃᑲᔪᓇᐊᖓᔪᓂᑦ ᐃᓕᖅᖢᓂᒃᓴᑦ ᐃᓄᒋᔨᐅᔪᓂᑦ ᑲᑎᖅᑭᔭᓂᖅᓱᖏᑦᑐᑦᓯᓚᑦ ᐊᑭᖓᑦᓂᓗ, ᑐᓂᔪᓇᐊᖓᓂᒃ ᐱᓴᖓᓂᒃ ᐃᑲᔪᓇᐊᖓᓂᒃ ᐃᑲᔪᓇᐅᑎᑎᐅᔪᓂᒃᓴᕐᓴᑦ ᐊᑐᖅᑕᐅᓕᕐᓂᐊᓕᒃᓴᕐᓴᑦ ᑭᓱᒪ ᐱᓴᓇᐊᖓᓂᒃᓴᖅᑐᑦ ᓇᖏᓂᕐᓄᑎᑎᔪᓐᓇᕐᓂ ᐃᑲᔪᓇᐊᖓᓂᒃᓴᖅᑐᑦ. ᑭᓚᓵᓱᓕᑦᓴᐊᓂᖅᓱᖏᑦ ᐃᑲᔪᓇᐊᖓᓂᒃᓴᖅᑐᑦ ᐃᓄᒋᔨᐅᔪᓂᑦ ᐃᑲᔪᓇᐊᖓᓂᒃᓴᖅᑐᑦ ᐊᑭᓚᓵᓱᓕᑦᓴᐊᓂᖅᓱᖏᑦᓴᓕᒃᓴᕐᓴᑦ ᐊᑐᖅᑕᐅᓕᕐᓂᐊᓕᒃᓴᕐᓴᑦ ᐊᑭᓚᓵᓱᓕᑦᓴᐊᓂᖅᓱᖏᑦᓴᓕᒃᓴᕐᓴᑦ ᐊᑐᖅᑕᐅᓕᕐᓂᐊᓕᒃᓴᕐᓴᑦ ᐃᓕᐅᑎᑎᐅᔪᓂᒃᓴᕐᓴᑦ ᐱᓴᓇᐊᖓᓂᒃᓴᖅᑐᑦ ᐃᓄᒋᔨᐅᔪᓂᑦ ᐃᑲᔪᓇᐊᖓᓂᒃᓴᖅᑐ

ᑭᓇᐅᔭᓂ ᑕᒪᐃᓐᓂ ᐱᖓᑎᑎᕐᔪᐊᓂᖅ ᐊᑐᖅᑕᐅᔪᓂ ᐅᓂᒃᓴᖅᑕᐅᓂᖅᑕᒥ ᑎᑎᖅᑯᑦᑐᖅ
ᒪᑦᓯ 31, 1996
($000's)

1. ᓴᓇᖅᓂᓚᕆᐅᔪᓂ ᐊᐅᓪᓚᑎᓴᒃᑖᑦᓯ

ᐊᐃᑉᓚᓴᖅᑯᓂ ᐊᐅᓪᓚᑎᖏᑦᑕᖅᓴᓂ ᐱᓪᓚᐊᒥᓇᓂ ᓴᓇᖅᓂᖏᖅᑕᐅᔪᓂᒃᑯᑦ ᓄᓇᕗᑦ ᐅᓪᓗᖅᓯᓕᕆᔨᒃᑯᓂᑦ ᒪᓕᒐᖓᑎᒍᓂ ᐊᒻᒪ ᑭᓇᐅᔭᓂ ᐊᐅᓪᓚᑎᓴᒃᑖᑦᓯᐅᑎᒍᓂ ᐊᒻᒪ ᐊᐃᑉᓚᓴᖅᑯᓂ ᐃᓚᐅᖏᖅᑕᐅᔪᓂᒃᑯᑦ ᐊᐃᑉᓚᓴᖅᑯᓂ ᓄᓇᕗᑦ ᑲᓪᓚᒃᑲᖓᓂᓕᒃ.

ᐊᐃᑉᓚᓴᖅᑯᓂ ᐊᐅᓪᓚᑎᖏᑦᑕᖅᓴᓂ ᐅᖅᑲᐊᓚᖅᓴᒃ ᐅᓪᓗᖅᓯᓕᕆᔨᒃᑯᓂᑦ ᐊᑐᐃᓐᓇᐅᔨᓕᕆᔨᒃᑯᓂᑦ ᐱᓕᕆᑎᖏᑐᒃᑯᓂᑦ ᐃᓐᓇᐅᔭᓂᒃᑯᑦ ᐱᓕᕆᔨᒃᑯᓂᑦ ᐊᐃᑉᓚᓴᖅᑯᓂ ᓄᓇᕗᑦ ᑲᓪᓚᒃᑲᖓᓂᓕᒃ.

ᐊᐃᑉᓚᓴᖅᑯᓂ ᑕᐅᓰᐊᓚᖅᑐᓂᒃ ᐅᓪᓗᖅᓯᓕᕆᔨᒃᑯᓂᑦ

ᑭᓇᐅᔭᑦ ᑕᒪᐃᓐᓂᑦ ᐱᖓᑎᑭᐅᔨᓂᑦ ᐊᑐᖅᑕᐅᔨᑦ ᐊᓯᐊᓐᖓᔪᖅᑐᑦ ᐅᓂᒃᑲᖅᑕᐅᓂᖓᑦ
ᑭᒡᓕᖅᖢᓂᒃ ᒪᑦ 31, 1996
($000's)

	1996	1995
ᑭᓇᐅᔭᑦ ᐊᑐᐃᓐᓇᐅᑎᑕᐅᔨᑦ (ᐊᑐᖅᑕᐅᔨᑦ ᐅᓄᓇᖓᒃ):		
ᐊᐅᓚᑎᑦᓯᔨᑕᐅᔭᓗᑎᒃ ᐱᓕᓴᐃᖓᔨᓂᑦ		
ᑭᓇᐅᔭᓕᐊᑦ ᒐᒃᓯᔪᖅᓯᒪᓐᖓᑦᑐᑦ	$ 10,665	$ 10,539
ᑭᓇᐅᔭᖅᑎᐃᐅᑲᐅᖅᑐᓗᐃᖓᑦᑐᑦ		
ᐊᑭᓗᒃᓯᓚᐅᔨᑦ	9,372	8,850
ᑭᓇᐅᔭᑦ ᐊᑐᐃᓐᓇᐅᑎᑕᐅᔨᑦ		
ᓴᓇᔨᐅᔨᑦ ᐱᓕᓴᐃᖓᔪᓂᖅᓴᓂ	(794)	(626)
	19,243	18,763
ᑭᓇᐅᔭᐅᓂᖅᑐᑦ ᒪᓂᓇ ᐱᖓᑎᑭᔨᐅᔨᑦ	(774)	(1,416)
ᐊᑭᓕᐅᑕᐅᑭᐊᓕᒃ ᑭᓇᐅᔭᖅᑎᐅᓯᕐᐃᖓᓂᑦ	(138)	(1,529)
ᐊᑭᓕᐅᑕᐅᑭᐊᓕᒃᑲ ᑕᐅᓂᖓᑦ ᐃᓄᐃᑲ – ᓴᓕᔪᖅᑕᐅᓯᒪᔨᖅᑐ	868	309
ᐃᖅᑲᓇᐃᔭᖅᑐᑦ ᓄᖅᑲᖅᑐᖅᓯᐅᑎᖓᑦ	249	(148)
ᑭᓇᐅᔭᑦ ᐊᑐᐃᓐᓇᐅᑎᑕᐅᔨᑦ ᐊᐅᓚᑎᑦᓯᔨᓯᐅᔨᓂᑦ	19,448	15,979
ᑭᓇᐅᔭᖅᓴᖅᓴᑕᐅᔨᑦ ᐱᓕᓴᐃᖓᔨᑦ		
ᐱᖓᑎᒋᖓᔨᑦ ᓇᖕᒥᓂᓴᐅᔨᑦ ᓴᓇᔭᑎᑦᓗ	(17,443)	(14,777)
ᑭᓇᐅᔭᓕᐊᑦ ᓴᖅᑯᑕᐅᓂᖓᑦ ᐱᖓᑎᑦᓴᓇᔭᑎᑦᓗ	185	8
ᐃᒃᓗᔭᔨᐊᓂᑦ ᐊᑐᖅᑐᐊᖅᑕᐅᔨᑦ ᐊᑭᓕᖅᑐᐃᐅᔭᔨᑎᖓᑦ	123	200
ᑭᖑᔪᓕᐊᖅᑕᐅᓯᒪᔨᑦ ᓴᓵᔭᕐᐅᔨᑦ	(3,072)	(813)
ᐊᑐᖅᑐᐊᖅᑕᐅᔨᑦ ᐊᑭᓕᐅᑎᐅᖅᓴᓂᑦ	(12,865)	(3,046)
ᑭᓇᐅᔭᑦ ᐊᑐᖅᑕᐅᔨᑦ ᑭᓇᐅᔭᖅᓴᖅᓴᑕᐅᔨᓂᑦ	(33,072)	(18,428)
ᑭᓇᐅᖅᖢᑎᑕᑎᔨᑦ ᐱᓕᓴᐃᖓᑦ		
ᑭᓇᐅᔭᓕᐊᑦ ᐊᑯᓂ ᐊᑭᑦᑐᑐᖅᓯᓂᑦ	36,000	20,000
ᐊᑭᓕᔨᔨᑦ ᐊᑭᑦᑐᑐᖅᓯᓄᑦ ᐅᑎᖅᑐᑦ	(5,450)	(5,350)
ᑭᓇᐅᔭᑦ ᑲᑕᔨᑦᓕᓐᓇᔨᓂᑦ ᐊᑭᓕᐅᑎᐅᖅᓴᓂᑦ	(765)	(722)
ᓇᖕᒥᓂᖅᖢᑐᓂᑦ ᐊᑭᓕᐅᑕᐅᔨᑦ	(4,292)	(3,538)
ᑭᓇᐅᔭᑦ ᐊᑐᐃᓐᓇᐅᑎᑕᐅᔨᑦ	25,493	10,390
ᑭᓇᐅᔭᖅᖢᖅᑎᑎᔨᔨᑦᓴᓂᑦ ᐃᓕᓴᕐᓕᖅᑐᑦ ᐅᑭᐅᒥ	11,869	7,941
ᑭᓇᐅᔭᖅᐅᓯᕐᐃᖓᑦ (ᐊᑭᑦᑐᖅᑎᑦ ᑭᓇᐅᔭᖅᐅᓯᑎᕐᐃᖓᓂᑦ) ᐅᑭᐅᒥ ᐱᑎᐊᓕᓴᑭᑎᐅᔨᑦ	704	(7,237)
ᑭᓇᐅᔭᑦ (ᑭᓇᐅᔭᖅᐅᓯᕐᐃᖓᑦ ᐊᑭᑦᑐᖅᑎᑦ) ᐅᑭᐅᑦ ᓄᓪᓚᐊᓂ	**$ 12,573**	**$ 704**

ᑭᓇᐅᔭᑦ ᑕᒪᐃᓐᓂᑦ ᐱᖓᑎᑎᕆᐅᔪᓂᑦ ᐊᑐᖅᑕᐅᔪᑦ ᐸᐸᑕᐅᔪᑦ ᐅᓂᒃᑲᖅᑕᐅᓂᖏᑦ
ᑭᓚᖅᖅᓄᒍ ᐃᑦᓯ 31, 1996
($000's)

	1996	1995
ᑭᓇᐅᔭᓕᐊᖅᓯᒪᔪᑦ ᐸᐸᑕᐅᔪᑦ ᐅᑭᐅᒥ ᐱᑎᐊᑭᑕᐅᔪᑦ	$ 44,223	$ 37,222
ᑭᓇᐅᔭᓕᐊᖅᓯᒪᔪᑦ ᒪᓕᔪᖅᓴᖅᑭᑦᑐᑦ	10,665	10,539
	54,888	47,761
ᓇᖅᑎᓂᖅᖃᑕᐅᔪᓄᑦ ᐊᑭᓕᐅᑕᐅᔪᑦ (ᑎᑎᖅᖅ 15)	4,292	3,538
ᑭᓇᐅᔭᑦ ᐸᐸᑕᐅᔪᑦ ᐅᑭᐅᑦ ᓄᓕᕐᓗᐊᓂ	**$ 50,596**	**$ 44,223**

ᑭᓇᐅᔭᑦ ᑕᒪᐃᓐᓂᑦ ᐱᔭᕇᐅᑦᑕᐅᔪᓂᑦ ᐊᑐᖅᑕᐅᔪᑦ ᐅᓂᒃᑲᖅᑕᐅᓂᖓᑦ
ᑭᓚᓐᓇᖅᑐᒍ ᒪᑉ 31, 1996
($000's)

	1996	1995
ᑭᓇᐅᔭᓕᕆᓚᒪᑦ (ᑎᑎᕐᓇᖅ 3)		
ᓂᐅᐃᐅᑕᐅᓂᖏᓐᓄᑦ ᐅᓪᓗᖅᓄᑦ	$ 96,547	$ 96,838
ᓂᐅᐃᐅᑕᐅᓂᖏᓐᓄᑦ ᐅᔾᔨᖅᑕᐅᑦ	2,545	3,244
ᐊᓯᖏᑦ	3,263	3,022
	102,355	103,104
ᐊᑐᖅᑕᐅᔪᑦ (ᑎᑎᕐᓇᖅ 13)		
ᐅᖅᓯᐊᓕᖏᓐᓄᑦ ᐊᑯᑦᓚᕐᓂᖅᓄᑦᓗ	34,018	36,568
ᑭᓇᐅᔭᓚᐊᑦ ᐊᑭᓚᖅᑐᐃᔨᔪᑎᑦᓗ	21,989	21,870
ᓯᓇᒃᑯᑦ ᐱᓕᕆᑎᐅᑎᑦᓗ	14,158	13,369
ᐊᑭᓕᒃᓴᑦᓚᐊᓂᖅ	9,372	8,850
ᐃᖏᕐᕋᔨᔪᑎᓂᑦ ᑐᔪᕐᒥᔨᔪᑎᓂᑦᓗ	3,138	2,742
	82,675	83,399
ᑭᓇᐅᔭᓚᐊᑦ ᐊᐅᓚᑕᐅᔪᓂᑦ	19,680	19,705
ᑭᓇᐅᔭᑦ ᐊᑐᐃᓇᐅᑎᑕᐅᔪᑦ ᓴᓇᔨᐅᔪᑦ ᐱᓚᓗᐊᖅᓱᑎᖅᑯᓘᓂᒃ ᐊᑐᖅᑐᒃᓴᓴᑦ	794	626
ᕿᑐᐊᖅᑎᑎᑦ ᑭᓇᐅᔭᖅᑕᖅᓱᒍᔪᑦ	1,927	718
	2,721	1,344
ᑭᓇᐅᔭᓚᐊᖅᓱᒍᔪᑦ ᕿᑐᐊᖅᑎᑎᑦ ᐊᑐᖅᑕᐅᓚᐅᔾᔨᖅᑎᐊᓕᑦ	22,401	21,049
ᕿᑐᐊᖅᑎᑎᑦ ᐊᑐᖅᑕᐅᔪᑦ (ᑎᑎᕐᓇᖅ 14)	11,736	10,510
ᑲᑎᒪᔨᓕᑦ ᑭᓇᐅᔭᓚᐊᑦ	**$ 10,665**	**$ 10,539**

ᑭᓇᐅᔭᑦ ᑕᒪᐃᓐᓂᑦ ᐱᕐᔪᐊᑎᒃᓴᐅᓂᑦ ᐊᑐᖅᑕᐅᔪᑦ ᐅᓂᒃᑲᖅᑕᐅᔾᔨᓱᒃ
ᑭᓚᕐᓴᖅᓯᒍ ᐃᑦᓯ 31, 1996
($000's)

ᐊᑭᑦᑐᓵᔪᐅᔪᑦ

ᐃᓐᓇ	1996	1995
ᐊᑭᓚᐅᑕᐅᑭᐊᓚᒃ (ᑎᑎᕆᖅ 9)	$12,929	$13,067
ᐊᐃᓂ ᐊᑭᑦᑐᑐᖏᐃᑦ ᐅᓄᖅᓂᓵᔾᔪᑦ (ᑎᑎᕆᖅ 11)	8,311	6,072
ᑕᐅᓴᖏᓐᓄᓄᑦ ᐃᓄᐃᖅᑎᐅᑦ ᐊᑭᓚᐅᑎᒃᓴᑦ — ᓴᓂᐸᖅᑕᐅᔾᔨᒃᑯᑦ (ᑎᑎᕆᖅ 10)	3,358	2,490
	24,598	21,629
ᐊᐃᓂ ᐊᐱᖅᑭᑕᐅᔾᔨᓚᐅᑦ ᐊᑭᓚᐅᑎᒃᓴᑦ		
ᐊᐃᓂ ᐊᑭᑦᑐᓵᔪᐅᓚᖅᑐᑦ (ᑎᑎᕆᖅ 11)	117,151	89,606
ᓴᓇᔨᑦ ᓄᖅᖃᖅᑐᖅᓯᐅᑎᒃᓴᖏᑦ (ᑎᑎᕆᖅ 12)	1,374	1,125
	118,525	90,731
ᑭᖑᓪᓗᐊᖅᑕᐅᔨᑦ ᐃᒃᓱᑎᒃᓴᑦ	9,289	8,828

ᐊᑭᓕᔾᔨᖅᑕᐅᔨᑦ ᓇᖕᒥᓂᖅᖃᑕᐅᔨᑦ ᑭᓇᐅᔭᖏᑎᖅᑭᑦ

ᐊᑭᑐᔨᑎᑦ ᓇᖕᒥᓂᔪᑎᑎᔾᔪᖅᑭᑦ —
ᐱᔨᑦᓇᖅᑎᑕᐅᔨᑦ: ᑭᓚᓂᖅᑭᑐᑐᑦ ᓂᕈᐊᑭᑲᓇᓂᓴᒍᑦ
ᐊᑭᓕᔾᔨᖅᑕᐅᔨᑦ, ᓂᕈᐊᑭᑲᓇᖅᑐᑦ
ᐅᓄᖅᓂᖅᑭᑦ ᓇᓗᓇᐃᖅᔾᔨᓇᖅᑭᑐᑦ

ᐃᓕᐅᔨᑦ ᐊᒻᒪ ᐊᑭᓕᔾᔨᖅᑕᐅᔨᑦ:
431,288 ᐊᑭᓚᖅᑕᐅᔾᔨᓚᐅᑦ
ᑭᓇᐅᔭᑦ ᐸᐸᑕᐅᔾᔨᒃᑯᑦ 43,129 43,129
ᐅᓂᒃᑲᖅᔾᔨᓚᐅᑕᐅᔨᑦ ᑕᒻᓗᑭᑦ ᐃᓕᐅᑎᑕᐅᔨᑦ 50,596 44,223
93,725 87,352

$246,137 **$208,540**

ᓄᓇᕗᑦᑎᐊᕐᓗᒃ ᑲᑎᒪᔨᖏᑦᑐᓕᕆᔨᖏᑦ ᐊᑐᐊᓘᓚᐅᖏᑦ

ᑭᓇᐅᔭᖅ ᑕᒪᐃᓐᓂᑦ ᐱᔭᕇᓂᐅᔪᓂᑦ ᐊᑐᕐᑕᐅᔪᓂᑦ ᐅᓂᒃᑳᕐᑕᐅᔪᓐᓇᖅᑐᑦ
ᑭᓚᕐᒃᑐᔪᒍ ᒪᑉᓯ 31, 1996
($000's)

ᐱᕐᔪᐊᑎᖅᑐᑦ

ᒪᓐᓇ	1996	1995
ᑭᓇᐅᔭᕐᔪᐊᑎᖅᑐᑦ ᑭᓇᐅᔭᖑᓚᐅᑕᐅᔪᓕᒃᓗ (ᑎᑎᕐᒃᑖᒃ 2)	$ 12,573	$ 704
ᑭᓇᐅᔭᑦ ᐊᑭᓚᐅᑕᐅᓯᒪᓂᖅᓯᑐᑦ (ᑎᑎᕐᒃᑖᒃ 4)	13,962	15,664
ᐊᑐᕐᑐᐊᕐᒃᑕᐅᔪᓂᑦ ᒪᓐᓇ ᐃᓕᕐᒃᑯᓯᖏᑦ (ᑎᑎᕐᒃᑖᒃ 8)	1,217	---
ᐊᑭᓚᐅᑕᐅᓯᒪᓕᕆᓂᕐᒃᑐᑦ	645	412
ᐱᕐᔪᐊᑎᖅᑐᑦ		
ᐅᕐᓯᐊᓗᐃᑦ ᐊᑯᑦᓚᓕᖅᑐᓕᕐᓗ	10,485	8,923
ᐱᕐᔪᓂᑦ ᓯᓚᐅᑦᑕᓗ	4,171	3,490
	43,053	29,193

ᐱᕐᔪᐊᑎᖅᑐᑦ ᓴᓚᐢᑭᑎᓗ

ᐊᑐᕐᑕᐅᔪᓂᑦ ᐱᔨᑎᕐᓂᐅᑎᓂᑦ (ᑎᑎᕐᒃᑖᒃ 5)	175,077	166,714
ᓴᓚᐅᑦᑕᓕᒫᑦ ᐱᓕᓚᐊᖅᑐᑦ ᒪᓐᓇ	8,399	7,400
	183,476	174,114

ᐊᓯᖅᑭᑦ

ᐃᒡᓗᕐᓯᐊᑦ ᐊᑐᕐᑐᐊᕐᒃᑕᐅᓂᖅᓂᐢᓂ (ᑎᑎᕐᒃᑖᒃ 6)	600	723
ᑭᖑᓪᓚᐊᕐᒃᑕᐅᓚᐅᕐᑐᑦ ᐊᑭᓚᐅᑎᓴᖅᑭᑦ (ᑎᑎᕐᒃᑖᒃ 7)	4,314	1,464
ᐊᑐᕐᑐᐊᕐᒃᑕᐅᓯᒪᑦ ᐊᑭᓚᐅᑎᓴᖅᑭᑦ (ᑎᑎᕐᒃᑖᒃ 8)	14,694	3,046
	19,608	5,233
	$246,137	**$208,540**

ᐊᖅᑭᑲᑕᐅᔪᖅ ᑲᑎᒪᓕᓂᓂᑦ

ᐱᐊᓗ R. ᐊᓯᖏᓐ
ᐃᓕᓴᐅᑕᐅᔪᖅ ᐊᐅᓚᕐᑎᐱᓴᒪᓗᓂᒃ

ᖁᓂ ᐃᓚᓕᓴᓐ
ᑲᑎᒪᓕ

ᑭᓇᐅᔭᑦ ᐅᓂᒃᑲᖅᑕᐅᓂᖏᑦ

ᐊᓴᐃᓕᓴᕐᓯᐊᖅ ᐅᓂᒃᑲᖅ

ᒥᓂᔨᑕᒧᑦ ᖃᒪᑭᕐᖅᖢᖅᑐᑕᒧᑦ
ᓄᓇᕗᑦᐊᖅ ᐅᓪᒪᖅᓄᑎᓪᓗᒃᓄᑦᑎᕐᓂᓐᓂᒃ

ᖃᐅᓕᕐᓴᐃᓪᓕᐅᕙᖅᓴᖅ ᓄᓇᕗᑦᐊᖅ ᐅᓪᒪᖅᓄᑎᓪᓗᒃᓄᑦᑎᕐᓂᑦ ᑭᓇᐃᖅ ᑕᒪᐃᐧᓂᑦ ᐱᓇᐃᓕᕐᓴᐃᓪᓕᐅᕙᖅᓴᖅ ᐊᑐᖅᑕᐅᓂᖅ, ᑭᓇᐃᓕᓴᕐᓄᑦᑎᓪᓗᒃᓄᑦᑎᕐᓂᓐᓂᒃ ᑭᓪᓕᖅᑐᑦ ᐱᓕᕐᓂᖅ, ᐅᖃᓕᒫᖅ 31, 1996—ᒥᒃ ᑭᓇᐃᓕᖅ ᑭᓂᒃᑲᖅᑕᐅᓂᖅᑎᑦ, ᑭᓇᐃᓕᓴᕐᓄᑦᑎᓪᓗᒃᓄᑦᑎᕐᓂᓐᓂᒃ ᐱᓕᕐᓂᖅ ᑭᓇᐃᓕᖅ ᑭᓂᒃᑲᖅᑕᐅᓂᖅᑎᑦ

ᐊᐅᓪᓗᒍᑦ ᑲᒪᒋᐊᖅᓯᖓᓂᒃ
ᑭᓇᐅᔭᑦ ᐅᓂᒃᑲᖅᑕᐅᓂᖅᑭᓚᐅᑦ

ᒥᓂᔾᑕᐅᔪᖅ ᓴᖅᓂ ᑎᐊᓐ
ᒥᓂᔾᑐ ᑲᒪᒋᔭᖅᓭᐊᖅᓯᖅᑐᑐᖅ
ᓄᓇᕆᑎᐊᕐᕿ ᐅᓪᒪᖅᓄᑎᓪᓗᓴᐅᖅᓯᓂᓐᓄᐅᑦ

ᑭᓇᐅᔭᑦ ᐅᓂᒃᑲᖅᑕᐅᓂᖅᑭᑦ ᐊᐅᖅᑭᒃᓯᐊᖅᑕᐅᓭᐅᖅᑐᑦ ᐊᐅᓪᓕᑎᓂᓪᓂᑦ ᒪᓂᒃᓗᑎᒃ ᑭᓇᐅᔭᓕᓚᓂᔪᓐᓇᑦ ᐱᓕᓚᐊᖅᑐᑦ ᐃᓚᐃᔪᑦ ᐱᓕᓚᓪᔪᓯᓚᖅᑕᖅᓯᖅᑭᓂᖅᑐᑦ ᐅᑭᐅᖅᑕᑦᑕᐅᖅᑭᓂᖅᑐᑦ. ᐊᓯᖅᑭᑦ ᑭᓇᐅᔭᓕᓚᓂᔪᓐᓇᑦ ᐱᓕᓚᓪᔪᓯᓚᖅᑕᖅᓯᖅᑭᓂᖅᑐᑦ ᐃᓚᐃᔪᑦ ᐱᓕᓚᓪᔪᓯᓚᖅᑕᖅᓯᖅᑭᓂᖅᑐᑦ. ᑭᓇᐅᔭᑦ ᑕᒪᐃᐅᓂᑦ ᐱᔾᔪᑎᒃᓯᒪᓕᖅᑐᑦ ᐊᐅᓪᓕᑎᓂᓪᓂ

Δᵇᓯᐸᐅᑕᐅᐸ ᐅᓂᵇᓭᖏᑦ ᑲᔪᓯᑎᐊᵇᓴᓂᓂᕆᑐᖅ

ᐅᑭᐅᖅᓱᒋᒥ ᒪᕐᓂᵇ ᓯᓐᓕᕐᖁᐅᓛᵇ Δᕆᑲᓇᐃᓕᓯᓴᓕᓂᐅᕆᑦᐳᑦ ᐱᑎᐊᕐᓂᓂᓛᵇ 1988–ᒥ. ᒥᓂᕐᑕᐅᔪᕆᑦ ᓂᐊᓕ ᓓᐊᐸᑦᐃᓕ ᒥᓂᕐᑕᐅᓕᐅᕆᑦᐳᑦ ᓓᐊᐳᓚᕐᑲᐅᓐᓂᒃ ᑲᒪᒋᔭᖏᑦᓱᓂ ᐊᒪᒃ ᑎᓕᓯᓕᐅᑦᓱᓂ Δᕆᓯᐸᐅᑕᓚᖏᑲᖏᑕᖓᓂᑦ, Δᓇᓕᒧᒥ ᐱᓕᓚᔨ, ᔨᒃ ᕿᐅᕐᒪᑉ ᓇᐯᓂᖅ ᐱᓇᓯᐊᓕᓂᑦ. ᓴᓂᓇᐃᐸᒥ ᒪᓕᓚᐅᕆᑦᑎᐊᑦ ᕿᑦᓕ ᑎᓐᐊᑉ ᐱᓕᓚᐊᖅᑕᓕᐅᕆᑦᐳᖅ ᓄᓕᐟ ᐱᓕᓚᐊᖅᑕᓕᐅᕆᑦᐳᖅ 1995–ᒥ. ᒥᓂᑕ ᐊᐸᓓ, ᐊᖏᔪᕆᑲᖅ ᓴᓂᓇᐃᐸᒥ ᖃᐅᔨᕕᖅᑎᓄᑦ, ᑎᓐᔅᐅᓕᐅᕆᑦᐳᖅ Δᕆᓯᐸᐅᑕᓐᓇᔭᖅᑎᑕᐅᑦᓂᓂ Δᔨᑦᑦ 1, 1996–ᒥ.

ᓯᔭᓂᒃᓕᕕᐟᓂᑦ ᖃᑎᖅᑭᓂᖅᐳᑦ

ᐅᔨᕕᖅᓂᐊᕆᑦᐅᓕᓂᓂᖅᓴᒍ ᐱᓕᓚᐊᖅᓱᒋᑦ Δᓕᐸᓪᓕᐊᓂᐊᕕᖅᓵᓱᑎᒃ ᐅᑭᐅᖅᑕᕆᑦᐅᒥ ᑭᓇᐅᔭᓕᓚᓴᑦᐊᓂᑦ ᐱᓕᓚᐊᖅᓱᒍᐃᓐᓇᖅᐳᑦ. ᐊᒥᓯᓐᓴᖅᓱᒋᑦ ᐅᔨᕕᖅᓂᐊᕆᐊᒃᓴᓂᒃ ᖃᐅᔨᔭᓴᐃᓕᑦ ᓴᓇᐸᑦᑎᐅᓴᕐᓕᐅᑦᐳᑦ, ᐱᓗᐊᖅᐅᒥᒃ ᐅᑭᐅᖅᑕᕆᑦᐅᑦ ᓄᓇ ᓯᓚᖅᓴᓂ ᐊᒪᒃ ᑭᐸᓕᐅᑦ ᐊᐃᔨᐅᑦᐳᖅᓯᓚᓕᓴᖅᓂᐊᓐᓂ ᐅᔨᕕᖅᓂᐊᕆᐊᐃᓕᔨᓐᓇᖅᓂᐊᓐᓂᒃᑐᓂᒃ. ᔪᓕᐊᓚᓴᒍᓂ ᖃᐅᔨᔭᒪᓕᔨᖅᑎᑦ ᐊᒪᒃ ᐱᓕᓚᐊᓚᓯᒪᔨᖅᑎᑦ ᐱᒪᓚᐅᖅᓂᐊᓐᓂᒃᑐᓂᒃ ᐊᐅᓚᑕᓚᔨᖅᑎᑦ ᐅᑭᐅᖅᑕᕆᑦᐅᒥ ᑭᓇᐅᑕᓚᔨᖅᑎᑦ ᑭᐅᓯᐅᓚᓂᖅᑕᐅᓂᐊᓐᓂᒃᑐᓂᒃ. ᐱᓕᓚᐊᖅᖃᖅᑐᑦᓴᐊᓂᒃ ᐱᔭᖅᑐᑦᓴᐊᓂᒃ ᐱᓕᓚᐊᖅᖃᐃᓐᓇᖅᐳᑦ ᐱᔭᖅᑐᑦᓴᐊᓂᐊᕐᓇᖅᑎᑕᐅᓂᐊᓐᓂᒃᑐᓂᒃᓗ ᐱᓕᓚᐊᖅᓱᒍᓂᒃ ᓇᐯᓂᖅ ᐱᓕᓚᐊᖅᓱᒋᔭᐅᑎᒃ.

ᑭᓚᖅᑐᑦᓗᒋᑦ ᑲᑎᒪᓕᑦ,

ᐱᐊᓗ ᖃᓄ ᐊᐸᓗ
Δᕆᓯᐸᐅᑕᐅᔪᖅ ᐊᒪᒃ ᐊᐅᓪᓗᑎᒍᒃ

ᕼᐃ ᓗᓴ, ᓄᓇᑎᐊᖅ
ᒪᐃ 31, 1996

ᐃᑲᓯᐅᑎᑦᑕᑦ ᐅᓂᒃᑲᖅ ᑲᔪᓯᑎᐊᖑᓂᓕᕆᓂᖅ

ᐅᓗᓖᐊᓐᓇᖅᑐᖅᑕᐃᓕᓚᒪᑎᑦᑎᓂᖅ ᐃᓕᓴᐅᓕᖅᑎᑎᑦᑕᐅᔪᓂᒃ

ᐃᖅᑲᓇᐃᔨᖅᑎᑦ ᑲᔪᓯᐅᓚᐃᓴᖅᓯᒪᔭᖅᓴᓇᖅᑐᑦ ᐊᖅᑭᑦᑐᐃᓚᔨᔪᑎᓂᒃ ᐊᖅᑭᑦᑐᓪᓕᐊᔪᓂᒃ ᐱᓕᕆᓴᖅᓯᒪᔪᑦ 1995/96–ᒥ. ᔮᐊᑐᓚᓴᖑᓪ ᐊᖅᑭᑦᑐᐃᓚᒥᐅᖅᑕᖅᑐᑦ ᐱᓕᕆᐅᖅᑲᖅᑎᑎᑦᑎᓂᒃ ᐱᓕᕆᖅᓴᓂᒃ ᐅᓗᓖᐊᓐᓇᖅᑐᖅᑕᐃᓕᓚᒪᑎᑦᑎᓂᓪᓗᑦ, ᖃᐅᔨᓴᐃᓂᓪᓗᑦ ᑐᓴᒪ ᐃᓕᓴᐅᓕᖅᑎᑎᑦᑎᓂᓪᓗᑦ ᑲᔪᓯᐅᓚᐃᓴᖅᓯᒪᔭᖅᓴᓇᖅᑐᑦ. ᐅᓗᓖᐊᓐᓇᖅᑐᖅᑕᐃᓕᓚᒪᑎᑦᑎᓂᒃ ᐱᓕᕆᓂᒃ ᐃᓕᓴᐅᓕᖅᑎᑎᑦᑎᓂᓪᓗᑦ ᑲᔪᓯᐅᓚᐃᓴᖅᓯᒪᔭᖅᓴᓇᖅᑐᑦ. ᐅᓗᓖᐊᓐᓇᖅᑐᖅᑕᐃᓕᓚᒪᑎᑦᑎᓂᒃ ᐱᓕᕆᓂᒃ ᐃᓕᓴᐅᓕᖅᑎᑎᑦᑎᓂᓪᓗᑦ ᑲᔪᓯᐅᓚᐃᓴᖅᓯᒪᔭᖅᓴᓇᖅᑐᑦ ᖃᐅᔨᓴᐃᓂᓪᓗᑦ ᐃᓕᓴᐅᓕᖅᑎᑎᑦᑎᓂᒃ ᐱᓕᕆᓂᒃ ᐃᓕᓴᐅᓕᖅᑎᑎᑦᑎᓂᓪᓗᑦ ᑲᔪᓯᐅᓚᐃᓴᖅᓯᒪᔭᖅᓴᓇᖅᑐ

ᐃᑲᓯᐅᑕᐅᑦ ᐅᓂᒃᑲᖅ ᑲᔪᓯᐊᕐᒪᖑᓂᓕᕆᔨᖅ

ᐅᓄᓂᖅ ᐅᑎᐅᑦ ᐃᒪᓐᓇᐃᓕᐅᕐᓂᑦ 12.6 ᐱᓕᐸ (ᐃᓕᓴᐊᓂᓂᖅᓯᓪᓗᓂ 1.1 ᐱᓕᕆᐸ 1995–ᒥᑦ) ᐃᖅᑲᓇᐃᔨᕐᓗᑎᓕᑦ 14–ᖑᔪᓕᑦ ᐃᓇᖏᖅᑕᐅᓯᒪᓐᖓᑎᓪᓗᓂ ᑯᓱᒪ ᐅᑎᐅᑦ ᓄᓐᖑᔪᒪᓐᓇᓪᓗᓂ. ᐅᓪᓗᖅᐸᑎᓕᓂᔨᐅᓯᒃ ᐃᓯᓚᕐᓂᑦ ᖃᐅᔨᓪᓕᓐᓂᑦᑐᓂ ᓴᓇᔨᕐᒃᓯᓂᓕᕆᓂᖅᓯᓂᓗᓂ ᑲᑎᕐᓯᓂᓕᕆᓂᖅᓯᓂᓗᓂ ᐊᑭᖅᑕ

ᐃᑲᓯᐅᑕᐅᔨᑦ ᐅᓂᒃᑲᖅ ᑲᔪᓯᑎᐊᖅᓴᓂᖅᑐᑦ

ᐃᓕᖅᑯᓯᓚᕆᐅᔪᖅ ᓴᖅᑭᔨᖅᑎᑕᐅᔾᔨᖅ ᐅᓂᒃᑲᖅᑕᐅᔪᒥ ᑭᓇᐅᔨᓕᕆᔨᒪᓂᕐᓂᓂᓄ $10.7 ᒥᓕᔭᓂᓄ (11.4 ᐳᓴᐹᒃ ᓇᖏᓂᕿᐊᑎᓴᐅᔪᓕ ᐅᑎᕐᕿᐅᓂᖅᓱᓂᒃ) ᐅᑭᐅᖅᓯᒪᔨᐅᖅᑐᑦ $10.5 ᒥᓕᔭᓂᓄ (12.1 ᐳᓴᐹᒃ) ᐊᖏᓂᖅᓴᓂᒃ. ᐃᓱᒪᓴᖅᓯᐅᑭᑕᐅᓂᐊᖅᑐᑦ ᐅᓴᒪᖅᑯᓂᓚᕆᐅᔪᓕ ᑲᑎᒪᓴᐅᑎᖅᓂᓕ, ᐃᑲᔪᖅᑐᑕᐅᓂᐊᖅᐸᑦ, ᑭᓇᐅᔨᕿᐊᑎᓴᐅᔪᓕ ᐅᑎᕐᕿᐅᓂᐊᖅᓯᓯᐊᖅᓂᓕ ᑭᓴᖅᑐᐃᓂᐊᖅᐳᑦ 12.5 ᐳᓴᐹᒃ.

ᓯᐸᑦᐳᓗ 1995–ᒥ, ᔨᐊᐳᓚᓴᐅᔪᓕ ᓇᓕᓐᓄ ᐊᑭᓕᖅᑐᐃᐅᔨᔪᐊᖅᓴᖅᑭᖅᑎᑎᑭᓕᓕᐅᖅᐳᑦ. ᒪᓐᓇ ᐊᑭᓕᖅᑐᐃᐅᔨᔪᑎᑦᓴᖅᑭᓄ ᑭᖅᑭᖅᓯᔨᓴᑕᐅᓂᐊᖅᐳᑦ ᓇᓕᓐᓄᓕ ᑕᒪᐃᓐᓄ ᑭᓴᖅᓴᖅᑭᔨᖅᑐᑦ ᐊᑐᖅᑎᖅᑐᑦ ᐊᑭᓕᖅᑐᐃᖅᑕᐅᓂᐊᖅᐳᑦ ᐃᓕᓴᐅᔪᓂ ᐊᑭᓕᖅᑐᐃᖅᑕᐅᓂᐊᖅᐳᑦ ᐃᓕᓴᐅᔪᓂ ᐊᑭᓕᖅᑐᐃᖅᑕᐅᓂᐊᖅᓴᖅᑭᓂᓴᖅᑭᐅᓂᐊᖅᑕᐊᖅᓂᖅ. ᐊᑐᖅᓯᒪᔨ ᐊᑭᓕᖅᑐᐃᖅᑕᐅᓂᐊᖅᓴᖅᑭᓂ "ᓇᓗᓇᐃᖅᓯᔨᔪᑎᖅᓂᖅᐳᑦ" ᐃᑲᔪᖅᑐᑕᐅᓂᐊᖅᓴᖅᑭᓂ ᐃᓕᓴᐅᔪᓂ ᐊᑐᖅᑐᑦ ᐊᑭᓕᖅᑐᐃᖅᑕᐅᓂᐊᖅᐳᑦ ᐃᓕᓴᐅᔪᓂ ᐊᑐᖅᑐᑦ ᐊᑭᓕᖅᑐᐃᖅᑕᐅᓂᐊᖅᓴᖅᑭᓂ ᐃᓕᓴᐅᔪᓂ

ᔨᐊᑐᓵᓴᒃᔨᑦ ᐱᓕᓵᐊᖏᑦ

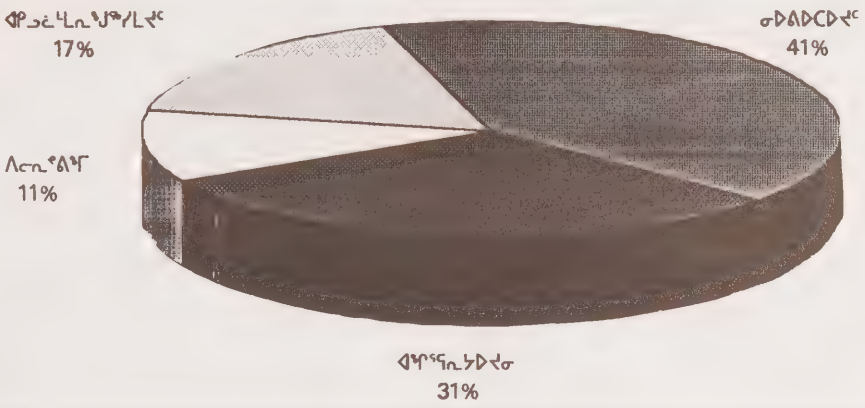
ᑐᑦᓴᐃᒪᔪᓚᑦ: *ᐅᑐᓵᐊᓐᓄᖅᑐᑦ ᐊᑐᐃᓐᓇᒪᔪᕐᓂᑐᖅ, ᐊᑐᑎᖃᖏᑐᑦ ᐊᓕ ᐊᐱᑐᓐᓄᖅᑐᑦ ᐃᓕᓴᕐᔨᑎᑦ ᑭᑐᐃᐊᓐᓇᖅ ᓄᓇᖃᖅᑎᑦ ᓄᓇᖅᑐᑦᓯᓄᑦ, ᓇᓴᓂᖅᖃᕈᒪᔪᑦ ᓇᓕᓕᒫᔪᓂᐅᔪᓐᓇᖅ ᐊᑐᐃᓐᓇᒪᔪᕐᓂᑐᖅ ᐃᓕᓴᕐᔨᑎᑦ.*

ᔨᐊᑐᓵᓴᒃᔨᑦ ᓇᓴᒥᓚᐅᔪᑦᑐᓪᓗ-ᑕᒪᐃᓐᓂᓗᒍᖅ ᓄᓇᖃᖅᑎᑦ ᓴᖅᓯᒪᔨᖏᓐᓂᑦ (GNWT). ᐊᐅᓚᑕᖃᖅᑎᑦᓴᖅᓯᒪᓂᖅ ᐊᒋᔪᑦ ᓄᓇᖃᖅᑎᑦ ᐃᓕᓴᕐᔨᓄᑦᓯᐊᓂᖅᓯᒪᔨᖏᓐᓂᑦ ᒪᓕᓂᖓᖃᖅᑐᑦ, ᐊᑦᓴᐳᑕᑕᐅᓚᐅᔪᓐᓇᖅᑐᑦ 1988–ᒥ, ᓴᓕᒪᓐᓇᖅᑐᑦ ᓂᐅᐃᓴᖅᑎᓂᑦ ᑲᓇᑕᐅᑦ ᓴᓕᒪᓐᓇᖅᑐᑦ ᓇᓴᒥᓂᖅᓯᒪᓚᐅᔪᓐᓇᖅᑐᓂᒃ ᐅᑭᐅᖅᑕᑦᓴᖅᑐᒥᑦ ᑲᓇᑕᒥ ᐃᓕᓴᕐᔨᓄᑦᓯᐊᓂᖅᓯᒪᓚᐅᔪᓐᓇᖅᑐᓂᒃ ᑲᑎᒪᓐᓇᖅᑐᓂᒃ.

ᐱᓕᓵᐊᖏᓐᓄᑦᓯᒃ ᑭᓴᖅᑐᐃᓚᓂᒃ ᓂᐅᐃᓴᖅᓴᓪᓚᖓᑕᐅᔪᓂᒃ, ᐅᓂᒃᑲᓚᐊᖅᑐᑦᓯᒃ ᒥᓂᔅᑕᒪᓐᓇᖅᑐᑦ ᐃᓕᓴᕐᔨᓄᑦᓯᐊᓂᖅᓯᒪᔨᖏᓐᓂᑦ ᔨᐊᑐᓵᓴᒃᔨᖏᓐᓄᑦᓯᒃ, ᐃᓕᓴᕐᔨᑎᑦᓴᖅᓯᒪᔨᖏᓐᓂᑦ ᐅᓂᒃᑲᓚᐊᖅᑐᑦᓯᒃ ᐊᐱᕆᔭᐅᓂᖅᓯᒪᔨᖏᓐᓂᑦ ᐊᑐᐃᓐᓇᒪᔪᕐᓂᑐᖅ ᐱᓕᕆᔨᒃᑯᑦ ᐅᓂᒃᑲᓚᐊᖅᑐᑦᓯᒃ ᐅᑭᐅᖅᑕᑦᓴᖅᑐᒥᑦ ᐅᓂᒃᑲᓚᐊᖅᑐᑦᓯᒃ ᐃᓕᓴᕐᔨᑎᑦᓴᖅᓯᒪᔨᖏᓐᓂᑦ ᐊᑐᐃᓐᓇᒪᔪᕐᓂᑐᖅ ᐃᓕᓴᕐᔨᓄᑦᓯᐊᓂ

ᓄᓇᕗᑦᑎᐊᕐ ᐅᓪᓚᕆᐊᓂᓕᕆᓂᖅᓯᒪᔪᖅ - 1995/96

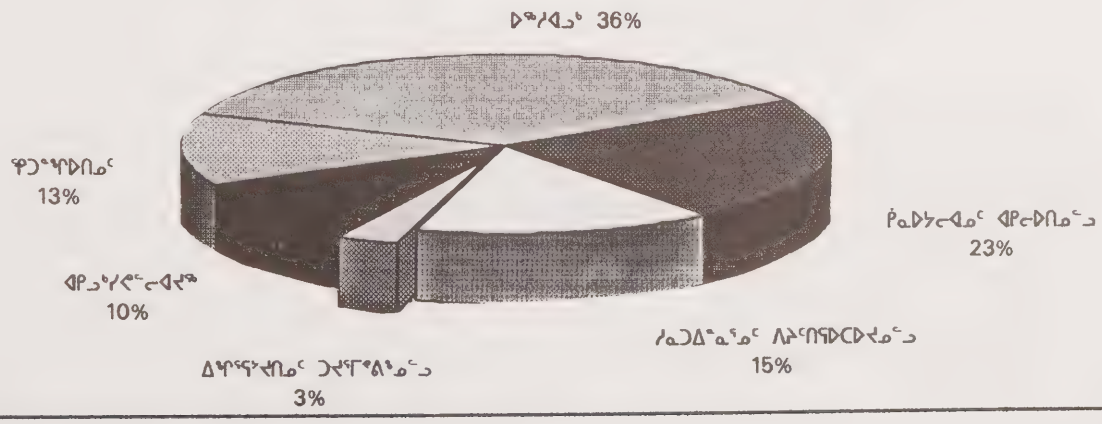
ᓂᐅᕕᐅᑎᖅᑲᓂᔪᖅ ᐅᓪᓚᕆᐊᓂᓂᑲ - $96,547,000



ᑕᒪᐃᓐᓂᑲ ᑲᑎᒪᔨᑦ ᑭᓇᐅᔭᕐᓂᒍᒪᓕᒃᑐᑦ - $105,076,000



ᑕᒪᐃᓐᓂᑲ ᑲᑎᒪᔨᑦ - $94,411,000



ᓄᓇᕗᑦ ᒥᓂᑦ ᖃᒪᓕᕐᓂᖅ ᓄᓇᕗᑦ ᐅᓪᓗᒥᔪᖅᑐᓄᑦ ᐊᑐᐃᓐᓇᓂᖅ

ᐃᑦᓯ 29 1996

ᓴ. ᖁᐃᓐᓇᑦ
ᐃᖅᓯᓕᐅᑕᐅᔨᑦ
ᐅᓪᓗᒡᔪᓕᕐᓂᖅᔪᒃᑯᑦᓄᓄᑦ ᓄᓇᕗᑦ

ᒪᓂᖅᓯᑦ ᐅᓪᓗᒡᔪᓕᕐᓂᐅᓴᖅᓯᑦ ᓄᓇᕗᑦᒥᒃ ᒪᓂᓗᖏᑦ (ᐃᓂᖏᓗ ᑎᑎᕋᖅᓯᒪᓂᐅᔨᑦ 29–ᒥ), ᐅᓪᓗᒡᔪᓕᕐᓂᖅᔪᒃᑯᑦ ᒪᓂᓗᖏᓐᓂ ᐊᓪᓚ ᐃᒪᓐᓇᕐᓂᐅᑎᓯᑦ ᐊᐅᓂᕐᑎᖅᔪᒃᑯᑦ ᖃᑎᖅᑯᓯᒪᔪᓄᑦ, (ᐃᓅᓯᒪᓂᐊᕐᓇᓂᖏᓐᓂ 96–7–7), ᓄᓇᕗᑦᒥᒃ ᐅᓪᓗᒡᔪᓕᕐᓂᖅᔪᒃᑯᑦ ᓇᓗᓇᐃᕐᓂᕆᔨᖏᑦᑐᑦ ᐊᑭᓕᕐᑐᑎᑦᑎᐅᓂᖅᓴᖅᑕᐅᔨᓂᐊᕐᓂᖅᓴᖅᑕᐅᔨᓂᐊᕐᓂᖅ ᑭᓇᐅᔭᓕᕐᓂᖅᓄᑦ ᓄᓇᕗᑦ ᓴᓇᓕᒃᑯᑦᑕᑦ ᐅᓪᓗᒡᔪᓕᕐᓂᖅ ᐃᓕᓴᕐᓂᐊᕐᓂᖅᓄᑦ ᐃᓚᖏᑦᑐᓂᖅᓄᑦ. ᑭᓇᐅᔭᑦ ᐱᔭᐅᔪᓂᖅᓄᑦᑐᑦ ᐅᓄᖑᓂᖅᓄᑦ $4,291,826 ᑭᓱᓕᑐᑦᓯᓗᒃ 1994–95–ᒥ ᑭᓇᐅᔭᓕᕐᓂᐊᕐᓂᐅᔨᑦ ᐃᓅᓯᒪᔪᐊᑭᑐᐃᓐᓇᓂᖅᓄᑦ.

ᐅᓪᓗᒡᔪᓕᕐᓂᖅᔪᒃᑯᑦ ᓕᑎᓕᖅᑎᑦ ᐃᓅᓯᒪᔪᐊᑭᑐᐃᓐᓇᓂᖅ ᐊᑐᐊᓕᐅᑕᐅᔨᓂᐊᕐᓂᖅᓴᖅ ᐱᓕᕆᓂᖅᓂᑎᓕᕆᔨᖏᑦᑐᓂᖅ ᖃᐅᔨᓕᕆᔨᓂᐊᕐᓂᖅᓄᑦ, ᐊᓪᓚ ᐊᑭᓐᓂᐊᕐᑕᐅᔨᑦ ᐊᑭᓕᐅᑕᐅᔨᑎᑦᑎᐅᓂᖅ ᓄᓇᕗᑦᒥᒃ ᑲᑎᒪᔨᖏᑦᑐᑦ ᑐᓴᕐᓂᐊᕐᓂᖅᓄᑦ ᐃᓕᓴᕐᓂᐊᕐᓂᖅ, ᐃᓕᓴᕐᓂᐊᕐᓂᖅᓄᑦ ᐃᓅᓯᒪᔪᐊᑭᑐᐃᓐᓇᓂᖅ

ᓄᓇᕗᑦ ᐅᓪᓗᖅᓄᑎᓕᕆᔨᖅᓄᑦ



(ᐃᖅᓯᕐᓂᑦ ᓴᐅᒥᖓᑦ ᑕᓕᖅᐱᖏᓪᓗ) ᖃ. ᐄᐊᑎ, ᓱ. ᖃᐃᑎ, ᓴ. ᑎᐅᖃᐅᓂ (ᐃᖅᓯᕐᐅᑕᐅᓕᕆᔨᖅᑐᖅ), ᓇ. ᐅᓴᐅᓂ, ᓄ.ᐱ. ᐄᐊᓪᓚᓗ
(ᐃᓚᖅᑐᑦ ᓴᐅᒥᖓᑦ ᑕᓕᖅᐱᖏᓪᓗ) ᓯ ᐄᐊᑭᓂᐅ, ᖃ. ᐃᓕᓴᐃᓂ, ᐱ ᐊᑲᓚ, ᓴ. ᔨᐅᓂᐅ, ᓴ. ᔪᑐᓚ, ᔨ. ᕿᑐ ᐱ. ᑭᓯᒃ ᑭ. ᓯᑐᑲᑦ.

ᐊᖏᓴᕐᕆᐅᑎᑦ ᑲᑎᒪᔨᖏᑦ

ᐱ. ᖃ. ᐃᑲᓚ, ᐃᖅᓯᕐᐅᑕᐅᓴᖅ ᐊᖏᓴᕐᕆᖏᖓᔪᓂᓄᓂ
ᖃ. ᐃᓕᓴᐃᓂ, ᐃᖅᓯᕐᐅᑕᐅᑦ ᑐᑦᓯᖏᑐ
ᐱ. ᑭᓯᒃ, ᐃᖅᓯᕐᐅᑕᕐᓂ, ᑭᓇᐅᔨᓯᓚᓕᑦ
ᑲᑎᒪᔨᖃᑦᓴᖅᓄᓂ [1]
ᐊ. ᔭ. ᓚᕐᑐᓚ, ᑲᑎᒪᔨᐅᖏᑕᐅᓴᖅ [2]
ᖃ ᐄᐊᑎ, ᑲᑎᒪᔨᐅᖏᑕᐅᓴᖅ
ᓯ. ᐄᐊᑦᑲᖅᓴᑦ, ᑲᑎᒪᔨᐅᖏᑕᐅᓴᖅ
ᓭ. ᒥᖕᔪᓴᑦ, ᑲᑎᒪᔨᐅᖏᑕᐅᓴᖅ [3]
ᔭ. ᓄ. ᐅᓴᐃᓂ, ᐃᖅᓯᕐᐅᑕᐅᓴᖅ,
ᑭᓂᓄᕐᑐᓂ ᓇᓪᓕᐅᔪᓚᓕᓪᓕᑦ ᑲᑎᒪᔨᖃᑦᓴᖅᓄᓂ
ᓴ. H. ᕿᑲ, ᐃᖅᓯᕐᐅᑕᐅᓴᖅ,
ᐱᓕᓚᐊᖕᓂᓄᓂ ᐊᖏᔪᓄᓂ ᑲᑎᒪᔨᖃᑦᓂᓄ
ᑭ. ᓯᑐᑲᑦ, ᑎᒪᔨᐅᖏᑕᐅᓴᖅ

ᐅᖏᐅᑦᔨᒥᐅᓕᕆᔨᖅᑎᐅᔪᑦ

ᐱ. ᐊᑎᒪ, ᑭᓇᐅᔪᑦᓚᓂᓪᓘᒍ ᐃᒪᓐᓇᕐᓂᖅ
ᐃ. ᓭ. ᐄᐊᑦᑲᓚᑐ, ᖃᐅᔨᒪᔨᐅᔪᑦ ᐃᒪᓐᓇᕐᓂᖅ

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[1] ᓄᖅᑲᖅᓱᖏᖅᑐᖅ ᒪᐃ 14, 1996
[2] ᓄᖅᑲᓕᐅᖅᑐᖅ ᒪᐃ 12, 1996
[3] ᑎᓕᐅᔪᓂᖅ ᒪᐃ 15, 1996

ᐃᖅᑲᓇᐃᔪᖅᑎᑎᕆᐅᔪᑦ

ᐱ. ᖃ. ᐃᑲᓚ, ᐃᖅᓯᕐᐅᑕᐅᔪᖅ ᐊᖏᔪᖅᑲᖅᓱᖏᓪᓗ
ᓭ. ᔨᐊᓕᐃᔨ, ᐊᖏᔪᖅᑲᖅᑭᑦ ᑐᑦᓯᖏᑐ, ᑭᓇᐅᔪᓚᓂᓕᓪᓕᒧᑦ ᐊᓪᒪ CFO
ᖃ. ᕿᓗᐄᐅᔪᓂ, ᐊᖏᔪᖅᑲᖅᑭᑦ ᑐᑦᓯᖏᑐ, ᑭᓇᐅᔪᓚᓂᔨ ᑭᓇᐅᔪᓚᓂᔨᓚᓗᒃ
ᑎ. ᑰᓐᑕᐅ, ᐊᖏᔪᖅᑲᖅᑭᖅ, ᐃᖅᓯᕐᐅᑕᐅᓂᕐᓴᓪᓕᒧᑦ ᐊᐅᓚᕐᑎᐃᓂᖅᓄᓂ
ᖃ. ᕿᐅᑭᓐ, ᐊᖏᔪᖅᑲᖅᑭᖅ ᐱᕐᓇᑦ ᐊᐅᓚᕐᑎᐃᓂᖅᓄᓂ
ᐱ. ᓴᓚᑕᓵ, ᐊᖏᔪᖅᑲᖅᑭᖅ ᐅᓗᓚᐊᓇᖅᑐᖅᑕᐃᓚᓚᑎᕐᓂᓕᓪᓕᒧᑦ
ᔭ. ᑎᐃᑦ, ᐊᖏᔪᖅᑲᖅᑭᖅ ᐅᐊᓂᓕᒥᑦ ᐊᐅᓚᕐᑎᐃᓂᓄᓂ
ᓴ. ᑲᑎᒪᔨᖃᑦᓴᖅᓄᓂ ᐊᐅᓚᕐᑎᐃᓂᓄᓂ
ᓴ. ᓴᐅᓴ, ᐊᖏᔪᖅᑲᖅᑭᖅ, ᐊᑭᓐᓂᐅᓚᕐᑎᐃᓂᓄᓂ
ᓴ. ᐊᖅᑯ, ᐊᖏᔪᖅᑲᖅᑭᖅ, ᐊᑭᓐᓂᐅᓚᕐᑎᐃᓂᓄᓂ ᐊᑐᐊᓕᓂᓂᓕᓪᓕᒧᑦᓗ
ᔭ. ᓴᐅᓴᐃᓂ, ᔨᐊᓕᐃᔨᓂᓕᒥᑦ ᑎᑎᕋᐅᓕᖅᑐᑦ

ᐅᓪᒪᖅᑎᓕᓂᖅᓴᖅᑐᑦ ᐱᓕᓇᐅᖅᑲᐃᐅᔪᑦ ᐃᓂᖏᓐ

MACKENZIE & NORTH CENTRAL REGION

COMMUNITY	INTALLED CAPACITY (kW)
AKLAVIK	1350
CAMBRIDGE BAY	2720
COLVILLE LAKE	190
COPPERMINE	1480
DÉLINÉ	1250
FORT LIARD	975
FORT McPHERSON	1760
FORT RESOLUTION	650
FORT SIMPSON	4200
GJOA HAVEN	1540
HOLMAN ISLAND	1140
INUVIK	12560
JEAN MARIE RIVER	150
K'ASHO GOT'INE [1]	810
LUTSEL K'E	860
NAHANNI BUTTE	160
NORMAN WELLS	720
PELLY BAY	740
PINE POINT	--
RAE/EDZO	1200
RAE LAKES	550
SACHS HARBOUR	715
SNARE RAPIDS	6000
SNARE FALLS	7300
SNARE FORKS	9600
TALOYOAK	1295
TALTSON	21125
TSIIGEHTCHIC [2]	325
TUKTOYAKTUK	3100
TULIT'A [3]	850
WHA TI [4]	720
WRIGLEY	545
YELLOWKNIFE	28500

KEEWATIN REGION

COMMUNITY	INSTALLED CAPACITY (kW)
ARVIAT	1620
BAKER LAKE	1920
CHESTERFILED INLET	780
CORAL HARBOUR	1830
RANKIN INLET	3360
REPULSE BAY	690
WHALE COVE	750



BAFFIN REGION

COMMUNITY	INSTALLED CAPACITY (kW)
ARCTIC BAY	970
BROUGHTON ISLAND	1140
CAPE DORSET	1350
CLYDE RIVER	1040
GRISE FIORD	465
HALL BEACH	715
IGLOOLIK	1350
IQALUIT	9840
KIMMIRUT [5]	930
PANGNIRTUNG	1620
POND INLET	2235
RESOLUTE	3950
SANIKILUAQ	900

1. Fort Good Hope
2. Arctic Red River
3. Fort Noman
4. Lac La Martre
5. Lake Harbour

NORTHWEST TERRITORIES POWER CORPORATION

28 August 1996

ᓄᓇᕗᑦ ᐅᓪᓗᖅᓯᓐᓂᓕᕆᓂᖅ
ᑭᓇᐅᔭᑦ ᐅᓂᒃᑲᖅᑕᐅᓂᖏᑦ ᓇᐃᓚᓕᕆᓂᖅᓯᒪᔪᑦ

ᔭᙵᒍᓐᓇᖅᑐᑦ ᓄᓇᕗᑦ 31ᔭᙵᒍᓐᓇᖅᑐᑦ

	1996	1995	1994 (ᑕᐅᔭᐃᓚᓂᑐᑦ)	1993	1992
ᑭᓇᐅᔭᑦ ᐊᐅᓚᑦᑎᐊᖅᑐᑦ	$102,355	$103,104	$98,720	$98,327	$92,872
ᐊᑐᖅᑕᐅᔪᑦ	82,675	83,399	80,617	81,900	82,450
ᐅᖅᓯᖏᓐᓄᑦ ᐊᑐᖅᑕᐅᔪᑦ	34,018	36,568	32,065	32,783	33,140
ᖃᑐᐸᒋᐅᑎᑦ	11,736	10,510	9,564	9,828	8,977
ᑭᓇᐅᔭᓕᐊᑦ ᐊᐅᓚᑕᐅᔪᓂᑦ	19,680	19,705	18,103	16,427	10,422
ᑭᓇᐅᔭᓕᐊᖅᓱᒪᔪᑦ	10,665	10,539	9,360	7,795	4,373
ᐊᑭᓕᐅᑕᐅᔪᑦ	4,292	3,538	3,480	3,345	2,709
ᐊᑭᑐᔪᒪᓂᑦ ᐊᑐᖅᑕᐅᔪᑦ	17,443	14,777	16,178	23,383	18,659
ᑕᒪᓯᖅᑕᐅᔪᓯᒪᔾᑐᑦ ᑭᓇᐅᔭᓕᐊᖅᓱᒪᔪᑦ	305,540	292,142	277,752	259,900	237,747
ᑕᒪᓯᖅᑕᐅᔪᓯᒪᔪᑦ ᑭᓇᐅᔭᓕᐊᑦ	175,077	166,714	160,165	150,565	137,480
ᓂᐅᐃᐅᑎᓂᑦ (ᓕᐱᓯ)	460,540	450,529	442,514	431,339	430,436
ᐅᓪᓗᖅᓯᓐᓂᒃ ᐊᑐᖅᑐᑦ (ᓕᐱᓯ)	502,513	494,280	501,583	479,936	482,266
ᐅᓄᖅᓂᖏᑦ ᐊᑐᖃᓕᖅᑐᑦ	16,698	16,243	15,349	14,866	14,319
ᐊᐅᓚᑦᑎᐊᖅᑐᑦ ᑭᓇᐅᔭᖃᑎᒌᒍᑦ					
ᓂᐅᐃᐅᑕᐅᓂᖏᓐᓄᑦ	38.2%	39.7%	39.3%	37.4%	36.6%
ᐊᖏᖅᑎᖅᓄᑦ	29.0%	29.1%	30.0%	30.0%	30.0%
ᓂᐅᐃᐅᑕᐅᖅᓱᓄᑦ	16.2%	16.2%	16.0%	15.0%	15.5%
ᐱᓕᓚᐤᐃᔨᒍᑦ	9.9%	9.0%	8.4%	8.7%	8.6%
ᐅᓇᖅᑐᖅᑕᐅᑎᓄᑦ	2.5%	3.1%	3.7%	5.8%	5.9%
ᐊᓯᖏᓐᓄᑦ	4.2%	2.9%	2.6%	3.1%	3.4%
	100.0%	100.0%	100.0%	100.0%	100.0%
ᐊᐅᓚᑦᑎᐊᖅᑐᑦ ᐊᑐᖅᑕᐅᔪᑦ					
ᐅᖅᓯᓯᒪᓕᖅᓄᑦ ᐊᔪᑦᓕᖏᓐᓄᑦᓗ	41.2%	43.9%	39.8%	40.0%	40.2%
ᑭᓇᐅᔭᓕᐊᓄᑦ ᐊᑭᓕᖅᑐᖅᓄᑦ	26.6%	26.2%	27.3%	26.1%	27.4%
ᓯᓇᑐᐃᓇᐃᑦ ᐱᓕᕆᑎᕆᐅᑎᑦᓗ	17.1%	16.0%	18.5%	17.7%	17.5%
ᐊᑭᓗᓯᓚᕆᓂᖅᓱᒪᑦ	11.3%	10.6%	11.1%	12.7%	11.2%
ᐃᖏᕐᕋᓯᒪᑦ ᑐᓴᕐᓯᒪᓂᓗᔭᖅ	3.8%	3.3%	3.3%	3.5%	3.7%
	100.0%	100.0%	100.0%	100.0%	100.0%

1 ᑕᔪᑎᑦᓗᒍ ᑎᑎᕆᖅᓯᒪᓂᖅ 3.

ᐃᓗᐊᓂᑦ ᓯᓚᐅᑎᐊᖅᓯᒪᓂᖅ

ᑭᓚᐅᔭᑦ ᐅᓂᒃᑯᖅᑕᐅᓂᖅᑐᑦ ᓇᐃᓐᓕᑎᐊᖅᓯᒪᔪᑦ 1

ᐅᓪᓚᖅᓄᑎᓕᓐᓂᕐᔪᐊᔪᖅ ᐱᔭᕆᑎᕋᖅᓴᐃᓐ ᓇᓂᑦᑕᓐᓇᐊᖅᓴᓕᓂᓂᖅ 2

ᖃᑎᒌᔭᑦ ᐊᖏᓐᔪᖅᖃᐅᑎᑦ, ᐃᒪᐢᓇᖅᓯᔭᑦ, ᐊᓯᖏᑦᓗ 3

ᒥᓂᔅᑕ ᓴᖅᓕ ᑎᐊᐢ, — ᐊᑭᓕᐅᑕᐅᔪᑦ 4

ᑎᑎᕋᐅᓴᖅᓯᒪᔪᑦ ᓇᓴᐅᑎᖏᐅᖅᑐᑦ 5

ᐃᐅᓪᓚᐅᑕᐅᑦ ᐅᓂᒃᖃᖏᖓ 6–10

ᐊᐅᓪᓕᑎᓕᑦ ᖃᒪᑭᐊᖏᖅᑕᖏᑦ ᑭᓇᐅᔭᓕᓐᓂᓂᐅᔪᑦ ᐅᓂᒃᖃᖅᓗᓂᑦ 11

ᓇᓴᐃᔭᖅᔪᐊᑦ ᐅᓂᒃᖃᖅᑕᖏᖓ 12

ᑭᓇᐅᔭᑦ ᐅᓂᒃᖃᖅᑕᐅᓂᖅᑐᑦ 13

ᑭᓇᐅᔭᓕᐊᑦ ᐅᓂᒃᖃᖅᑕᐅᓂᖅᑐᑦ 14–15

ᑭᓇᐅᔭᑦ ᐅᓂᒃᖃᖅᑕᐅᓂᖏᑦ ᖃᑎᑕᐅᔪᒪᓂᓂᐃᑦ 16

ᑭᓇᐅᔭᑦ ᐸᐸᑕᐅᖏᓐᓇᖅᑐᑦ ᑭᓇᐅᔭᕆᓴᖅᑕᐅᓂᓂᐃᑦ 17

ᐊᔪᐊᓐᖓᔪᖅᑐᑦ ᑭᓇᐅᔭᓂᑦ ᐅᓂᒃᖃᖅᑕᐅᓂᖅᑐᑦ 18

ᐅᓂᒃᖃᖅᑕᐅᔪᑦ ᑭᓇᐅᔭᑦ ᐊᑐᖅᑕᐅᓂᖏᓐᓂᑦ 19–27

ᖁᓕᓴᖅᑕᐅᔪᑦ ᑎᑎᕋᖅᑕᐅᓂᖅᑐᑦ (ᓴᓇᖅᑕᐅᔪᒪᖏᑐᑦ) 28–29

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ᓄᓇᕗᑦ ᐅᓪᓗᖓᓕᒫᒃᑯᓐᓂᖅ
ᐅᓂᒃᑳᖑᓪᓕᐊᑐᑦ ᑲᑎᒪᔨᖑᓕᐅᑎᑦ ᑲᑎᒪᔨᖏᑦᑕ
1995/96-ᒪᑦ

ᒥᓂᔅᑕᐅᔪᖅ ᓴᖅᓱ ᑎᐊᓐ
ᒥᓂᑦ ᑲᒪᒋᔭᖑᒃᑐᑐᖅ
ᓄᓇᕗᑦᑎᐊᑦ ᐅᓪᓗᖓᓕᒫᒃᑯᓐᓂᖅᓂᓕᕆᓂᖅᓂᒃ

ᖃᐅᔨᓴᕐᓂᖅᓱᒐᓗᐊᖅ ᑐᓂᔭᕆᐊᓃᑦ ᐊᑐᖏᑦᑐᒃᓴᖅ ᐱᓇᐅᔭᑦ ᑲᑎᑕᐅᔪᓐᓇᑐᒃᓴᖅ ᐅᓂᒃᑳᖑᓪᓕᐊᑐᓂᕐᓂᒃᑯᑦ ᓄᓇᕗᑦᑎᐊᑦ
ᐅᓪᓗᖓᓕᒫᒃᑯᓐᓂᖅᓂᒃ ᐅᓂᒃᑳᖑᓪᓕᐊᑐᑦ ᐱᓇᐅᔭᓕᕆᓂᖅ 1995/96-ᒥ.

ᖃᐅᔨᓴᕐᓂᖅᓱᒐᓗᐊᖅ ᐃᓕᓴᕐᓂᖅᑎᑦᑎᓂᕐᒥᔪᒃ ᓄᑲᐅᓐᓂᖅᓱᒐᓗᐊᖅ ᐃᒪᐃᓕᖅᑕᒥᓂᖅᓱᒐᓗᐊᖅ ᐅᑭᐅᖓᔪᓕᐅᑎᓪᓗᒍ .

ᑭᓱᓕᖅᑐᓂᒃ ᑲᑎᒪᔨᑦ,

ᐱᐊᓂ B. ᐃᐅᓪᓂ
ᐃᓕᓴᐅᑕᓕᒃ ᑲᑎᒪᔨᖑᓕᐅᑎᓪᓗᒍ

ᒪᐃ 31, 1996

(ᓴᐅᒥᐊᓂᒃ)

ᐅᓪᓚᕐᓯᓱᓂᖅ: 1946-ᖃᔨᑎᑐᔨ, ᑲᓇᒃᐸᑦ ᒪᓕᒐᓱᖃᑦ ᓴᓇᒋᓂᒥᐅᓂᒃ ᔨᐳᒃᑐᑦ ᓄᓇᓕᒻᒥᒃ ᐅᓚᕐᓯᒋᐅᓂᐊᕐᓂᒥᒃ ᓴᓐᓇᐊᒃ ᐅᓚᕐᓯᒋᐅᓂᐊᕐᓂᒥᒃ ᓴᓐᓇᐊᓂᒃ ᐃᓴᖅᓱᒋᐅᓂᐊᕐᓂᖅ ᐅᑭᐅᕐᒋᕐᓂᒥ ᑭᓇ ᐊᑦᑕᐹᒋᐅᓂᐊᕐᓂᖅ ᐊᓪᓚ ᑎᐊᑦ Hᐊᓪᖃᓗᓴᐃ ᐃᖅᑲᓇᒋᐅᓂᐊᕐᓂᖅ ᐊᖏᕐᓴᒋᓂᓱᐅᓐᓇᓂᑦ ᓴᖅᐅᓕᕐᓂᒃ ᐃᓐᓇᕐᒋᐊᓗᓐᓂᑦ. ᓯᓚ ᑭᓇ ᑲᑎᒪᓂᖅᑐᓄᑦ ᖃᐅᓂᒪᑲᐃᓂᐅᔪᖅ ᐃᓇᓗᒋᑦ ᑭᐅᓄᑦ.

ᖃᐊᑦ ᒥᑲᖃᐊᖏᑎᒥ ᐅᓇᓕᑦ: ᑭᑲᔪᐊ ᑭᖃᐊᒋᐊᖏᑎᒥ ᑭᓇᒪᓂᐅᓂᕐᓯᐊᓴᑎᑲᓂᑦ ᐊᓪᓚ ᓄᓇᓯᐊᒥ ᐅᓪᓚᕐᓯᓱᓂᓂᑲᓂᑦ ᑲᑐᓂᖃᖅ ᑦᓯᒥᖏᓪ ᓂᐅᐃᖅᑲᓂᕐᖃᑎᓴᑲᖅ ᐅᓪᓚᕐᓯᐊᓂᖅ ᐅᖅᓯᐊᓗᑲᑐᑎᓂᖅ ᐃᒡᓗᕐᓯᐊᓗᓐᓂᑦ. ᐃᓗᐣ 1996-ᒥ ᐊᖏᕐᖅᑎᑦᓯᐅᓕᕐᓗᑕ, ᐃᓕᐅᔪᓂᖅ (ᐃᖅᓯᖏᔪᓂᖅ) ᖃᐃᓕᑦ Hᐊᐃᑲᓪ, ᐊᖏᕐᔪᓂᖅᐲᖏᓪᓗ ᑭᖃᐊᒋᓴᓄᑦ ᐱᖓᓕᐊᔪᓕᓴᖏᓪᓕᑦ; ᑎᑭᑦ ᐊᓕᓂᓱᓪ, ᑐᖏᓕᖏᓪᓗ; ᐃᓕ ᑎᐊᓴᑦ, ᐊᖏᕐᔪᓂᖅᐲᖏᓪᓗᐅᔪᓂᖅ ᓄᓇᓯᐊᒥ ᐅᓪᓚᕐᓯᓱᓂᓕᒫᑦ; ᑕᐃᕐᑦ ᑯᐹᑦᑯ, ᒪᓕᓂᐅᑎᑎ ᒪᖅᓂᓯ ᑎᑭᑕᒥ; (ᓂᑯᕐᔪᓂᖅ) ᐃᖅᓯᖏᐅᑕᖏᓪᓕᑦ ᓄᓇᓯᐊᒥ ᐅᓪᓚᕐᓯᓱᓂᓂᑯᑦ ᓄᓪ ᑲᐱᓴᓴᓐ, ᐊᓪᓚ ᐊᖏᕐᔪᓂᖅᐲᖏᓪᓗ, ᓄᓪ ᖃᐅᑕᐃ.

ᐅᓂᖅᓯᐊᓗᓄᑕᖏᑎᓂᖅ ᐅᓇᓕᑦ: ᐊᐅᓪᓚᐅᑎᓂᖅᑕᕐᓗᖅ ᕿᓵᔨᕕᐃᒥ ᑭᓇᓗ ᐃᓪᓕᑎᕐᔪᓂᖅ 53-ᓗᑦ ᓄᓇᓯᐊᒥ ᐅᓇᓕᑦᑕᐅᓗᓂᑦ. ᓴᖏᓂᓂᖅᑎᑦᓯᑦ ᑕᒪᒃᑯᐊ ᑕᒧᖏᑦ 190 ᑭᓗᒡᓕᓴ ᑯᓘᑦ ᑕᓯᐊᓂ, ᑕᒪᐅᖏᖓ 30,000 ᑭᓗᒡᓕᓴ ᐅᒃᑲᓴᑦ ᐅᓗᓇᐃᒥ.

ᐃᒃᐱᐊᕐᓯᒃᒥ ᐊᖅᑭᒃᑯᓯᑕᐅᔪᓂᒃ: ᐊᖅᑭᒃᑯᓯᑕᐅ ᖃᒃ ᑭᓇᓗ ᐃᒃᐱᐊᕐᓯᒃᒥ ᐊᐅᓪᓚᐅᑎᓂᖅᑕᕐᓗᖓ ᐅᓪᓚᕐᓯᓱᓂᓕᒃᑯᓗᓄᑦ ᐱᑎᒃᐅᔪᓂᖅ ᐊᖅᑭᒧᐊᓂ 1995-96 ᐊᑐᓪᓚᐅᑎᑦᑎᑦ $17.4 ᒥᓪᓚᐊᓐᓂᒃ.

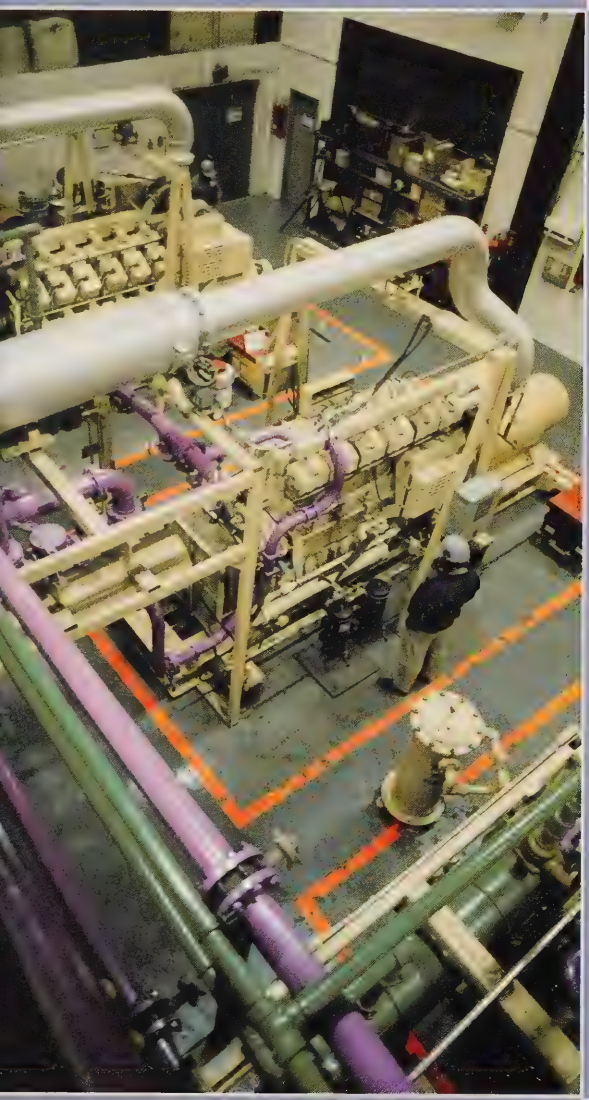
ᐸᐅᖅᐅᒃᑯᑦ: 80 ᑭᓗᒡᓕᓴᖏᓪᓗᑕ ᑭᓇᓗ ᐸᐅᖅᐅᒃᖅᓂᖅ ᐊᓄᓚᒃᑯᑦᑎᓂᖅ ᓴᓇᒃᐅᓪᓚᐅᑎᓂᖅᓂᖅ ᐃᖅᑲᓇᐃᓐᓇᐊᒥ, 1994-ᖃᔨᑎᑐᔨ, ᑭᓇᓗ ᐊᐅᓪᓚᓯᐊᖅᓯᒪᔪᖅ ᐊᓪᓚᕐᓯᓱᓂᓕᒃᑯᑦ ᑕᐃᒪᐃᑐᓂᒃ ᓴᓇᖅᑕᒃᖃᓐᓂᑎᓂᐊᕐᓂᑦᑐᑦ ᐊᓚᒪᓗ ᓇᖏᒥᓂᖅᓯᓂᑐᓄᑦ ᑕᒪᒃᑯᐊ ᐱᑎᐊᖅᑎᑕᐅᔪᓇᖃᖅᑐᓇᖏᓪᓕᐊᓕᒫᑦᑐᑦ ᐅᖅᓯᐊᓗᑲᑐᑎᓂᖅᑐᑦ.

ᖃᐅᒃᑯᑦ ᐅᓪᓚᕐᓯᐅᕐᓂᖅ: 7-ᑎᓕᖅᑕᖓᓂᒃ ᔨᓂᐊᖅ ᑯᖓᓂ ᖃᐅᔨᓴᖅᑕᐅᔪᖅᐳᓂᐊᓕᒫᓂᖅ 1996 ᐃᓕᖃᖅᑐᑎᒃ ᑭᒃᑯᓂᖓ ᑭᒃᑯᓗᓪᓕ ᐅᓪᓚᕐᓯᓱᓂᓕᒃᑯᓗᓄᑦ.

ᐃᑐᓇᑎᒃ ᐊᖅᑭᑦ ᐱᓴᐅᔪᑦ ᓄᓇᓯᐊᒥ ᐅᓪᓚᕐᓯᓱᓕᓕᒫᑦᑐᑦ.







ᓄᓇᕗᑦ ᑲᖏᒻᒪᕆᔨᓕᕆᓂᖅ

ᐊᐅᓚᓴᖅᑎᑦᓂ ᓯᓂᔭᔪᑦᑐᑦ

ᑲᓇᑕᒥ ᓯᕗᓪᓕᖅ

1995/96





